



SMART PROGRAM MONTHLY REPORT

June 2024

Monthly Report Content Guideline

The SMART Program Monthly Report is intended to provide partners, stakeholders, and the public an overall update on the progress of the projects within the SMART Renovations Program.

To assist in the stakeholder review of the report we have provided a snapshot of each section.

1. **Executive Summary** section is a high-level status of the overall SMART Renovations Program. It provides an overview for each key area in the status report with an update on the progress, accomplishments, and upcoming work. Additionally, the Executive Summary outlines AECOM's Organizational Change & Implementation Recommendations
2. **Schedule** the schedule section provides a description of the contents of the monthly schedule reports and an outline of any variances from the previous months reporting period to the current month's reporting period.
3. **Project Budget & Cost Control** section outlines the status of the Project Budget and Cost. Included in this section is the status of the e-Builder Cost Module including the Evaluation of Payment Requisitions/Invoicing, Prompt Notice of Budget Overrun Reporting and Change Management.
4. **Monthly Project Update (MPU)** section outlines the status of the SMART Program Renovation Projects. Included in this section is the monthly highlights from the Design, Procurement (Bid and Award), Construction and Closeout phases of the program.
5. **Risk** section identifies potential risks to the program and projects. Also included in this section is an outline of the current Safety statistics.
6. **Knowledge Management** section outlines the Lessons Learned on the program this reporting period. Vendor Evaluations is included in this section, this outlines how many were completed and what the average percentages are for the Architect/Engineer and Contractor Evaluations.
7. **Staffing** section notes the AECOM staffing plan and provides the Project Manager project assignments.

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1. Executive Summary

AECOM is providing Program Management Owner’s Representative Services inclusive of design coordination, budget and cost control, scheduling, construction, and oversight of the Broward County Public Schools SMART Renovations Program.

Schedule

The enclosed Project Master Schedule reviews the progress of the SMART program for this reporting period as the update of the schedule is completed. AECOM collaborates with Atkins through continuous communication to deliver the SMART program schedule update.

This update shows the milestone progress as follows:

The variance schedule detail is included in the schedule section of this report. The Final Completion Milestone continues to show completion of Construction October 2025, thereby not impacted by this reporting period’s updates.

Project Budget and Cost Data

Currently, cost data is being updated on the following projects by phase:

Phase	Status
Hire Designer	1 Project*
Project Design	2 Projects*
Hire Contractor	2 Projects
Construction (NTP in process)	21 Projects
Active Construction	170 Projects
Construction Closeout	194 Projects
390 Projects	

Below is the list of Projects that are forecasted to complete past the October 31, 2025 date.

Project Number	Project Name	District	Phase	Forecasted Substantial Completion
P.002061	Dania ES - SMART Program Renovations	1	5B-Construction	11/01/2025
P.002989	Driftwood ES – Structural Repairs & Roofing	1	5A-Construction	12/24/2025
P.002984	Mary M. Bethune ES - SMART Program Renovations - PHASE 2	1	3-Design	11/05/2026
P.001954	McArthur HS - Renovations & New Buiding	1	5B-Construction	01/01/2026

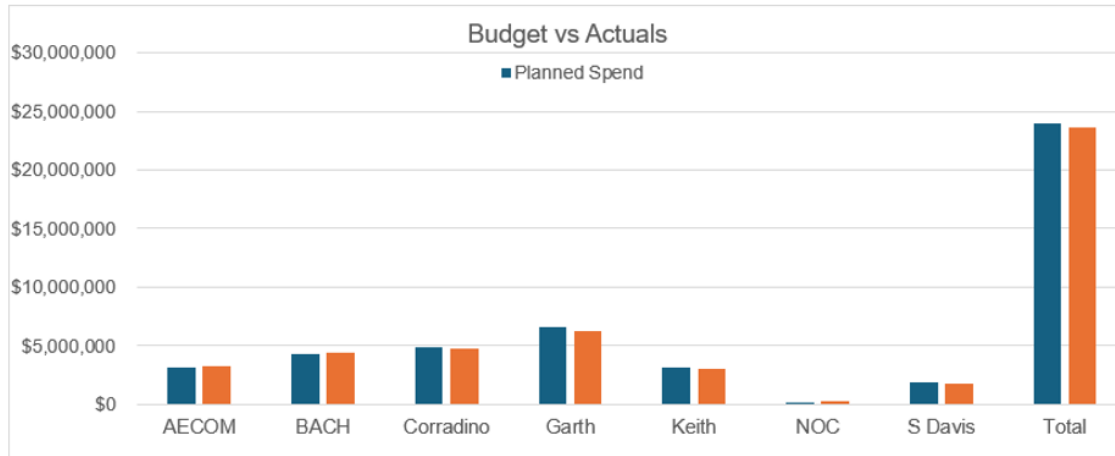
P.002892	McArthur HS – Classroom Additions	1	5B-Construction	01/01/2026
P.002060	Sheridan Technical Center - SMART Program Renovations	1	5A-Construction	07/02/2026
P.001838-RC1	South Broward HS - Bldgs. 1-11, 16, 17, 18, 20, 22, 23, 24, 25, 26, 27, 28 & Walkway	1	5A-Construction	12/01/2025
P.001905	Stirling ES - SMART Program Renovations - Move to not complete- Terminated contractor - Bonding Co	1	5B-Construction	02/01/2026
P.002775	James S. Rickards MS - Replacement of Building 1	3	5B-Construction	07/31/2026
P.002950	Coral Glades HS - New Auditorium Facility - SMART Program Renovations	4	4-Bid & Award	05/22/2026
P.001765	Coral Springs HS – GOB Renovations	4	5B-Construction	01/31/2026
P.001979	Coral Springs MS – SMART Program Renovations	4	5B-Construction	01/01/2026
P.000817	Marjory Stoneman Douglas HS - SMART Program Renovations	4	5B-Construction	01/01/2026
P.002860	Morrow ES – SMART Program Renovations FSP	4	5B-Construction	12/08/2025
P.001903-ADA	North Lauderdale ES - ADA	4	5A-Construction	2/14/2026
P.001903-FSP	North Lauderdale Pre-K-8-Fire Alarm	4	5B-Construction	04/15/2026
P.001635	Lauderdale Manors – Early Learning & Resource Center – SMART Program Renovations	5	5B-Construction	11/01/2025
P.001801-ADA	Lauderhill 6-12 STEM-MED Magnet School - ADA	5	5A-Construction	03/18/2026
P.001801-FA1	Lauderhill 6-12 STEM-MED Magnet School - FA1	5	5B-Construction	03/18/2026
P.001801-FA1	Parkway MS Phase 2 – SMART Program Renovations	5	2-Pre-Design	04/30/2028
P.001916	Plantation HS – SMART Program Renovations	5	5B-Construction	01/01/2026
P.001916	Plantation MS – SMART Program Renovations - Electrical	5	5A-Construction	12/01/2025

P.002133	Cooper City HS- SMART Program Renovations	6	5B-Construction	02/28/2026
P.000416	Atlantic Technical College & Technical HS- Smart Building Renovations	7	5B-Construction	10/30/2026
P.001796-ADA	Atlantic West ES - ADA	7	5A-Construction	03/07/2026
P.001796-HVC	Atlantic West ES - SMART HVAC	7	5A-Construction	02/13/2026
P.002777-P1B	C. Robert Markham ES - FPL Vault/Chiller Plant	7	5B-Construction	05/05/2026
P.002777	C. Robert Markham Replacement of Building 1	7	3-Design	12/28/2025
P.002777-P1A	C. Robert Markham ES - Temporary Portables for Bldg. 1 Replacement - Phase 1B	7	5B-Construction	12/27/2025
P.001818-FA1	Charles Drew ES - SMART Program Renovations – Fire Alarm Replacement	7	5B-Construction	01/01/2026
P.001818-HV1	Charles Drew ES - SMART Program Renovations - AHU In campus building	7	5A-Construction	03/06/2026
P.001818-HV2	Charles Drew ES - SMART Program Renovations - Ice Plant	7	5A-Construction	03/06/2026
P.001820	Deerfield Beach ES – SMART Program Renovations	7	5B-Construction	11/08/2026
P.002142	Deerfield Beach MS - SMART Program Renovations	7	5B-Construction	12/15/2025
P.001836	Margate MS – SMART Program Renovations	7	4-Bid & Award	01/05/2026
P.002084	Palmview ES – SMART Program Renovations	7	5B-Construction	02/11/2026

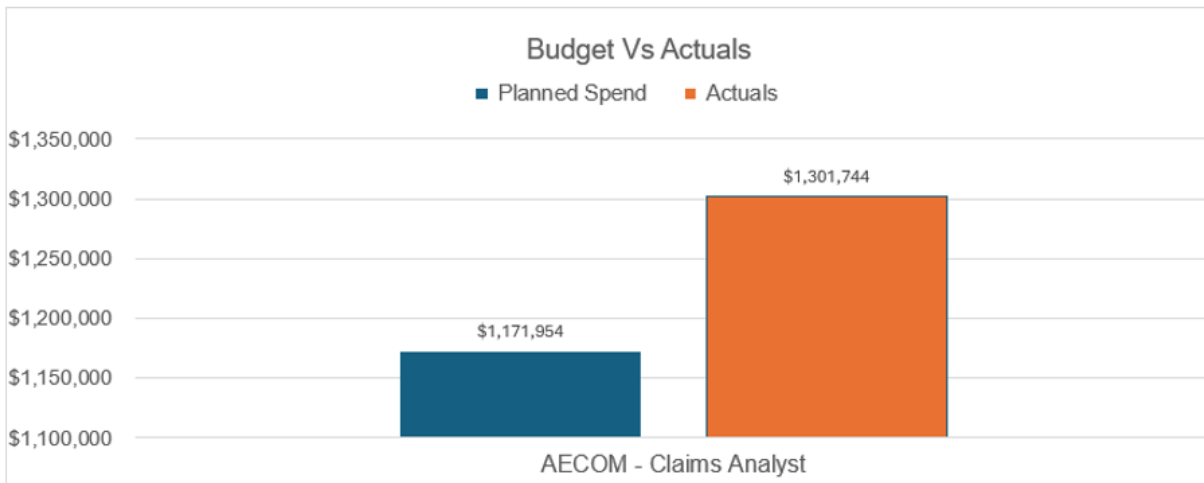
AECOM S/M/WBE Reporting

AECOM S/M/WBE Participation Reporting Contract YR 1 through 4	
Invoices Submitted to Client through June 2024 *	\$85,406,943.95
Overall Paid to AECOM through June 2024*	\$78,915,475.29
Paid on Prime Only Invoices through June 2024*	\$20,674,018.90
Non-S/M/WBE Subconsultant paid through June 2024	\$23,211,506.16
S/M/WBE Subconsultant Paid through June 2024	\$35,021,600.51

S/M/WBE participation								44.38%	
	Planned Spend	Actuals	Variance	Contract	Remaining Balance	Planned %	Current %	Planned S/M/WBE %	Current S/M/WBE %
AECOM	\$3,088,407	\$3,209,268	\$120,861	\$3,222,686	\$13,418	12.88%	13.57%		
BACH	\$4,336,375	\$4,415,022	\$78,648	\$4,524,913	\$109,891	18.08%	18.66%		
Corradino	\$4,810,896	\$4,786,434	(\$24,463)	\$5,020,066	\$233,632	20.06%	20.23%		
Garth	\$6,598,839	\$6,264,470	(\$334,369)	\$6,885,745	\$621,275	27.51%	26.48%		
Keith	\$3,091,220	\$2,976,874	(\$114,346)	\$3,225,621	\$248,747	12.89%	12.58%		
NOC	\$182,693	\$293,444	\$110,751	\$190,636	(\$102,808)	0.76%	1.24%		
S Davis	\$1,875,891	\$1,712,162	(\$163,729)	\$1,957,452	\$245,290	7.82%	7.24%		
Grand Total	\$23,984,321	\$23,657,674	(\$326,647)	\$25,027,118	\$1,369,444	100.00%	100.00%	53.41%	52.38%



YR-4	Planned Spend	Actuals	Variance	Contract	Remaining Balance
AECOM - Claims Analyst	\$1,171,954	\$1,301,744	\$129,790	\$1,222,908	(\$78,836)
Grand Total	\$1,171,954	\$1,301,744	\$129,790	\$1,222,908	(\$78,836)



The charts above show some variances in the actuals to planned. It is normal to have slight variances as the planned spend is an even spread of the contract amount for the contract duration therefore doesn't account for fluctuations in staff for example Personal Time Off (PTO). Some of the underruns in budget are due to the revenue loss from not placing open positions and employees extended time off.

Furniture, Fixtures and Equipment (FF&E)

FF&E is a significant scope in the GOB/SMART Program. Below is the count of the FF&E projects by specialty.

FF&E June 2024	Design	LOR*	Construction	Closout	Complete	Total by Specialty
Media Center	2	0	17	10	72	101
Art Room	0	0	13	2	20	35
Music Room	0	0	12	2	20	34
STEM Labs (Labs)	1	0	54	7	40	102
Classroom additions (Schools)	0	0	4		4	8
Total by Phase	3	0	100	21	156	280

See **Appendix 2: FF&E Tracking Log**

Monthly Project Updates

AECOM has built a SMART program project reporting system within e-Builder to deliver comprehensive Monthly Project Reports (MPU’s). The MPU is a synopsis of the month’s activities and highlights changes to the project. The status report is critical to monitoring the project progress.

The project status report summary is expected to be brief but concise. Our goal is to provide the audience a quick picture of the essential facts. The project manager begins by filling in all required monthly project update data fields with enough information to provide an adequate update. Upon submission by the Project Manager, the workflow routes to the Team Leader to review all details submitted by the Project Manager. The MPU’s enable AECOM to provide additional information to stakeholders describing the complete scope of work.

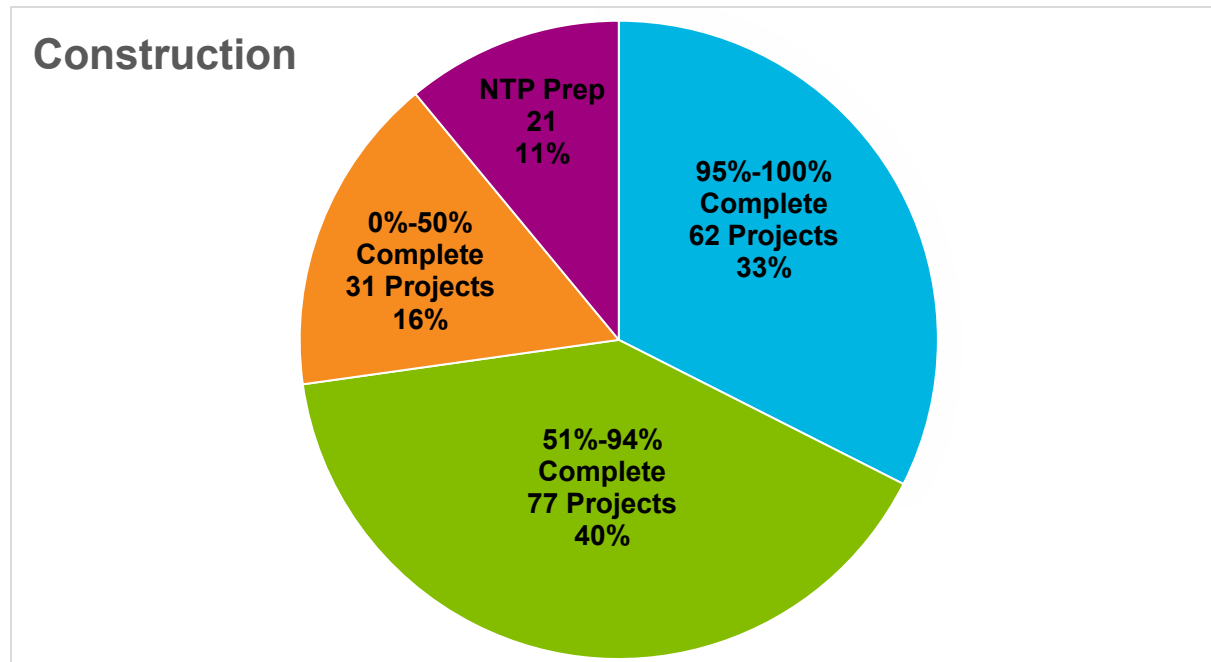
Roofing Highlights

- **Total Roofs in scope per the 2014 Deficiency Assessment: 17M+SF**
- **Total Buildings finalized to date: 11.15M+ SF**

Design Highlights: Two (2) projects are in the Design Phase.

Bid and Award Highlights: Two (2) projects are in the Bid and Award Phase.

Construction Highlights: One hundred and ninety-one (191) projects (including carve-out and swing space projects) are in the Construction phase. One (1) project received an NTP, twenty-one (21) projects are preparing for issuance of the Notice to Proceed (NTP), and one hundred seventy (170) projects have commenced physical Construction.



Of the twenty-two (21) projects that are preparing for issuance of the Notice to Proceed (NTP), eighteen (18) projects are Construction Services Minor Projects (CSMP); we are negotiating one (1) project with Construction Manager at Risk (CMAR) delivery method, two (2) are Design Bid Build (DBB).

Advanced

Through AECOM’s continued efforts to manage and reduce the overall performance period, AECOM have successfully through trend and Letter of Recommendation (LOR) management have been able to move **forty-nine (49) projects ahead** in the Reset Master Project Schedule.

See Appendix A.2 Advanced Report.

Swing Space

AECOM has implemented a swing space program to provide flexibility in serving the existing school enrollment, expanding capacity of the school during construction resulting in additional work areas for the contractors thereby improving the project schedule.

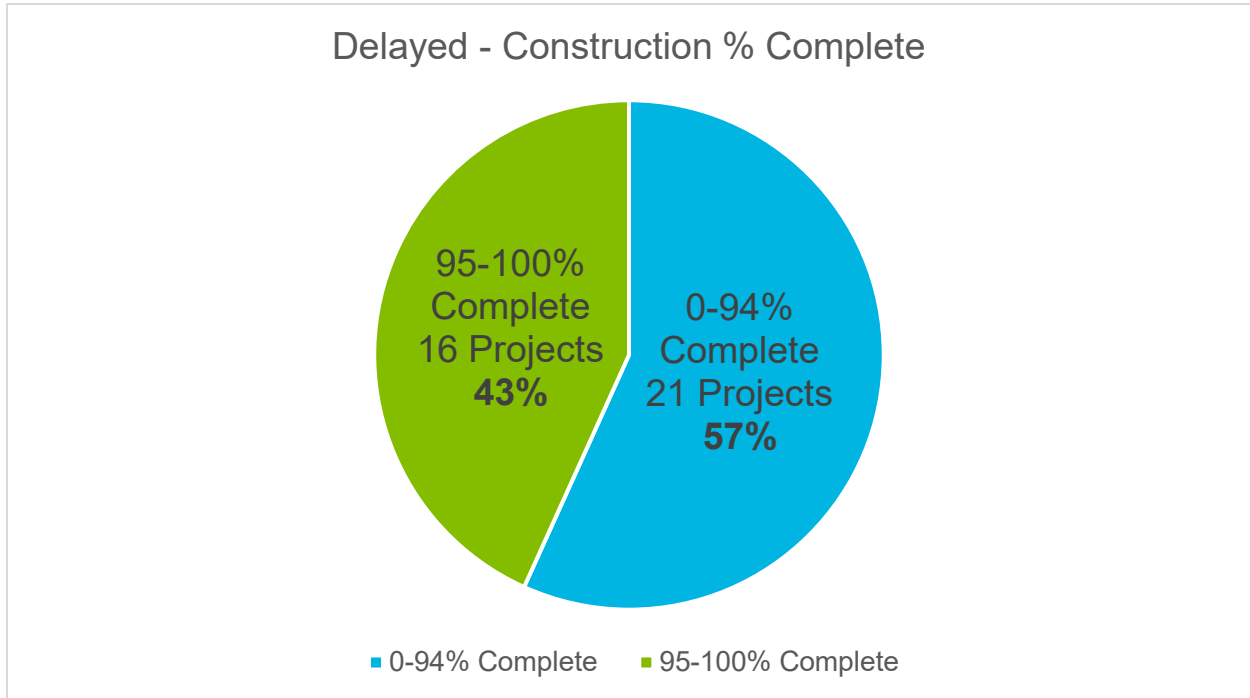
The scope of work for the portable classrooms includes, design, construction, mobilization, portable set-up and removal, installation of ramps and stairways, fire alarms, voice data conduit lightning protection, installation of intercom, electrical improvements, IT infrastructure.

P Number	School	Modular Qty	Duration (Months)	Status
P.002777	C Robert Markham ES	11	24	Project Team is working to expedite schedule to be able to complete 6 additional portables for occupancy by start of 2024/25 school year.

P Number	School	Modular Qty	Duration (Months)	Status
				Architectural, Drawings were submitted for permit and have been approved. Plumbing, Electrical and Fire Alarm Drawings were submitted for permit and are in review. Building Pad installation, inspection is pending. Domestic water line installation to new portables site was completed.
P.001836	Margate MS	22	12	Pulling wire for LV devices. Installing fencing per plans Finishing torque and meg testing for portables Construction at 87%
P.000817	Marjory Stoneman Douglas HS	10	14	The Modulares have been installed and the utilities to the modulars are in the process of being installed. Construction at 98%
P.001954	McArthur HS	5	24	Temporary portables have been installed, connecting the utilities is in progress. IT work has been completed, pending intercom..
P.002844	South Plantation HS	9	8	Final water connections ongoing. Construction at 95%

Delays

Of the one hundred ninety-one (191) projects in construction Thirty-two (32) projects, have been delayed from the baseline in the Master Project Schedule. AECOM continues to resolve the delays and reduce the number of projects on the variance report. Sixteen (16) of the projects have been delayed are 95% complete or more. Multiple reasons factor into the delay of projects. The findings of the most significant factors that caused project delays during this reporting period are as follows.



Owner Delays

- Ten (10) projects that are complete are delayed from receiving a 110b (substantial completion) due to additional work directed by the District.

Errors and Omissions

- Three (3) projects are delayed resulting from Errors and Omissions.

Contractor Delays

- Fifteen (15) projects are delayed resulting from contractor delay issues.

Material/Supply Delays

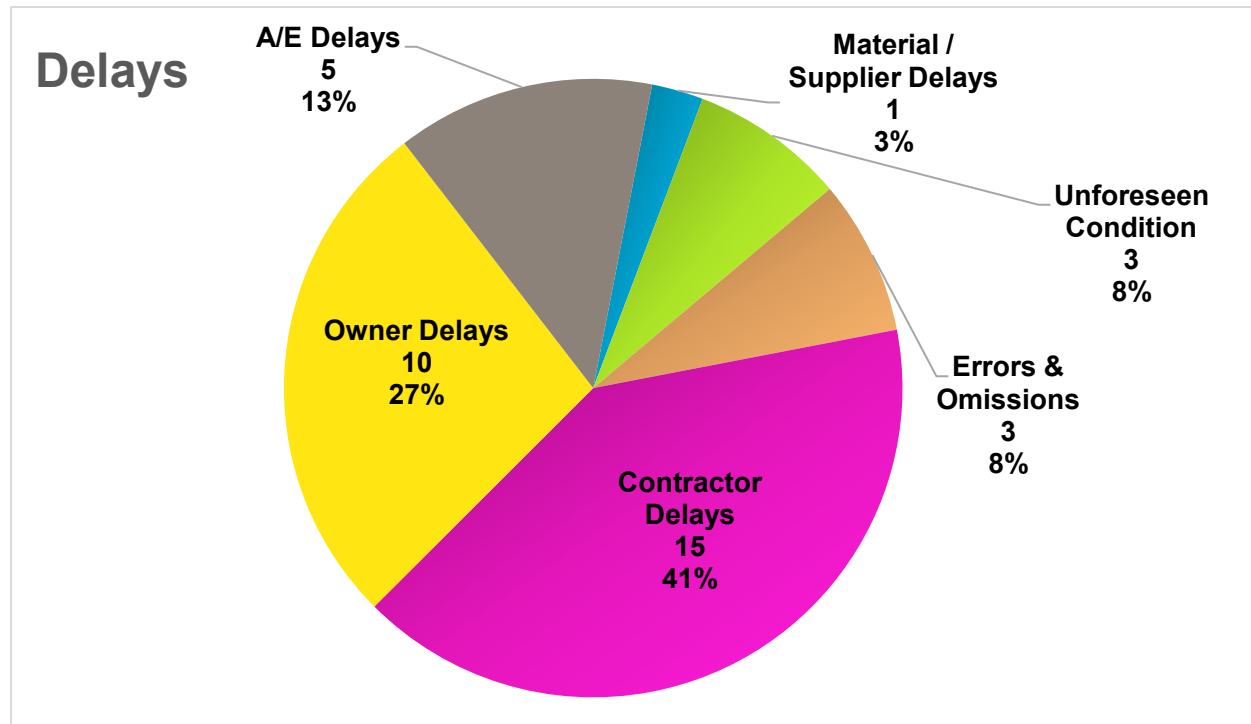
- One (1) projects are delayed due to Material / Supply shortages.

Unforeseen Conditions

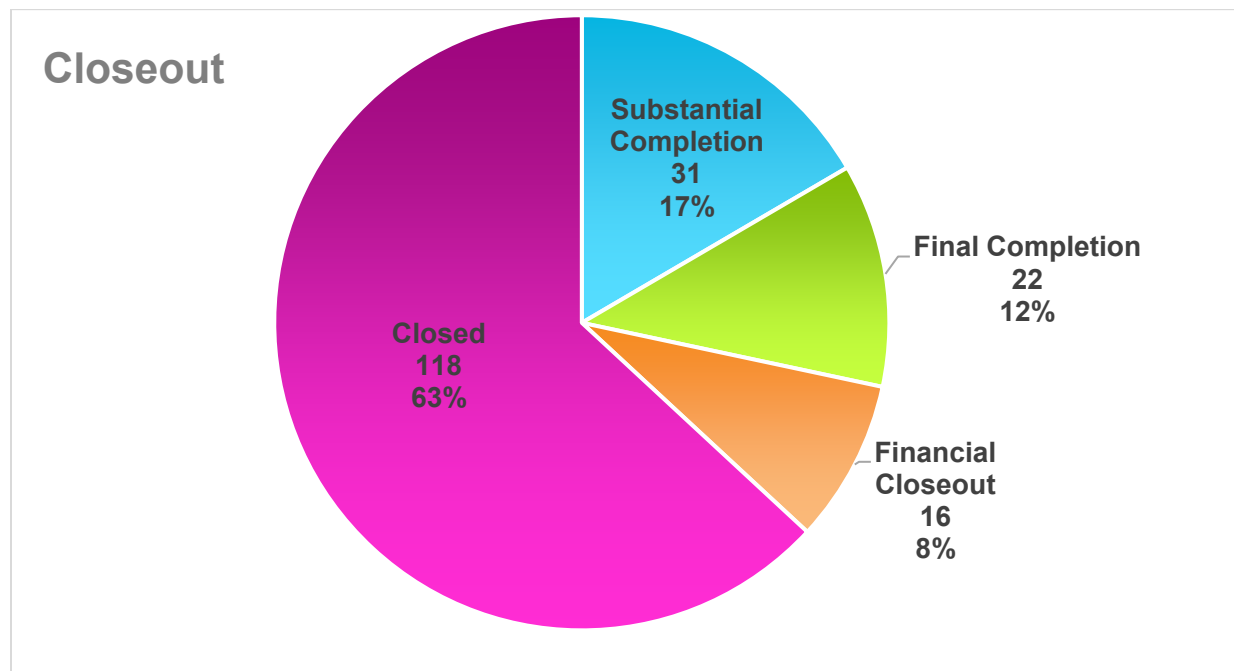
- Three (3) projects are delayed due to Unforeseen Conditions

A/E Delays

- Five (5) projects are delayed due to the A/E



Closeout Highlights: Of the one hundred and ninety-four (194) projects in close out, two (2) projects achieved Final Completion (Form 209), five (5) projects held a 6-month warranty walk through, and two (2) projects held a 12-month walk through.



Organizational Change & Implementation of Recommended Changes

Organizations that seek to improve operational outcomes generally embrace business, structural, technological, and other organizational changes. However, change can often be met with resistance and even dislike by individuals that are impacted. Organizational change can lead to employee and consultant opposition or dissension. Understanding that few organizations can survive without adapting to change, the commitment of leadership to remain steadfast is essential to achieving successful outcomes even when faced with resistance.

With this mindset, based on broad industry experience, AECOM has approached our charge to deliver the SMART General Obligation Bond (GOB) most effectively and expediently as possible. As such, the recommendations that AECOM has presented to The School Board of Broward County, Florida (SBBC), the Office of Capital Programs (OCP), and District staff (collectively The District), have been based on a framework of collaboration, cooperation while implementing industry standards, and progressing the SMART program's changing needs as directed by SBBC, OCP, District staff and the AECOM contract.

During this reporting period, the following recommendations are in process:

Standard Operating Procedures (SOP) and e-Builder Processes

The AECOM e-Builder Analysis outlines the recommended processes that are necessary to manage a project efficiently. As part of that analysis, we reviewed the current SOPs. During that review, we identified that the existing SOPs did not meet industry standards, required duplicative paperwork, and had workflow inefficiencies. AECOM is rewriting all SOPS to reduce form requirements and efficiencies of workflows. The SOPs will be issued when the new e-Builder processes are rolled out.

2. Schedule

Schedule Updates

This month's schedule update has incorporated updates and or adjustments into the master schedule. These include activities added/deleted or modified, relationships and logic, activity / trend duration. We have added schedule constraint logic. An example of this is linking the project completion date as a "finish no later than date". We have added activities through our trend management thereby incorporating current market conditions into the master schedule. Find details below:

Schedule Constraints

The constraints added to projects is a **Finish No Later Than** constraint. This schedules the task to finish on or before the constraint date. This logic won't stop earlier activities, but it will ensure that the task completes before the specified date or show the activity with negative float.

Schedule Change Report

AECOM is preparing a new report has been added, the Schedule Change Report. This report will identify any changes to the Master Project Schedule on a month-to-month basis. Including all changes – added, deleted, and modified activities, logic changes, and duration changes.

All Projects – Construction Phase

The All Projects – Construction Phase Report is a timeline of the projects in construction schedule update. Organized by District, School, and Project.

The Schedule data includes:

Project ID	Activity ID	Activity Name	Duration	Remaining Duration	Start	Finish
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Project ID is the Project number.

Activity ID is the schedule task number.

Activity Name is the name of the task.

Duration is the amount of working time from the start to the finish of a task.

Remaining Duration is the amount of time remaining from the task duration.

Start is the date that the task is scheduled to start.

Finish is the date that the task is scheduled to finish.

Date followed by an A is an actual date, i.e., Jun-06-21A in the Start column is the actual date the task started.

See *Appendix A.1: All Projects – Construction Phase Report*

Remaining Phase Project Schedule

The Remaining Phase Project Schedule report is a timeline of all the remaining phases per Project by District. This includes the actual start date of a phase that is current and the forecasted dates yet to occur. Organized by District, School, and Project.

The schedule data includes:

Project ID	Activity Name	Original Duration	Remaining Duration	PM's	Start	Finish
------------	---------------	-------------------	--------------------	------	-------	--------

Project ID is the project number.

Activity Name is the name of the task.

Original Duration is the amount of working time from the start to the finish of a task.

Remaining Duration is the amount of time remaining from the task duration.

PMs is the AECOM Project Manager’s initials who is assigned to the project.

Start is the date that the task is scheduled to start.

Finish is the date that the task is scheduled to finish.

Date followed by an A is an actual date, i.e., Jun-06-21A in the Start column is the actual date the task started.

See *Appendix Error! Reference source not found.: Remaining Phase Project Schedule Report*

All Projects Construction Phase % Complete Report

The All Projects Construction Phase % Complete Report is a timeline of all the projects currently in the Construction phase percent complete. Organized by District, School, and Project.

The schedule data includes:

Project ID	Construction Phase Count	Project Name	Remaining Duration	Start	Finish	Physical % Complete
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Project ID is the project number.

Construction Phase Count is the count of projects in the Construction phase by District.

Project Name is the name of the school and project type.

Remaining Duration is the amount of time remaining from the task duration.

Start is the date that the task is scheduled to start.

Finish is the date that the task is scheduled to finish.

Physical % Complete is how much physical work is done.

Date followed by an A is an actual date, i.e., Jun-06-21A in the Start column is the actual date the task started.

See **Appendix Error! Reference source not found.: All Projects – Construction Phase % Complete Report by District**

Variance Reports

The Variance Report outlines projects that are showing delayed or advanced time. The narrative below by District explains the current status of the projects that have a variance and the strategy for recovery. Organized by District, School, and Project.

This schedule data includes:

Project ID	Project Name	At Cpltn Dur.	Start	Finish	BL Project Finish	Variance - Previous Month Finish Date
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Project ID is the project number.

Project Name is the name of the school and project type.

At Completion Duration is the estimate of the duration at completion time for the selected task.

Start is the date that the task is scheduled to start.

Finish is the date that the task is scheduled to finish.

Baseline Project Finish is the date on which a schedule activity is expected to be completed within the approved schedule baseline.

Variance Previous Month Finish Date is the difference between the previous reporting period Finish date and this month’s Finish date.

Date followed by an A is an actual date, i.e., Jun-06-21A in the Start column is the actual date the task started.

District 1

Six (6) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activity	% Compl	Current Status
P.001686	Attucks MS GOB Renovations	Delayed by 546 days	95%	<p>Contractor Delays / A/E Delays / Owner Delays</p> <ol style="list-style-type: none"> The contractor was delayed in performing the switchgear replacement during the Summer of 2022 due to the lack of material approvals and field conditions. Delays with electrical subcontractor submissions. Switchgear was installed this summer. Delays by A/E in ASI submission. Fire alarm and fire protection ongoing. Contractor installed new chiller and pumps were not included in the scope. The chiller keeps going into alarm as the pumps need to be replaced. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> A Notice to Cure has been issued to the contractor. An Assessment of Liquidated Damaged Letter was issued to the contractor. The contractor hired a new electrician which has brought more manpower to the project. TIA was reviewed and contractor was found entitled to 106 days of additional time for Fire Alarm Revisions. Unless the contractor presents further information to the PMOR team Liquidated Damages are to be assessed per the LD Notice. Fire Alarm work is ongoing. The District is reviewing for ESSER funding to replace the pumps. PPO needs to issue a PO for Building Department to release. <p>Forecasted Completion: Q2 2024</p>
P.001837	Driftwood MS SMART Program Renovations	Delayed by 286 days	91%	<p>Material Supplier Delay / Unforeseen Condition / Owner Delays</p> <ol style="list-style-type: none"> Material Supplier Delay for AHUs.

Number	Project	Activity	% Compl	Current Status
				<p>2. Cooling Tower structure replacement was not in original scope, but existing stand will not hold new cooling tower. Cooling Tower shop drawings: BCPS Building Department comments, returned revise and resubmit.</p> <p>3. Additional fire alarm devices were added.</p> <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. AHUs have been installed. 2. a. All Cooling Tower shop drawings have been approved and is being delivered. b. CO submitted (CO#14) on 10/28/2022 for Cooling Tower Structure – TIA (610 days) was submitted and reviewed. CCD was issued. TIA was resubmitted. 3. One submittal pending with GC related to their Fire Alarm subcontractor pricing. Fire Alarm is installed, and the contractor is calling inspections. <p>Forecasted Completion: Q2 2024</p>
P.002125	<p>Mary M. Bethune ES SMART Program Renovations</p>	<p>Delayed by 30 days</p>	<p>95%</p>	<p>Contractor Delays: The fire alarm shop drawings approval pending to finalize the project.</p> <p>Mitigation Plan: Resubmitted the shop drawings and they are currently on the building department pending approval.</p> <p>Forecasted Completion: Q3 2024</p>
P.001712	<p>Oakridge ES GOB Renovations</p>	<p>Delayed by 541 days</p>	<p>92%</p>	<p>Contractor Delay:</p> <ol style="list-style-type: none"> 1. The slow pace of progress on the project a significant concern. Manpower lacking with trades. They have signed a replacement plumber; the specified eyewash is no longer available. A substitution is submitted for approval. 2. One unit ventilator has burnt

Number	Project	Activity	% Compl	Current Status
				<p>transformer,</p> <ol style="list-style-type: none"> The roofing consultant inspected the condition and determined that the conduit can remain and be sealed in with a specific sealant at the sub-fascia and fascia penetrations. The contractor can resume work to complete the new fascia installation on Building #1 and remaining incomplete roofing throughout campus. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> An assessment of Liquidated Damages has been issued. Preparing deductive CO. AECOM will keep pressure on the contractor to increase manpower to accelerate their progress. Unit Ventilator replacement part scheduled to arrive/installed week of 8/7/23. Issue with perimeter work not being complete, dispute with gutters and downspouts. <p>Forecasted Completion: Q2 2024</p>
P.001636	Sheridan Hill ES Building Renovations	Delayed by 76 days	90%	<p>Contractor Delay</p> <ol style="list-style-type: none"> Fire Alarm (FA) Shop Drawings did not meet requirement and GC is revising. School could not give us the Administration office during school year to replace AHU and window was missed over the summer due to procurement of material delay. Contractor procured the wrong electrical panel. <p>Mitigation Plan</p> <ol style="list-style-type: none"> Stand up review for the FA drawings will be scheduled as needed. Work will commence this summer. Correct panel is ordered. <p>Forecasted Completion: Q3 2024</p>

Number	Project	Activity	% Compl	Current Status
P.001892	The Quest Center SMART Program Renovations	Delayed by 316 days	98%	<p>Owner Delays / Material/Supplier Delays: Additional fire alarm devices were added during the inspection.</p> <p>Mitigation Plan: Final inspections, fire alarm testing and programming in progress.</p> <p>Forecasted Completion: Q2 2024</p>

District 2

Three (3) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activity	% Compl	Current Status
P.002088	Coconut Palm ES SMART Program Renovations	Delayed by 132 days	97%	<p>Contractor Delays / Owner Delays:</p> <ol style="list-style-type: none"> 1. Additional fire alarm (FA) devices were added during the FA spacing inspection. 2. Contractor delays. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. ASI is approved, a CCD was issued on 06/23. The contractor is to submit signed daily job tickets for the actual work. 2. A TIA has been submitted and will be reviewed once the CCD work has been completed. <p>Forecasted Completion: Q3 2024</p>
P.001632	Sea Castle ES GOB Renovations	Delayed by 1186 days	99%	<p>Owner Delays / A/E Delays:</p> <ol style="list-style-type: none"> 1. Fire Alarm shop drawings delayed. The Fire Marshall added sixty-six (66) devices during the shop drawing review and nineteen (19) during the inspection process. 2. Out of scope exhaust fans replacement was requested during inspection. 3. A/E is non-responsive. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. The contractor has submitted a change order for additional time which is under review. Elevated to the District Executive Leadership. 2. CO was issued, in process of

Number	Project	Activity	% Compl	Current Status
				descoping the exhaust fans labor as materials were already purchased and will be turned over to PPO. Forecasted Completion: Q2 2024
P.002079	Sunshine ES SMART Program Renovations	Delayed by 32 days	97%	Contractor Delays: Timely completion of the Final Punchlist Mitigation Plan: Will monitor for timely completion of the Punch List. Forecasted Completion: Q3 2024

District 3

Four (4) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activities	% Compl	Current Status
P.001992	North Side ES SMART Program Renovations	Delayed by 1242 days	99%	Contractor Delays: 1. Roofing Binder submittal / Roof permit issuance. 2. Existing abandoned skylights exist. 3. Installed chilled water line stands are not the appropriate height. 4. The unit ventilators (UVs) that the contractor installed are leaking in the classrooms. 5. Mechanical subcontractor walked off project, work was on hold. New contractor hired. Mitigation Plan After issuing multiple Notice to Cures the PMOR the contractor is back working on site. Liquidated Damages (LD) have been assessed. PMOR preparing a deductive CO for LDs. Forecasted Completion: Q3 2024
P.001684	Northeast HS GOB Renovations	Delayed by 178 days	92%	E&O / Owner Delays: 1. The new design caused an egress path conflict in the Mechanical Room. 2. Building 12 fire protection was removed from the scope based on

				<p>the recommendation of the Fire Marshall.</p> <ol style="list-style-type: none"> A/E delays. Building 4 smoke vents needed additional calculations, delaying the roof installation. The Fire Marshall added fire alarm devices during the final inspection. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> The contractor is moving forward to install as designed. The A/E has requested an additional service before preparing an ASI to add Building 12 fire protection back into the scope. Once the ASI is issued, the contractor will submit a proposal. Resolved: A/E refused to work until the Board approved an additional service. The board has approved the amendment, and the A/E is working. Resolved: A/E received a board-approved amendment for additional services. Resolved: Installation is complete in final testing phase. <p>Forecasted Completion: Q3 2024</p>
P.002000	Virginia Shuman Young ES SMART Program Renovations	Delayed by 593 days	93%	<p>Contractor / Owner Delays:</p> <ol style="list-style-type: none"> The school has 97% capacity with no open space to swing students during construction renovation, rather than portable classrooms, temp cooling has been provided. Temporary cooling plan reviewed delays. F/A Submittal delays. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> Temp cooling in place. A stand-up review meeting with the Fire Marshall will be scheduled for expedited approval. <p>Forecasted Completion: Q3 2024</p>
P.001917	Wilton Manors ES SMART Program Renovations	Delayed by 68 days	86%	<p>A/E and Contractor Delays:</p> <ol style="list-style-type: none"> The low-voltage subcontractor is ready to start work but is delayed by the contractor not resubmitting

				<p>the walkway canopy submittal. The contractor needs his submittal approved by AE and BLDG. Dept. before we can move forward with this work. Work needs to be completed during summer break. The low-voltage sub will start work on the walkway canopy on 6/12/24.</p> <ol style="list-style-type: none"> 2. The Testing and Balancing (T&B) of new Mechanical HVAC equipment must be commissioned before the end of the 2024 summer break. 3. The contractor has been delayed in requesting final inspections; the final inspections were planned on the project schedule for 4/8/24.) 4. Delays in the walkway canopy drawings are becoming a critical issue, and the building department has completed these drawings successfully. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. Low voltage contractor to complete the final stages of powering up the FA panels with the newly approved drawings. 2. The contractor delayed the T&B, which will now need to be completed during summer break to be completed by the school opening. 3. Reinspecting has been rescheduled once the FA panels have been powered up according to the revised plans. 4. Revised electrical plans were approved and delivered to the site on 4/5/24. 5. The contractor is scheduled to resubmit the canopy submittal on 5/15/24. PM is monitoring closely. <p>Forecasted Completion: Q4 2024</p>
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District 4

Eight (8) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activities	% Compl	Current Status
P.000441	Coral Springs MS Fire Sprinklers	Delayed by 288 days	55%	<p>Owner Delays</p> <ol style="list-style-type: none"> The fire sprinkler system connection to the city line permit has expired. The fire sprinkler work has fallen behind schedule because the Contractor was running the work with renovation project. A/E has ceased business operations. <p>Mitigation Plan</p> <ol style="list-style-type: none"> The A/E is re-permitting with the city. The Contractor has started work in areas ahead of the renovation work. The Contractor has submitted a change order to extend the contract duration to equal that of the renovation project as all scopes remain constrained to the renovation projects swing spaces. PMOR is negotiating with a replacement A/E. <p>Forecasted Completion: Q4 2024</p>
P.001865	Forest Glen MS Smart Program Renovations	Delayed by 436 days	99%	<p>Owner Delays / AE Delays</p> <ol style="list-style-type: none"> During the final inspection of the roof, the building inspector directed two rooftop units and two exhaust fans be replaced. This is out-of-scope work. Information was provided to PPO for them to address. This is currently delaying the project's final roofing. Test and Balance (T&B) report is delayed. The project cannot close until this report is approved. The EOR specified that the new units should be connected to the existing outside air is deficient. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> Requesting PPO to complete this work and the PMOR coordinate with the Building Department to get final.

Number	Project	Activities	% Compl	Current Status
				<p>2. Submit to District for a DEFP project.</p> <p>The contractor has submitted a TIA the review has been completed and were recommended 730 days. The T&B issue continues to delay the project past the TIA approval days. The contractor will need to submit an additional TIA once the T&B issue has been resolved.</p> <p>Forecasted Completion: Q4 2024</p>
P.001639	Maplewood ES Building Renovations	Delayed by 18 days	97%	<p>Contractor Delays: General Contractor's (GC) sub-contractor has been non-responsive, the GC will be put on notice. Additional Fire Alarm devices in Building 1 is on hold.</p> <p>Mitigation Plan: GC will submit a TIA</p> <p>Forecasted Completion: Q3 2024</p>
P.002046	Millennium 6-12 College Academy SMART Program	Delayed by 148 days	98%	<p>Unforeseen Condition / Material/Supplier Delays / Owner Delays:</p> <ol style="list-style-type: none"> Due to the discovered above ceiling conflicts, material delays, and full occupancy of Building 4, the installation of the new HVAC system had to be pushed until the summer of 2023 when the building was unoccupied. The Contractor is slow to address work deficiencies, submit RFIs, and schedule inspections, resulting in plan changes being issued months later than they should have been. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> The contractor has submitted a Time Impact Analysis requesting additional day due to the conflicts and material delays. The final plan change has been submitted to the Building Department for review. <p>Forecasted Completion: Q3 2024</p>

Number	Project	Activities	% Compl	Current Status
P.001903-FSP	North Lauderdale Pre K-8 Fire Sprinklers (Bldg. 1)	Delayed by 202 days	75%	<p>A/E and Contractor Delays:</p> <ol style="list-style-type: none"> 1. Permitting process took 6 months. <p>Mitigation Plan</p> <ol style="list-style-type: none"> 1. Once the permit was received the Contractor is on schedule with construction. Moving forward Design time shall be considered in a CSMP contract. <p>Forecasted Completion: Q4 2024</p>
P.001867	Ramblewood MS SMART Program Renovations	Delayed by 1066 days	97%	<p>Unforeseen Condition/ Errors and Omissions:</p> <ol style="list-style-type: none"> 1. Restroom demolition and construction of a new load bearing wall between Restrooms 117 & 118, per ASI#3 2. During the MDP Panel replacement we were instructed by the Electrical Inspector directed new work, to comply with the new electrical code in order to pass the related inspections. The new scope of work to be added included: relocate a water line that was running across the space and adding safety mechanism to the new panel. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. The contractor has submitted change orders with Time Impact Analysis (TIA) requesting time extensions currently in review. Notice to Cure was issued. 2. This issue has been resolved pending panels schedule. <p>Forecasted Completion: Q4 2024</p>
P.002039	Riverside ES SMART Program Renovations	Delayed by 20 days	99%	<p>Owner Delays / Errors and Omissions:</p> <p>Added fire alarm devices required by FD.</p> <p>Mitigation Plan</p> <p>A/E has attempted to permit an ASI. GC working on shop drawings and has submitted a change order.</p> <p>Forecasted Completion: Q4 2024</p>
P.001823	Westchester ES	Delayed by	98.5%	Owner Delays / Errors and

Number	Project	Activities	% Compl	Current Status
	SMART Program Renovations	797 days		<p>Omissions / Contractor Delays:</p> <ol style="list-style-type: none"> 1. Fire protection plan permitted did not meet the code. The contractor installed the work per Florida Building Code. The A/E, the Building Department field verified the installed work, and revised drawings were submitted. Delayed for six months. The fire protection contractor will not call final without Change Order #7 is approved. 2. Building design standards changed from permitted drawings. The Building Department now requires a redesign of the fire alarm piping from the building to the underground. 3. Portables that were not in scope of work, were requested by the Fire Marshall is directing these additional portables be added to the scope. Roofing and electrical final inspections passed. 4. Current generator does not have compacity to cover the new fire alarm system. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. Elevated to Executive Leadership. TIA Review recommended 441 days approval. A notice of Liquidated Damages has been issued. Building Department recommended a waiver from the A/E the A/E refuses to perform any work. 2. Fire alarm work expected to be completed end of Q3. <p>Forecasted Completion: Q3 2024</p>

District 5

Eight (8) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activities	% Compl	Current Status
P.001846	Boyd Anderson HS SMART Program Renovations	Delayed by 169 days	85%	<p>Contractor Delays:</p> <ol style="list-style-type: none"> The AE has requested a time extension to continue Construction Contract Administration/Professional Services due to Contractor Delays. Roofing subcontractor refuses to mobilize the District is paying cost escalation for light weight concrete. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> The PMOR will recommend AE Extensions are funded through back charges of Contractor Retainage or LDs accrued and justified to-date. PMOR issued cure notice to GC, GC issued notice to subcontractor's bonding company, and subcontractor has in turn remobilized to the site <p>Forecasted Completion: Q4 2024</p>
P.001726	Dillard 6-12 School GOB Renovations	Delayed by 894 days	93%	<p>Owner Delay:</p> <ol style="list-style-type: none"> Roof work has been descoped into a new carve out project. ASI for the fire line relocation due to underground conflicts and completion of the fire sprinkler installation in Bldg. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> The contractor is installing the fire line, conflicts in routing the underground line. EOR preparing ASI. CCDs have been issued, and fire sprinkler shop drawings have been submitted to the Building Department. Once approved, the contractor will complete the scope of work. <p>Forecasted Completion: Q4, 2024</p>
P.001744	Piper HS GOB Renovations	Delayed by 490 days	98%	<p>Errors & Omissions / Contractor Delays:</p> <ol style="list-style-type: none"> Design discrepancy in storefronts and ladders from the approved shop drawings.

Number	Project	Activities	% Compl	Current Status
				<p>2. The Contractor continues to struggle with planning out work and completing it timely. Performing ACM Abatement timely to complete Storefronts.</p> <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. PMOR will clarify field discrepancies through an engineering letter for storefronts and drawings. 2. The PMOR has issued a Notice to Cure. <p>Forecasted Completion: Q4 2024</p>
P.001896	<p>Royal Palm STEM Museum Magnet SMART Program Renovations</p>	<p>Delayed by 880 days</p>	<p>93%</p>	<p>Owner Delays / Errors and Omissions:</p> <ol style="list-style-type: none"> 1. Additional items directed by the Building Inspector during inspection. The fire alarm work has stopped while awaiting final shop drawing submission including the additional devices. The contractor is preparing revised shop drawings. 2. Clearance issues for maintenance of equipment. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. Shop drawing was approved. CO was issued. 2. ASI approved for redesign. 3. CCD will be issued once the Contractor provides TIA backup. <p>Forecasted Completion: Q4 2024</p>
P.001938	<p>Walker ES SMART Program Renovations</p>	<p>Delayed by 440 days</p>	<p>92%</p>	<p>Contractor Delays / Unforeseen Condition:</p> <ol style="list-style-type: none"> 1. The contractor is slow to complete work. 2. Building 5 existing mansard was deteriorated. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. PMOR has issued Notices to Cure and an assessment of Liquidated Damages. 2. CCD was issued to complete the scope. <p>Forecasted Completion: Q4 2024</p>

Number	Project	Activities	% Compl	Current Status
P.002114	Welleby ES SMART Program Renovations	Delayed by 137 days	98%	<p>Contractor Delays: GC has not completed remaining EMS work.</p> <p>Mitigation Plan PMOR continues to apply pressure to the GC to finish.</p> <p>Forecasted Completion: Q4 2024</p>
P.001900	William E. Dandy MS SMART Program Renovations	Delayed by 717 days	93%	<p>Owner Delay:</p> <ol style="list-style-type: none"> 1. Fire Alarm delays in shop drawing reviews and additional devices. 2. Fire protection installation, school leadership could not provide access during winter break as requested. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> 1. Contractor has submitted a TIA. 2. Scope to be performed by a CSMP contract. <p>Forecasted Completion: Q4 2024</p>
P.001741	Wingate Oaks Center SMART Program Renovations	Delayed by 27 days	100%	<p>A/E Delays: This job has been at a standstill for more than 16 months. A/E has refused to sign off on engineered drawings.</p> <p>Mitigation Plan: PMOR is negotiating the proposed changes from the A/E. AE has agreed to return to the site.</p> <p>Forecasted Completion: Q4 2024</p>

District 6

Four (4) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activities	% Compl	Current Status
P.002002	Country Isles ES SMART Program Renovations	Delayed by 247 days	93%	<p>A/E Delay: A/E design missed fire alarm devices.</p> <p>Mitigation Plan: ASI approved. Contractor is submitting shop drawings and CO.</p> <p>Forecasted Completion: Q4 2024</p>

Number	Project	Activities	% Compl	Current Status
P.002149	Nova Blanche Forman ES SMART Program Renovations	Delayed by 273 days	80%	<p>Contractor Delay:</p> <ol style="list-style-type: none"> Contractor delayed the ordering of the RTU. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> PMOR issued a Notice to Cure. RTU ordered is being delivered, work will begin upon receipt. GC has increased manpower and productivity over the summer break for RTU replacements. <p>Forecasted Completion: Q4 2024</p>
P.001924	Sandpiper ES SMART Program Renovations	Delayed by 581 days	99%	<p>Owner Delays / Contractor Delays:</p> <ol style="list-style-type: none"> Building 11 and 13 had existing fire alarm that were not included in the scope. The Fire Marshall directed modifications to Buildings 11 and 13 for voice activation to conform with the new design criteria. Contractor is behind schedule. During final inspection, Fire Marshall failed the inspection requesting a remote annunciator panel being added. <p>Mitigation Plan:</p> <ol style="list-style-type: none"> An ASI has been issued to modify the fire alarm. Revised ASI has been approved by the Building Department (BD). Work is completed. <p>Forecasted Completion: Q4 2024</p>
P.001904	Tropical ES SMART Program Renovations	Delayed by 233 days	85%	<p>Contractor Delay / A/E Delay</p> <ol style="list-style-type: none"> Contractor required 8 revisions to the fire alarm shop drawings before final approval. Contractor has not submitted a restroom framing plan. The wire gauge for the fire alarm was adjusted by the A/E after the Drawings and Specifications were permitted. Work stopped while District reviewed the change. <p>Mitigation:</p> <ol style="list-style-type: none"> Fire alarm is permitted, and work is ongoing. Contractor preparing submittal.

Number	Project	Activities	% Compl	Current Status
				3. Agreement to following the permitted Specification requirements. Work is ongoing. Forecasted Completion: Q3 2024

District 7

Four (4) projects have been delayed from the baseline Master Project Schedule. Please refer to the details outlined below.

Number	Project	Activities	% Compl	Current Status
P.001694	Deerfield Beach HS HVAC and Roofing	Delayed by 378 days	80%	<p>Contractor Delay / Owner Delay / Unforeseen Condition</p> <ol style="list-style-type: none"> 1. New AHUs currently onsite and stored for installation do not currently fit through building entrances. 2. Lack of project management from the contractor, delays in ordering material, ordering the wrong materials that have long lead times. Contractor must improve operation planning to meet aggressive schedules necessary to accommodate work restrictions during active school year. 3. There is no temp cooling plan to allow for student occupancy to be maintained during the work. 4. The drawings called for using the existing conduit. Conduit was full, had to rerun new conduit. <p>Mitigation</p> <ol style="list-style-type: none"> 1. Contractor removed double doors and were able to fit the equipment through. 2. The PMOR issued an assessment of liquidated damages. The contractor has submitted a TIA, currently Revise and Resubmit awaiting additional documentation from the Contractor. PMOR worked with contractor on recovery plan, in progress. 3. School provided additional swing space during the school the remainder will be done during summer break.

Number	Project	Activities	% Compl	Current Status
P.002036	Deerfield Park ES SMART Program Renovations	Delayed by 370 days	93%	<p>4. CCD issued; conduit installed. 5. GC is attempting to supplement the HVAC subcontractor's workforce.</p> <p>Forecasted Completion: Q4 2024</p> <p>Errors and Omissions / Owner Delays</p> <ol style="list-style-type: none"> The VFD were omitted from the design. Additional Fire Alarm devices were added at final inspections. <p>Mitigation:</p> <p>The contractor submitted a TIA it has been returned revise and resubmit the contractor updated and resubmitted.</p> <p>Forecasted Completion: Q4 2024</p>
P.001721	Pompano Beach MS GOB Renovations	Delayed by 62 days	98%	<p>Contractor Delays</p> <ol style="list-style-type: none"> There are several failed plumbing issues that are being addressed. Unforeseen structural repairs needed in Bldg. 7 in order to complete scope. GC has provided a change order to complete this work for \$355 K and added days to the schedule. A/E omitted Fire Sprinklers from portions of Building 1 from original scope. In addition, the installation of a dedicated tap from the existing Water Lines sourced from the City Water Main, along with the provision of a Water Meter and Backflow Preventer would be necessary. GC has provided a change order to complete this work for \$340 K and added days to the schedule. <p>Mitigation:</p> <ol style="list-style-type: none"> GC is working on failed inspections. Reroofing in building 7 and fire sprinklers scope to be performed by a CSMP contract. <p>Forecasted Completion: Q3 2024</p>
P.001808	Tedder ES	Delayed by	88%	Unforeseen Condition / A/E Delay

Number	Project	Activities	% Compl	Current Status
	SMART Program Renovations	86 days		<ol style="list-style-type: none"> 1. Termite Damage (Structural) to Building 19 2. Project A/E entity was paid well over Construction Progression and has ceased Contract Administration. 3. The General Contractor (GC) is not proceeding with the fire alarm underground connection, claiming it should be processed as a change order. However, the Project Manager (PM) has denied this change order multiple times due to lack of entitlement. <p>Mitigation:</p> <ol style="list-style-type: none"> 1. Pending the state's approval of the updated Castaldi Report recommending the demolition of Bldg. 19. 2. Negotiate an agreement with AE to continue Contract Admin services through Closeout, or use current GC LDs incurred to date to fund a time extension for A/E to resume services. 3. A Letter of Cure was sent. <p>Forecasted Completion: Q4 2024</p>

See Appendix A.2: Variance Report.

3. Project Budget & Cost Control

Budget

Prompt Notice of Budget Overrun Reporting

The new e-Builder Cost Module processes have been completed. Data Migration will be completed at the start of 2023. AECOM will begin reporting overruns of Budget vs. Actuals. The report will provide up-to-date Current Budget and Forecasted Cost at Completion (FCAC) for each project.

The Cost Summary by Project Report includes the following data:

BUDGET

Original Budget (A)	Approved Budget Changes (B)	Current Budget C = (A+B)	Estimate to Complete (ETC) (D)	Forecasted Cost at Completion (FCAC) E = (C+D)
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Original Budget (A) is the total projected costs needed to complete the Project.

Approved Budget Changes (B) are the changes to the Budget that the District has approved.

Current Budget (C) is the total of the Original Budget plus all Approved Budget Changes.

The Estimate to Complete (ETC) (D) is the forecasted future cost to complete the Project; this includes design estimate increases, potential change orders, and any unbudgeted estimated remaining costs.

The Forecasted Cost at Completion (FCAC) (E) is the total of the Current Budget plus the ETC.

COMMITMENTS					
Original Commitments (F)	Approved Commitment Changes (G)	Percent of Change +/- (H)	Current Commitment I = (F+G)	Non-Commitment Costs (J)	Total Commitments K = (I+J)

Original Commitments (F) are the Commitments to date, such as Professional Service Agreements, Contracts, and Purchase Orders.

Approved Commitment Changes (G) are any changes that have been Board approved, such as Amendments and Change Orders.

Percent of Change (H) is the percentage of the change for the Approved Commitment Changes to the Original Commitments.

Current Commitments (I) is the total of the Original Commitments plus the Approved Commitment Changes.

Non-Commitment Costs (J) is the cost that is not included in a Professional Services Agreement, Contract, or Purchase Order.

Total Commitments (K) is the total of the Current Commitments plus the Non-Commitment Costs.

ACTUALS	
Actuals Approved (L)	Percent Cost Compl (M)

Actuals Approved (L) is the approved and processed Invoices and Applications for Payments.

Percent Cost Complete (M) is the percentage of the variance between the Actuals Approved and the Total Commitments.

VARIANCE
Budget Variance +/- $N = (C-K)$

Budget Variance (N): This is the total of the Current Budget minus the Total Commitments.

See *Appendix B.1: Cost Summary by Project Report*

Cost

Change Management

Change Management reporting monitors impact of changes (Quality, Scope, Schedule & Budget). As outlined in 6.5 Performance Evaluation, B. Budget vs. Actual Cost, and the AECOM e-Builder Current State Analysis, AECOM is building the e-Builder Cost Management Processes to support progress cost management reporting.

The Commitment Change Summary Report includes the following data:

Project Name	Company Name	Original Commitment Value (A)	Approved Changes (B)	Percent of Change +/- (C) = (B÷A)	Current Commitment Value (D) = (A+B)	Actuals Approved (F)
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Project Name is the School Name and the Project Description.

Company Name is the name of the construction Company that the Commitment is with.

Original Commitment Value (A) is the amount of the Original Commitment.

Approved Changes (C) are the Board-approved changes to the Original Commitment.

Current Commitment Value (D) is the total of the Original Commitment Value plus the Approved Changes.

Actuals Approved (E) are the approved Contract Invoices for the Commitment.

See *Appendix B.2: Commitment Change Summary Report*

Evaluation of Payment Requisitions / Invoicing

The new e-Builder Cost Module processes have been completed. Data Migration has completed, and AECOM is preparing report drafts for overruns of Budget vs. Actuals. The report will provide up-to-date Current Budget and Forecasted Cost at Completion (FCAC) for each project.

Evaluation of Applications for Payment

Based on the Design Professional’s observations and evaluations of the Contractor’s Applications for Payment, the Design Professional will review and certify the amounts due the Contractor and

will issue Certificates for Payment in such amounts, The Design Professional must approve and sign any Contractor Applications for Payment as an express condition precedent to release of any progress or final payment. The Design Professional will have authority to reject Work which does not conform to the Contract Documents. Whenever the Design Professional considers it necessary or advisable for implementation of the intent of the Contract Documents, the Design Professional will have authority to require additional observation or testing of the Work in accordance with section 5.06, whether or not such Work is fabricated, installed or completed. However, neither this authority of the Design Professional nor a decision made in good faith either to exercise or not to exercise such authority shall give rise to a duty or responsibility of the Design Professional to the Contractor, subcontractors, material and equipment suppliers, their agents or employees, or other persons performing portions of the Work.

June 2024

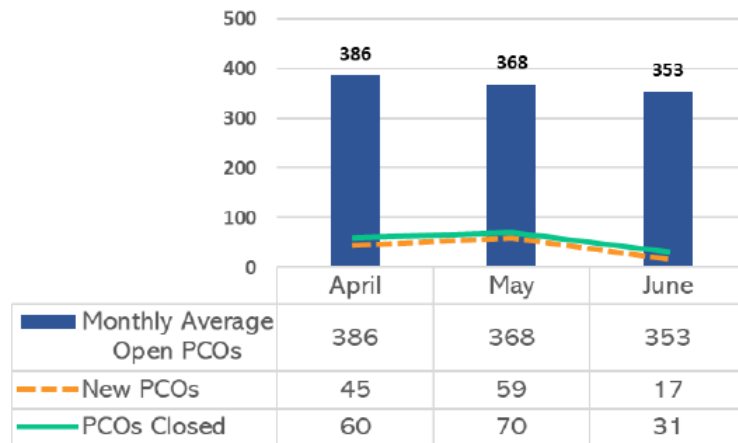
Executive Summary

353 Open PCOs

~42 new PCOs per month

~68 fully executed (closed) PCOs per month

Potential Change Orders (PCOs)



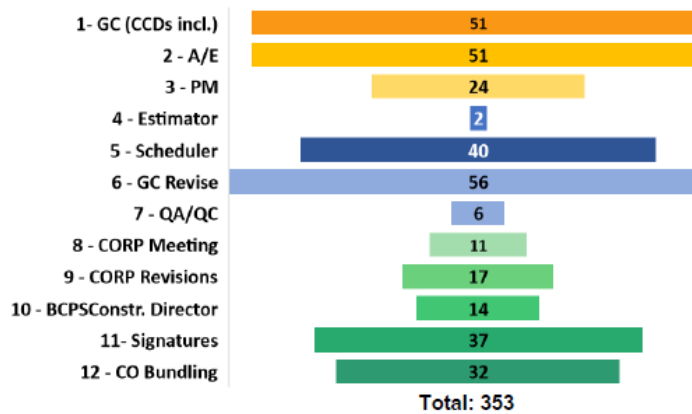
Goals and Objectives

- **Goal: 15% Monthly Total Reduction** (~ Fifty more Change Orders (50) closed > new open PCOs)
- **3.6%** (13/353) CORP Revisions are being addressed. Some PCOs are pending additional backup or need permitted ASIs. A few need cost verified (T&M tickets)

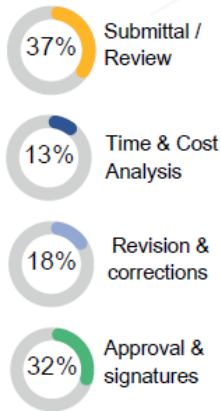
Issues

- **2.7%** (~14/353) PCOs held up on GC Sign Step because GC does not agree with AECOM TIA Recommendations
- **11.5%** (38/353) Change Orders holding up Close Out Projects (**attachment 1 provided**)
- **7%** (24/353) Deductive Credit Change Orders (**attachment 2 provided**)
- **15.8%** (56/353) Proposal Revisions held up longer than 30 days by the GC are being addressed or denied (**attachment provided**)
- **14.4%** (51/353) PCOs are in the A/E's Court. Follow up will be addressed via comments. PCOs with Step Age over 14 days and no response shall be elevated.

PCO Proposal Responsibility (Current Actor)



Progress Percentage



Critical Items

- **McFatter Technical College & HS -PCO-16 Bldg 4&5 - Poly ISO -** Pre-Construction dept. are re-reviewing design to save costs
- **All PCOs (~15) under Projects with ACAI as the AEOR -** ACAI has ceased business operations.
- **High Delta Proposals Roof (Descope)**
Credits: Oakridge ES & Dillard ES

4. Monthly Project Update (MPU)

AECOM has built a SMART program project reporting system within e-Builder to deliver comprehensive Monthly Project Reports (MPU’s). The MPU is a synopsis of the month’s activities and highlights changes to the Project. The status report is critical to monitoring the project progress.

The MPU status reports are required at the end of every month and are prepared during the last week of the month.

The MPU includes the following data.

Project Name	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Overall Project Percent Complete	Current Phase Percent Complete
--------------	----------------	--------------	---------------	---------------------	--	----------------------------------	--------------------------------

Project Name is the School name and the Project Type.

Project Number is the P Number.

Board Member is the Board Member for the Project.

Project Phase is the Project’s current Phase.

Current Month Project Status Narrative is the current month’s Project status update.

Overall Project Percent Complete is the percent complete the entire project.

Current Phase Percent Complete is the percent complete for the current Project Phase.


Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation Strategy
---------------------------	---------------------	------------	----------------------------------

Schedule Update Narrative is this month’s schedule update summary.

Issues and Concerns are the current Issues and Concerns on the Project.

Risk Level is the level of risk that the Issues and Concerns affect the Project Scope, Schedule, and/or Budget. See section 6. **Risk**.

TRAFFIC LIGHT SCHEDULE RISK LEVEL INDICATOR



HIGH:
An issue that can cause budget and or schedule impact to the project, and a resolution has not yet been determined or put in place.

MEDIUM:
An issue that may result in risks causing an impact to the project budget and or schedule, with a resolution planned and in process.

LOW:
A low-rated issue with little/ no impact to the project budget and or schedule but is being tracked.

Design

The project count report includes projects that are in Design that are not SMART projects that we are awaiting on further direction from the District.

The Project Design Phase Schedule outlines the following data:

Project ID	Design Phase Count	Project Name	At Completion Duration	Start	Finish	Physical % Complete
------------	--------------------	--------------	------------------------	-------	--------	---------------------

Project ID is the project number.

Design Phase Count is the count of projects in the Design duration phase by District.

Project Name is the name of the school and project type.

At Completion Duration is the estimate of the duration at completion time for the selected task.

Start is the date that the task is scheduled to start.

Finish is the date that the task is scheduled to finish.

Physical % Complete is how much physical work is done.

Date followed by an A is an actual date, i.e., Jun-06-21A in the Start column is the actual date the task started.

Procurement

AECOM is providing staff augmentation to the Procurement and Warehouse Services department. This work includes, but is not limited to, drafting bid specifications, bid proposals, and administering contracts for significant purchases, providing purchase orders. Our staff also conducts pre-bid conferences, issues addenda’s, participates in bid openings, and prepares notices of intent and award.

Bid and Award

Bid and Award Highlights:

Two (2) projects are in the Bid and Award phase, during this reporting period they are preparing to be advertised.

Construction

Construction Highlights: One hundred ninety-one (191) projects (including carve-out and swing space projects) are in the Construction phase. Twenty-one (21) projects are preparing for issuance of the Notice to Proceed (NTP) and one hundred seventy (170) projects have commenced physical Construction.

Current and expected progress this month has been positive. Please find progress below by District:

District	Percent Complete	Projects	District	Percent Complete	Projects
District 1	0%-50%	5	District 5	0%-50%	4
	51% to 94%	10		51% to 94%	10
	95%-100%	7		95%-100%	12
District 2	0%-50%	1	District 6	0%-50%	8
	51% to 94%	4		51% to 94%	16
	95%-100%	4		95%-100%	8
District 3	0%-50%	2	District 7	0%-50%	6
	51% to 94%	10		51% to 94%	15
	95%-100%	5		95%-100%	11
District 4	0%-50%	5			
	51% to 94%	12			
	95%-100%	15			

Claims

The e-Builder Claims process has been completed and the data migration has been completed.

Notices to Cure

The e-Builder Cure Notice process has been completed and the data migration has been completed.

Request for Information (RFI)

The Request for Information (RFI) process is one of the critical communication tools between the project owner or the architect and the contractor in construction projects. The adverse impacts of poorly managed RFIs include cost overrun, delay and possibly lawsuit.

Currently the existing e-Builder process for RFIs is comingled with Architectural Supplemental Instructions (ASI). The comingling of the two different items has made it difficult to separate the two separate items for detailed reporting. Atkins is currently reporting on RFI's. AECOM is working with OCP and Atkins to reduce duplicative work.

Submittals

Currently the submittal module is not being used in e-Builder. The project team is tracking submittals via action items in e-Builder. This prohibits dynamic reporting on the lifecycle of submittals.

The Submittal module helps the project team actively manage the full submittal process, confirming that the contractor's planned work on the job site will meet the designer's intentions as detailed in the project specifications. This module has streamlined the process to make it easy for subcontractors, general contractors (GC), submittal coordinators and design reviewers to collaborate within a single system.

e-Builder's submittal coordinator position can be assigned to various roles, often an architect/engineer or the owner's project manager. The flexibility of the submittal coordinator position enables them to grant responsibility to the correct team members based on each project's contractual requirements.

Both e-Builder licensed, and non-licensed participants can be engaged in the submittal process and still work directly in the e-Builder system. The full team has access to the module appropriate to their needs to obtain status updates, view audit trails and identify bottlenecks at any phase of the project.

AECOM will prepare e-Builder Instructional Guides and a revised SOP.

Closeout

Closeout Highlights

Of the one hundred and ninety-one (191) projects that are in close out, two (2) projects achieved Final Completion (Form 209), five (5) projects held a 6-month warranty walk through and two (2) projects held a 12-month walk through.

Two (2) Projects achieved a Certificate of Final Inspection (209)

District	School	Number	Current Status
5	Atlantic Technical College, Arthur Ashe, Jr. – SMART Program / CCA-DBB	P.001959	Received a 209 – 06/21/2024
7	Park Ridge ES – SMART Program / RFQ-DBB	P.001844	Received a 209 06/03/2024

Five (5) Projects held a 6-month walk through.

DISTRICT	PROJECT	NUMBER	CURRENT STATUS
1	Pembroke Pines ES-SMART Program/RFQ-DBB	P.001864	6 - month warranty walkthrough on 06/18/2024

DISTRICT	PROJECT	NUMBER	CURRENT STATUS
6	Embassy Creek ES – SMART Program / RFQ-DBB	P.001897	6-month warranty walkthrough on 06/20/2024
2	Hawkes Bluff ES – SMART Program / RFQ-DBB	P.001784	6 - month warranty walkthrough on 06/20/2024
1	Gulfstream Early Childhood Center – SMART Program / RFQ-DBB	P.002055	6 – month warranty walkthrough on 06/25/2024
3	Stephen Foster ES – SMART Program / RFQ-DBB	P.002067	6 – month warranty walkthrough on 06/25/2024

Two (2) Projects held a 12-month walk through.

DISTRICT	PROJECT	NUMBER	CURRENT STATUS
2	Chapel Trail ES – SMART Program / CCA-DBB	P.001732	12-month warranty walkthrough on 06/26/2024
2	Pines MS – SMART Program/RFQ-CC CMAR	P.002130	12 -month warranty walkthrough on 06/27/2024

Warranty Management

Warranty Calls

AECOM is using Track-it to manage Warranty Calls. Track-it provides a comprehensive set of asset tracking tools to help manage and report on physical asset activities including Warranty Calls. AECOM is in the process of setting up Track-it which will include data migration, Standard Operating Procedures (SOPs), Track-it Instructional Guides and training.

Warranty Walks

Currently the 6- and 10-month warranty walks prior to expiration of the project’s general one-year warranty are tracked in an excel spreadsheet. AECOM will prepare a process in e-Builder as part of Phase 2 of the e-Builder Enhancements to track and report on Warranty Walks.

5. Quality

In project management, quality means the degree to which a project achieves the objectives that are set up front. It defines the standards for an activity resulting in meeting the project’s objectives within the allocated time-period.

Quality control has three basic steps:

1. **Creating a quality plan** – reviewing the overall project objectives to help determine whether each activity being conducted meets or exceeds your target standards.

2. **Performance assessment** – tracking the adequacy of progress towards the project's goals and assessing how quickly you are reaching your time milestones. This should be done regularly throughout the project to help you identify any variances at an early stage so that they can be corrected quickly before they become unmanageable or even insurmountable problems.
3. **Corrective action** – identifying potential problems, determining the root cause, and implementing solutions to ensure that any issues are fixed.

Quality issues are currently reported on in the MPU and Issues and Concerns section. The MPU includes the planned mitigation for each issue.

Project Management Metrics

Project metrics are used to measure progress of a project at a very basic level.

Schedule: This is a metric that is used to measure how much of the target output has been produced or achieved in each portion of the schedule. It is also measured when it comes to milestones, which are when you should expect deliverables to be completed.

See **Section 2 Schedule**

Cost: This is a metric that measures the overall cost of the project. It consists of basic costs involved with producing your output – including wages, materials and additional costs for overheads.

See **Section 3 Project Budget & Cost Control**

Teamwork: When you are working in a team to produce your project, it is important that everyone works together efficiently. It is also important to know how well the different roles in your team are performing, or how much work each person has done in relation to the others.

See **Section 7 Staffing**

Communications Quality: Measures how effective your project is at communicating with stakeholders. It generally involves questions such as “are your stakeholders aware of your project status?” or “how do you know if they are happy?”. Measurement is based on whether the stakeholders understand what you are working on, and whether there is risk involved in communications.

See **Section 9 Communications**

Process Metrics

Process quality indicators are used to assess how well your processes work in general. They consist of data analysis of process performance over time, leading to outputs that correlate with the deliverables that your project should produce or other outputs you expect from the process or activity. The analysis will consider feedback loops (for example means of combining data).

These indicators include:

Process Loops: A process loop assesses if the processes/activities of achieving the outputs of your project are work properly. The output of a process or activity is compared to its inputs. The aim of this is to find out if there are problems with the process.

Process Change: Process change is a very common metric and consists of assessing the performance of processes/activities against targets defined for them. You can measure these in the same way that you would baseline performance data. The difference is that you are looking for improvement rather than looking at whether they are meeting your targets.

Process Improvement: This is a very important metric when you want to measure the outcome of your project. It involves assessing changes in process or activity performance from baseline against targets for improvement or levels of outputs.

e-Builder Process Enhancements – Phase II

AECOM has begun Phase II of the e-Builder Process Enhancements. These new Document Control processes will be built to streamline the following:

- Authorization to Proceed (ATP)
The ATP process has been implemented.
- Claims
e-Builder Process has been implemented, currently in the Data Migration Phase. Completed.
- Notice to Cure
e-Builder process has been implemented, currently in the Data Migration Phase. Completed.
- Closeout – 110bs, 209s, and COCs
- Custodial Coverage Authorization Memo and Rationale Form
Part 1 of the e-Builder workflow has been developed and is in testing
- Evaluations for AEs and GCs
e-Builder enhancements to both workflows have been developed and are in testing
- General Invoices
- Notice to Proceed (NTP)
- Architectural Supplemental Instructions (ASI)
- Request for Information (RFI)
- Submittals
- Punch Lists
- Deficiencies

Once the processes have completed a revised Standard Operating Procedure (SOP) and e-Builder Instructional Guides will be issued, and training will begin. Enhanced Reporting will be submitted following the development of these functions in e-Builder.

6. Risk

AECOM is in the process of finalizing the development of this process in e-Builder. This report will be submitted following the development of this function in e-Builder. The Risk Register will outline all the risks, risk categories, likelihood, consequence, and mitigation associated with each Project.

Risk Management is the process of identifying and mitigating risk. There are 4 stages to a Risk Analysis.



Risk Identification: During this stage a list of possible risks are generated through brainstorming, problem identification and risk profiling.

- Determining which risk may affect the projects
- Analyze Risk
- Evaluate Risk

Qualify and Quantify Risk: Distinguish minor acceptable risks from major risks and provide data to evaluate, manage, and mitigate risks.

- Prioritize risk actions based on rankings on the Risk Matrix. Risk Matrix is a tool that is used to assess the level of risk. It takes into consideration the category of probability, or likelihood, against the category of consequence severity.

Risk Matrix					
	Insignificant	Minor	Moderate	Major	Catastrophic
Probable	Medium	Medium	High	High	High
Likely	Low	Medium	Medium	High	High
Possible	Low	Low	Medium	High	High
Unlikely	Low	Low	Medium	Medium	High
Rare	Low	Low	Low	Medium	Medium

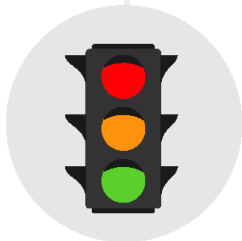
Plan Risk Response is a plan that will try to eliminate the risk by using the following strategies:

- Risk Avoidance: Decision to avoid engaging with or withdrawing from the source of the risk.
 - Risk avoidance does not result in inappropriate risk aversion.
 - Proceed with stringent risk controls.
- Risk Acceptance: Decision to accept the risk situation as it stands without further action.
- Risk Transfer: Decision and action to share risk with an external organization such as an insurer or business partner.
 - It may be a partial or complete transfer.
 - New risks including failure of the other organization.
- Risk Alteration: Decision to devise alternate approaches that meet requirements but do not carry the same risk.

- Risk Mitigation: Decision to accept the risk and actively mitigate the identified risk to a lower severity or frequency of potential occurrence.

Monitor and Review: Monitor the implementation and effectiveness of the selected risk management actions. Re-evaluate and adjust the risk management actions in response to effectiveness.

TRAFFIC LIGHT SCHEDULE RISK LEVEL INDICATOR



HIGH:

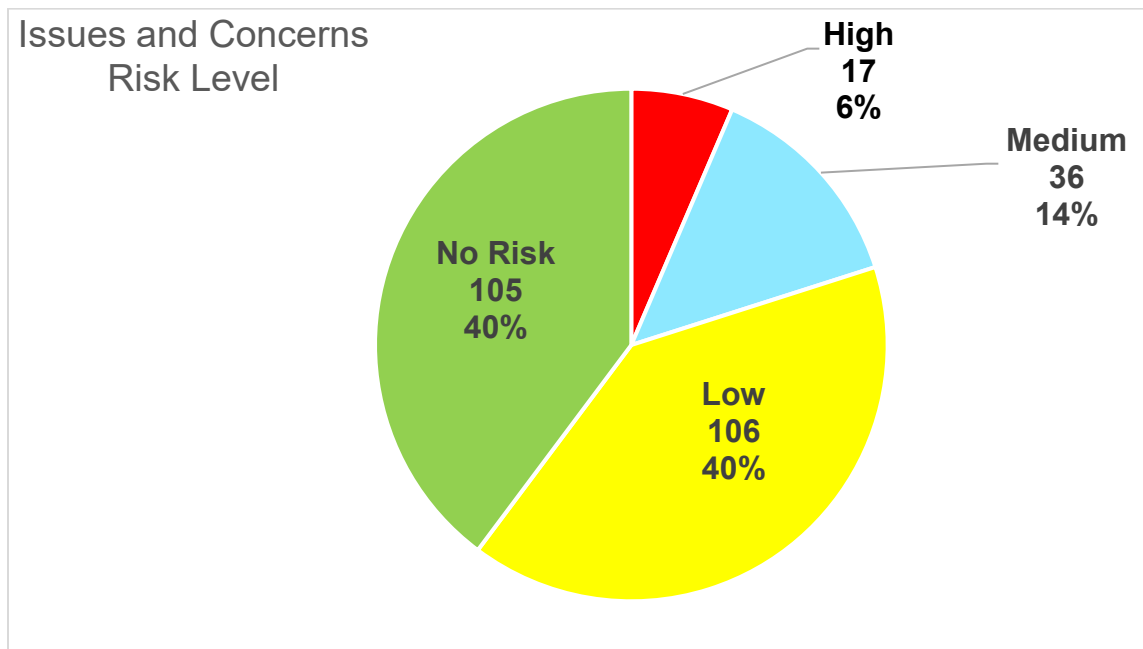
An issue that can cause budget and or schedule impact to the project, and a resolution has not yet been determined or put in place.

MEDIUM:

An issue that may result in risks causing an impact to the project budget and or schedule, with a resolution planned and in process.

LOW:

A low-rated issue with little/ no impact to the project budget and or schedule but is being tracked.



Safety

Safety Moment:

Excavation and trenching operations are common on construction jobsites. Collapse and cave-in are the most frequently cited causes of worker injury. OSHA requires a competent person be present when trenching operations are being performed. Employees must be trained to recognize hazards prior to the start of work.

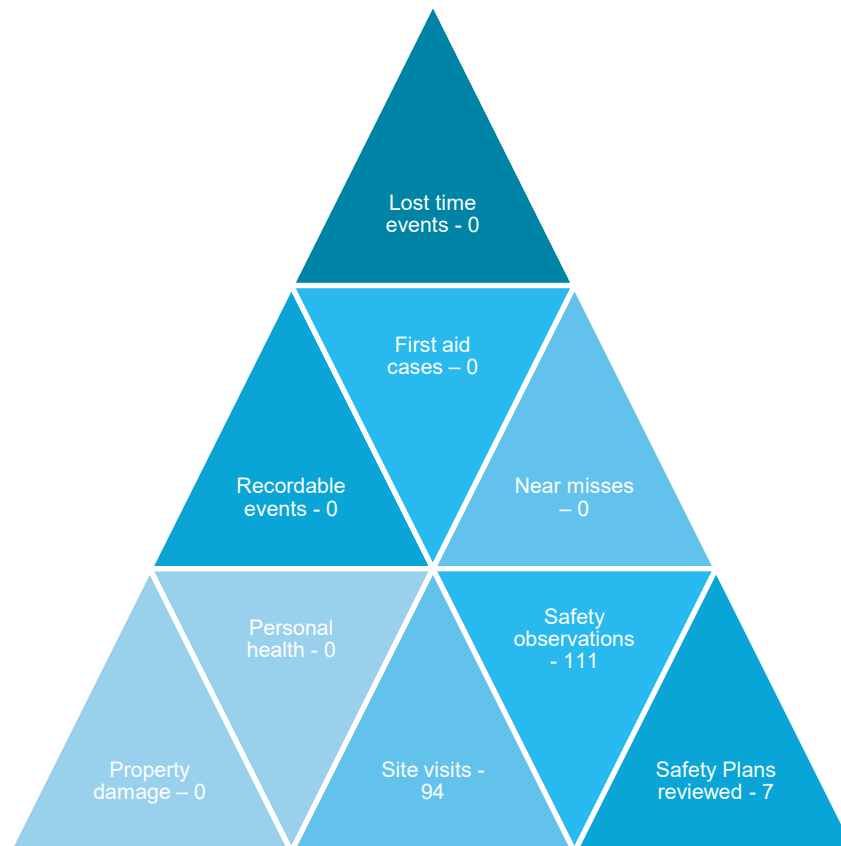
The implementation of the following steps can improve the safety of trenching / excavation operations:

- Prior to the start of digging, scan the area for the presence of underground utilities and infrastructure
- Watch out for overhead dangers and let the crew know as part of the pre-task safety meeting
- Pick the right protection: Choose the best protective system for the job, like sloping, benching, or shoring, depending on the situation
- Conduct a risk assessment to make sure all possible hazards have been identified and eliminated / controlled
- Make sure workers do not have to travel more than 25 feet laterally to reach the nearest means of egress
- If the site is near a busy road, make sure traffic is controlled
- Erect barricades with signage to prevent unauthorized access to the work area
- If deeper than 4 feet, check the atmosphere for harmful gases / vapors; make sure the space is well-ventilated
- Keep excavated soil (spoils) at least 2 feet from the edge
- The competent person must inspect routinely & after every rain event
- Make sure workers are equipped with the appropriate personal protective equipment (PPE)
- Keep the site well-lit during night shifts so workers can see what they are doing

Note 2: The OSHA Construction Standard defines a competent person as one who is:

- capable of identifying existing and predictable hazards in the surroundings, or
- working conditions which are unsanitary, hazardous, or dangerous to employees, and
- who has authorization to take prompt corrective measures to eliminate them

SH&E Highlights:



LOW POINTS:

A contractor opened 300 linear feet of trench with the expectation of laying fire sprinkler suppression system piping the next day. A material delay resulted in the trench being left open for approximately ten (10) days. No physical barrier was used to prevent unauthorized access to the work area. While the trench was open, periods of heavy rain caused the sidewalls of the trench to crumble and collapse. Large sections of concrete and asphalt pavement nearby were also undercut by the soil erosion and fell into the trench.

RECORDABLE INCIDENT:

No recordable incidents occurred in June 2024.

7. Knowledge Management

AECOM Knowledge Management is monitored and tracked in Lessons Learned logs and by Vendor Evaluations.

Lessons Learned

Lessons Learned is a method to systematically collect experiences (positive and negative) made in the project and to draw conclusions from them in order to improve the handling of future projects.

The method is often referred to as project retrospective and is an industry standard approach to knowledge management.

The aim of Lessons Learned is to systematically collect, consolidate and document acquired experience and knowledge and to make it accessible to team members facing similar challenges. Future project teams will benefit from these experiences and mistakes already made should be avoided. Proven methods that increase the probability of project success include.

- Securing the knowledge acquired through the work in the project.
 - Positive and negative experiences
 - Technical findings
 - How did the project go, what went well or badly?
- Making insights from the project work visible to others.
- The knowledge gained is an excellent basis for the (further) development of project management standards in a company, as it shows very clearly where there is potential for improvement.

Once these questions have been answered, concrete suggestions for improvement will be developed for the points that did not go so well. These may not all be immediately implementable, but they form a good basis for continuous improvement in the implementation of future projects.

AECOM held Lessons Learned Workshops with the AECOM team to review the development process of the project together in the form of a workshop. In doing so, the experience and knowledge gained will be systematically documented. These workshops provided the necessary information to appropriately report Lessons Learned on the SMART Renovations Program. This data was entered in e-Builder and a revised Lessons Learned Report is attached.

See ***Appendix D.1: Lessons Learned Log***

Vendor Evaluations

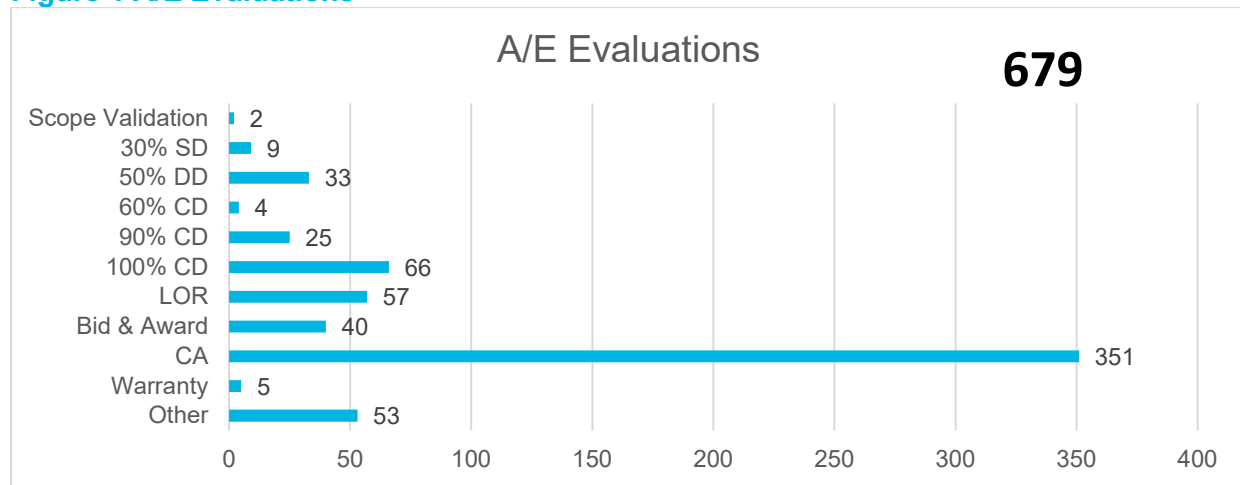
AECOM has prepared Vendor Evaluations for both the A/E and Contractors. These evaluations assess the Architect/Engineer (A/E) and Contractors technical and programmatic progress, approaches, and deliverables during the lifecycle of a project.

Evaluation Frequency:

- Interim after the Scope Validation Report – A/E
- At 50% Design Phase – A/E
- At the end of the Design Phase – A/E
- At the End of Design Phase (for CMAR) – CMAR
- At 50% Completion of Construction (by Schedule) – Contractor
- Within one week of Project Completion – A/E and Contractor

679 A/E Evaluations were completed with an **average score of 4.40** out of **10**. The below graph outlines how many evaluations were completed by each phase.

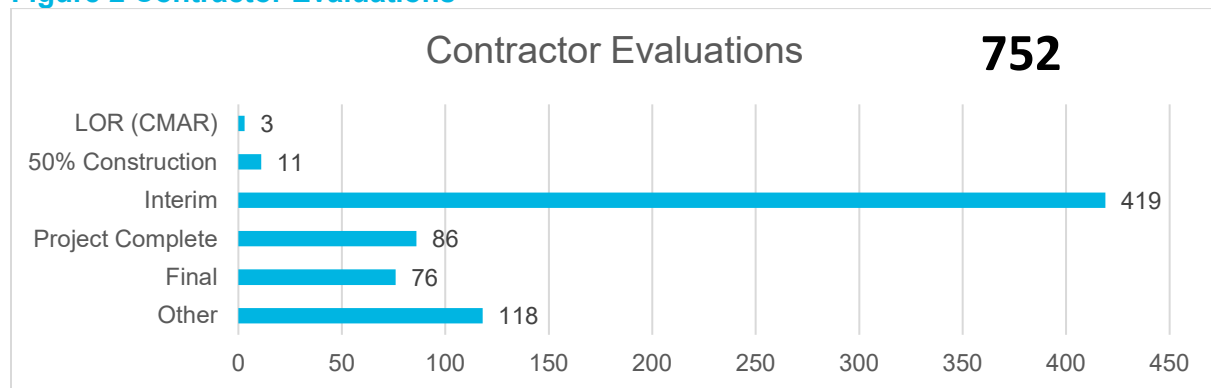
Figure 1 A/E Evaluations



See **Appendix D.2: AE Evaluation Reports**

752 Contractor Evaluations were completed with an **average score of 4.43** out of **10**. The below graph outlines how many evaluations were completed by each phase.

Figure 2 Contractor Evaluations



See **Appendix D.3: Contractor Evaluation Reports**

8. Staffing

Project Assignment

See **Appendix E.1: Project Assignment Report**

Team Evaluations

Team 1

Communications 3.6 out of **5**: Project Managers are actively engaging with all stakeholders to ensure effective communication. Monthly training sessions are held to keep everyone informed and updated.

Project Schedules 3.6 out of **5**: Project Managers are diligently reviewing schedules and collaborating with contractors to ensure all required documentation is complete. This allows the AECOM scheduler to proceed with the project as planned. Efforts are being made to keep projects on track

Change Management 3.6 out of **5**: The team is collaborating with the change order team to review change orders and work with Project Managers and Assistant Project Managers to ensure all documentation is accurate.

Overall Performance 3.6 out of **5**: The team has effectively managed their projects and met Key Performance Indicators (KPIs). They are engaging in one-on-one and group meetings to ensure all deliverables are achieved

Team Goals: Our goal is to work collaboratively, sharing lessons learned to improve overall performance.

Team 2

Communications 4 out of 5: The Team has maintained good communication with the Principals and Custodians throughout the progress of the summer work to avoid disruptions of summer activities.

Project Schedules 3.5 out of 5: Our Project Managers are proactively addressing delays by coordinating stakeholder meetings, issuing formal notices, and holding contractors accountable to the agreed-upon completion dates, thereby upholding contractual obligations.

Change Management 3.5 out of 5: The Team has a better understanding of the documentation requirements.

Overall Performance 4 out of 5: The overall performance of the team rates at 4 out of 5, indicating effective project management and compliance with Key Performance Indicators (KPIs). As new members join, ongoing training is prioritized to maintain and enhance team capabilities, particularly focusing on improving the precision of project schedules.

Team Goals: A primary goal for the upcoming quarter continues to be reducing the number of open change orders per project which will reduce deviations from the projects' schedules.

Team 3

Communications 4 out of **5**: The Team exercises good communication practice.

Project Schedules 4 out of **5**: Thanks to the aggressive approach by the Team, GCs continue to approve their timely submittals of their monthly schedules.

Overall Performance 4 out of **5**: The team continues to show Performance improvement. Increased initiatives and active roles continue to push the projects forward.

Team Goals: Completing and delivering finalized Roofs to the owner in due time. Constantly and properly document work progress update and make it available to upper management. Timely reporting, submittals, Invoices, Plan changes, Shop drawings, promptly processed and executed.

Team 4

Communications 5 out of **5:** Our lines of communications with the stakeholders continue to be an asset that we take pride in. The team's "same day" response rate is holding steady at 99%. The team's knowledge and wide array of resources, continue to form a support body to address the Client's concerns or provide guidance which, at times, extend beyond the SMART scope. Aside from the communication with the client, the team excels in internal communication, and always works together to ensure the job is performed at its best.

Project Schedules 4.6 out of **5:** FF&E projects are on track, despite some delays we experienced with vendors/GCs to provide proposals. We are on track with the Summer of 2024 having media, music and art rooms renovated and FF&E delivered and installed. The ongoing FF&E projects are evaluated on a bi-weekly basis to ensure on time deliveries.

Overall Performance 4.5 out of **5:** The team's dedication and professionalism are the contributing factors to the success of the FF&E projects. Their collaboration in sharing the knowledge, their eagerness to learn more, and their goal to always deliver an impeccable job, keep on growing.

Team Goals: Our goal is to work collaboratively, sharing lessons learned to improve overall performance.

9. Communications

SMART COMMUNICATIONS SUMMARY



JUNE 2024

The SMART Communications team continues to work with the PMOR to educate and inform the general public, school communities, and other key stakeholders about the progress made in the SMART Bond Program. Communication activities are multifaceted and aim to reach a broad spectrum of audiences through diverse yet integrated platforms.

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Objective

We are thrilled to share the progress made during the month of May as we continue to expand the visibility and impact of the SMART Bond Program across various platforms. Our efforts have been directed at creating a comprehensive library of engaging content at both the school and District levels. This report highlights the key activities and accomplishments from the past month.

Current Metrics



9 SITE VISITS

- Photo and Video documentation



7 EAB MEETINGS

- Dania Beach
- Sunrise
- Miramar
- Fort Lauderdale
- Hollywood
- Pembroke Pines
- Lauderhill



1 COMMUNITY MEETING

- Facilities Task Force Regular Monthly Meeting

Access to Information for the Community and Program Stakeholders

Access to Information for the Community and Program Stakeholders

As part of the SMART Communications team's commitment to keeping stakeholders informed, both the team and the PMOR actively participated in municipal and community meetings to provide updates on school board matters.

The team also organized an encompassing overview of projects tailored specifically to school associations. This ensured that crucial information was accessible to a broader group of interested parties.

6/13/2024 – Facilities Task Force Regular Monthly Meeting

EAB MEETINGS IN MAY

JUNE In June, our attention turned to the Education Advisory Board (EAB) meetings. Representatives from various institutions gathered to discuss important educational matters and explore solutions. These meetings demonstrated our commitment to sharing information.

Dania Beach | Miramar | Hollywood | Sunrise | Fort Lauderdale | Pembroke Pines | Lauderhill



EDDC - BUSINESS EXCELLENCE PROGRAM

The Economic Development & Diversity Compliance Department (EDDC) is at the heart of the School Board of Broward County's commitment to Diversity and Inclusion.

In June, the SMART Communications team assisted EDDC in creating an announcement flyer for their upcoming 6-week Business Excellence Program. The goal of the program is to help entrepreneurs improve their business operations. The classes will include topics such as Business Basics Bootcamp, the State of Small Business Funding, and more.



2024 BUSINESS EXCELLENCE PROGRAM
ELEVATE, EMPOWER, CONNECT

JOIN US TO ELEVATE YOUR BUSINESS
This six-part course empowers local businesses with essential skills in 2-hour sessions, preparing participants to engage and access **nearly \$28 in upcoming opportunities** across the tri-county marketplace.

All participants are welcome to register and attend each session. However, participants who attend four of the six sessions will earn a **Business Excellence Program certificate** from the School Board of Broward County.

REGISTRATION IS NOW OPEN

JOIN US TO FURTHER YOUR BUSINESS GROWTH AND UNLOCK UNPARALLELED OPPORTUNITIES.

SIGNATURE SPONSORS

Other Sponsorship Packages Available

Interested in participating as a Session Speaker or Community Presenter? Please contact: jasmine.jones@browardschools.com 754-321-0741

FOLLOW US

BCPS EDDC | BCPS EDDC | BCPS EDDC | BCPS EDDC | BROWARD SCHOOLS EDDC

2024 BUSINESS EXCELLENCE PROGRAM
October 17 - December 5, 2024

ELEVATE, EMPOWER, CONNECT: A JOURNEY OF GROWTH AND IMPACT

ACHIEVE AND MAINTAIN HIGH PERFORMANCE ACROSS SIX CRITICAL BUSINESS AREAS.

- 1. Business Basics Bootcamp: Mastering the Fundamentals** | In-Person | Thu, 10/17 @ 6 - 8 PM
Topic: Foundational Business | Strategic Planning | Operational Efficiency
Location: Pompano Beach Cultural Center 30 W. Atlantic Blvd, Pompano Beach, FL 33069
- 2. State of Small Business Funding** | In-Person | Thu, 10/24 @ 4 - 8 PM
Topic: Capital Access: Navigating Your Funding Landscape | Mastering the Art of Successful Funding Applications | Finance Fundamentals: Building Bulletproof Financial Strategies
Location: Alhambra Cultural Center 2400 Civic Center Pl, Alhambra, FL 33005
- 3. Legal Lessons: Essential Foundations for Business Success** | Virtual | Thu, 10/31 @ 4 - 8 PM
Topic: Crafting Your Business Structure for Success | Compliance Corner: Navigating Rules for Business Success | Seal the Deal: Mastering Contracts and Agreements
To Access the Meeting, Call or log into Microsoft Teams. Click on [Join](https://join.microsoft.com) Meeting ID: 243 173 234 P1; Passcode: 55xYF | Dial in by phone +1 754-214-1844; 8888899944; Phone conference ID: 888 389 4048
- 4. South Coast: Elevate Your Business to Next-Level Status** | In-Person | Thu, 11/07 @ 6 - 8 PM
Topic: Access to Banking | Resources and Support | Investigating Applications
Location: New River Meeting Hall, 60 Weston Road, Sunrise, FL 33326
- 5. Fast Track to Payment: Mastering the Local Gov't Invoicing Process** | In-Person | Thu, 11/14 @ 6 - 8 PM
Topic: Cashflow Care: Solving Invoicing & Payment Puzzles | Troubleshooting: Identify and resolve common invoicing and payment issues
Location: Flamingo Hall, 13855 NW 58th Street, Sunrise, FL 33320
- 6. Trailblazer Talk: Acquire Insights and Learn Strategies from Industry Leaders** | In-Person | Thu, 11/21 @ 4 - 8 PM
Topic: 1st Session: Driving Business Growth with AI Technology | 2nd Session: Connecting with Key Decision Makers | 3rd Session: Insights from Prime and Sub-Prime Success Stories
Location: Tamarac Community Center, 8601 West Commercial Blvd, Tamarac, FL 33351
- 7. Graduation After: Celebrating Your Journey to Excellence** | In-Person | Thu, 12/05 @ 5:30 - 8 PM
Location: Pompano Beach Cultural Center 30 W. Atlantic Blvd, Pompano Beach, FL 33069

REGISTRATION OPENS JULY 24
Learn more on the program and how you can participate and register using the QR Code or visit: www.browardschools.com/bee

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10. Economic Development & Diversity Compliance Department (EDDC)

The School Board of Broward County, Florida (SBBC) and the Economic Development & Diversity Compliance Department (EDDC) are committed to conducting business with diverse suppliers and contractors and are continually developing and promoting business opportunities. EDDC strives to ensure that Minority/Women Business Enterprises have the maximum opportunity to do business with the District. The Superintendent's Goal Setting Committee is responsible for establishing S/M/WBE program goals for the School District based upon industry categories, vendor availability, project-specific characteristics, and M/WBE utilization.

See [Appendix G.1: EDDC Reporting](#)

Appendix A – Schedule Reports

A.1 All Projects – Construction Phase Report

District 1

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 1																			
Annabel C. Perry Pre K-8 - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001728	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	23-Oct-18 A	23-Oct-18 A	Issue NTP to Contractor											
CONSTRUCTION																			
P.001728	5	CONSTRUCTION	100%	856d	696d	23-Oct-18 A	17-Sep-20 A	CONSTRUCTION											
P.001728	0000.TE.645	Construction - Start	100%	0d	0d	23-Oct-18 A	23-Oct-18 A	Start											
P.001728	0000.TE.650	Construction - Construction (330 per bid + 244 CO3+ 139 CO4) (Including Weather Days @ 40days/100days)	100%	696d	696d	23-Oct-18 A	17-Sep-20 A	Construction - Construction (330 per bid + 244 CO3+ 139 CO4) (Including Weather Days @ 40days/100days)											
P.001728	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	17-Sep-20 A	17-Sep-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001728	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d	17-Sep-20 A	17-Sep-20 A	Construction - Substantial Completion (AE Signed 01770e)											
Annabel C. Perry Pre K-8 - GOB Renovations (KIT HVAC)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002814	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	08-Feb-22 A	08-Feb-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002814	5	CONSTRUCTION	100%	390d	531d	08-Feb-22 A	24-Jul-23 A	CONSTRUCTION											
P.002814	0000.TE.645A	Construction - Start	100%	0d	0d	08-Feb-22 A	08-Feb-22 A	Construction - Start											
P.002814	0000.TE.650	Construction - Construction (255d per bid) (Including Weather Days @ 40days/100days)	100%	250d	531d	08-Feb-22 A	24-Jul-23 A	Construction - Construction (255d per bid) (Including Weather Days @ 40days/100days)											
P.002814	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	24d	30-Jun-23 A	24-Jul-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002814	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	24-Jul-23 A	24-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002814	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d	24-Jul-23 A	24-Jul-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Annabel C. Perry Pre K-8 - GOB Renovations (Media Center Improvements)																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001728-MCI	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	06-Jun-19 A	06-Jun-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001728-MCI	5	CONSTRUCTION	100%	71d	71d	06-Jun-19 A	15-Aug-19 A	CONSTRUCTION											
P.001728-MCI	0000.TE.645	Construction - Start	100%	0d	0d	06-Jun-19 A	06-Jun-19 A	Construction - Start											
P.001728-MCI	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	71d	71d	06-Jun-19 A	15-Aug-19 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.001728-MCI	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	15-Aug-19 A	15-Aug-19 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Apollo MS - Roofing Carve Out - SMART Program																			
CONSTRUCTION - RC1																			
P.002110-RC1	5	CONSTRUCTION	100%	749d	400d	08-Dec-22 A	11-Jan-24 A	CONSTRUCTION											
P.002110-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d	17-Mar-23 A	17-Mar-23 A	Issue NTP to Contractor											
P.002110-RC1	0000.TE.645	Construction - Start	100%	0d	0d	18-Mar-23 A	18-Mar-23 A	Construction - Start											
P.002110-RC1	0000.TE.650	Construction - (NTP 345d) Construction (Including Weather Days @ 40days/100days)	100%	450d	300d	18-Mar-23 A	11-Jan-24 A	Construction - (NTP 345d) Construction (Including Weather Days @ 40days/100days)											
P.002110-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	108d	1d	11-Jan-24 A	11-Jan-24 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002110-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	11-Jan-24 A	11-Jan-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002110-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d	11-Jan-24 A	11-Jan-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Apollo MS - Scaffolding																			
Apollo MS - Scaffolding																			
P.002590	5	CONSTRUCTION	100%	522d	289d	14-Jul-21 A	29-Apr-22 A	CONSTRUCTION											
Apollo MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002110	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	31-Jan-23 A	31-Jan-23 A	Construction - Issue NTP to Contractor											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
CONSTRUCTION																							
P.002110	5	CONSTRUCTION	85%	782d	782d	31-Jan-23 A	22-Mar-25																
P.002110	0000.TE.645	Construction - Start	100%	0d	0d	31-Jan-23 A																	
P.002110	0000.TE.650	Construction - (502d per NTP) Construction (Including Weather Days @ 40days/100days)	85%	502d	673d	31-Jan-23 A	03-Dec-24																
P.002110	0000.TE.1791	Roofing Sub-permit Process	100%	1d	1d	31-Jan-23 A	31-Jan-23 A																
P.002110	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	109d	04-Dec-24	22-Mar-25																
P.002110	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		22-Mar-25																
P.002110	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		22-Mar-25																
Attacks MS - Building Envelope Improvements - SMART Program																							
CONSTRUCTION																							
P.001633-RC1	5	CONSTRUCTION	100%	658d	289d	31-Mar-22 A	13-Jan-23 A																
P.001633-RC1	0000.TE.645	Construction - Start	100%	0d	0d	14-Nov-22 A																	
P.001633-RC1	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	440d	61d	14-Nov-22 A	13-Jan-23 A																
P.001633-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		14-Nov-22 A																
P.001633-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	120d	0d	06-Jan-23 A	06-Jan-23 A																
P.001633-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Jan-23 A																
P.001633-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		13-Jan-23 A																
Attacks MS - GOB Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001686	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		04-Feb-21 A																
CONSTRUCTION																							
P.001686	5	CONSTRUCTION	95%	697d	1427d	04-Feb-21 A	31-Dec-24																
P.001686	0000.TE.645	Construction - Contractual Start	100%	0d	0d	04-Feb-21 A																	
P.001686	0000.TE.650	Construction - Construction (400d per NTP + 106 CO-4) (Including Weather Days @ 40days/100days)	95%	506d	1427d	04-Feb-21 A	31-Dec-24																
P.001686	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	191d	0d	02-Jan-23 A	02-Jan-23 A																
P.001686	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24																
P.001686	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24																
Attacks MS - Media Center Improvements																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001686-MCI	0000.TE.635	Construction - Issue Permit to Contractor	100%	0d	0d		20-Jan-23 A																
CONSTRUCTION																							
P.001686-MCI	5	CONSTRUCTION	100%	365d	206d	20-Jan-23 A	14-Aug-23 A																
P.001686-MCI	0000.TE.645	Construction - Start	100%	0d	0d	20-Jan-23 A																	
P.001686-MCI	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	365d	206d	20-Jan-23 A	14-Aug-23 A																
P.001686-MCI	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		14-Aug-23 A																
P.001686-MCI	0000.TE.1771	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		14-Aug-23 A																
Attacks MS - Roofing Building 8 and SPE SMART Program																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001633	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		11-May-21 A																
CONSTRUCTION																							
P.001633	5	CONSTRUCTION	100%	680d	658d	11-May-21 A	27-Feb-23 A																
P.001633	0000.TE.645	Construction - Start	0%	0d	0d	11-May-21 A																	
P.001633	0000.TE.650	Construction - Construction (NTP n/a) (Including Weather Days @ 40days/100days)	100%	365d	658d	11-May-21 A	27-Feb-23 A																
P.001633	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	13-May-21 A	14-May-21 A																
P.001633	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	30-Jun-22 A	30-Jun-22 A																

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031							
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.001633	0000.TE.2100	Material / Supplier Delay	100%	0d	0d	30-Jun-22 A	30-Jun-22 A				Material / Supplier Delay															
P.001633	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		27-Feb-23 A																			
P.001633	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		27-Feb-23 A																			
Beachside Montessori - Playground Safety Surface																										
Beachside Montessori - Playground Safety Surface																										
P.002546	5	CONSTRUCTION	100%	634d	69d	24-Mar-21 A	31-May-21 A				CONSTRUCTION															
Blanche Ely HS - Switch Gear Replacement (Civil Works)																										
CONTINUING CONTRACT CONTRACTOR SELECTION																										
P.002342-CIV	0000.TE.635	Construction - Issue NTP / PO to Contractor → Civil Contractor	100%	0d	0d		13-Jun-22 A				Construction - Issue NTP / PO to Contractor → Civil Contractor															
CONSTRUCTION																										
P.002342-CIV	5	CONSTRUCTION	100%	277d	323d	13-Jun-22 A	02-May-23 A				CONSTRUCTION															
P.002342-CIV	0000.TE.645	Construction - Start	100%	0d	0d	13-Jun-22 A					Construction - Start															
P.002342-CIV	0000.TE.650	Construction - Construction (As per NTP 60d) Civil Work	100%	31d	323d	13-Jun-22 A	02-May-23 A				Construction - Construction (As per NTP 60d) Civil Work															
P.002342-CIV	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		02-May-23 A				Construction - Certificate of Occupancy (BD Signed 110b)															
P.002342-CIV	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	100%	0d	0d		02-May-23 A				Construction - Substantial Completion (AE Signed 1770e)															
P.002342-CIV	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	40d	0d	02-May-23 A	02-May-23 A				Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval															
Blanche Ely HS - Switch Gear Replacement (Electrical Works)																										
CONTINUING CONTRACT CONTRACTOR SELECTION																										
P.002342	0000.TE.635	Construction - Issue NTP to → Electrical Contractor	0%	0d	0d		08-Dec-21 A				Construction - Issue NTP to → Electrical Contractor															
CONSTRUCTION																										
P.002342	5	CONSTRUCTION	100%	277d	413d	08-Dec-21 A	24-Jan-23 A				CONSTRUCTION															
P.002342	0000.TE.625	Equipment Fabrication and Delivery	100%	206d	157d	08-Dec-21 A	13-May-22 A				Equipment Fabrication and Delivery															
P.002342	0000.TE.650	Construction - Construction (236d per NTP) - Electrical Work (Including Weather Days @ 40days/100)	100%	31d	413d	08-Dec-21 A	24-Jan-23 A				Construction - Construction (236d per NTP) - Electrical Work (Including Weather Days @ 40days/100days)															
P.002342	0000.TE.645	Construction - Start	100%	0d	0d	16-May-22 A					Construction - Start															
P.002342	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	40d	0d	10-Sep-22 A	10-Sep-22 A				Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval															
P.002342	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	100%	0d	0d		20-Jan-23 A				Construction - Substantial Completion (AE Signed 1770e)															
P.002342	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		23-Jan-23 A				Construction - Certificate of Occupancy (BD Signed 110b)															
Boulevard Heights ES - SMART Program Renovations																										
CONSTRUCTION PROCURMENT (BID & AWARD)																										
P.002065	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		25-Aug-21 A				Construction - Issue NTP to Contractor															
CONSTRUCTION																										
P.002065	5	CONSTRUCTION	100%	752d	692d	25-Aug-21 A	17-Jul-23 A				CONSTRUCTION															
P.002065	0000.TE.645	Construction - Start	100%	0d	0d	25-Aug-21 A					Construction - Start															
P.002065	0000.TE.650	Construction - Construction (460d per NTP) (Including Weather Days @ 40days/100days)	100%	367d	691d	25-Aug-21 A	17-Jul-23 A				Construction - Construction (460d per NTP) (Including Weather Days @ 40days/100days)															
P.002065	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	15-Dec-21 A	15-Dec-21 A				Roofing Sub-permit Process															
P.002065	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Jul-23 A				Construction - Certificate of Occupancy (BD Signed 110b)															
P.002065	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		17-Jul-23 A				Construction - Substantial Completion (AE Signed 01770e)															
P.002065	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	17-Jul-23 A	17-Jul-23 A				Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval															
Colbert Museum Magnet - SMART Program Renovations																										
CONSTRUCTION PROCURMENT (BID & AWARD)																										
P.001937	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		25-Apr-19 A				Construction - Issue NTP to Contractor															
CONSTRUCTION																										
P.001937	5	CONSTRUCTION	100%	913d	963d	25-Apr-19 A	13-Dec-21 A				CONSTRUCTION															
P.001937	0000.TE.645	Construction - Start	100%	0d	0d	25-Apr-19 A					Construction - Start															

-  Baseline
-  Baseline Milestone
-  Actual Work
-  Milestone
-  Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001937	0000.TE.650	Construction - Construction (225 per bid + 415 days CO#01) (Including Weather Days @ 40days/100days)	100%	708d	963d	25-Apr-19 A	13-Dec-21 A	[Timeline bars for P.001937]											
P.001937	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	30-Jul-21 A	30-Jul-21 A	[Timeline bars for P.001937]											
P.001937	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	30d	0d	30-Sep-21 A	30-Sep-21 A	[Timeline bars for P.001937]											
P.001937	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		13-Dec-21 A	[Timeline bars for P.001937]											
P.001937	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		13-Dec-21 A	[Timeline bars for P.001937]											
Collins ES - SMART Program Renovations and Restroom Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.001659	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		04-Mar-21 A	[Timeline bars for P.001659]											
CONSTRUCTION																			
P.001659	5	CONSTRUCTION	91%	816d	1247d	04-Mar-21 A	02-Aug-24	[Timeline bars for P.001659]											
P.001659	0000.TE.645	Construction - Start	100%	0d	0d	04-Mar-21 A	04-Mar-21 A	[Timeline bars for P.001659]											
P.001659	0000.TE.650	Construction - Construction (246d per NTP + 221 TIA) (Including Weather Days @ 40days/100days)	91%	467d	1216d	04-Mar-21 A	01-Aug-24	[Timeline bars for P.001659]											
P.001659	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	26-May-21 A	27-May-21 A	[Timeline bars for P.001659]											
P.001659	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Aug-24	[Timeline bars for P.001659]											
P.001659	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Aug-24	[Timeline bars for P.001659]											
P.001659	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	174d	0d	02-Aug-24	02-Aug-24	[Timeline bars for P.001659]											
Dania ES - SMART Demolition of Bldg 2																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002061-DEM	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24	[Timeline bars for P.002061-DEM]											
CONSTRUCTION																			
P.002061-DEM	5	CONSTRUCTION	0%	271d	391d	16-Jul-24	11-Aug-25	[Timeline bars for P.002061-DEM]											
P.002061-DEM	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24	16-Jul-24	[Timeline bars for P.002061-DEM]											
P.002061-DEM	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	240d	14-Dec-24	10-Aug-25	[Timeline bars for P.002061-DEM]											
P.002061-DEM	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		11-Aug-25	[Timeline bars for P.002061-DEM]											
P.002061-DEM	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	11-Aug-25	11-Aug-25	[Timeline bars for P.002061-DEM]											
Dania ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002061	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Jan-24 A	[Timeline bars for P.002061]											
CONSTRUCTION																			
P.002061	5	CONSTRUCTION	30%	480d	652d	19-Jan-24 A	01-Nov-25	[Timeline bars for P.002061]											
P.002061	0000.TE.645	Construction - Start	100%	0d	0d	19-Jan-24 A	19-Jan-24 A	[Timeline bars for P.002061]											
P.002061	0000.TE.650	Construction - (480d per NTP) (Including Weather Days @ 40days/100days)	20%	480d	652d	19-Jan-24 A	31-Oct-25	[Timeline bars for P.002061]											
P.002061	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Nov-25	[Timeline bars for P.002061]											
P.002061	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Nov-25	[Timeline bars for P.002061]											
P.002061	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Nov-25	01-Nov-25	[Timeline bars for P.002061]											
P.002061	0000.TE.1791	Roofing Sub-permit Process	0%	0d	0d	01-Nov-25	01-Nov-25	[Timeline bars for P.002061]											
Driftwood ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002064	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		15-Jan-24 A	[Timeline bars for P.002064]											
CONSTRUCTION																			
P.002064	5	CONSTRUCTION	20%	335d	352d	15-Jan-24 A	01-Jan-25	[Timeline bars for P.002064]											
P.002064	0000.TE.645	Construction - Start	100%	0d	0d	15-Jan-24 A	15-Jan-24 A	[Timeline bars for P.002064]											
P.002064	0000.TE.650	Construction - (335d per NTP) (Including Weather Days @ 40days/100days)	0%	335d	352d	15-Jan-24 A	31-Dec-24	[Timeline bars for P.002064]											
P.002064	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25	[Timeline bars for P.002064]											
P.002064	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25	[Timeline bars for P.002064]											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002064	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Jan-25	01-Jan-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002064	0000.TE.1791	Roofing Sub-permit Process	0%	0d	0d	01-Jan-25	01-Jan-25	Roofing Sub-permit Process											
Driftwood ES - Structural Repairs & Roofing																			
CONSTRUCTION																			
P.002989	5	CONSTRUCTION	0%	571d	511d	01-Aug-24	24-Dec-25	CONSTRUCTION											
P.002989	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		29-Mar-25	Issue NTP to Contractor											
P.002989	0000.TE.645	Construction - Start	0%	0d	0d	30-Mar-25		Construction - Start											
P.002989	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	300d	185d	30-Mar-25	30-Sep-25	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002989	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	30d	85d	01-Oct-25	24-Dec-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002989	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		24-Dec-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002989	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		24-Dec-25	Construction - Substantial Completion (AE Signed 01770e)											
Driftwood ES Roofing for Bldgs. 1,2,3,4,6,7,8,9,10,12,13A,13B,15,16- SMART Program																			
CONSTRUCTION																			
P.002064-RC1	5	CONSTRUCTION	96.5%	647d	557d	07-Jun-23 A	15-Dec-24	CONSTRUCTION											
P.002064-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		19-Dec-23 A	Issue NTP to Contractor											
P.002064-RC1	0000.TE.645	Construction - Start	100%	0d	0d	20-Dec-23 A		Construction - Start											
P.002064-RC1	0000.TE.650	Construction - Construction (400 D+C per NTP) (Including Weather Days @ 40days/100days)	96%	189d	361d	20-Dec-23 A	14-Dec-24	Construction - Construction (400 D+C per NTP) (Including Weather Days @ 40days/100days)											
P.002064-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002064-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002064-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	120d	0d	15-Dec-24	15-Dec-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Driftwood MS SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001837	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		17-Aug-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001837	5	CONSTRUCTION	91%	1128d	1597d	17-Aug-20 A	30-Dec-24	CONSTRUCTION											
P.001837	0000.TE.645	Construction - Start	100%	0d	0d	17-Aug-20 A		Construction - Start											
P.001837	0000.TE.650	Construction - Construction (480d per NTP + 403 TIA) (Including Weather Days @ 40days/100days)	91%	883d	1597d	17-Aug-20 A	30-Dec-24	Construction - Construction (480d per NTP + 403 TIA) (Including Weather Days @ 40days/100days)											
P.001837	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	31-Aug-22 A	31-Aug-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001837	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001837	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Gulfstream Academy of Hallandale Beach (FKA Hallandale Adult & Community) Re-Roof 13 & 14																			
CONSTRUCTION																			
P.001616	5	CONSTRUCTION	100%	0d	359d	19-Oct-14 A	12-Oct-15 A	CONSTRUCTION											
P.001616	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Oct-14 A	Construction - Issue NTP to Contractor											
P.001616	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	0d	359d	19-Oct-14 A	12-Oct-15 A	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)											
P.001616	0000.TE.665	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Oct-15 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001616	0000.TE.672	Project Close-Out - Final Payment Memo or Board Item	100%	0d	0d		12-Oct-15 A	Project Close-Out - Final Payment Memo or Board Item											
P.001616	0000.TE.682	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		12-Oct-15 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001822	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-May-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001822	5	CONSTRUCTION	100%	850d	766d	28-May-19 A	02-Jul-21 A	CONSTRUCTION											
P.001822	0000.TE.645	Construction - Start	100%	0d	0d	28-May-19 A		Construction - Start											
P.001822	0000.TE.650	Construction - Construction (396 per bid) +24 CO1+ 56 CO3 + 146 CO4 + 58 CO5 (Including Weather Days @ 40days/100days)	100%	766d	765d	28-May-19 A	01-Jul-21 A	Construction - Construction (396 per bid) +24 CO1+ 56 CO3 + 146 CO4 + 58 CO5 (Including Weather Days @ 40days/100days)											

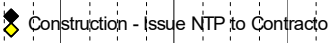
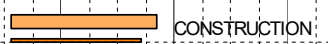
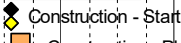
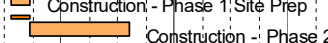
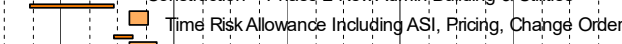
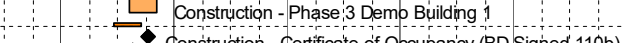
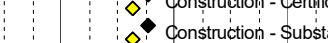


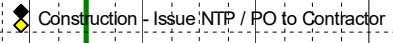

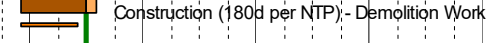


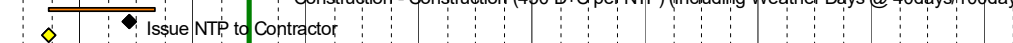
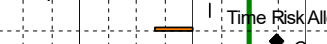

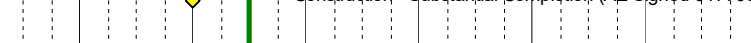

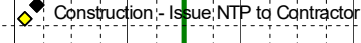
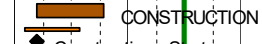

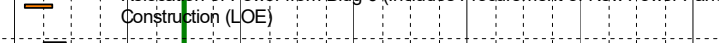
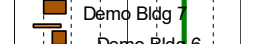

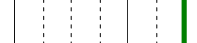
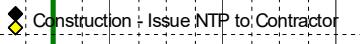
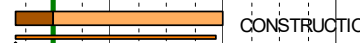
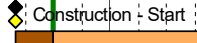
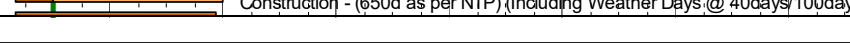
- Baseline
- Actual Work
- Remaining Work
- ◆ Baseline Milestone
- ◆ Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
P.001822	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		09-Apr-21 A																
P.001822	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	84d	1d	28-Jun-21 A	29-Jun-21 A																
P.001822	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Jul-21 A																
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002072	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		10-Mar-21 A																
CONSTRUCTION																							
P.002072	5	CONSTRUCTION	100%	654d	783d	10-Mar-21 A	02-May-23 A																
P.002072	0000.TE.645	Construction - Start	100%	0d	0d	10-Mar-21 A																	
P.002072	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	365d	783d	10-Mar-21 A	02-May-23 A																
P.002072	0000.TE.1791	Roofing Sub-permit Process	0%	149d	1d	20-Jan-22 A	21-Jan-22 A																
P.002072	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	21-Nov-22 A	21-Nov-22 A																
P.002072	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b) *** (BD signed 5/2/2023)	100%	0d	0d		02-May-23 A																
P.002072	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		02-May-23 A																
Gulfstream Early Childhood Center of Excellence - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002055	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-Jan-21 A																
CONSTRUCTION																							
P.002055	5	CONSTRUCTION	100%	808d	987d	22-Jan-21 A	06-Oct-23 A																
P.002055	0000.TE.645	Construction - Start	100%	0d	0d	28-Jan-21 A																	
P.002055	0000.TE.650	Construction - Construction (450 per Bid + 75d CO#7) (Including Weather Days @ 40days/100days)	100%	525d	981d	28-Jan-21 A	06-Oct-23 A																
P.002055	0000.TE.1791	Roofing Sub-permit Process	0%	1d	1d	25-Feb-21 A	26-Feb-21 A																
P.002055	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	277d	0d	02-Jan-23 A	02-Jan-23 A																
P.002055	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		06-Oct-23 A																
P.002055	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		06-Oct-23 A																
Hallandale Adult Ctr - Relocation from Gulfstream MS																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001733	5	CONSTRUCTION	100%	2131d	2326d	16-Feb-17 A	01-Jul-23 A																
Hallandale HS - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002115	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		22-Mar-22 A																
CONSTRUCTION																							
P.002115	5	CONSTRUCTION	87%	950d	1016d	22-Mar-22 A	01-Jan-25																
P.002115	0000.TE.645	Construction - Start	100%	0d	0d	22-Mar-22 A																	
P.002115	0000.TE.650	Construction (495d per NTP) (Including Weather Days @ 40days/100days)	87%	495d	1016d	22-Mar-22 A	31-Dec-24																
P.002115	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25																
P.002115	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25																
P.002115	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	01-Jan-25	01-Jan-25																
P.002115	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Jan-25	01-Jan-25																
Henry D. Perry Education Center - Child Care & Clinic Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001912	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Nov-17 A																
CONSTRUCTION																							
P.001912	5	CONSTRUCTION	100%	240d	240d	20-Nov-17 A	17-Jul-18 A																

 Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.001806	0000.TE.650	Construction - Construction (700 per GMP + 180 CO2) (Including Weather Days @ 40days/100days)	100%	910d	1504d	19-Jun-19 A	31-Jul-23 A	Construction - Construction (700 per GMP + 180 CO2) (Including Weather Days @ 40days/100days)											
P.001806	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	29-Jul-22 A	29-Jul-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001806	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		31-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001806	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		31-Jul-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Hollywood Hills HS New Split Complete DX																			
CONSTRUCTION																			
P.000991	5	CONSTRUCTION	100%	0d	0d	23-Apr-15 A	23-Apr-15 A	CONSTRUCTION											
P.000991	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		23-Apr-15 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
Hollywood Park ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001788	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		12-Jun-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001788	5	CONSTRUCTION	100%	1078d	1126d	12-Jun-20 A	13-Jul-23 A	CONSTRUCTION											
P.001788	0000.TE.645	Construction - Start	100%	0d	0d	12-Jun-20 A		Construction - Start											
P.001788	0000.TE.650	Construction - Construction (550 per bid) (Including Weather Days @ 40days/100days)	100%	658d	1126d	12-Jun-20 A	13-Jul-23 A	Construction - Construction (550 per bid) (Including Weather Days @ 40days/100days)											
P.001788	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	01-Jul-21 A	02-Jul-21 A	Roofing Sub-permit Process											
P.001788	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	13d	30-Jun-23 A	13-Jul-23 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001788	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001788	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		13-Jul-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Lake Forest ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001886	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		29-Apr-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001886	5	CONSTRUCTION	100%	1034d	1096d	29-Apr-19 A	29-Apr-22 A	CONSTRUCTION											
P.001886	0000.TE.645	Construction - Start	100%	0d	0d	29-Apr-19 A		Construction - Start											
P.001886	0000.TE.650	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)	100%	936d	1096d	29-Apr-19 A	29-Apr-22 A	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)											
P.001886	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	98d	1d	30-Jan-22 A	31-Jan-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001886	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		29-Apr-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001886	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		29-Apr-22 A	Construction - Substantial Completion (AE Signed 01770e)											
Lake Forest ES Re-Roof Building 4																			
CONSTRUCTION																			
P.001484	5	CONSTRUCTION	100%	182d	547d	24-Feb-15 A	24-Aug-16 A	CONSTRUCTION											
P.001484	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		24-Feb-15 A	Construction - Issue NTP to Contractor											
P.001484	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		24-Feb-16 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001484	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		24-Aug-16 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
P.001484	0000.TE.672	Project Close-Out - Final Payment Memo or Board Item	100%	0d	0d		24-Aug-16 A	Project Close-Out - Final Payment Memo or Board Item											
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing																			
CONSTRUCTION																			
P.001801-RC1	5	CONSTRUCTION	100%	512d	436d	23-Jan-23 A	03-Apr-24 A	CONSTRUCTION											
P.001801-RC1	0000.TE.645	Construction - Start	100%	0d	0d	19-Jul-23 A		Construction - Start											
P.001801-RC1	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	277d	259d	19-Jul-23 A	03-Apr-24 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.001801-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		19-Jul-23 A	Issue NTP to Contractor											
P.001801-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		03-Apr-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001801-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		03-Apr-24 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001801-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	30d	0d	03-Apr-24 A	03-Apr-24 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											

Baseline
 Baseline Milestone
 Actual Work
 Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002984	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		23-Jul-25												
CONSTRUCTION																			
P.002984	5	CONSTRUCTION	0%	420d	470d	24-Jul-25	05-Nov-26												
P.002984	0000.TE.645	Construction - Start	0%	0d	0d	24-Jul-25													
P.002984	0000.TE.650a	Construction - Phase 1 Site Prep	0%	60d	60d	24-Jul-25	21-Sep-25												
P.002984	0000.TE.650	Construction - Phase 2 New Admin Building & Utilities	0%	270d	320d	22-Sep-25	07-Aug-26												
P.002984	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	60d	60d	08-Aug-26	06-Oct-26												
P.002984	0000.TE.650b	Construction - Phase 3 Demo Building 1	0%	90d	90d	08-Aug-26	05-Nov-26												
P.002984	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		06-Oct-26*												
P.002984	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Oct-26*												
Mary M. Bethune ES - SMART Program Renovations																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002125	0000.TE.1861	Construction - Issue NTP / PO to Contractor	100%	0d	0d		04-Dec-23 A												
CONSTRUCTION																			
P.002125	0000.TE.644	Demo - Start	100%	0d	0d	04-Dec-23 A													
P.002125	0000.TE.650	Construction (180d per NTP) - Demolition Work	95%	180d	241d	04-Dec-23 A	31-Jul-24												
McArthur HS - Roofing Building 12, 13, 16, 17, 18, 21, 24, 25 - SMART Program																			
CONSTRUCTION																			
P.002884	5	CONSTRUCTION	90%	637d	909d	01-Apr-22 A	25-Sep-24												
P.002884	0000.TE.645	Construction - Start	100%	0d	0d	06-Jun-23 A													
P.002884	0000.TE.650	Construction - Construction (450 D+C per NTP) (Including Weather Days @ 40days/100days)	85%	345d	478d	06-Jun-23 A	25-Sep-24												
P.002884	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		06-Jun-23 A												
P.002884	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	120d	0d	24-Feb-24 A	24-Feb-24 A												
P.002884	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		25-Sep-24												
P.002884	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		25-Sep-24												
McArthur HS - SMART Program Renovations (ELECTRICAL POWER & DEMO WORKS)																			
CONSTRUCTION PROCURMENT (CSMP)																			
P.001954-DEM	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		13-Mar-23 A												
CONSTRUCTION																			
P.001954-DEM	5	CONSTRUCTION	100%	180d	213d	13-Mar-23 A	12-Oct-23 A												
P.001954-DEM	0000.TE.2010	Construction - Start	100%	0d	0d	13-Mar-23 A													
P.001954-DEM	0000.TE.650.1	Relocation of Power from Bldg 6 (Includes Procurement of New Power Panel)	100%	90d	213d	13-Mar-23 A	12-Oct-23 A												
P.001954-DEM	0000.TE.650	Construction (LOE)	100%	179d	213d	13-Mar-23 A	12-Oct-23 A												
P.001954-DEM	0000.TE.650.2	Demo Bldg 7	100%	90d	74d	03-Apr-23 A	15-Jun-23 A												
P.001954-DEM	0000.TE.650.3	Demo Bldg 6	100%	90d	45d	02-May-23 A	15-Jun-23 A												
McArthur HS - SMART Program Renovations (New Classroom Addition)																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002892	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-Feb-24 A												
CONSTRUCTION																			
P.002892	5	CONSTRUCTION	8%	650d	673d	28-Feb-24 A	01-Jan-26												
P.002892	0000.TE.645	Construction - Start	100%	0d	0d	28-Feb-24 A													
P.002892	0000.TE.650	Construction - (650d as per NTP) (Including Weather Days @ 40days/100days)	6%	650d	673d	28-Feb-24 A	31-Dec-25												

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

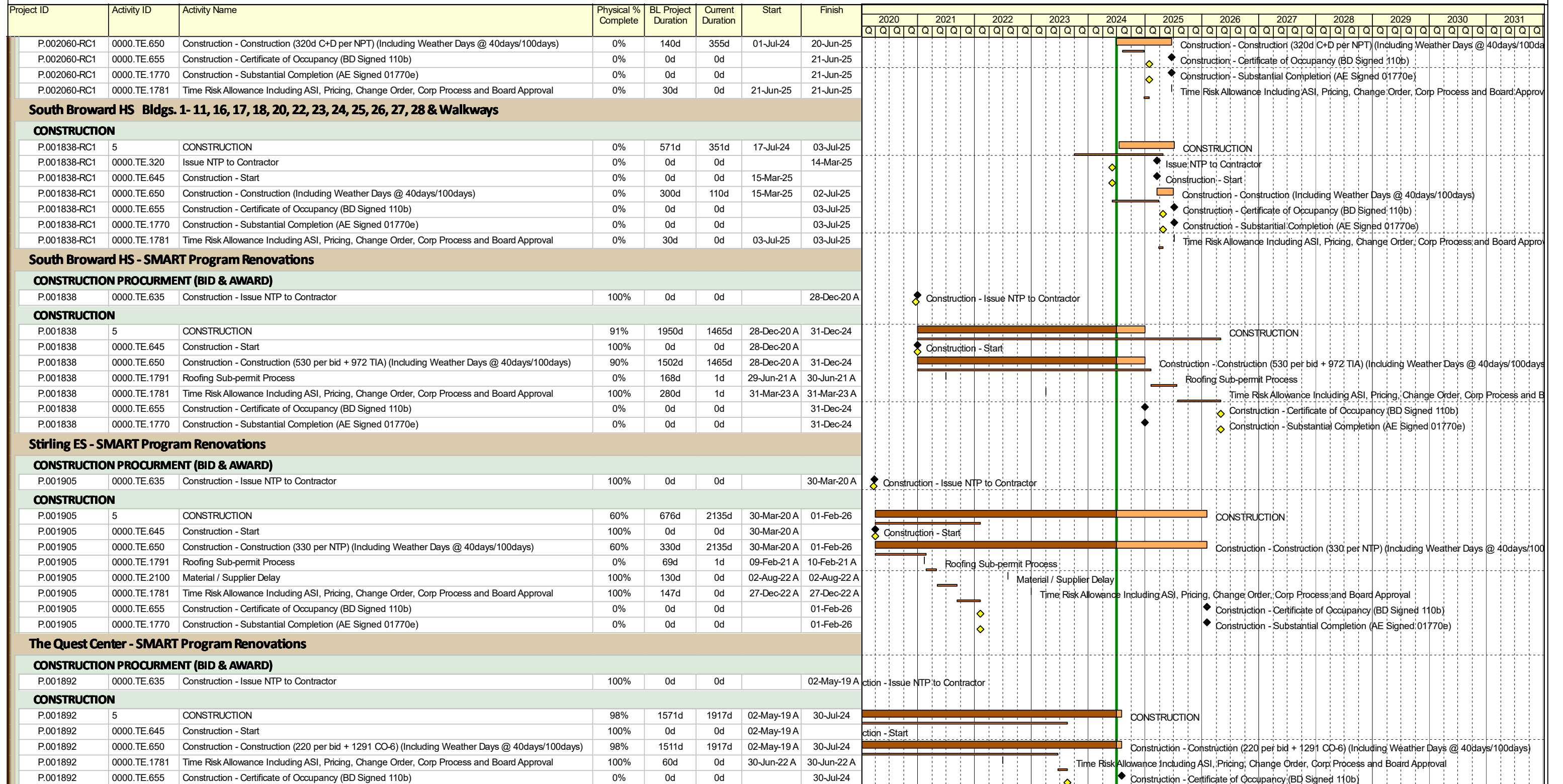
Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001712	0000.TE.650	Construction - Construction (420 per NTP + 530 TIA) (Including Weather Days @ 40days/100days)	92%	950d	2005d	08-Apr-19 A	03-Oct-24	Construction - Construction (420 per NTP + 530 TIA) (Including Weather Days @ 40days/100days)											
P.001712	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	12-Jul-21 A	12-Jul-21 A	Roofing Sub-permit Process											
P.001712	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001712	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		03-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001712	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		03-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
Oakridge ES - SMART - Building 2 Renovations																			
DETAILED SCHEDULE																			
P.002663	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		22-Jun-21 A	Construction - Issue NTP to Contractor											
P.002663	5	CONSTRUCTION	100%	392d	626d	22-Jun-21 A	09-Mar-23 A	CONSTRUCTION											
P.002663	0000.TE.645	General Construction - Start	100%	0d	0d	22-Jun-21 A		General Construction - Start											
P.002663	0000.TE.650	Construction Works (60d per bid)	100%	61d	625d	22-Jun-21 A	09-Mar-23 A	Construction Works (60d per bid)											
P.002663	0000.TE.652	BD Roof Sub-permit Process	100%	120d	1d	28-Jun-21 A	29-Jun-21 A	BD Roof Sub-permit Process											
P.002663	0000.TE.653	Time Risk ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	01-Jul-22 A	01-Jul-22 A	Time Risk ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002663	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Sep-22 A	Construction - Substantial Completion (AE Signed 01770e)											
P.002663	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		09-Mar-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Olsen MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001955	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Dec-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001955	5	CONSTRUCTION	98%	1547d	1353d	18-Dec-20 A	31-Aug-24	CONSTRUCTION											
P.001955	0000.TE.645	Construction - Start	100%	0d	0d	18-Dec-20 A		Construction - Start											
P.001955	0000.TE.650	Construction - Construction (550d per NTP + 214 CO-10 + 267 CO-13 + 61 CO-15) (Including Weather	98%	1092d	1353d	18-Dec-20 A	31-Aug-24	Construction - Construction (550d per NTP + 214 CO-10 + 267 CO-13 + 61 CO-15) (Including Weather											
P.001955	0000.TE.1791	Roofing Sub-permit Process	0%	175d	3d	28-May-21 A	31-May-21 A	Roofing Sub-permit Process											
P.001955	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001955	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001955	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Pasadena Lakes ES SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001634	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		09-Aug-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001634	5	CONSTRUCTION	95%	1158d	1149d	09-Aug-21 A	01-Oct-24	CONSTRUCTION											
P.001634	0000.TE.650	Construction - Construction (408d as per NTP + 346 CO-7) (Including Weather Days @ 40days/100d	95%	754d	1149d	09-Aug-21 A	30-Sep-24	Construction - Construction (408d as per NTP + 346 CO-7) (Including Weather Days @ 40days/100d											
P.001634	0000.TE.645	Construction - Start	100%	0d	0d	09-Aug-21 A		Construction - Start											
P.001634	0000.TE.1791	Roofing Sub-permit Process	100%	175d	51d	10-Aug-21 A	30-Sep-21 A	Roofing Sub-permit Process											
P.001634	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001634	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
P.001634	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	229d	0d	01-Oct-24	01-Oct-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Pembroke Pines ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001864	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		25-Oct-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001864	5	CONSTRUCTION	100%	1177d	1532d	25-Oct-19 A	04-Jan-24 A	CONSTRUCTION											
P.001864	0000.TE.645	Construction - Start	100%	0d	0d	25-Oct-19 A		Construction - Start											
P.001864	0000.TE.650	Construction - Construction (437 per bid) (Including Weather Days @ 40days/100days)	100%	818d	1532d	25-Oct-19 A	04-Jan-24 A	Construction - Construction (437 per bid) (Including Weather Days @ 40days/100days)											
P.001864	0000.TE.1791	Roofing Sub-permit Process	0%	114d	1d	25-Feb-22 A	26-Feb-22 A	Roofing Sub-permit Process											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.001864	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	31-Dec-22 A	31-Dec-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001864	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		04-Jan-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001864	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		04-Jan-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Sheridan Hills ES - Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001636	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		22-Nov-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001636	5	CONSTRUCTION	90%	876d	1041d	22-Nov-21 A	27-Sep-24	CONSTRUCTION											
P.001636	0000.TE.645	Construction - Start	100%	0d	0d		22-Nov-21 A	Construction - Start											
P.001636	0000.TE.650	Construction - Construction (513d per NTP) Construction (Including Weather Days @ 40days/100day	90%	513d	1013d	22-Nov-21 A	30-Aug-24	Construction - Construction (513d per NTP) Construction (Including Weather Days @ 40days/100days)											
P.001636	0000.TE.1791	Roofing Sub-permit Process	100%	153d	0d		17-Mar-22 A	Roofing Sub-permit Process											
P.001636	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d		31-Mar-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001636	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		27-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001636	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		27-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Sheridan Park ES - Safety/Ventilation																			
Sheridan Park ES - Safety/Ventilation																			
P.000967	5	CONSTRUCTION	100%	2208d	2617d	01-Dec-16 A	31-Jan-24 A	CONSTRUCTION											
Sheridan Park ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002071	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		28-Sep-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002071	5	CONSTRUCTION	96%	1066d	1191d	28-Sep-21 A	31-Dec-24	CONSTRUCTION											
P.002071	0000.TE.645	Construction - Start	0%	0d	0d		28-Sep-21 A	Construction - Start											
P.002071	0000.TE.650	Construction - Construction (475d per NTP + 206 CO-4) (Including Weather Days @ 40days/100days	96%	681d	1191d	28-Sep-21 A	31-Dec-24	Construction - Construction (475d per NTP + 206 CO-4) (Including Weather Days @ 40days/100days)											
P.002071	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d		22-Mar-22 A	Roofing Sub-permit Process											
P.002071	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d		30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002071	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002071	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Sheridan Technical Center - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002060	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		18-Nov-24	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002060	5	CONSTRUCTION	0%	1018d	583d	26-Nov-24	02-Jul-26	CONSTRUCTION											
P.002060	0000.TE.645	Construction - Start	0%	0d	0d		26-Nov-24	Construction - Start											
P.002060	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	563d	582d	26-Nov-24	30-Jun-26	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002060	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d		01-Jul-26	Roofing Sub-permit Process											
P.002060	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Jul-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002060	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Jul-26	Construction - Substantial Completion (AE Signed 01770e)											
P.002060	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d		02-Jul-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Sheridan Technical College - Roof Carve Out																			
CONSTRUCTION																			
P.002060-RC1	5	CONSTRUCTION	15%	373d	521d	17-Jan-24 A	21-Jun-25	CONSTRUCTION											
P.002060-RC1	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		30-Jun-24	Issue NTP to Contractor											
P.002060-RC1	0000.TE.645	Construction - Start	0%	0d	0d		01-Jul-24	Construction - Start											

Baseline Baseline Milestone
 Actual Work Milestone
 Remaining Work

Appendix A1.1 All Projects Construction Phase-Master-30-Jun-24



- Baseline
- Actual Work
- Remaining Work
- ◆ Baseline Milestone
- ◆ Milestone

District 2

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																																															
								2020				2021				2022				2023				2024				2025				2026				2027				2028				2029				2030				2031			
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.002088	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	17-Mar-22 A	17-Mar-22 A	Roofing Sub-permit Process																																															
P.002088	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																															
P.002088	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d			Construction - Certificate of Occupancy (BD Signed 110b)																																															
P.002088	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d			Construction - Substantial Completion (AE Signed 01770e)																																															
Coral Cove ES - SMART HVAC Improvements																																																							
CONSTRUCTION PROCURMENT (BID & AWARD)																																																							
P.002122	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-Apr-18 A	Construction - Issue NTP to Contractor																																															
CONSTRUCTION																																																							
P.002122	5	CONSTRUCTION	100%	430d	424d	04-May-18 A	01-Jul-19 A	CONSTRUCTION																																															
P.002122	0000.TE.645	Construction - Start	100%	0d	0d	04-May-18 A		Construction - Start																																															
P.002122	0000.TE.651	Construction - Start Work, Take Initial Readings	100%	65d	65d	23-May-18 A	26-Jul-18 A	Construction - Start Work, Take Initial Readings																																															
P.002122	0000.TE.654	Construction - SBBC Recommends Systems to Balance	100%	31d	31d	28-Jul-18 A	27-Sep-18 A	Construction - SBBC Recommends Systems to Balance																																															
P.002122	0000.TE.990	CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/80	100%	23d	23d	05-Sep-18 A		CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/80																																															
P.002122	0000.TE.995	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2	100%	15d	15d	28-Sep-18 A	12-Oct-18 A	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2																																															
P.002122	0000.TE.656	Construction - Issue NTP to Contractor - Phase 2	100%	0d	0d		12-Oct-18 A	Construction - Issue NTP to Contractor - Phase 2																																															
P.002122	0000.TE.657	Construction - Start - Phase 2	100%	0d	0d	19-Oct-18 A		Construction - Start - Phase 2																																															
P.002122	0000.TE.659	Construction - Perform Repairs - Phase 2	100%	23d	23d	08-Nov-18 A	30-Nov-18 A	Construction - Perform Repairs - Phase 2																																															
P.002122	0000.TE.661	Construction - Perform Test and Balance - Phase 2	100%	31d	31d	01-Dec-18 A	31-Dec-18 A	Construction - Perform Test and Balance - Phase 2																																															
P.002122	0000.TE.662	Construction - Final Test and Balance Report - Phase 2	100%	92d	92d	31-Dec-18 A	01-Apr-19 A	Construction - Final Test and Balance Report - Phase 2																																															
P.002122	0000.TE.663	Construction - Verify - Phase 2	100%	91d	91d	02-Apr-19 A	01-Jul-19 A	Construction - Verify - Phase 2																																															
P.002122	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b) - Phase 2	100%	0d	0d		01-Jul-19 A	Construction - Certificate of Occupancy (BD Signed 110b) - Phase 2																																															
Everglades HS - SMART Program Renovations																																																							
CONSTRUCTION PROCURMENT (BID & AWARD)																																																							
P.001985	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		06-Sep-19 A	Construction - Issue NTP to Contractor																																															
CONSTRUCTION																																																							
P.001985	5	CONSTRUCTION	100%	542d	441d	06-Sep-19 A	19-Nov-20 A	CONSTRUCTION																																															
P.001985	0000.TE.645	Construction - Start	100%	0d	0d	06-Sep-19 A		Construction - Start																																															
P.001985	0000.TE.650	Construction - Construction (485 per bid) (Including Weather Days @ 40days/100days)	100%	441d	441d	06-Sep-19 A	19-Nov-20 A	Construction - Construction (485 per bid) (Including Weather Days @ 40days/100days)																																															
P.001985	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		19-Nov-20 A	Construction - Certificate of Occupancy (BD Signed 110b)																																															
P.001985	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		19-Nov-20 A	Construction - Substantial Completion (AE Signed 01770e)																																															
Fairway ES - GOB Renovations																																																							
CONSTRUCTION PROCURMENT (BID & AWARD)																																																							
P.001785	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		02-Jul-19 A	Construction - Issue NTP to Contractor																																															
CONSTRUCTION																																																							
P.001785	5	CONSTRUCTION	100%	911d	1347d	02-Jul-19 A	09-Mar-23 A	CONSTRUCTION																																															
P.001785	0000.TE.645	Construction - Start	100%	0d	0d	02-Jul-19 A		Construction - Start																																															
P.001785	0000.TE.650	Construction - Construction (410 per bid) + 111d CO-4 + 238d CO-6 + 47d CO-5 (Including Weather	100%	806d	1347d	02-Jul-19 A	09-Mar-23 A	Construction - Construction (410 per bid) + 111d CO-4 + 238d CO-6 + 47d CO-5 (Including Weather																																															
P.001785	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	0d	30-Aug-21 A	30-Aug-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																															
P.001785	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		09-Mar-23 A	Construction - Certificate of Occupancy (BD Signed 110b)																																															
P.001785	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		09-Mar-23 A	Construction - Substantial Completion (AE Signed 01770e)																																															
Hawkes Bluff ES - GOB Renovations																																																							
CONSTRUCTION PROCURMENT (BID & AWARD)																																																							
P.001784	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		02-Jul-19 A	Construction - Issue NTP to Contractor																																															
CONSTRUCTION																																																							
P.001784	5	CONSTRUCTION	100%	1338d	1610d	02-Jul-19 A	28-Nov-23 A	CONSTRUCTION																																															

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q			
P.001784	0000.TE.645	Construction - Start	100%	0d	0d	02-Jul-19 A		Construction - Start															
P.001784	0000.TE.650	Construction - Construction (355 per bid + 645d CO4 + 233d CO-8) (Including Weather Days @ 40d	100%	1233d	1610d	02-Jul-19 A	28-Nov-23 A																
P.001784	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	0d	30-Aug-21 A	30-Aug-21 A																
P.001784	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Nov-23 A																
P.001784	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		28-Nov-23 A																
Lakeside ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002070	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		02-Nov-20 A																
CONSTRUCTION																							
P.002070	5	CONSTRUCTION	100%	935d	1261d	02-Nov-20 A	16-Apr-24 A																
P.002070	0000.TE.645	Construction - Start	100%	0d	0d	02-Nov-20 A																	
P.002070	0000.TE.650	Construction - Construction (370 per bid) (Including Weather Days @ 40days/100days)	100%	370d	1261d	02-Nov-20 A	16-Apr-24 A																
P.002070	0000.TE.1791	Roofing Sub-permit Process	0%	175d	2d	16-Feb-21 A	18-Feb-21 A																
P.002070	0000.TE.2200	Material / Supplier Delay	100%	180d	0d	27-Oct-22 A	27-Oct-22 A																
P.002070	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	31-Mar-23 A	31-Mar-23 A																
P.002070	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		16-Apr-24 A																
P.002070	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		16-Apr-24 A																
Lakeside ES New A/C																							
CONSTRUCTION																							
P.001466	5	CONSTRUCTION	100%	0d	0d	15-Sep-14 A	15-Sep-14 A																
P.001466	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		15-Sep-14 A																
Miramar HS - SMART Program Renovations																							
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																							
P.002003	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		02-Feb-22 A																
CONSTRUCTION																							
P.002003	5	CONSTRUCTION	89%	1361d	977d	02-Feb-22 A	06-Oct-24																
P.002003	0000.TE.645	Construction - Start	0%	0d	0d	02-Feb-22 A																	
P.002003	0000.TE.650	Construction - Construction (976d per NTP) (Including Weather Days @ 40days/100days)	82%	976d	977d	02-Feb-22 A	05-Oct-24																
P.002003	0000.TE.1791	*Roofing Sub-permit Process	100%	175d	2d	19-May-22 A	20-May-22 A																
P.002003	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		06-Oct-24																
P.002003	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Oct-24																
P.002003	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	06-Oct-24	06-Oct-24																
New Renaissance MS - Roofing Carve Out - SMART Program																							
CONSTRUCTION																							
P.002143-RC1	5	CONSTRUCTION	89%	622d	622d	19-Apr-23 A	30-Dec-24																
P.002143-RC1	0000.TE.645	Construction - Start	100%	0d	0d	23-Feb-24 A																	
P.002143-RC1	0000.TE.650	Construction - Construction (365 D+C per NTP) (Including Weather Days @ 40days/100days)	0%	275d	163d	23-Feb-24 A	03-Aug-24																
P.002143-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		23-Feb-24 A																
P.002143-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	150d	149d	04-Aug-24	30-Dec-24																
P.002143-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Dec-24																
P.002143-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Dec-24																
New Renaissance MS - SMART Program Renovations																							
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																							
P.002143	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		12-Jan-24 A																

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
CONSTRUCTION																							
P.002143	5	CONSTRUCTION	35%	476d	536d	12-Jan-24 A	01-Jul-25																
P.002143	0000.TE.645	Construction - Start	100%	0d	0d	12-Jan-24 A																	
P.002143	0000.TE.650	Construction (380d D+C per NTP) (Including Weather Days @ 40days/100days)	35%	232d	446d	11-Apr-24 A	30-Jun-25																
P.002143	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jul-25																
P.002143	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	96d	0d	01-Jul-25	01-Jul-25																
Palm Cove ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001885	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-Sep-18 A																
CONSTRUCTION																							
P.001885	5	CONSTRUCTION	100%	448d	448d	28-Sep-18 A	19-Dec-19 A																
P.001885	0000.TE.645	Construction - Start	100%	0d	0d	28-Sep-18 A																	
P.001885	0000.TE.650	Construction - Construction (337per bid) (Including Weather Days @ 40days/100days)	100%	448d	448d	28-Sep-18 A	19-Dec-19 A																
P.001885	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		19-Dec-19 A																
P.001885	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		19-Dec-19 A																
Panther Run ES - SMART Program Renovations																							
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																							
P.002069	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		09-Sep-20 A																
CONSTRUCTION																							
P.002069	5	CONSTRUCTION	100%	668d	300d	09-Sep-20 A	06-Jul-21 A																
P.002069	0000.TE.645	Construction - Start	100%	0d	0d	09-Sep-20 A																	
P.002069	0000.TE.650	Construction - Construction (340 per bid) (Including Weather Days @ 40days/100days)	100%	465d	294d	09-Sep-20 A	30-Jun-21 A																
P.002069	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	203d	0d	30-Jun-21 A	30-Jun-21 A																
P.002069	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		06-Jul-21 A																
P.002069	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Jul-21 A																
Pembroke Lakes ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001842	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		22-Mar-21 A																
CONSTRUCTION																							
P.001842	5	CONSTRUCTION	93%	779d	1351d	22-Mar-21 A	01-Dec-24																
P.001842	0000.TE.645	Construction - Start	0%	0d	0d	22-Mar-21 A																	
P.001842	0000.TE.650	Construction - Construction (380d per NTP + 189d CO10) (Including Weather Days @ 40days/100da	93%	569d	1351d	22-Mar-21 A	01-Dec-24																
P.001842	0000.TE.1791	Roofing Sub-permit Process	100%	0d	0d	22-Mar-21 A	22-Mar-21 A																
P.001842	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	30-Jun-23 A	30-Jun-23 A																
P.001842	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Dec-24																
P.001842	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Dec-24																
Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002779	0000.TE.635	Construction - Issue Purchase Order (PPO)	0%	0d	0d		07-Dec-21 A																
CONSTRUCTION																							
P.002779	5	CONSTRUCTION	95%	345d	1028d	08-Dec-21 A	01-Oct-24																
P.002779	0000.TE.645	Construction - Start	0%	0d	0d	08-Dec-21 A																	
P.002779	0000.TE.650	Construction - Construction (per bid 120) (Including Weather Days @ 40days/100days)	95%	120d	1028d	08-Dec-21 A	30-Sep-24																
P.002779	0000.TE.1791	Roofing Sub-permit Process	0%	65d	0d	27-Jan-22 A	27-Jan-22 A																
P.002779	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Oct-24																

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002779	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	160d	0d	01-Oct-24	01-Oct-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Pines Lakes ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002004	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		25-Jan-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002004	5	CONSTRUCTION	100%	1037d	901d	01-Feb-21 A	21-Jul-23 A	CONSTRUCTION											
P.002004	0000.TE.645	Construction - Start	0%	0d	0d	01-Feb-21 A		Construction - Start											
P.002004	0000.TE.650	Construction - Construction 300d per bid (Including Weather Days @ 40days/100days)	100%	722d	901d	01-Feb-21 A	21-Jul-23 A	Construction - Construction 300d per bid (Including Weather Days @ 40days/100days)											
P.002004	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	13-Jun-22 A	13-Jun-22 A	Roofing Sub-permit Process											
P.002004	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	22d	30-Jun-23 A	21-Jul-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002004	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		21-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002004	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		21-Jul-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Pines MS - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002130	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		23-Dec-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002130	5	CONSTRUCTION	100%	745d	748d	25-Mar-21 A	11-Apr-23 A	CONSTRUCTION											
P.002130	0000.TE.645	Construction - Start	0%	0d	0d	25-Mar-21 A		Construction - Start											
P.002130	0000.TE.650	Construction - Construction (250d per bid) Construction (Including Weather Days @ 40days/100days)	100%	250d	748d	25-Mar-21 A	11-Apr-23 A	Construction - Construction (250d per bid) Construction (Including Weather Days @ 40days/100days)											
P.002130	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	26-Oct-21 A	26-Oct-21 A	Roofing Sub-permit Process											
P.002130	0000.TE.2100	Material / Supplier Delay	100%	180d	0d	02-Jan-23 A	02-Jan-23 A	Material / Supplier Delay											
P.002130	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	10-Apr-23 A	10-Apr-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002130	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		11-Apr-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002130	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		11-Apr-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Sea Castle ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001632	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Dec-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001632	5	CONSTRUCTION	99%	470d	1840d	19-Dec-19 A	31-Dec-24	CONSTRUCTION											
P.001632	0000.TE.645	Construction - Start	100%	0d	0d	19-Dec-19 A		Construction - Start											
P.001632	0000.TE.650	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)	99%	365d	1840d	19-Dec-19 A	31-Dec-24	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)											
P.001632	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	1d	28-Dec-21 A	29-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001632	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001632	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Silver Lakes ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002009	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		17-May-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002009	5	CONSTRUCTION	100%	518d	518d	02-May-19 A	30-Sep-20 A	CONSTRUCTION											
P.002009	0000.TE.645	Construction - Start	100%	0d	0d	17-May-19 A		Construction - Start											
P.002009	0000.TE.650	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)	100%	496d	503d	17-May-19 A	30-Sep-20 A	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)											
P.002009	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		20-Jun-20 A	Construction - Substantial Completion (AE Signed 01770e)											
P.002009	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Sep-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Silver Palms ES - SMART Program Renovations																			

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)														
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031			
P.000341	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Mar-18 A	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
Whispering Pines Education Center - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.002089	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		12-May-22 A															
CONSTRUCTION																						
P.002089	5	CONSTRUCTION	89%	1090d	1161d	12-May-22 A	16-Jul-25															
P.002089	0000.TE.645	Construction - Start	100%	0d	0d	12-May-22 A																
P.002089	0000.TE.650	Construction - Construction (460d per NTP + 245 TIA) (Including Weather Days @ 40days/100days)	81%	705d	1161d	12-May-22 A	15-Jul-25															
P.002089	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		16-Jul-25															
P.002089	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		16-Jul-25															
P.002089	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	16-Jul-25	16-Jul-25															
P.002089	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	16-Jul-25	16-Jul-25															

Baseline Baseline Milestone
 Actual Work Milestone
 Remaining Work

District 3

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 3																			
Bayview ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001786	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	26-Oct-18 A	26-Oct-18 A	Issue NTP to Contractor											
CONSTRUCTION																			
P.001786	5	CONSTRUCTION	100%	918d	1139d	26-Oct-18 A	08-Dec-21 A	CONSTRUCTION											
P.001786	0000.TE.645	Construction - Start	100%	0d	0d	26-Oct-18 A	26-Oct-18 A	Start											
P.001786	0000.TE.650	Construction - Construction (180 per bid + 101d CO + 254) (Including Weather Days @ 40days/100c	100%	551d	551d	26-Oct-18 A	28-Apr-20 A	Construction - Construction (180 per bid + 101d CO + 254) (Including Weather Days @ 40days/100days)											
P.001786	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d	30-Apr-20 A	30-Apr-20 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001786	0000.TE.651	Construction - ADDITIONAL SCOPE	100%	348d	408d	18-May-20 A	30-Jun-21 A	Construction - ADDITIONAL SCOPE											
P.001786	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d	08-Dec-21 A	08-Dec-21 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Bennett ES - Roofing for Building 7, 9, 10, 11, 12, 85 & Walkways (PH1) (Before P.002881)																			
CONSTRUCTION																			
P.002085-RC1	5	CONSTRUCTION	100%	658d	289d	31-Mar-22 A	13-Jan-23 A	CONSTRUCTION											
P.002085-RC1	0000.TE.645	Construction - Start	100%	0d	0d	17-Sep-22 A	17-Sep-22 A	Construction - Start											
P.002085-RC1	0000.TE.650	Construction - Construction (140d from NTP 8-Jun-2022) (Including Weather Days @ 40days/100day	100%	440d	119d	17-Sep-22 A	13-Jan-23 A	Construction - Construction (140d from NTP 8-Jun-2022) (Including Weather Days @ 40days/100days)											
P.002085-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d	17-Sep-22 A	17-Sep-22 A	Issue NTP to Contractor											
P.002085-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	120d	1d	13-Jan-23 A	13-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002085-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	13-Jan-23 A	13-Jan-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002085-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d	13-Jan-23 A	13-Jan-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Croissant Park ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002086	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d	04-Oct-21 A	04-Oct-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002086	5	CONSTRUCTION	99%	1155d	1004d	01-Oct-21 A	01-Jul-24	CONSTRUCTION											
P.002086	0000.TE.645	Construction - Start	0%	0d	0d	04-Oct-21 A	04-Oct-21 A	Construction - Start											
P.002086	0000.TE.650	Construction - Construction (587d per NTP) (Including Weather Days @ 40days/100days)	99%	587d	1000d	04-Oct-21 A	30-Jun-24	Construction - Construction (587d per NTP) (Including Weather Days @ 40days/100days)											
P.002086	0000.TE.2000	Fire Alarm Permit Process	100%	180d	1d	18-Jan-22 A	18-Jan-22 A	Fire Alarm Permit Process											
P.002086	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	21-Feb-22 A	21-Feb-22 A	Roofing Sub-permit Process											
P.002086	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d	30-Jun-24	30-Jun-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002086	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d	30-Jun-24	30-Jun-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002086	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	30-Jun-24	30-Jun-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Cypress ES - SMART Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001412	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	05-Mar-18 A	05-Mar-18 A	Issue NTP to Contractor											
CONSTRUCTION																			
P.001412	5	CONSTRUCTION	100%	730d	730d	05-Mar-18 A	03-Mar-20 A	CONSTRUCTION											
P.001412	0000.TE.645	Construction - Start	100%	0d	0d	05-Mar-18 A	05-Mar-18 A	Construction - Start											
P.001412	0000.TE.650	Construction - Construction (210 per bid + 170 CO2 + 210 CO3) (Including Weather Days @ 40days/100days)	100%	730d	730d	05-Mar-18 A	03-Mar-20 A	Construction - Construction (210 per bid + 170 CO2 + 210 CO3) (Including Weather Days @ 40days/100days)											
P.001412	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d	03-Mar-20 A	03-Mar-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001412	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d	03-Mar-20 A	03-Mar-20 A	Construction - Substantial Completion (AE Signed 01770e)											
Dave Thomas Educational Center, East - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001972	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	13-Sep-19 A	13-Sep-19 A	Construction - Issue NTP to Contractor											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Year											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001972	5	CONSTRUCTION	100%	868d	1571d	13-Sep-19 A	31-Dec-23 A	CONSTRUCTION											
P.001972	0000.TE.645	Construction - Start	100%	0d	0d	13-Sep-19 A		Construction - Start											
P.001972	0000.TE.650	Construction - Construction (381 per bid) (Including Weather Days @ 40days/100days)	100%	805d	1570d	13-Sep-19 A	31-Dec-23 A	Construction - Construction (381 per bid) (Including Weather Days @ 40days/100days)											
P.001972	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	63d	1d	28-Dec-21 A	29-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001972	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		31-Dec-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001972	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		31-Dec-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Floranada ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002001	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		03-Nov-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002001	5	CONSTRUCTION	100%	748d	802d	03-Nov-20 A	13-Jan-23 A	CONSTRUCTION											
P.002001	0000.TE.645	Construction - Start	100%	0d	0d	03-Nov-20 A		Construction - Start											
P.002001	0000.TE.650	Construction - Construction (300 per bid) (Including Weather Days @ 40days/100days)	100%	363d	802d	03-Nov-20 A	13-Jan-23 A	Construction - Construction (300 per bid) (Including Weather Days @ 40days/100days)											
P.002001	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	01-Feb-21 A	02-Feb-21 A	Roofing Sub-permit Process											
P.002001	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	20-Nov-22 A	20-Nov-22 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002001	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Jan-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002001	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		13-Jan-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Fort Lauderdale HS - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001839	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		24-Oct-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001839	5	CONSTRUCTION	100%	1197d	1014d	24-Oct-19 A	02-Aug-22 A	CONSTRUCTION											
P.001839	0000.TE.645	Construction - Start	100%	0d	0d	24-Oct-19 A		Construction - Start											
P.001839	0000.TE.650	Construction - Construction (350 per bid) + (234 per CO1+ 45d CO3+ 388d CO4) (Incl. Weather Days @ 40days/100days)	100%	1017d	1014d	24-Oct-19 A	02-Aug-22 A	Construction - Construction (350 per bid) + (234 per CO1+ 45d CO3+ 388d CO4) (Incl. Weather Days @ 40days/100days)											
P.001839	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	180d	1d	01-Aug-22 A	01-Aug-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001839	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		02-Aug-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001839	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		02-Aug-22 A	Construction - Substantial Completion (AE Signed 01770e)											
Harbordale ES - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002068	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		29-Jul-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002068	5	CONSTRUCTION	98%	1451d	1130d	29-Jul-21 A	01-Sep-24	CONSTRUCTION											
P.002068	0000.TE.645	Construction - Start	0%	0d	0d	29-Jul-21 A		Construction - Start											
P.002068	0000.TE.650	Construction - Construction (425d per NTP + 501 CO-4) (Including Weather Days @ 40days/100days)	90%	926d	1130d	29-Jul-21 A	31-Aug-24	Construction - Construction (425d per NTP + 501 CO-4) (Including Weather Days @ 40days/100days)											
P.002068	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002068	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002068	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	01-Sep-24	01-Sep-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002068	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Sep-24	01-Sep-24	Roofing Sub-permit Process											
P.002068	0000.TE.2300	Lack of Swing Space	0%	210d	0d	01-Sep-24	01-Sep-24	Lack of Swing Space											
James S. Rickards MS - Collapse Investigation																			
James S. Rickards MS - Collapse Investigation																			
P.002545	5	CONSTRUCTION	100%	641d	835d	17-Mar-21 A	30-Jun-23 A	CONSTRUCTION											
James S. Rickards MS - GOB Renovations																			

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline														
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031			
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001743	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		25-Nov-19 A	Construction - Issue NTP to Contractor														
CONSTRUCTION																						
P.001743	5	CONSTRUCTION	100%	1008d	1004d	25-Nov-19 A	24-Aug-22 A	CONSTRUCTION														
P.001743	0000.TE.645	Construction - Start	100%	0d	0d	25-Nov-19 A		Construction - Start														
P.001743	0000.TE.650	Construction - Construction (450 per Bid) (Including Weather Days @ 40days/100days)	100%	815d	1004d	25-Nov-19 A	24-Aug-22 A	Construction - Construction (450 per Bid) (Including Weather Days @ 40days/100days)														
P.001743	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	193d	1d	01-Mar-22 A	01-Mar-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval														
P.001743	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		24-Aug-22 A	Construction - Certificate of Occupancy (BD Signed 110b)														
P.001743	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		24-Aug-22 A	Construction - Substantial Completion (AE Signed 01770e)														
James S. Rickards MS - Replacement of Building 1																						
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																						
P.002775	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		29-Sep-23 A	Construction - Issue NTP to Contractor														
CONSTRUCTION																						
P.002775	5	CONSTRUCTION	25%	1037d	1037d	29-Sep-23 A	31-Jul-26	CONSTRUCTION														
P.002775	0000.TE.645	Construction - Start	100%	0d	0d	29-Sep-23 A		Construction - Start														
P.002775	0000.TE.650	Construction - Phase 1 Main Building (683d per NTP) (Including Weather Days @ 40days/100days)	25%	683d	683d	29-Sep-23 A	11-Aug-25	Construction - Phase 1 Main Building (683d per NTP) (Including Weather Days @ 40days/100days)														
P.002775	0000.TE.650a	Construction - Phase 2 Site Restoration / Portable Removal (137d per NTP) (Including Weather Days @ 40days/100days)	0%	137d	142d	12-Aug-25	31-Dec-25	Construction - Phase 2 Site Restoration / Portable Removal (137d per NTP) (Including Weather Days @ 40days/100days)														
P.002775	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	217d	212d	01-Jan-26	31-Jul-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval														
P.002775	0000.TE.655-1	Construction - Certificate of Occupancy (BD Signed 110b) - Phase 1 Main Building	0%	0d	0d		31-Jul-26	Construction - Certificate of Occupancy (BD Signed 110b) - Phase 1 Main Building														
P.002775	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e) - Phase 1 Main Building	0%	0d	0d		31-Jul-26	Construction - Substantial Completion (AE Signed 01770e) - Phase 1 Main Building														
Lloyd Estates ES - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001824	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		27-Apr-22 A	Construction - Issue NTP to Contractor														
CONSTRUCTION																						
P.001824	5	CONSTRUCTION	77%	958d	1070d	27-Apr-22 A	01-Apr-25	CONSTRUCTION														
P.001824	0000.TE.645	Construction - Start	0%	0d	0d	27-Apr-22 A		Construction - Start														
P.001824	0000.TE.650	Construction - Construction (466d per NTP + 107d CO-5) (Including Weather Days @ 40days/100days)	77%	573d	1070d	27-Apr-22 A	31-Mar-25	Construction - Construction (466d per NTP + 107d CO-5) (Including Weather Days @ 40days/100days)														
P.001824	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	17-Aug-22 A	17-Aug-22 A	Roofing Sub-permit Process														
P.001824	0000.TE.2000	Fire Alarm Permit Process	100%	0d	0d	30-Jun-23 A	30-Jun-23 A	Fire Alarm Permit Process														
P.001824	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Apr-25	Construction - Certificate of Occupancy (BD Signed 110b)														
P.001824	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Apr-25	Construction - Substantial Completion (AE Signed 01770e)														
P.001824	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Apr-25	01-Apr-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval														
McNab ES - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001964	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		11-Feb-19 A	Construction - Issue NTP to Contractor														
CONSTRUCTION																						
P.001964	5	CONSTRUCTION	100%	1059d	1887d	11-Feb-19 A	12-Apr-24 A	CONSTRUCTION														
P.001964	0000.TE.645	Construction - Start	100%	0d	0d	11-Feb-19 A		Construction - Start														
P.001964	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	996d	1887d	11-Feb-19 A	12-Apr-24 A	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)														
P.001964	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	63d	0d	30-Jul-21 A	30-Jul-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval														
P.001964	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Apr-24 A	Construction - Certificate of Occupancy (BD Signed 110b)														
P.001964	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		12-Apr-24 A	Construction - Substantial Completion (AE Signed 01770e)														
Meadowbrook ES - Installation of Switchgear																						
CONTINUING CONTRACT CONTRACTOR SELECTION																						
P.002083-ELE	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24	Construction - Issue NTP / PO to Contractor														

Baseline
 Baseline Milestone
 Actual Work
 Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002083-ELE	5	CONSTRUCTION	0%	271d	175d	16-Jul-24	07-Jan-25	CONSTRUCTION											
P.002083-ELE	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24		Construction - Start											
P.002083-ELE	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	24d	14-Dec-24	06-Jan-25	Construction (Including Weather Days @ 40days/100days)											
P.002083-ELE	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		07-Jan-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002083-ELE	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	07-Jan-25	07-Jan-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Meadowbrook ES - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002083	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		18-Feb-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002083	5	CONSTRUCTION	100%	811d	847d	18-Feb-21 A	15-Jun-23 A	CONSTRUCTION											
P.002083	0000.TE.645	Construction - Start	0%	0d	0d	18-Feb-21 A		Construction - Start											
P.002083	0000.TE.650	Construction - Construction (351d per Bid) (Including Weather Days @ 40days/100days)	100%	351d	847d	18-Feb-21 A	15-Jun-23 A	Construction - Construction (351d per Bid) (Including Weather Days @ 40days/100days)											
P.002083	0000.TE.2200	Material / Supplier Delay	100%	180d	0d	01-Dec-22 A	01-Dec-22 A	Material / Supplier Delay											
P.002083	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002083	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		15-Jun-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002083	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		15-Jun-23 A	Construction - Substantial Completion (AE Signed 01770e)											
New River MS - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001710	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-May-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001710	5	CONSTRUCTION	100%	687d	1130d	27-May-20 A	30-Jun-23 A	CONSTRUCTION											
P.001710	0000.TE.645	Construction - Start	100%	0d	0d	27-May-20 A		Construction - Start											
P.001710	0000.TE.650	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)	100%	365d	1130d	27-May-20 A	30-Jun-23 A	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)											
P.001710	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	10-Mar-21 A	11-Mar-21 A	Roofing Sub-permit Process											
P.001710	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	147d	1d	30-Dec-21 A	11-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001710	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Jun-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001710	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Jun-23 A	Construction - Substantial Completion (AE Signed 01770e)											
North Andrews Gardens ES - Aluminum Covered Walkway to Portables																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001740	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Jul-17 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001740	5	CONSTRUCTION	100%	396d	580d	26-Jul-17 A	25-Feb-19 A	CONSTRUCTION											
P.001740	0000.TE.645	Construction - Start	100%	0d	0d	26-Jul-17 A		Construction - Start											
P.001740	0000.TE.650	Construction - Construction (223 per bid + 2 CO)	100%	580d	580d	26-Jul-17 A	25-Feb-19 A	Construction - Construction (223 per bid + 2 CO)											
P.001740	0000.TE.648	Fabrication of Canopy	100%	35d	35d	26-Jul-17 A	13-Sep-17 A	Fabrication of Canopy											
P.001740	0000.TE.649	Site Prep	100%	73d	73d	26-Jul-17 A	06-Nov-17 A	Site Prep											
P.001740	0000.TE.651	Installation of Canopy	100%	64d	64d	22-Sep-17 A	22-Dec-17 A	Installation of Canopy											
P.001740	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		25-Feb-19 A	Construction - Certificate of Occupancy (BD Signed 110b)											
North Andrews Gardens ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001890	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		06-Mar-23 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001890	5	CONSTRUCTION	93%	965d	554d	06-Mar-23 A	09-Sep-24	CONSTRUCTION											
P.001890	0000.TE.645	Construction - Start	100%	0d	0d	06-Mar-23 A		Construction - Start											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
North Side ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001890	0000.TE.650	Construction - Construction (As per NTP 400d) (Including Weather Days @ 40days/100days)	80%	400d	545d	06-Mar-23 A	31-Aug-24	Construction - Construction (As per NTP 400d) (Including Weather Days @ 40days/100days)											
P.001890	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Sep-24	01-Sep-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001890	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Sep-24	01-Sep-24	Roofing Sub-permit Process											
P.001890	0000.TE.2000	Fire Alarm Permit Process	0%	180d	0d	01-Sep-24	01-Sep-24	Fire Alarm Permit Process											
P.001890	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		09-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001890	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		09-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Northeast HS - GOB Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001992	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		16-May-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001992	5	CONSTRUCTION	99%	631d	1959d	16-May-19 A	24-Sep-24	CONSTRUCTION											
P.001992	0000.TE.645	Construction - Start (Contractor Failure to Start (04/13/2020, Notices sent on 07/28/20 & 10/18/21)	100%	0d	0d	16-May-19 A		Construction - Start (Contractor Failure to Start (04/13/2020, Notices sent on 07/28/20 & 10/18/21)											
P.001992	0000.TE.650	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)	98.5%	365d	1959d	16-May-19 A	24-Sep-24	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)											
P.001992	0000.TE.1791	Roofing Sub-permit Process	100%	175d	2d	20-Aug-21 A	21-Aug-21 A	Roofing Sub-permit Process											
P.001992	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	91d	1d	30-Jul-22 A	30-Jul-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001992	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		24-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001992	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		24-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Northeast HS - Intercom Tie-in Bldg 29/30																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001684	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		10-Aug-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001684	5	CONSTRUCTION	92%	1243d	1425d	10-Aug-20 A	04-Jul-24	CONSTRUCTION											
P.001684	0000.TE.645	Construction - Start	100%	0d	0d	10-Aug-20 A		Construction - Start											
P.001684	0000.TE.650	Construction - Construction (818 per NTP + 285d CO-29) (Including Weather Days @ 40days/100days)	92%	1103d	1421d	10-Aug-20 A	30-Jun-24	Construction - Construction (818 per NTP + 285d CO-29) (Including Weather Days @ 40days/100days)											
P.001684	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001684	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		04-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001684	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		04-Jul-24	Construction - Substantial Completion (AE Signed 01770e)											
Northeast HS - New Addition and Renovations to Building 12 SMART Program																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002301-ELE	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-May-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002301-ELE	5	CONSTRUCTION	100%	550d	492d	26-May-22 A	30-Sep-23 A	CONSTRUCTION											
P.002301-ELE	0000.TE.645	Construction - Start	100%	0d	0d	26-May-22 A		Construction - Start											
P.002301-ELE	0000.TE.650	Construction - Construction (518d per NTP) (Including Weather Days @ 40days/100days)	100%	518d	492d	26-May-22 A	30-Sep-23 A	Construction - Construction (518d per NTP) (Including Weather Days @ 40days/100days)											
P.002301-ELE	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	0d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002301-ELE	0000.TE.1791	Roofing Sub-permit Process	100%	31d	0d	30-Jun-23 A	30-Jun-23 A	Roofing Sub-permit Process											
P.002301-ELE	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Sep-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002301-ELE	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Sep-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Northeast HS - New Addition and Renovations to Building 12 SMART Program																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002301	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-May-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002301	5	CONSTRUCTION	94%	1083d	767d	26-May-22 A	01-Jul-24	CONSTRUCTION											
P.002301	0000.TE.645	Construction - Start	100%	0d	0d	26-May-22 A		Construction - Start											
P.002301	0000.TE.650	Construction - Construction (518d per NTP + 180 TIA) (Including Weather Days @ 40days/100days)	94%	698d	767d	26-May-22 A	30-Jun-24	Construction - Construction (518d per NTP + 180 TIA) (Including Weather Days @ 40days/100days)											

- ▬ Baseline
- ▬ Actual Work
- ▬ Remaining Work
- ◆ Baseline Milestone
- ◆ Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																							
								2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031	
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.002301	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	30-Jun-23 A	30-Jun-23 A																								
P.002301	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	30-Jun-23 A	30-Jun-23 A																								
P.002301	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Jun-24																								
P.002301	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Jun-24																								
Oakland Park ES - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001895	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		04-Mar-20 A																								
CONSTRUCTION																															
P.001895	5	CONSTRUCTION	97%	883d	1672d	04-Mar-20 A	30-Sep-24																								
P.001895	0000.TE.645	Construction - Start	100%	0d	0d	04-Mar-20 A																									
P.001895	0000.TE.650	Construction - Construction (365 per NTP + 230 TIA) (Including Weather Days @ 40days/100days)	97%	595d	1672d	04-Mar-20 A	30-Sep-24																								
P.001895	0000.TE.1791	Roofing Sub-permit Process	0%	113d	0d	02-Feb-21 A	02-Feb-21 A																								
P.001895	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	175d	0d	01-Jan-23 A	01-Jan-23 A																								
P.001895	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Sep-24																								
P.001895	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Sep-24																								
Pine Ridge Education Center - Marquee Sign																															
Pine Ridge Education Center - Marquee Sign																															
P.002537	5	CONSTRUCTION	100%	219d	219d	04-May-21 A	08-Dec-21 A																								
Pine Ridge Education Center - SMART HVAC Improvements																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.002121	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Apr-18 A																								
CONSTRUCTION																															
P.002121	5	CONSTRUCTION	100%	439d	424d	04-May-18 A	01-Jul-19 A																								
P.002121	0000.TE.645	Construction - Start	100%	0d	0d	04-May-18 A																									
P.002121	0000.TE.651	Construction - Start Work, Take Initial Readings	100%	108d	108d	16-May-18 A	31-Aug-18 A																								
P.002121	0000.TE.652	Construction - Review/Prepare Deficiency Summary	100%	3d	3d	15-Sep-18 A	17-Sep-18 A																								
P.002121	0000.TE.653	Construction - Review with SBBC	100%	7d	7d	18-Sep-18 A	24-Sep-18 A																								
P.002121	0000.TE.654	Construction - SBBC Recommends Systems to Balance	100%	2d	2d	27-Sep-18 A	28-Sep-18 A																								
P.002121	0000.TE.990	CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/80	100%	1d	1d	28-Sep-18 A	28-Sep-18 A																								
P.002121	0000.TE.995	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2	100%	30d	30d	01-Oct-18 A	30-Oct-18 A																								
P.002121	0000.TE.656	Construction - Issue NTP to Contractor - Phase 2	100%	0d	0d		30-Oct-18 A																								
P.002121	0000.TE.657	Construction - Start	100%	0d	0d	06-Nov-18 A																									
P.002121	0000.TE.659	Construction - Perform Repairs	100%	16d	16d	15-Nov-18 A	30-Nov-18 A																								
P.002121	0000.TE.661	Construction - Perform Test and Balance	100%	81d	81d	15-Jan-19 A	05-Apr-19 A																								
P.002121	0000.TE.662	Construction - Final Test and Balance Report	100%	17d	17d	06-Apr-19 A	22-Apr-19 A																								
P.002121	0000.TE.663	Construction - Verify	100%	70d	70d	23-Apr-19 A	01-Jul-19 A																								
P.002121	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		01-Jul-19 A																								
Riverland ES - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001987	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Jun-19 A																								
CONSTRUCTION																															
P.001987	5	CONSTRUCTION	100%	1044d	1631d	18-Jun-19 A	05-Dec-23 A																								
P.001987	0000.TE.645	Construction - Start	100%	0d	0d	18-Jun-19 A																									
P.001987	0000.TE.650	Construction - Construction (425 per bid) (Including Weather Days @ 40days/100days)	100%	1044d	1631d	18-Jun-19 A	05-Dec-23 A																								
P.001987	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	30-Aug-21 A	30-Aug-21 A																								

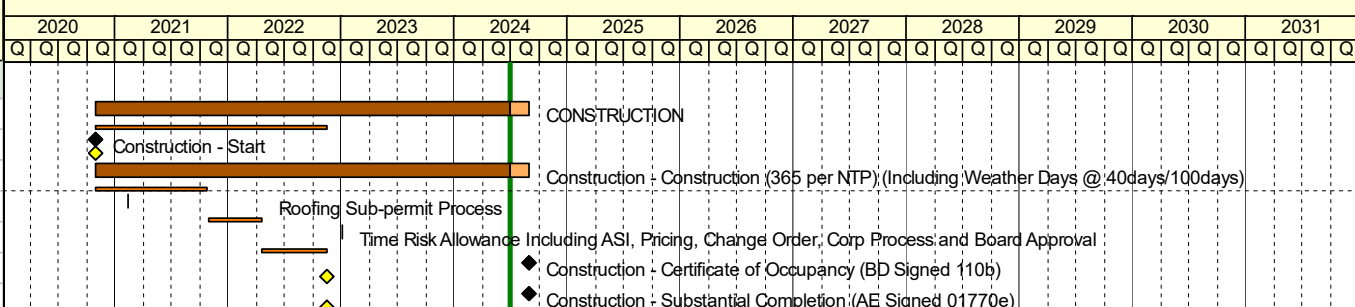
— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																							
								2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031	
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.001987	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		05-Dec-23 A																								
P.001987	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		05-Dec-23 A																								
Seagull Alternative HS - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001951	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		04-Apr-19 A																								
CONSTRUCTION																															
P.001951	5	CONSTRUCTION	93%	1657d	2099d	04-Apr-19 A	31-Dec-24	CONSTRUCTION																							
P.001951	0000.TE.645	Construction - Start	100%	0d	0d	04-Apr-19 A		Construction - Start																							
P.001951	0000.TE.650	Construction - Construction (210d per NTP + 1384 TIA) (Including Weather Days @ 40days/100days)	93%	1594d	2099d	04-Apr-19 A	31-Dec-24	Construction - Construction (210d per NTP + 1384 TIA) (Including Weather Days @ 40days/100days)																							
P.001951	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	63d	2d	27-Sep-21 A	28-Sep-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																							
P.001951	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)																							
P.001951	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)																							
Sheridan Technical HS - SMART Program Renovations																															
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																															
P.002128	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		02-Jun-23 A																								
CONSTRUCTION																															
P.002128	5	CONSTRUCTION	70%	921d	510d	02-Jun-23 A	23-Oct-24	CONSTRUCTION																							
P.002128	0000.TE.645	Construction - Start	100%	0d	0d	02-Jun-23 A		Construction - Start																							
P.002128	0000.TE.650	Construction - (546d as per NTP) (Including Weather Days @ 40days/100days)	70%	546d	488d	02-Jun-23 A	01-Oct-24	Construction - (546d as per NTP) (Including Weather Days @ 40days/100days)																							
P.002128	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	30-Jun-23 A	30-Jun-23 A	Roofing Sub-permit Process																							
P.002128	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	200d	0d	02-Oct-24	02-Oct-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																							
P.002128	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		23-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)																							
P.002128	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		23-Oct-24	Construction - Substantial Completion (AE Signed 01770e)																							
Stephen Foster ES - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.002067	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		06-May-21 A																								
CONSTRUCTION																															
P.002067	5	CONSTRUCTION	100%	1225d	957d	06-May-21 A	19-Dec-23 A	CONSTRUCTION																							
P.002067	0000.TE.645	Construction - Start	0%	0d	0d	06-May-21 A		Construction - Start																							
P.002067	0000.TE.650	Construction - Construction (436 per Bid + 404d CO-7) (Including Weather Days @ 40days/100days)	100%	840d	957d	06-May-21 A	19-Dec-23 A	Construction - Construction (436 per Bid + 404d CO-7) (Including Weather Days @ 40days/100days)																							
P.002067	0000.TE.1791	Roofing Sub-permit Process	0%	175d	3d	28-May-21 A	31-May-21 A	Roofing Sub-permit Process																							
P.002067	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																							
P.002067	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		19-Dec-23 A	Construction - Certificate of Occupancy (BD Signed 110b)																							
P.002067	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		19-Dec-23 A	Construction - Substantial Completion (AE Signed 01770e)																							
Stranahan HS - Cafeteria Additions / Renovations																															
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																															
P.002163	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Jan-23 A																								
CONSTRUCTION																															
P.002163	5	CONSTRUCTION	81%	954d	899d	26-Jan-23 A	12-Jul-25	CONSTRUCTION																							
P.002163	0000.TE.645	Construction - Start	100%	0d	0d	26-Jan-23 A		Construction - Start																							
P.002163	0000.TE.650	Construction - (779d per NTP) Construction (Including Weather Days @ 40days/100days)	81%	779d	796d	26-Jan-23 A	31-Mar-25	Construction - (779d per NTP) Construction (Including Weather Days @ 40days/100days)																							
P.002163	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	175d	103d	01-Apr-25	12-Jul-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																							
P.002163	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		12-Jul-25	Construction - Certificate of Occupancy (BD Signed 110b)																							
P.002163	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		12-Jul-25	Construction - Substantial Completion (AE Signed 01770e)																							

Baseline Baseline Milestone
 Actual Work Milestone
 Remaining Work



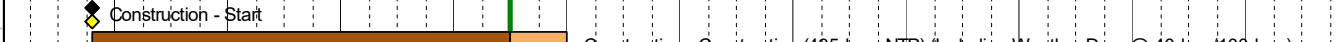
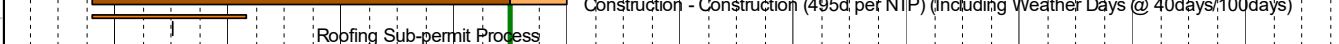
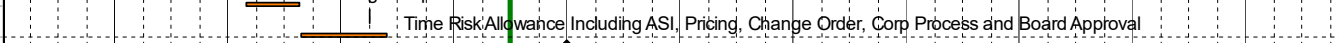
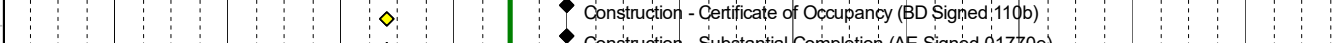
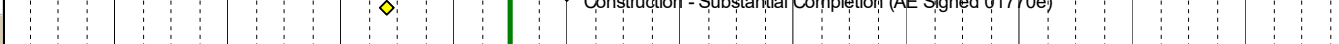

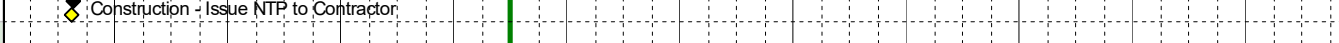
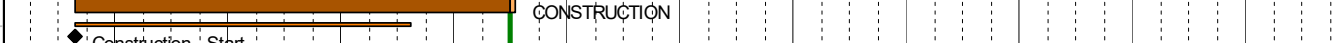

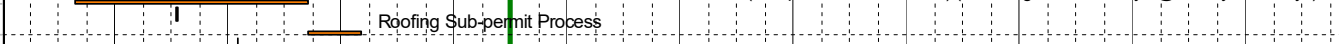

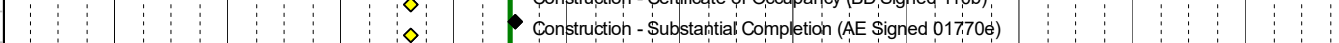
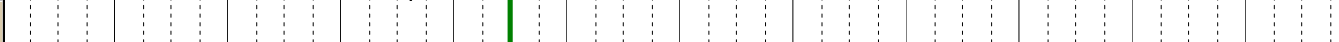
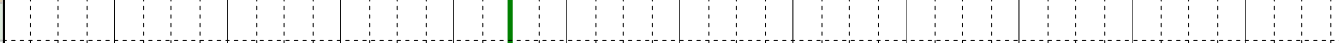



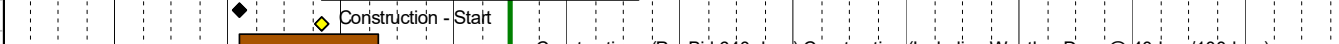
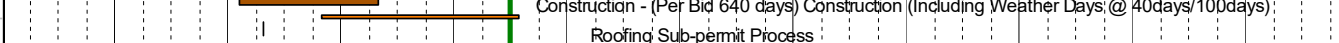
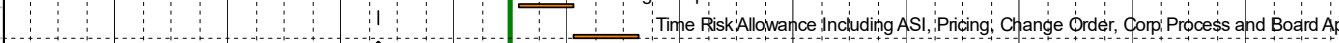
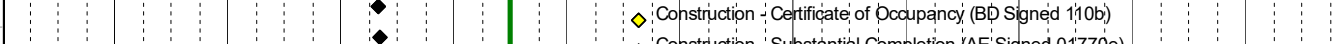
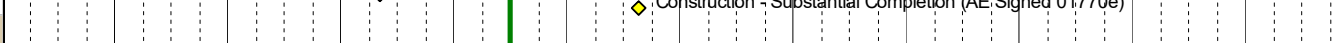

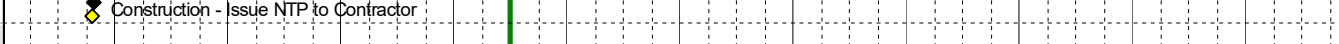
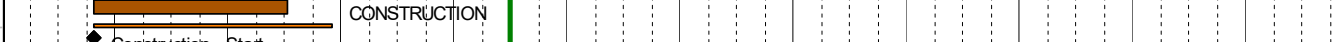
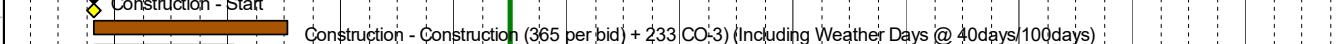
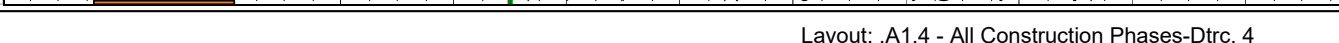
Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Stranahan HS - GOB Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001683	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		31-Aug-18 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001683	5	CONSTRUCTION	100%	1847d	2069d	31-Aug-18 A	30-Apr-24 A	CONSTRUCTION											
P.001683	0000.TE.645	Construction - Start	100%	0d	0d	31-Aug-18 A		Construction - Start											
P.001683	0000.TE.650	Construction - Construction (868 per gmp from 4/25/18 & NTP+ 404d due TIA) (Including Weather Days @ 40days/100days)	100%	1272d	2069d	31-Aug-18 A	30-Apr-24 A	Construction - Construction (868 per gmp from 4/25/18 & NTP+ 404d due TIA) (Including Weather Days @ 40days/100days)											
P.001683	0000.TE.1791	Roof Sub Permit Process	100%	175d	1d	11-Sep-20 A	12-Sep-20 A	Roof Sub Permit Process											
P.001683	0000.TE.1801	Unforeseen Conditions Risk	100%	120d	1d	25-Nov-21 A	25-Nov-21 A	Unforeseen Conditions Risk											
P.001683	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	0d	30-Dec-22 A	30-Dec-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001683	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Apr-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001683	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Apr-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9																			
CONSTRUCTION																			
P.001683-RC1	5	CONSTRUCTION	42%	438d	538d	12-Jun-23 A	01-Dec-24	CONSTRUCTION											
P.001683-RC1	0000.TE.645	Construction - Start	100%	0d	0d	26-Jan-24 A		Construction - Start											
P.001683-RC1	0000.TE.650	Construction - Construction (210 D+C per NTP) (Including Weather Days @ 40days/100days)	40%	144d	310d	26-Jan-24 A	30-Nov-24	Construction - Construction (210 D+C per NTP) (Including Weather Days @ 40days/100days)											
P.001683-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		26-Jan-24 A	Issue NTP to Contractor											
P.001683-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001683-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
P.001683-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Dec-24	01-Dec-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Sunrise MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001819	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		29-Nov-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001819	5	CONSTRUCTION	100%	773d	1098d	29-Nov-19 A	30-Nov-22 A	CONSTRUCTION											
P.001819	0000.TE.645	Construction - Start	100%	0d	0d	29-Nov-19 A		Construction - Start											
P.001819	0000.TE.650	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)	100%	668d	1098d	29-Nov-19 A	30-Nov-22 A	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)											
P.001819	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	0d	30-Nov-21 A	30-Nov-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001819	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Nov-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001819	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Nov-22 A	Construction - Substantial Completion (AE Signed 01770e)											
Virginia Shuman Young ES - For 4 Modular Classrooms - SMART Program																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002841	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		29-Apr-22 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION / INSTALLATION																			
P.002841	5	CONSTRUCTION	100%	367d	1d	29-Apr-22 A	29-Apr-22 A	CONSTRUCTION											
P.002841	0000.TE.645	Start of Construction	100%	0d	0d	29-Apr-22 A		Start of Construction											
P.002841	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	350d	1d	29-Apr-22 A	29-Apr-22 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002841	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	17d	1d	29-Apr-22 A	29-Apr-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002841	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		29-Apr-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002841	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		29-Apr-22 A	Construction - Substantial Completion (AE Signed 01770e)											
Virginia Shuman Young ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002000	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		27-Oct-20 A	Construction - Issue NTP to Contractor											


— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002000	5	CONSTRUCTION	93%	750d	1404d	27-Oct-20 A	30-Aug-24	CONSTRUCTION											
P.002000	0000.TE.645	Construction - Start	0%	0d	0d	27-Oct-20 A		Construction - Start											
P.002000	0000.TE.650	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)	93%	365d	1404d	27-Oct-20 A	30-Aug-24	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)											
P.002000	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	09-Feb-21 A	10-Feb-21 A	Roofing Sub-permit Process											
P.002000	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002000	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002000	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Westwood Heights ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001993	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		16-May-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001993	5	CONSTRUCTION	100%	513d	513d	16-May-19 A	09-Oct-20 A	CONSTRUCTION											
P.001993	0000.TE.645	Construction - Start	100%	0d	0d	16-May-19 A		Construction - Start											
P.001993	0000.TE.650	Construction - Construction (475 per bid) (Including Weather Days @ 40days/100days)	100%	448d	448d	16-May-19 A	05-Aug-20 A	Construction - Construction (475 per bid) (Including Weather Days @ 40days/100days)											
P.001993	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		05-Aug-20 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001993	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		09-Oct-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Whiddon Rogers Educational Center - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001711	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		15-Jun-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001711	5	CONSTRUCTION	75%	1125d	1021d	15-Jun-22 A	01-Apr-25	CONSTRUCTION											
P.001711	0000.TE.645	Construction - Start	100%	0d	0d	15-Jun-22 A		Construction - Start											
P.001711	0000.TE.650	Construction - Construction (770d as per NTP) (Including Weather Days @ 40days/100days)	75%	770d	1021d	15-Jun-22 A	31-Mar-25	Construction - Construction (770d as per NTP) (Including Weather Days @ 40days/100days)											
P.001711	0000.TE.1791	Roofing Sub-permit Process	100%	155d	1d	27-Jul-22 A	27-Jul-22 A	Roofing Sub-permit Process											
P.001711	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Apr-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001711	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Apr-25	Construction - Substantial Completion (AE Signed 01770e)											
P.001711	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	200d	0d	01-Apr-25	01-Apr-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Wilton Manors ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001917	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		23-Feb-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001917	5	CONSTRUCTION	86%	791d	1094d	23-Feb-22 A	21-Feb-25	CONSTRUCTION											
P.001917	0000.TE.645	Construction - Start	0%	0d	0d	23-Feb-22 A		Construction - Start											
P.001917	0000.TE.650	Construction - Construction (406d per NTP) (Including Weather Days @ 40days/100days)	86%	406d	1094d	23-Feb-22 A	20-Feb-25	Construction - Construction (406d per NTP) (Including Weather Days @ 40days/100days)											
P.001917	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		21-Feb-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001917	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		21-Feb-25	Construction - Substantial Completion (AE Signed 01770e)											
P.001917	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	21-Feb-25	21-Feb-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001917	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	21-Feb-25	21-Feb-25	Roofing Sub-permit Process											

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

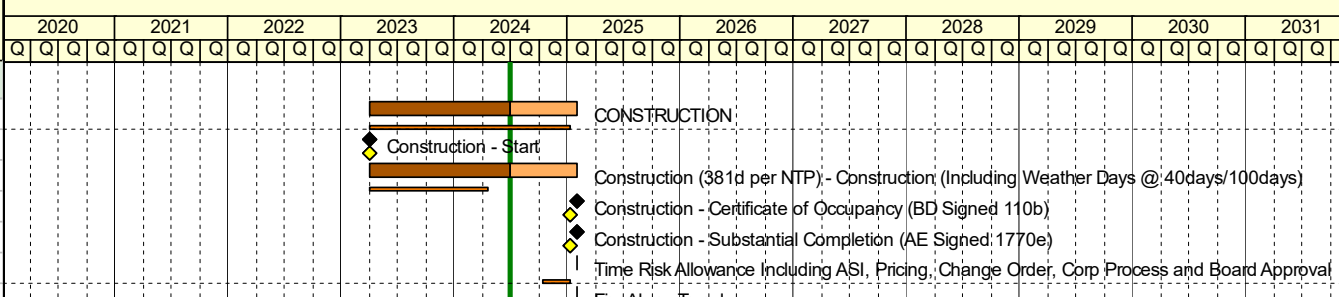
District 4

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 4																			
Broadview ES - Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001638	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	21-Oct-20 A													
CONSTRUCTION																			
P.001638	5	CONSTRUCTION	91%	950d	1533d	21-Oct-20 A	31-Dec-24												
P.001638	0000.TE.645	Construction - Start	100%	0d	0d	21-Oct-20 A													
P.001638	0000.TE.650	Construction - Construction (495d per NTP) (Including Weather Days @ 40days/100days)	91%	495d	1533d	21-Oct-20 A	31-Dec-24												
P.001638	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	06-Jul-21 A	06-Jul-21 A												
P.001638	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	1d	31-Mar-23 A	31-Mar-23 A												
P.001638	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24												
P.001638	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24												
Challenger ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002040	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	21-Aug-20 A													
CONSTRUCTION																			
P.002040	5	CONSTRUCTION	99.5%	1090d	1424d	21-Aug-20 A	14-Jul-24												
P.002040	0000.TE.645	Construction - Start	100%	0d	0d	21-Aug-20 A													
P.002040	0000.TE.650	Construction - Construction (395 per NTP + 360 CO1) (Including Weather Days @ 40days/100days)	99.5%	755d	1409d	21-Aug-20 A	30-Jun-24												
P.002040	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	19-Jul-21 A	20-Jul-21 A												
P.002040	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	160d	1d	30-Jan-22 A	31-Jan-22 A												
P.002040	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		14-Jul-24												
P.002040	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		14-Jul-24												
Coral Glades HS - New Auditorium Facility - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002950	4	CONSTRUCTION PROCUREMENT	10%	159d	270d	23-Feb-24 A	19-Nov-24												
Coral Glades HS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002080	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d	07-Feb-22 A													
CONSTRUCTION																			
P.002080	5	CONSTRUCTION	100%	1025d	453d	07-Feb-22 A	05-May-23 A												
P.002080	0000.TE.645	Construction - Start	0%	0d	0d	07-Feb-22 A													
P.002080	0000.TE.650	Construction - (Per Bid 640 days) Construction (Including Weather Days @ 40days/100days)	100%	640d	449d	07-Feb-22 A	02-May-23 A												
P.002080	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	27-Apr-22 A	27-Apr-22 A												
P.002080	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	02-May-23 A	02-May-23 A												
P.002080	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		02-May-23 A												
P.002080	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		05-May-23 A												
Coral Park ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002045	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	23-Oct-20 A													
CONSTRUCTION																			
P.002045	5	CONSTRUCTION	100%	772d	629d	23-Oct-20 A	13-Jul-22 A												
P.002045	0000.TE.645	Construction - Start	100%	0d	0d	23-Oct-20 A													
P.002045	0000.TE.650	Construction - Construction (365 per bid) + 233 CO-3) (Including Weather Days @ 40days/100days)	100%	457d	629d	23-Oct-20 A	13-Jul-22 A												

 Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone


Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
P.002045	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	10-Mar-21 A	11-Mar-21 A																
P.002045	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	1d	13-Jul-22 A	13-Jul-22 A																
P.002045	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Jul-22 A																
P.002045	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e) *** (Issued July 13 2022)	100%	0d	0d		13-Jul-22 A																
Coral Park ES New AHUs																							
CONSTRUCTION																							
P.001602	5	CONSTRUCTION	100%	0d	0d	09-Aug-16 A	09-Aug-16 A																
P.001602	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		09-Aug-16 A																
Coral Springs HS - GOB Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001765	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		22-Feb-21 A																
CONSTRUCTION																							
P.001765	5	CONSTRUCTION	84%	1803d	1590d	22-Feb-21 A	30-Jun-25																
P.001765	0000.TE.645	Construction - Start	0%	0d	0d	22-Feb-21 A																	
P.001765	0000.TE.650	Construction - Construction (728d per NTP + 620 TIA) Construction (Including Weather Days @ 40da	84%	1348d	1590d	22-Feb-21 A	30-Jun-25																
P.001765	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	02-Mar-21 A	03-Mar-21 A																
P.001765	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval + 75d	100%	280d	0d	30-Jun-23 A	30-Jun-23 A																
P.001765	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Jun-25																
P.001765	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Jun-25																
Coral Springs MS - Provide Fire Sprinkle																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.000441	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Jul-22 A																
CONSTRUCTION																							
P.000441	5	CONSTRUCTION	55%	439d	773d	05-Jul-22 A	16-Aug-24																
P.000441	0000.TE.645	Construction - Start	100%	0d	0d	05-Jul-22 A																	
P.000441	0000.TE.650	Construction - Construction Dur. (259d per NTP) (Including Weather Days @ 40days/100days)	55%	259d	773d	05-Jul-22 A	15-Aug-24																
P.000441	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		16-Aug-24*																
P.000441	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		16-Aug-24*																
P.000441	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	180d	0d	16-Aug-24	16-Aug-24																
Coral Springs MS - SMART Program Renovations																							
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																							
P.001979	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Jul-22 A																
CONSTRUCTION																							
P.001979	5	CONSTRUCTION	50%	1595d	1190d	05-Jul-22 A	06-Oct-25																
P.001979	0000.TE.645	Construction - Start	100%	0d	0d	05-Jul-22 A																	
P.001979	0000.TE.650	Construction - Construction (730 per NTP + 334 TIA) (Including Weather Days @ 40days/100days)	50%	1064d	1144d	05-Jul-22 A	21-Aug-25																
P.001979	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	26-Aug-22 A	26-Aug-22 A																
P.001979	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	46d	22-Aug-25	06-Oct-25																
P.001979	0000.TE.2100	Material / Supplier Delay	0%	75d	0d	22-Aug-25	22-Aug-25																
P.001979	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		06-Oct-25*																
P.001979	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Oct-25*																
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001923	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		04-Apr-23 A																

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001923	5	CONSTRUCTION	66%	646d	669d	04-Apr-23 A	01-Feb-25												
P.001923	0000.TE.645	Construction - Start	100%	0d	0d	04-Apr-23 A													
P.001923	0000.TE.650	Construction (381d per NTP) - Construction (Including Weather Days @ 40days/100days)	66%	381d	669d	04-Apr-23 A	31-Jan-25												
P.001923	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Feb-25												
P.001923	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	0%	0d	0d		01-Feb-25												
P.001923	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	90d	0d	01-Feb-25	01-Feb-25												
P.001923	0000.TE.1791	Fire Alarm Trend	0%	175d	0d	01-Feb-25	01-Feb-25												
Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program																			
CONSTRUCTION																			
P.001982-RC1	5	CONSTRUCTION	100%	506d	307d	02-Jun-22 A	04-Apr-23 A												
P.001982-RC1	0000.TE.645	Construction - Start	100%	0d	0d	30-Sep-22 A													
P.001982-RC1	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	330d	68d	30-Sep-22 A	07-Dec-22 A												
P.001982-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		30-Sep-22 A												
P.001982-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	78d	1d	07-Dec-22 A	07-Dec-22 A												
P.001982-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		04-Apr-23 A												
P.001982-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		04-Apr-23 A												
Coral Springs Pre K-8 - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001982	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		04-Apr-23 A												
CONSTRUCTION																			
P.001982	5	CONSTRUCTION	70%	1078d	779d	04-Apr-23 A	22-May-25												
P.001982	0000.TE.645	Construction - Start	100%	0d	0d	04-Apr-23 A													
P.001982	0000.TE.650	Construction - (744d per NTP) Construction (Including Weather Days @ 40days/100days)	70%	744d	779d	04-Apr-23 A	21-May-25												
P.001982	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		22-May-25												
P.001982	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		22-May-25												
P.001982	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	160d	0d	22-May-25	22-May-25												
P.001982	0000.TE.1792	Material / Supplier Delay	0%	174d	0d	22-May-25	22-May-25												
Country Hills ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002063	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		04-Oct-21 A												
CONSTRUCTION																			
P.002063	5	CONSTRUCTION	88%	1272d	1063d	04-Oct-21 A	01-Sep-24												
P.002063	0000.TE.645	Construction - Start	0%	0d	0d	04-Oct-21 A													
P.002063	0000.TE.650	Construction - Construction (523d per NTP + 184 TIA) (Including Weather Days @ 40days/100days)	88%	707d	1063d	04-Oct-21 A	31-Aug-24												
P.002063	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	09-Jan-22 A	09-Jan-22 A												
P.002063	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Sep-24												
P.002063	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Sep-24												
P.002063	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Sep-24	01-Sep-24												
P.002063	0000.TE.2100	Material / Supplier Delay	0%	180d	0d	01-Sep-24	01-Sep-24												
Eagle Ridge ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001722	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		16-Apr-18 A												
CONSTRUCTION																			
P.001722	5	CONSTRUCTION	100%	1212d	1079d	16-Apr-18 A	29-Mar-21 A												

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q			
P.001926	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	21d	0d	29-Jan-21 A	29-Jan-21 A																
P.001926	0000.TE.1791	Roofing Sub-permit Process	0%	119d	0d	29-Jan-21 A	29-Jan-21 A																
P.001926	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		26-Jul-21 A																
P.001926	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		28-Jul-21 A																
Forest Hills ES New AHUs																							
CONSTRUCTION																							
P.000827	5	CONSTRUCTION	100%	0d	923d	13-Jan-15 A	25-Jul-17 A																
P.000827	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		13-Jan-15 A																
P.000827	0000.TE.650	Construction - Construction (Per bid 99 + 150 CO) (Including Weather Days @ 40days/100days)	100%	0d	249d	15-Jan-15 A	20-Sep-15 A																
P.000827	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		21-Sep-15 A																
P.000827	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		12-Jul-17 A																
P.000827	0000.TE.672	Project Close-Out - Final Payment Memo or Board Item	100%	0d	0d		25-Jul-17 A																
Heron Heights ES - Modular Classrooms																							
CONSTRUCTION																							
P.001629	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		15-Dec-16 A																
P.001629	5	CONSTRUCTION	100%	247d	247d	15-Dec-16 A	18-Aug-17 A																
P.001629	0000.TE.645	Construction - Start	100%	0d	0d	15-Dec-16 A																	
P.001629	0000.TE.650	Construction - Construction (199 per bid)	100%	237d	237d	15-Dec-16 A	08-Aug-17 A																
P.001629	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Aug-17 A																
Heron Heights ES - Shade Structure																							
CONSTRUCTION																							
P.002341	5	CONSTRUCTION	100%	418d	418d	09-May-19 A	29-Jun-20 A																
Heron Heights ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002147	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		12-Jul-22 A																
CONSTRUCTION																							
P.002147	5	CONSTRUCTION	100%	664d	464d	12-Jul-22 A	18-Oct-23 A																
P.002147	0000.TE.645	Construction - Start	100%	0d	0d	12-Jul-22 A																	
P.002147	0000.TE.650	Construction Works (As per NTP 454d)	100%	454d	464d	12-Jul-22 A	18-Oct-23 A																
P.002147	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	18-Oct-23 A	18-Oct-23 A																
P.002147	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Oct-23 A																
P.002147	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		18-Oct-23 A																
J.P. Taravella HS - Ada Restrooms																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001675	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		24-Feb-23 A																
CONSTRUCTION																							
P.001675	5	CONSTRUCTION	99%	300d	539d	24-Feb-23 A	15-Aug-24																
P.001675	0000.TE.645	Construction - Start	100%	0d	0d	24-Feb-23 A																	
P.001675	0000.TE.650	Construction - Construction (300d per NTP) (Including Weather Days @ 40days/100days)	99%	300d	539d	24-Feb-23 A	15-Aug-24																
P.001675	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Aug-24																
J.P. Taravella HS - SMART Program Renovations																							
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																							
P.001942	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Oct-20 A																
CONSTRUCTION																							

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
James S. Hunt ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001942	5	CONSTRUCTION	99%	1746d	1467d	26-Oct-20 A	31-Oct-24	CONSTRUCTION											
P.001942	0000.TE.645	Construction - Start	100%	0d	0d	26-Oct-20 A		Construction - Start											
P.001942	0000.TE.650	Construction - Construction (571d per NTP + 720 TIA) (Including Weather Days @ 40days/100days)	99%	1291d	1467d	26-Oct-20 A	31-Oct-24	Construction - Construction (571d per NTP + 720 TIA) (Including Weather Days @ 40days/100days)											
P.001942	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	18-Jan-21 A	19-Jan-21 A	Roofing Sub-permit Process											
P.001942	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	0d	30-Jun-23 A	30-Jun-23 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001942	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001942	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
Maplewood ES - Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002059	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Jul-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002059	5	CONSTRUCTION	98%	972d	751d	26-Jul-22 A	15-Aug-24	CONSTRUCTION											
P.002059	0000.TE.645	Construction - Start	100%	0d	0d	26-Jul-22 A		Construction - Start											
P.002059	0000.TE.650	Construction - Construction (587 per NTP) (Including Weather Days @ 40days/100days)	98%	587d	751d	26-Jul-22 A	14-Aug-24	Construction - Construction (587 per NTP) (Including Weather Days @ 40days/100days)											
P.002059	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002059	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002059	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	15-Aug-24	15-Aug-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002059	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	15-Aug-24	15-Aug-24	Roofing Sub-permit Process											
Marjory Stoneman Douglas HS - AHU Installation																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.000817-HVC	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		20-Jun-23 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.000817-HVC	5	CONSTRUCTION	92%	48d	483d	06-Jun-23 A	30-Sep-24	CONSTRUCTION											
P.000817-HVC	0000.TE.645	Construction - Start	100%	0d	0d	06-Jun-23 A		Construction - Start											

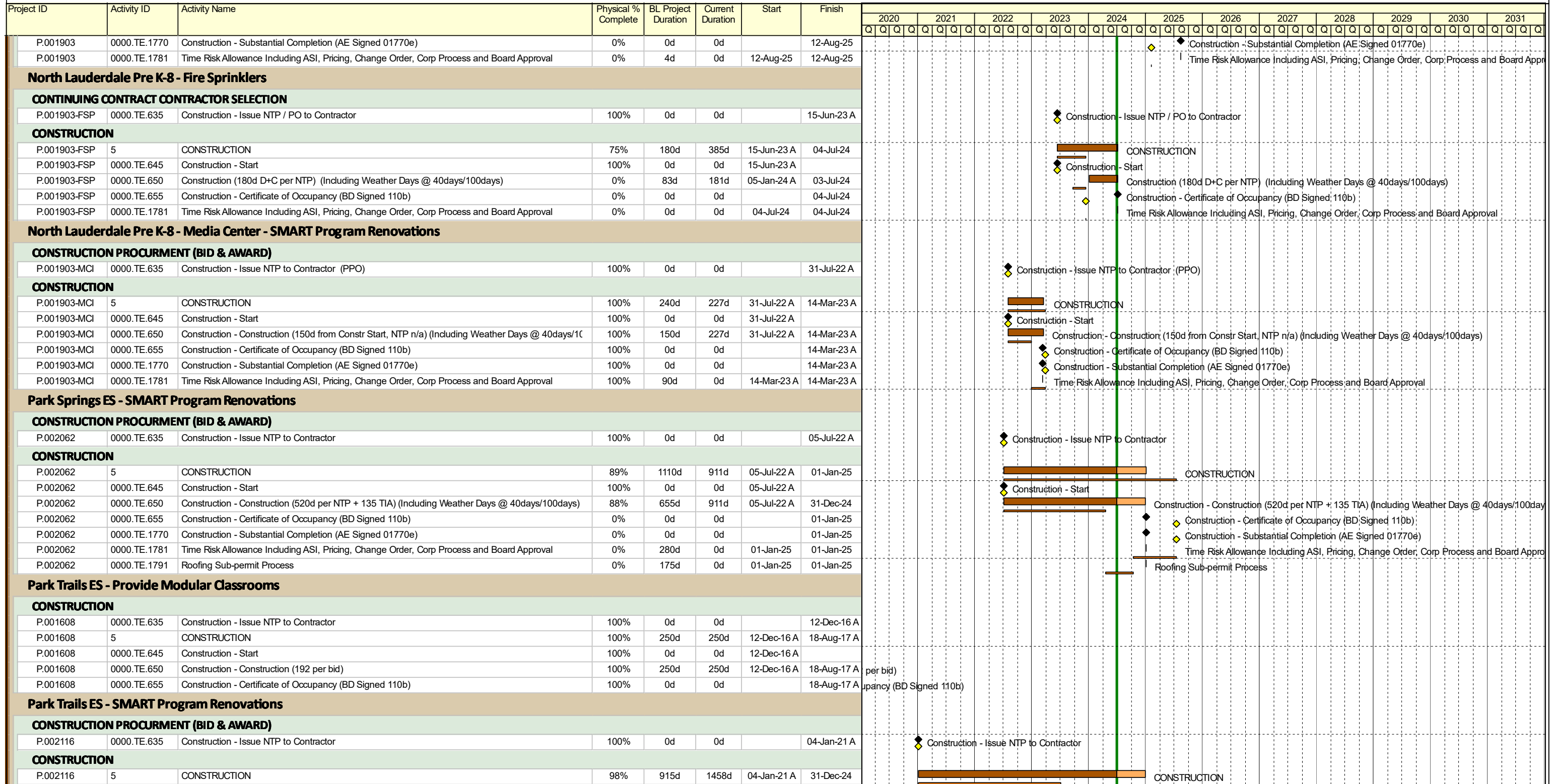
— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002587	0000.TE.2100	Material / Supplier Delay	100%	365d	0d	31-Jan-23 A	31-Jan-23 A	Material / Supplier Delay											
P.002587	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	31-Jan-23 A	31-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002587	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		07-Mar-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002587	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		07-Mar-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Marjory Stoneman Douglas HS - SMART Program Renovations																			
PROCUREMENT OF CONSTRUCTION																			
P.000817	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Jan-24 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.000817	5	CONSTRUCTION	25%	700d	706d	26-Jan-24 A	01-Jan-26	CONSTRUCTION											
P.000817	0000.TE.645	Construction - Start	100%	0d	0d	26-Jan-24 A		Construction - Start											
P.000817	0000.TE.650	Construction - (700d per NTP) (Including Weather Days @ 40days/100days)	18%	700d	706d	26-Jan-24 A	31-Dec-25	Construction - (700d per NTP) (Including Weather Days @ 40days/100days)											
P.000817	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.000817	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-26	Construction - Substantial Completion (AE Signed 01770e)											
P.000817	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Jan-26	01-Jan-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.000817	0000.TE.1791	Roofing Sub-permit Process	0%	0d	0d	01-Jan-26	01-Jan-26	Roofing Sub-permit Process											
P.000817	0000.TE.2000	Fire Alarm Permit Process	0%	0d	0d	01-Jan-26	01-Jan-26	Fire Alarm Permit Process											
Millennium 6-12 Collegiate Academy - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002046	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		27-Sep-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002046	5	CONSTRUCTION	98%	860d	1070d	27-Sep-21 A	01-Sep-24	CONSTRUCTION											
P.002046	0000.TE.645	Construction - Start	0%	0d	0d	27-Sep-21 A		Construction - Start											
P.002046	0000.TE.650	Construction - Construction (475d per NTP) (Including Weather Days @ 40days/100days)	98%	475d	1070d	27-Sep-21 A	31-Aug-24	Construction - Construction (475d per NTP) (Including Weather Days @ 40days/100days)											
P.002046	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	05-Dec-21 A	06-Dec-21 A	Roofing Sub-permit Process											
P.002046	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002046	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002046	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Sep-24	01-Sep-24	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Morrow ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001996	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		17-Jan-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001996	5	CONSTRUCTION	100%	660d	660d	17-Jan-19 A	06-Nov-20 A	CONSTRUCTION											
P.001996	0000.TE.645	Construction - Start	100%	0d	0d	17-Jan-19 A		Construction - Start											
P.001996	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	568d	568d	17-Jan-19 A	06-Aug-20 A	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)											
P.001996	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		06-Aug-20 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001996	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		06-Nov-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Morrow ES - SMART Program Renovations (Fire Sprinklers & Elec. Imp.)																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002860	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Apr-24 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002860	5	CONSTRUCTION	0%	600d	600d	18-Apr-24 A	08-Dec-25	CONSTRUCTION											
P.002860	0000.TE.645	Construction - Start	100%	0d	0d	18-Apr-24 A		Construction - Start											
P.002860	0000.TE.650	Construction - Construction (600d per NTP) (Including Weather Days @ 40days/100days)	0%	600d	600d	18-Apr-24 A	08-Dec-25	Construction - Construction (600d per NTP) (Including Weather Days @ 40days/100days)											
P.002860	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		08-Dec-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002860	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		08-Dec-25	Construction - Substantial Completion (AE Signed 01770e)											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
North Lauderdale ES - Roofing for Building 2, 4 & 5 - SMART Program																			
CONSTRUCTION																			
P.002870	5	CONSTRUCTION	100%	421d	396d	18-Jan-22 A	17-Feb-23 A	CONSTRUCTION											
P.002870	0000.TE.645	Construction - Start - anticipated to start 3-Oct-2022	100%	0d	0d	04-Oct-22 A		Construction - Start - anticipated to start 3-Oct-2022											
P.002870	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	180d	137d	04-Oct-22 A	17-Feb-23 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002870	0000.TE.320	Issue NTP to Contractor for Installation	100%	0d	0d		04-Oct-22 A	Issue NTP to Contractor for Installation											
P.002870	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002870	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Feb-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002870	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		17-Feb-23 A	Construction - Substantial Completion (AE Signed 01770e)											
North Lauderdale ES - SMART ADA Restrooms																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001903-ADA	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		30-Jul-24	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001903-ADA	5	CONSTRUCTION	0%	714d	563d	31-Jul-24	14-Feb-26	CONSTRUCTION											
P.001903-ADA	0000.TE.645	Construction - Start	0%	0d	0d	31-Jul-24		Construction - Start											
P.001903-ADA	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	563d	412d	29-Dec-24	13-Feb-26	Construction (Including Weather Days @ 40days/100days)											
P.001903-ADA	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		14-Feb-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001903-ADA	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	14-Feb-26	14-Feb-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
North Lauderdale ES - SMART Fire Alarm																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001903-FA1	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		19-Feb-24 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001903-FA1	5	CONSTRUCTION	0%	714d	786d	19-Feb-24 A	15-Apr-26	CONSTRUCTION											
P.001903-FA1	0000.TE.645	Construction - Start	100%	0d	0d	19-Feb-24 A		Construction - Start											
P.001903-FA1	0000.TE.650	Construction (714d D+C per NTP) (Including Weather Days @ 40days/100days)	0%	552d	549d	13-Oct-24	14-Apr-26	Construction (714d D+C per NTP) (Including Weather Days @ 40days/100days)											
P.001903-FA1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Apr-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001903-FA1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	15-Apr-26	15-Apr-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
North Lauderdale ES - SMART HVAC Improvements																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001903-HVC	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		18-Jul-24	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001903-HVC	5	CONSTRUCTION	0%	123d	217d	19-Jul-24	20-Feb-25	CONSTRUCTION											
P.001903-HVC	0000.TE.645	Construction - Start	0%	0d	0d	19-Jul-24		Construction - Start											
P.001903-HVC	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	60d	154d	21-Aug-24	21-Jan-25	Construction (Including Weather Days @ 40days/100days)											
P.001903-HVC	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	30d	30d	22-Jan-25	20-Feb-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001903-HVC	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		20-Feb-25	Construction - Certificate of Occupancy (BD Signed 110b)											
North Lauderdale Pre K-8 (PH I) - SMART Program Renovations																			
CONSTRUCTION PROCURMENT																			
P.001903	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		01-Nov-24	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001903	5	CONSTRUCTION	0%	429d	276d	09-Nov-24	12-Aug-25	CONSTRUCTION											
P.001903	0000.TE.645	Construction - Start	0%	0d	0d	09-Nov-24		Construction - Start											
P.001903	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	425d	276d	09-Nov-24	11-Aug-25	Construction - Construction (Including Weather Days @ 40days/100days)											
P.001903	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		12-Aug-25	Construction - Certificate of Occupancy (BD Signed 110b)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

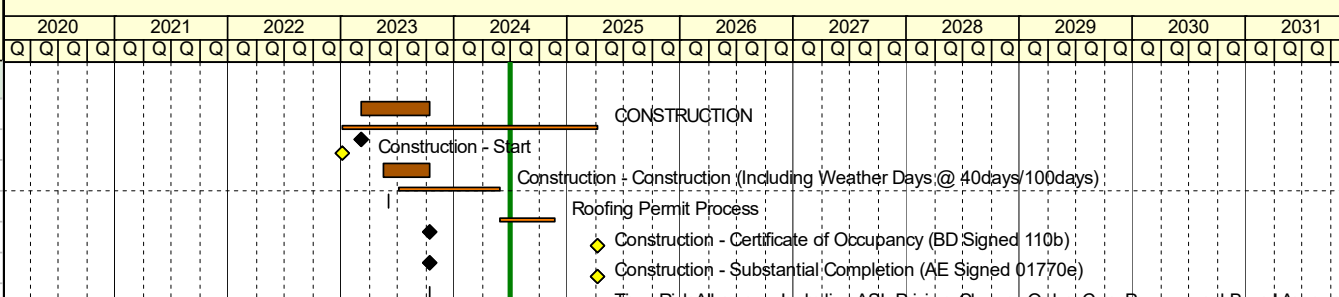


Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Parkside ES - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002116	0000.TE.645	Construction - Start	100%	0d	0d	04-Jan-21 A		Construction - Start											
P.002116	0000.TE.650	Construction - Construction (365 per NTP+ 165 TIA) (Including Weather Days @ 40days/100days)	98%	530d	1458d	04-Jan-21 A	31-Dec-24	Construction - Construction (365 per NTP+ 165 TIA) (Including Weather Days @ 40days/100days)											
P.002116	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	15-Jun-21 A	16-Jun-21 A	Roofing Sub-permit Process											
P.002116	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	02-Jan-23 A	02-Jan-23 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002116	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002116	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Pinewood ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002082	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		31-Aug-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002082	5	CONSTRUCTION	100%	695d	730d	24-Aug-21 A	24-Aug-23 A	CONSTRUCTION											
P.002082	0000.TE.645	Construction - Start	0%	0d	0d	31-Aug-21 A		Construction - Start											
P.002082	0000.TE.650	Construction - Construction (380d per Bid) (Including Weather Days @ 40days/100days)	100%	380d	723d	31-Aug-21 A	24-Aug-23 A	Construction - Construction (380d per Bid) (Including Weather Days @ 40days/100days)											
P.002082	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	12-Sep-21 A	12-Sep-21 A	Roofing Sub-permit Process											
P.002082	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	30-Apr-23 A	30-Apr-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002082	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		24-Aug-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002082	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		24-Aug-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Ramblewood ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001949	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Aug-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001949	5	CONSTRUCTION	100%	719d	724d	29-Jul-19 A	22-Jul-21 A	CONSTRUCTION											
P.001949	0000.TE.645	Construction - Start	100%	0d	0d	05-Aug-19 A		Construction - Start											
P.001949	0000.TE.650	Construction - Construction (425 per bid + 292 CO1) (Including Weather Days @ 40days/100days)	100%	626d	717d	05-Aug-19 A	22-Jul-21 A	Construction - Construction (425 per bid + 292 CO1) (Including Weather Days @ 40days/100days)											
P.001949	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	42d	0d	02-Jun-21 A	02-Jun-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001949	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		22-Jul-21 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001949	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		22-Jul-21 A	Construction - Substantial Completion (AE Signed 01770e)											
Ramblewood MS - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001725	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Apr-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001725	5	CONSTRUCTION	96%	435d	1973d	08-Apr-19 A	31-Aug-24	CONSTRUCTION											
P.001725	0000.TE.645	Construction - Start	100%	0d	0d	08-Apr-19 A		Construction - Start											
P.001725	0000.TE.650	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)	96%	365d	1973d	08-Apr-19 A	31-Aug-24	Construction - Construction (365d per NTP) (Including Weather Days @ 40days/100days)											
P.001725	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	70d	0d	30-Jul-21 A	30-Jul-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001725	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001725	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Ramblewood MS - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001867	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-May-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001867	5	CONSTRUCTION	97%	430d	1680d	27-May-20 A	31-Dec-24	CONSTRUCTION											
P.001867	0000.TE.645	Construction - Start	100%	0d	0d	27-May-20 A		Construction - Start											
P.001867	0000.TE.650	Construction - Construction (360d per NTP+ 216 TIA) (Including Weather Days @ 40days/100days)	97%	576d	1680d	27-May-20 A	31-Dec-24	Construction - Construction (360d per NTP+ 216 TIA) (Including Weather Days @ 40days/100days)											
P.001867	0000.TE.2100	Material / Supplier Delay	100%	180d	0d	01-Jan-22 A	01-Jan-22 A	Material / Supplier Delay											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001867	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	01-Feb-22 A	01-Feb-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001867	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001867	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Riverglades ES - City of Parkland Addition																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001685	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		03-Nov-16 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001685	0000.TE.645	Construction - Start	100%	0d	0d	03-Nov-16 A		Construction - Start											
P.001685	0000.TE.650	Construction - Construction (248 per bid)	100%	288d	288d	03-Nov-16 A	17-Aug-17 A	Construction - Construction (248 per bid)											
P.001685	5	CONSTRUCTION	100%	202d	288d	03-Nov-16 A	17-Aug-17 A	CONSTRUCTION											
P.001685	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Aug-17 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Riverglades ES - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001866	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		03-Dec-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001866	5	CONSTRUCTION	92%	545d	1844d	03-Dec-19 A	19-Dec-24	CONSTRUCTION											
P.001866	0000.TE.645	Construction - Start	100%	0d	0d	03-Dec-19 A		Construction - Start											
P.001866	0000.TE.650	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)	92%	365d	1844d	03-Dec-19 A	19-Dec-24	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)											
P.001866	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	180d	0d	30-Jul-22 A	30-Jul-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001866	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		19-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001866	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		19-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Riverside ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002039	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		01-Aug-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002039	5	CONSTRUCTION	99%	680d	792d	01-Aug-22 A	01-Oct-24	CONSTRUCTION											
P.002039	0000.TE.645	Construction - Start	100%	0d	0d	01-Aug-22 A		Construction - Start											
P.002039	0000.TE.650	Construction - (400 per NTP) Construction (Including Weather Days @ 40days/100days)	99%	400d	792d	01-Aug-22 A	30-Sep-24	Construction - (400 per NTP) Construction (Including Weather Days @ 40days/100days)											
P.002039	0000.TE.1791	Roofing Sub-permit Process	100%	140d	1d	17-Feb-23 A	17-Feb-23 A	Roofing Sub-permit Process											
P.002039	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002039	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002039	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	01-Oct-24	01-Oct-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Riverside ES Roofing																			
CONSTRUCTION																			
P.001476	5	CONSTRUCTION	100%	0d	0d	17-Oct-14 A	17-Oct-14 A	CONSTRUCTION											
P.001476	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		17-Oct-14 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
Sawgrass Springs MS - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001841	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		31-Aug-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001841	5	CONSTRUCTION	96%	982d	818d	31-Aug-22 A	26-Nov-24	CONSTRUCTION											
P.001841	0000.TE.645	Construction - Start	100%	0d	0d	31-Aug-22 A		Construction - Start											
P.001841	0000.TE.650	Construction (527d per NTP) - Construction (Including Weather Days @ 40days/100days)	96%	527d	818d	31-Aug-22 A	25-Nov-24	Construction (527d per NTP) - Construction (Including Weather Days @ 40days/100days)											
P.001841	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	02-Dec-22 A	02-Dec-22 A	Roofing Sub-permit Process											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

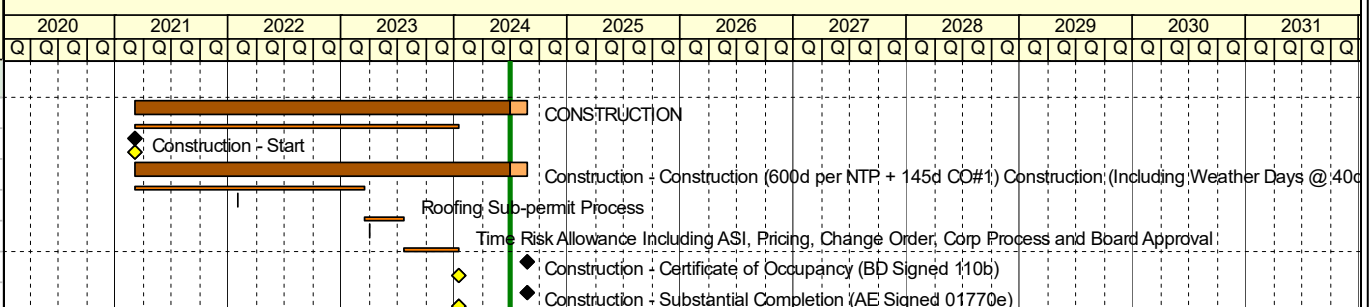
Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001724-RC1	5	CONSTRUCTION	100%	825d	218d	08-Mar-23 A	12-Oct-23 A	CONSTRUCTION											
P.001724-RC1	0000.TE.645	Construction - Start	100%	0d	0d	08-Mar-23 A		Construction - Start											
P.001724-RC1	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	330d	147d	18-May-23 A	12-Oct-23 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.001724-RC1	0000.TE.1791	Roofing Permit Process	100%	175d	0d	01-Jun-23 A	01-Jun-23 A	Roofing Permit Process											
P.001724-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Oct-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001724-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		12-Oct-23 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001724-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	12-Oct-23 A	12-Oct-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Tamarac ES - SMART Fire Protection Building 1																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002874	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		23-Oct-23 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002874	5	CONSTRUCTION	75%	358d	375d	23-Oct-23 A	01-Nov-24	CONSTRUCTION											
P.002874	0000.TE.645	Construction - Start	100%	0d	0d	23-Oct-23 A		Construction - Start											
P.002874	0000.TE.650	Construction - Construction (275d per NTP) (Including Weather Days @ 40days/100days)	75%	275d	375d	23-Oct-23 A	31-Oct-24	Construction - Construction (275d per NTP) (Including Weather Days @ 40days/100days)											
P.002874	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Nov-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002874	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Nov-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002874	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	83d	0d	01-Nov-24	01-Nov-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Tamarac ES - SMART Program Media Center Improvements																			
CONSTRUCTION																			
P.002049	5	CONSTRUCTION	100%	262d	262d	01-Oct-19 A	18-Jun-20 A	CONSTRUCTION											
P.002049	0000.TE.645	Construction - Start	100%	0d	0d	01-Oct-19 A		Construction - Start											
P.002049	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	262d	262d	01-Oct-19 A	18-Jun-20 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002049	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Jun-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002049	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		18-Jun-20 A	Construction - Substantial Completion (AE Signed 01770e)											
Tamarac ES - SMART Program Restrooms (ADA)																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002049-ADA	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-May-23 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002049-ADA	5	CONSTRUCTION	100%	355d	373d	08-May-23 A	15-May-24 A	CONSTRUCTION											
P.002049-ADA	0000.TE.650	Construction - (As per NTP: 275d) Construction (Including Weather Days @ 40days/100days)	100%	275d	373d	08-May-23 A	15-May-24 A	Construction - (As per NTP: 275d) Construction (Including Weather Days @ 40days/100days)											
P.002049-ADA	0000.TE.645	Construction - Start	100%	0d	0d	10-May-23 A		Construction - Start											
P.002049-ADA	0000.TE.1791	Roofing Sub-permit Process	100%	0d	14d	01-May-24 A	15-May-24 A	Roofing Sub-permit Process											
P.002049-ADA	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	80d	14d	01-May-24 A	15-May-24 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002049-ADA	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		15-May-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002049-ADA	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		15-May-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Westchester ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001823	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		21-Aug-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001823	5	CONSTRUCTION	98.5%	979d	1837d	21-Aug-19 A	30-Aug-24	CONSTRUCTION											
P.001823	0000.TE.645	Construction - Start	100%	0d	0d	21-Aug-19 A		Construction - Start											
P.001823	0000.TE.650	Construction - Construction (395 per NTP + 54 CO2 + 446 CO-9) (Including Weather Days @ 40days/100days)	98.5%	895d	1837d	21-Aug-19 A	30-Aug-24	Construction - Construction (395 per NTP + 54 CO2 + 446 CO-9) (Including Weather Days @ 40days/100days)											
P.001823	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	84d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001823	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

District 5

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Year											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 5																			
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001959	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	22-Feb-19 A		on - Issue NTP to Contractor											
CONSTRUCTION																			
P.001959	5	CONSTRUCTION	100%	830d	1622d	22-Feb-19 A	01-Aug-23 A	CONSTRUCTION											
P.001959	0000.TE.645	Construction - Start	100%	0d	0d	22-Feb-19 A		on - Start											
P.001959	0000.TE.650	Construction - Construction (180 per bid) + CO1 69d) (Including Weather Days @ 40days/100days)	100%	830d	1621d	22-Feb-19 A	01-Aug-23 A	Construction - Construction (180 per bid) + CO1 69d) (Including Weather Days @ 40days/100days)											
P.001959	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	1d	30-Dec-21 A	31-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001959	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		01-Aug-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001959	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		01-Aug-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Bair MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002044	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		02-Mar-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002044	5	CONSTRUCTION	98%	985d	1036d	02-Mar-22 A	31-Dec-24	CONSTRUCTION											
P.002044	0000.TE.645	Construction - Start	0%	0d	0d	02-Mar-22 A		Construction - Start											
P.002044	0000.TE.650	Construction - Construction (332d per NTP + 186 CO-1 + 147d CO-3) Construction (Including Weather Days @ 40days/100days)	98%	665d	1036d	02-Mar-22 A	31-Dec-24	Construction - Construction (332d per NTP + 186 CO-1 + 147d CO-3) Construction (Including Weather Days @ 40days/100days)											
P.002044	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002044	0000.TE.2000	Fire Alarm Permit Process	100%	180d	0d	02-Jan-23 A	02-Jan-23 A	Fire Alarm Permit Process											
P.002044	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002044	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Banyan ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001944	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Mar-19 A	on - Issue NTP to Contractor											
CONSTRUCTION																			
P.001944	5	CONSTRUCTION	97%	2026d	2026d	08-Mar-19 A	22-Sep-24	CONSTRUCTION											
P.001944	0000.TE.645	Construction - Start	100%	0d	0d	08-Mar-19 A		on - Start											
P.001944	0000.TE.650	Construction - Construction (180 per bid + 1571 CO-2) (Including Weather Days @ 40days/100days)	97%	1751d	1972d	08-Mar-19 A	30-Jul-24	Construction - Construction (180 per bid + 1571 CO-2) (Including Weather Days @ 40days/100days)											
P.001944	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	31-May-22 A	31-May-22 A	Roofing Sub-permit Process											
P.001944	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	100d	54d	31-Jul-24	22-Sep-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001944	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		22-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001944	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		22-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Boyd Anderson HS - Media Ctr Remodeling																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001360	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		31-Aug-16 A												
CONSTRUCTION																			
P.001360	5	CONSTRUCTION	100%	189d	188d	31-Aug-16 A	06-Mar-17 A												
P.001360	0000.TE.645	Construction - Start	100%	0d	0d	31-Aug-16 A													
P.001360	0000.TE.650	Construction - Construction (180+24 CO + 98 CO) (Including Weather Days @ 40days/100days)	100%	188d	188d	31-Aug-16 A	06-Mar-17 A	Construction - Construction (180+24 CO + 98 CO) (Including Weather Days @ 40days/100days)											
P.001360	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		06-Mar-17 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Boyd Anderson HS - SMART Program Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001846	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		03-Mar-21 A	Construction - Issue NTP to Contractor											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001846	5	CONSTRUCTION	85%	1047d	1271d	03-Mar-21 A	24-Aug-24	CONSTRUCTION											
P.001846	0000.TE.645	Construction - Start	0%	0d	0d	03-Mar-21 A		Construction - Start											
P.001846	0000.TE.650	Construction - Construction (600d per NTP + 145d CO#1) Construction (Including Weather Days @ 4	85%	745d	1271d	03-Mar-21 A	24-Aug-24	Construction - Construction (600d per NTP + 145d CO#1) Construction (Including Weather Days @ 400											
P.001846	0000.TE.1791	Roofing Sub-permit Process	0%	127d	1d	30-Jan-22 A	31-Jan-22 A	Roofing Sub-permit Process											
P.001846	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	175d	1d	31-Mar-23 A	31-Mar-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001846	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		24-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001846	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		24-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Castle Hill ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001661	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		30-Jul-18 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001661	5	CONSTRUCTION	100%	1094d	2039d	30-Jul-18 A	28-Feb-24 A	CONSTRUCTION											
P.001661	0000.TE.645	Construction - Start	100%	0d	0d	30-Jul-18 A		Construction - Start											
P.001661	0000.TE.650	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)	100%	978d	2039d	30-Jul-18 A	28-Feb-24 A	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)											
P.001661	0000.TE.1791	Roofing Sub-permit Process	0%	60d	1d	25-Feb-19 A	26-Feb-19 A	Roofing Sub-permit Process											
P.001661	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	40d	1d	26-Aug-21 A	27-Aug-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001661	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Feb-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001661	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		28-Feb-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Dillard 6-12 School - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001726	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		06-May-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001726	5	CONSTRUCTION	93%	989d	1916d	06-May-19 A	02-Aug-24	CONSTRUCTION											
P.001726	0000.TE.645	Construction - Start	100%	0d	0d	06-May-19 A		Construction - Start											
P.001726	0000.TE.650	Construction - Construction (569d per NTP) (Including Weather Days @ 40days/100days)	93%	569d	1916d	06-May-19 A	02-Aug-24	Construction - Construction (569d per NTP) (Including Weather Days @ 40days/100days)											
P.001726	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	22-Jul-21 A	22-Jul-21 A	Roofing Sub-permit Process											
P.001726	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001726	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001726	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Dillard 6-12 School - Roof Carve Out																			
CONSTRUCTION																			
P.001726-RC1	5	CONSTRUCTION	86%	473d	473d	12-Jun-23 A	26-Sep-24	CONSTRUCTION											
P.001726-RC1	0000.TE.645	Construction - Start	100%	0d	0d	31-Aug-23 A		Construction - Start											
P.001726-RC1	0000.TE.650	Construction - Construction (330 D+C per NTP) (Including Weather Days @ 40days/100days)	80%	179d	337d	31-Aug-23 A	02-Aug-24	Construction - Construction (330 D+C per NTP) (Including Weather Days @ 40days/100days)											
P.001726-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		31-Aug-23 A	Issue NTP to Contractor											
P.001726-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	90d	55d	03-Aug-24	26-Sep-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001726-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		26-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001726-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		26-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program																			
CONSTRUCTION																			
P.002811	0000.TE.635	Construction - Issue Purchase Order (PPO)	100%	0d	0d		10-Jun-21 A	Construction - Issue Purchase Order (PPO)											
P.002811	5	CONSTRUCTION	100%	1221d	840d	10-Jun-21 A	28-Sep-23 A	CONSTRUCTION											
P.002811	0000.TE.645	Construction - Start	100%	0d	0d	10-Jun-21 A		Construction - Start											
P.002811	0000.TE.650	Construction - Construction (As per NTP 120d) (Including Weather Days @ 40days/100days)	100%	1061d	840d	10-Jun-21 A	28-Sep-23 A	Construction - Construction (As per NTP 120d) (Including Weather Days @ 40days/100days)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Appendix A1.5 All Projects Construction Phase-30-Jun-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002811	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	160d	1d	11-Feb-22 A	11-Feb-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002811	0000.TE.1791	Roofing Sub-permit Process	100%	0d	1d	11-Feb-22 A	11-Feb-22 A	Roofing Sub-permit Process											
P.002811	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Sep-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002811	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		28-Sep-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Dillard ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001915	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Feb-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001915	5	CONSTRUCTION	99%	1646d	1300d	08-Feb-21 A	30-Aug-24	CONSTRUCTION											
P.001915	0000.TE.645	Construction - Start	100%	0d	0d	08-Feb-21 A	08-Feb-21 A	Construction - Start											
P.001915	0000.TE.650	Construction - Construction (365d per NTP + 734 TIA) (Including Weather Days @ 40days/100days)	99%	1099d	1300d	08-Feb-21 A	30-Aug-24	Construction - Construction (365d per NTP + 734 TIA) (Including Weather Days @ 40days/100days)											
P.001915	0000.TE.1791	Roofing Sub-permit Process	100%	137d	2d	30-Jan-22 A	31-Jan-22 A	Roofing Sub-permit Process											
P.001915	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001915	0000.TE.2200	Lack of Swing Space	100%	270d	0d	30-Jun-23 A	30-Jun-23 A	Lack of Swing Space											
P.001915	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001915	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Discovery ES - SMART HVAC Improvements																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002118	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		01-Oct-18 A	Issue NTP to Contractor											
CONSTRUCTION																			
P.002118	5	CONSTRUCTION	100%	543d	537d	08-Oct-18 A	27-Mar-20 A	CONSTRUCTION											
P.002118	0000.TE.645	Construction - Start	100%	0d	0d	08-Oct-18 A	08-Oct-18 A	Construction - Start											
P.002118	0000.TE.651	Construction - Start Work, Take Initial Readings	100%	33d	33d	05-Nov-18 A	07-Dec-18 A	Construction - Start Work, Take Initial Readings											
P.002118	0000.TE.652	Construction - Review/Prepare Deficiency Summary	100%	168d	168d	01-Feb-19 A	18-Jul-19 A	Construction - Review/Prepare Deficiency Summary											
P.002118	0000.TE.653	Construction - Review with SBBC	100%	40d	40d	19-Jul-19 A	27-Aug-19 A	Construction - Review with SBBC											
P.002118	0000.TE.654	Construction - SBBC Recommends Systems to Balance	100%	1d	1d	27-Aug-19 A	27-Aug-19 A	Construction - SBBC Recommends Systems to Balance											
P.002118	0000.TE.990	CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/800B) - Phase 2	100%	1d	1d	23-Sep-19 A	23-Sep-19 A	CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/800B) - Phase 2											
P.002118	0000.TE.995	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2	100%	35d	35d	24-Sep-19 A	28-Oct-19 A	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2											
P.002118	0000.TE.661	Construction - Perform Test and Balance	100%	179d	179d	01-Oct-19 A	27-Mar-20 A	Construction - Perform Test and Balance											
P.002118	0000.TE.656	Construction - Issue NTP to Contractor - Phase 2	100%	0d	0d		01-Oct-19 A	Construction - Issue NTP to Contractor - Phase 2											
P.002118	0000.TE.657	Construction - Start	100%	0d	0d	01-Nov-19 A	01-Nov-19 A	Construction - Start											
P.002118	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		27-Mar-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001662	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		21-Nov-18 A	Issue NTP to Contractor											
CONSTRUCTION																			
P.001662	5	CONSTRUCTION	100%	496d	496d	21-Nov-18 A	30-Mar-20 A	CONSTRUCTION											
P.001662	0000.TE.645	Construction - Start	100%	0d	0d	21-Nov-18 A	21-Nov-18 A	Construction - Start											
P.001662	0000.TE.650	Construction - Construction (220 per bid) (Including Weather Days @ 40days/100days)	100%	496d	496d	21-Nov-18 A	30-Mar-20 A	Construction - Construction (220 per bid) (Including Weather Days @ 40days/100days)											
P.001662	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Mar-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001662	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Mar-20 A	Construction - Substantial Completion (AE Signed 01770e)											
Endeavour Primary Learning Center ES- SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002111	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		02-Sep-20 A	Construction - Issue NTP to Contractor											

Baseline ◆ Baseline Milestone
 Actual Work ◆ Milestone
 Remaining Work

Layout: .A1.5 - All Construction Phases-Dtrc. 5
 Data Date: 30-Jun-24
 Print Date: 06-Aug-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002111	5	CONSTRUCTION	99%	956d	1491d	01-Jun-20 A	01-Jul-24	CONSTRUCTION											
P.002111	0000.TE.645	Construction - Start	100%	0d	0d	02-Sep-20 A		Construction - Start											
P.002111	0000.TE.650	Construction - Construction (300d per NTP +199d TIA) (Including Weather Days @ 40days/100days)	99%	499d	1397d	02-Sep-20 A	30-Jun-24	Construction - Construction (300d per NTP +199d TIA) (Including Weather Days @ 40days/100days)											
P.002111	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	29-Sep-21 A	30-Sep-21 A	Roofing Sub-permit Process											
P.002111	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	189d	1d	16-Jun-22 A	16-Jun-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002111	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Jun-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002111	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Jun-24	Construction - Substantial Completion (AE Signed 01770e)											
Horizon ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002038	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Mar-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002038	5	CONSTRUCTION	99%	996d	1255d	26-Mar-21 A	31-Aug-24	CONSTRUCTION											
P.002038	0000.TE.645	Construction - Start	0%	0d	0d	26-Mar-21 A		Construction - Start											
P.002038	0000.TE.650	Construction - Construction (346 per NTP + 141 CO-2 + 369 TIA) (Including Weather Days @ 40days/100days)	99%	856d	1255d	26-Mar-21 A	31-Aug-24	Construction - Construction (346 per NTP + 141 CO-2 + 369 TIA) (Including Weather Days @ 40days/100days)											
P.002038	0000.TE.1791	Roofing Sub-permit Process	0%	1d	1d	03-Jun-21 A	04-Jun-21 A	Roofing Sub-permit Process											
P.002038	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	28-Oct-22 A	28-Oct-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002038	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002038	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Larkdale ES - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002073	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		24-Nov-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002073	5	CONSTRUCTION	100%	1113d	1038d	24-Nov-20 A	27-Sep-23 A	CONSTRUCTION											
P.002073	0000.TE.645	Construction - Start	100%	0d	0d	24-Nov-20 A		Construction - Start											
P.002073	0000.TE.650	Construction - Construction (369 per bid + 534d TIA) (Including Weather Days @ 40days/100days)	100%	903d	1038d	24-Nov-20 A	27-Sep-23 A	Construction - Construction (369 per bid + 534d TIA) (Including Weather Days @ 40days/100days)											
P.002073	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	27-Sep-23 A	27-Sep-23 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002073	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		27-Sep-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002073	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		27-Sep-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Lauderdale Lakes MS - Building Renovation																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001637	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		17-May-18 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001637	5	CONSTRUCTION	100%	1199d	2065d	17-May-18 A	11-Jan-24 A	CONSTRUCTION											
P.001637	0000.TE.645	Construction - Start	100%	0d	0d	17-May-18 A		Construction - Start											
P.001637	0000.TE.650	Construction - Construction (420 per bid + 118 CO4 + 90 CO5) (Including Weather Days @ 40days/100days)	100%	1049d	2065d	17-May-18 A	11-Jan-24 A	Construction - Construction (420 per bid + 118 CO4 + 90 CO5) (Including Weather Days @ 40days/100days)											
P.001637	0000.TE.1791	Roofing Sub-permit Process	0%	75d	0d	30-Jul-21 A	30-Jul-21 A	Roofing Sub-permit Process											
P.001637	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	75d	0d	27-Aug-21 A	27-Aug-21 A	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001637	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		11-Jan-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001637	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		11-Jan-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Lauderdale Lakes MS - Building Renovation (KIT HVAC)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002813	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		08-Feb-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002813	5	CONSTRUCTION	100%	390d	533d	08-Feb-22 A	26-Jul-23 A	CONSTRUCTION											
P.002813	0000.TE.645A	Construction - Start	0%	0d	0d	08-Feb-22 A		Construction - Start											

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Year																																			
								2020			2021			2022			2023			2024			2025			2026			2027			2028			2029			2030			2031		
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
Lauderhill 6-12 STEM-MED Magnet School - Installing new FS in Buildings 1 & 2																																											
CONTINUING CONTRACT CONTRACTOR SELECTION																																											
P.001801-FSP	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		17-Oct-23 A																																				
CONSTRUCTION																																											
P.001801-FSP	5	CONSTRUCTION	65%	500d	500d	18-Oct-23 A	01-Mar-25																																				
P.001801-FSP	0000.TE.645	Construction - Start	100%	0d	0d	18-Oct-23 A																																					
P.001801-FSP	0000.TE.650	Construction (500d D+C per NTP) (Including Weather Days @ 40days/100days)	65%	362d	474d	13-Nov-23 A	28-Feb-25																																				
P.001801-FSP	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Mar-25																																				
P.001801-FSP	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Mar-25	01-Mar-25																																				
Lauderhill 6-12 STEM-MED Magnet School - SMART ADA Restrooms																																											
CONTINUING CONTRACT CONTRACTOR SELECTION																																											
P.001801-ADA	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		29-Aug-24																																				
CONSTRUCTION																																											
P.001801-ADA	5	CONSTRUCTION	0%	714d	565d	30-Aug-24	18-Mar-26																																				
P.001801-ADA	0000.TE.645	Construction - Start	0%	0d	0d	30-Aug-24																																					
P.001801-ADA	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	563d	414d	28-Jan-25	17-Mar-26																																				
P.001801-ADA	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		18-Mar-26																																				
P.001801-ADA	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	18-Mar-26	18-Mar-26																																				
Lauderhill 6-12 STEM-MED Magnet School - SMART Media Center Renovations																																											
CONSTRUCTION PROCURMENT (BID & AWARD)																																											
P.001801	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		19-Nov-24																																				
CONSTRUCTION																																											
P.001801	5	CONSTRUCTION	0%	876d	215d	03-Dec-24	05-Jul-25																																				
P.001801	0000.TE.645	Construction - Start	0%	0d	0d	03-Dec-24																																					
P.001801	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	420d	210d	03-Dec-24	30-Jun-25																																				
P.001801	0000.TE.1791	Roofing Sub-permit Process	0%	176d	0d	01-Jul-25	01-Jul-25																																				
P.001801	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	02-Jul-25	02-Jul-25																																				
P.001801	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-Jul-25																																				
P.001801	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		05-Jul-25																																				
Lauderhill 6-12 STEM-MED Magnet School - Smart Program Renovations (KIT HVAC)																																											
CONTINUING CONTRACT CONTRACTOR SELECTION																																											
P.002812	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		08-Feb-22 A																																				
CONSTRUCTION																																											
P.002812	5	CONSTRUCTION	100%	390d	512d	08-Feb-22 A	05-Jul-23 A																																				
P.002812	0000.TE.645A	Construction - Start	0%	0d	0d	08-Feb-22 A																																					
P.002812	0000.TE.650	Construction - Construction (As per bid 255d) Construction (Including Weather Days @ 40days/100d	100%	250d	512d	08-Feb-22 A	05-Jul-23 A																																				
P.002812	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	01-Jun-23 A	01-Jun-23 A																																				
P.002812	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		05-Jul-23 A																																				
P.002812	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		05-Jul-23 A																																				
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations																																											
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																																											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Appendix A1.5 All Projects Construction Phase-30-Jun-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline																																									
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031																														
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q			
P.002092	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		11-Apr-22 A	Construction - Issue NTP to Contractor																																									
CONSTRUCTION								CONSTRUCTION																																									
P.002092	5	CONSTRUCTION	99%	1166d	812d	11-Apr-22 A	01-Jul-24	CONSTRUCTION																																									
P.002092	0000.TE.645	Construction - Start	100%	0d	0d	11-Apr-22 A		Construction - Start																																									
P.002092	0000.TE.650	Construction - Construction (425d per NTP + 130 TIA + 90 CO-2 + 126 CO-3) (Including Weather Days @ 40days/100days)	99%	771d	812d	11-Apr-22 A	30-Jun-24	Construction - Construction (425d per NTP + 130 TIA + 90 CO-2 + 126 CO-3) (Including Weather Days @ 40days/100days)																																									
P.002092	0000.TE.1791	Roof Sub-Permit	100%	75d	0d	31-Mar-23 A	31-Mar-23 A	Roof Sub-Permit																																									
P.002092	0000.TE.2000	Fire Alarm Permit Process	100%	180d	0d	31-Mar-23 A	31-Mar-23 A	Fire Alarm Permit Process																																									
P.002092	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)																																									
P.002092	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jul-24	Construction - Substantial Completion (AE Signed 01770e)																																									
P.002092	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	01-Jul-24	01-Jul-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																									
Lauderhill Paul Turner ES - SMART Program Renovations								CONSTRUCTION PROCURMENT (BID & AWARD)																																									
P.002066	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		15-Sep-21 A	Construction - Issue NTP to Contractor																																									
CONSTRUCTION								CONSTRUCTION																																									
P.002066	5	CONSTRUCTION	100%	1061d	773d	15-Sep-21 A	27-Oct-23 A	CONSTRUCTION																																									
P.002066	0000.TE.645	Construction - Start	0%	0d	0d	15-Sep-21 A		Construction - Start																																									
P.002066	0000.TE.650	Construction - Construction (467d per Bid) (Including Weather Days @ 40days/100days)	100%	496d	773d	15-Sep-21 A	27-Oct-23 A	Construction - Construction (467d per Bid) (Including Weather Days @ 40days/100days)																																									
P.002066	0000.TE.1791	Roofing Sub-permit Process	0%	175d	2d	28-Jan-22 A	30-Jan-22 A	Roofing Sub-permit Process																																									
P.002066	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	27-Oct-23 A	27-Oct-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																									
P.002066	0000.TE.2000	Fire Alarm Permit Process	100%	180d	0d	27-Oct-23 A	27-Oct-23 A	Fire Alarm Permit Process																																									
P.002066	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		27-Oct-23 A	Construction - Certificate of Occupancy (BD Signed 110b)																																									
P.002066	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		27-Oct-23 A	Construction - Substantial Completion (AE Signed 01770e)																																									
Mirror Lake ES - SMART Program Renovations								CONSTRUCTION PROCURMENT (BID & AWARD)																																									
P.002011	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Nov-19 A	Construction - Issue NTP to Contractor																																									
CONSTRUCTION								CONSTRUCTION																																									
P.002011	5	CONSTRUCTION	100%	1007d	1219d	05-Nov-19 A	07-Mar-23 A	CONSTRUCTION																																									
P.002011	0000.TE.645	Construction - Start	100%	0d	0d	05-Nov-19 A		Construction - Start																																									
P.002011	0000.TE.650	Construction - Construction (365 per bid) +262d CO2 +116d CO3 (Including Weather Days @ 40days/100days)	100%	743d	1219d	05-Nov-19 A	07-Mar-23 A	Construction - Construction (365 per bid) +262d CO2 +116d CO3 (Including Weather Days @ 40days/100days)																																									
P.002011	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	84d	2d	30-Dec-21 A	31-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																									
P.002011	0000.TE.2200	Material / Supplier Delay	100%	180d	0d	31-Jul-22 A	31-Jul-22 A	Material / Supplier Delay																																									
P.002011	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		07-Mar-23 A	Construction - Certificate of Occupancy (BD Signed 110b)																																									
P.002011	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		07-Mar-23 A	Construction - Substantial Completion (AE Signed 01770e)																																									
North Fork ES - Provide Sanitary Sewer								CONSTRUCTION PROCURMENT																																									
P.001457	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		25-Jun-17 A	NTP to Contractor																																									
CONSTRUCTION								CONSTRUCTION																																									
P.001457	5	CONSTRUCTION	100%	1331d	1340d	25-Jun-17 A	23-Feb-21 A	CONSTRUCTION																																									
P.001457	0000.TE.650	Construction - Construction (90 per bid + 1083 CO) (Including Weather Days @ 40days/100days)	100%	1301d	1340d	25-Jun-17 A	23-Feb-21 A	Construction - Construction (90 per bid + 1083 CO) (Including Weather Days @ 40days/100days)																																									
P.001457	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		23-Feb-21 A	Construction - Certificate of Occupancy (BD Signed 110b)																																									
North Fork ES SPE								CONSTRUCTION																																									
P.001901	5	CONSTRUCTION	100%	161d	191d	15-Nov-17 A	25-May-18 A	CONSTRUCTION																																									
P.001901	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		15-Nov-17 A	Contractor																																									
P.001901	0000.TE.645	Construction - Start	100%	0d	0d	20-Nov-17 A		CONTRACTOR																																									



Appendix A1.5 All Projects Construction Phase-30-Jun-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline														
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031			
P.001901	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	135d	187d	20-Nov-17 A	25-May-18 A	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
P.001901	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		25-May-18 A															
Oriole ES - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001970	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		20-Dec-21 A															
CONSTRUCTION																						
P.001970	5	CONSTRUCTION	94.45%	1157d	1108d	20-Dec-21 A	31-Dec-24															
P.001970	0000.TE.645	Construction - Start	0%	0d	0d	20-Dec-21 A																
P.001970	0000.TE.650	Construction - Construction (600d per NTP + 172 TIA) (Including Weather Days @ 40days/100days)	94.45%	772d	1108d	20-Dec-21 A	31-Dec-24															
P.001970	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	13-May-22 A	13-May-22 A															
P.001970	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	30-Jun-23 A	30-Jun-23 A															
P.001970	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24															
P.001970	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24															
Park Lakes ES - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001988	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Aug-20 A															
CONSTRUCTION																						
P.001988	5	CONSTRUCTION	100%	717d	366d	26-Aug-20 A	26-Aug-21 A															
P.001988	0000.TE.645	Construction - Start	100%	0d	0d	26-Aug-20 A																
P.001988	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	402d	217d	26-Aug-20 A	31-Mar-21 A															
P.001988	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		25-Mar-21 A															
P.001988	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	31-Mar-21 A	31-Mar-21 A															
P.001988	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	31-Mar-21 A	31-Mar-21 A															
P.001988	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		26-Aug-21 A															
Parkway MS - SMART Program Renovations																						
CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.001807	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		16-Jun-21 A															
CONSTRUCTION																						
P.001807	5	CONSTRUCTION	100%	846d	612d	16-Jun-21 A	17-Feb-23 A															
P.001807	0000.TE.645	Construction - Start	0%	0d	0d	16-Jun-21 A																
P.001807	0000.TE.650	Construction - Construction (365d per bid) (Including Weather Days @ 40days/100days)	100%	461d	612d	16-Jun-21 A	17-Feb-23 A															
P.001807	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	20-Jan-22 A	21-Jan-22 A															
P.001807	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	31-Dec-22 A	31-Dec-22 A															
P.001807	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Feb-23 A															
P.001807	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		17-Feb-23 A															
Parkway MS - SMART Program Renovations (Phase 2)																						
PHASE 4 - CONSTRUCTION PROCURMENT (BID & AWARD)																						
P.002665	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		08-May-26															
PHASE 5 - CONSTRUCTION																						
P.002665	5	CONSTRUCTION	0%	632d	722d	10-May-26	30-Apr-28															
P.002665	0000.TE.645	General Construction - Start	0%	0d	0d	10-May-26																
P.002665	0000.TE.650	Construction Works	0%	542d	632d	10-May-26	31-Jan-28															
P.002665	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	90d	90d	01-Feb-28	30-Apr-28															
P.002665	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Apr-28															

Baseline
 ◆ Baseline Milestone
 Actual Work
 ◆ Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline																								
								2020			2021			2022			2023			2024												
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q										
Plantation HS - SMART Program Renovations																																
CONSTRUCTION																																
P.002588	0000.TE.635	Construction - Issue Purchase Order (PPO)	0%	0d	0d		10-Jun-21 A																									
P.002588	5	CONSTRUCTION	100%	350d	657d	16-Jun-21 A	03-Apr-23 A																									
P.002588	0000.TE.645	Construction - Start	0%	0d	0d	16-Jun-21 A	16-Jun-21 A																									
P.002588	0000.TE.650	Construction - Construction (210 per bid) (Including Weather Days @ 40days/100days)	100%	190d	657d	16-Jun-21 A	03-Apr-23 A																									
P.002588	0000.TE.1791	Roofing Sub-permit Process	0%	80d	1d	14-Jul-21 A	15-Jul-21 A																									
P.002588	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	80d	1d	30-Mar-22 A	31-Mar-22 A																									
P.002588	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		29-Mar-23 A																									
P.002588	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		03-Apr-23 A																									
Plantation HS - SMART Program Renovations																																
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																																
P.001916	0000.TE.1911	Construction - Issue NTP to Contractor	100%	0d	0d		31-Jan-23 A																									
P.001916	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Mar-24 A																									
CONSTRUCTION																																
P.001916	5	CONSTRUCTION	5%	661d	646d	26-Mar-24 A	01-Jan-26																									
P.001916	0000.TE.645	Construction - Start	100%	0d	0d	26-Mar-24 A	26-Mar-24 A																									
P.001916	0000.TE.650	Construction - Construction (661 per NTP) (Including Weather Days @ 40days/100days)	5%	661d	646d	26-Mar-24 A	31-Dec-25																									
P.001916	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-26																									
P.001916	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-26																									
P.001916	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Jan-26	01-Jan-26																									
P.001916	0000.TE.1791	Roofing Sub-permit Process	0%	0d	0d	01-Jan-26	01-Jan-26																									
Plantation HS-Shade Structure Dining Area																																
CONSTRUCTION PROCURMENT (BID & AWARD)																																
P.001630	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Jul-17 A																									
CONSTRUCTION																																
P.001630	5	CONSTRUCTION	100%	294d	294d	26-Jul-17 A	15-May-18 A																									
P.001630	0000.TE.645	Construction - Start	100%	0d	0d	26-Jul-17 A	26-Jul-17 A																									
P.001630	0000.TE.650	Construction - Construction (210 per bid +60 CO)	100%	294d	294d	26-Jul-17 A	15-May-18 A																									
P.001630	0000.TE.648	Fabrication of Canopy	100%	35d	35d	26-Jul-17 A	13-Sep-17 A																									
P.001630	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		15-May-18 A																									
Plantation MS - ADA Restrooms																																
CONTINUING CONTRACT CONTRACTOR SELECTION																																
P.001729-ADA	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24																									
CONSTRUCTION																																
P.001729-ADA	5	CONSTRUCTION	0%	271d	181d	16-Jul-24	13-Jan-25																									
P.001729-ADA	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24	16-Jul-24																									
P.001729-ADA	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	86d	19-Oct-24	12-Jan-25																									
P.001729-ADA	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		13-Jan-25																									
P.001729-ADA	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	13-Jan-25	13-Jan-25																									
Plantation MS - Electrical																																
CONTINUING CONTRACT CONTRACTOR SELECTION																																
P.001729-ELE	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24																									
CONSTRUCTION																																
P.001729-ELE	5	CONSTRUCTION	0%	271d	301d	16-Jul-24	13-May-25																									
P.001729-ELE	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24	16-Jul-24																									

— Baseline ◆ Baseline Milestone
 ■ Actual Work ◆ Milestone
 ■ Remaining Work

Appendix A1.5 All Projects Construction Phase-30-Jun-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q			
P.001729-ELE	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	150d	14-Dec-24	12-May-25																
P.001729-ELE	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		13-May-25																
P.001729-ELE	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	13-May-25	13-May-25																
Plantation MS - Fire Sprinkler																							
CONTINUING CONTRACT CONTRACTOR SELECTION																							
P.001729-FSP	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24																
CONSTRUCTION																							
P.001729-FSP	5	CONSTRUCTION	0%	271d	311d	16-Jul-24	23-May-25																
P.001729-FSP	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24																	
P.001729-FSP	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	160d	14-Dec-24	22-May-25																
P.001729-FSP	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		23-May-25																
P.001729-FSP	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	23-May-25	23-May-25																
Plantation MS - GOB Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001729	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Jul-20 A																
CONSTRUCTION (Pending termination negotiations)																							
P.001729	5	CONSTRUCTION	100%	931d	1138d	20-Jul-20 A	01-Sep-23 A																
P.001729	0000.TE.645	Construction - Start	100%	0d	0d	20-Jul-20 A																	
P.001729	0000.TE.650	Construction - Construction (393 per bid) (Including Weather Days @ 40days/100days)	100%	511d	1138d	20-Jul-20 A	01-Sep-23 A																
P.001729	0000.TE.1791	Roofing Sub-permit Process	100%	175d	2d	30-Dec-22 A	31-Dec-22 A																
P.001729	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	1d	31-Jan-23 A	31-Jan-23 A																
P.001729	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		01-Sep-23 A																
P.001729	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		01-Sep-23 A																
Plantation MS - HVAC																							
CONTINUING CONTRACT CONTRACTOR SELECTION																							
P.001729-HVC	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		15-Jul-24																
CONSTRUCTION																							
P.001729-HVC	5	CONSTRUCTION	0%	271d	271d	16-Jul-24	13-Apr-25																
P.001729-HVC	0000.TE.645	Construction - Start	0%	0d	0d	16-Jul-24																	
P.001729-HVC	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	120d	120d	14-Dec-24	12-Apr-25																
P.001729-HVC	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		13-Apr-25																
P.001729-HVC	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	13-Apr-25	13-Apr-25																
Plantation MS - Scaffolding																							
Plantation MS - Scaffolding																							
P.002593	5	CONSTRUCTION	100%	521d	286d	15-Jul-21 A	27-Apr-22 A																
Plantation MS - Smart Re-Roofing																							
CONSTRUCTION - RC1																							
P.001729-RC1	5	CONSTRUCTION	28.5%	409d	428d	30-Oct-23 A	31-Dec-24																
P.001729-RC1	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		14-Aug-24																
P.001729-RC1	0000.TE.645	Construction - Start	0%	0d	0d	15-Aug-24																	
P.001729-RC1	0000.TE.650	Construction - Construction (310 D+C per NTP) (Including Weather Days @ 40days/100days)	0%	204d	138d	15-Aug-24	30-Dec-24																
P.001729-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24																
P.001729-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24																
P.001729-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	99d	0d	31-Dec-24	31-Dec-24																

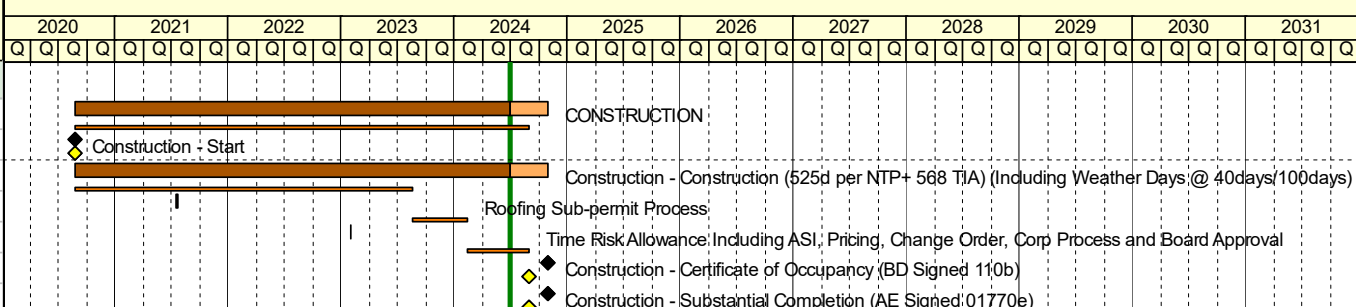
Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Rock Island ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001950	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	25-Apr-19 A		Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001950	5	CONSTRUCTION	100%	786d	1103d	25-Apr-19 A	02-May-22 A	CONSTRUCTION											
P.001950	0000.TE.645	Construction - Start	100%	0d	0d	25-Apr-19 A		Construction - Start											
P.001950	0000.TE.650	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)	100%	715d	1083d	25-Apr-19 A	12-Apr-22 A	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)											
P.001950	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	42d	1d	29-Nov-21 A	30-Nov-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001950	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		04-Feb-22 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001950	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		02-May-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Rock Island Professional Development Center aka Rock Island Annex - Minor Security Enhancements																			
Rock Island Professional Development Center aka Rock Island Annex - Minor Security Enhancements																			
P.002457	5	CONSTRUCTION	100%	340d	340d	18-May-21 A	22-Apr-22 A	CONSTRUCTION											
Royal Palm STEM Museum Magnet - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001896	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	22-Jul-20 A		Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001896	5	CONSTRUCTION	93%	560d	1625d	22-Jul-20 A	01-Jan-25	CONSTRUCTION											
P.001896	0000.TE.645	Construction - Start	100%	0d	0d	22-Jul-20 A		Construction - Start											
P.001896	0000.TE.651	E&O Delay	100%	0d	106d	22-Jul-20 A	05-Nov-20 A	E&O Delay											
P.001896	0000.TE.650	Construction - Construction (420d per NTP) (Including Weather Days @ 40days/100days)	90%	420d	1518d	06-Nov-20 A	01-Jan-25	Construction - Construction (420d per NTP) (Including Weather Days @ 40days/100days)											
P.001896	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	1d	31-Jan-22 A	01-Feb-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001896	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001896	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25	Construction - Substantial Completion (AE Signed 01770e)											
Sunland Park Academy - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001939	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	05-Aug-19 A		Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001939	5	CONSTRUCTION	100%	953d	1018d	29-Jul-19 A	11-May-22 A	CONSTRUCTION											
P.001939	0000.TE.645	Construction - Start	100%	0d	0d	05-Aug-19 A		Construction - Start											
P.001939	0000.TE.650	Construction - Construction (360 per bid + 526d CO) (Including Weather Days @ 40days/100days)	100%	886d	1011d	05-Aug-19 A	11-May-22 A	Construction - Construction (360 per bid + 526d CO) (Including Weather Days @ 40days/100days)											
P.001939	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	60d	0d	31-Aug-21 A	31-Aug-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001939	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		09-Mar-22 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001939	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		11-May-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Thurgood Marshall ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001674	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d	06-May-21 A		Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001674	5	CONSTRUCTION	99%	965d	1152d	06-May-21 A	01-Jul-24	CONSTRUCTION											
P.001674	0000.TE.645	Construction - Start	0%	0d	0d	06-May-21 A		Construction - Start											
P.001674	0000.TE.650	Construction - Construction (435d per NTP + 289 CO-2 + 101 CO-3) (Including Weather Days @ 40d	99%	825d	1151d	06-May-21 A	30-Jun-24	Construction - Construction (435d per NTP + 289 CO-2 + 101 CO-3) (Including Weather Days @ 40days/											
P.001674	0000.TE.1791	Roofing Sub-permit Process	0%	1d	1d	24-Jun-21 A	25-Jun-21 A	Roofing Sub-permit Process											
P.001674	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Jun-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001674	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Jun-24	Construction - Substantial Completion (AE Signed 01770e)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001674	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	30-Jun-24	30-Jun-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Village ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001952	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		24-May-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001952	5	CONSTRUCTION	97%	884d	1318d	24-May-21 A	31-Dec-24	CONSTRUCTION											
P.001952	0000.TE.645	Construction - Start	0%	0d	0d	24-May-21 A		Construction - Start											
P.001952	0000.TE.650	Construction - Construction (330d as per NTP+ 169 TIA) (Including Weather Days @ 40days/100day	97%	499d	1318d	24-May-21 A	31-Dec-24	Construction - Construction (330d as per NTP+ 169 TIA) (Including Weather Days @ 40days/100day											
P.001952	0000.TE.1791	Roofing Sub-permit Process	0%	175d	3d	02-Jul-21 A	05-Jul-21 A	Roofing Sub-permit Process											
P.001952	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	1d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001952	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001952	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Walker ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001938	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		23-Aug-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001938	5	CONSTRUCTION	92%	1334d	1958d	23-Aug-19 A	31-Dec-24	CONSTRUCTION											
P.001938	0000.TE.645	Construction - Start	100%	0d	0d	23-Aug-19 A		Construction - Start											
P.001938	0000.TE.650	Construction - Construction (210d per NTP) + 432d CO1 + 608d TIA) (Including Weather Days @ 40	92%	1250d	1958d	23-Aug-19 A	31-Dec-24	Construction - Construction (210d per NTP) + 432d CO1 + 608d TIA) (Including Weather Days @ 40											
P.001938	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	84d	1d	27-Jan-22 A	28-Jan-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001938	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001938	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Welleby ES - Roofing for Building 1, 2, 4, 5, 6 & Walkways - SMART Program																			
CONSTRUCTION																			
P.002114-RC1	5	CONSTRUCTION	100%	658d	417d	22-Apr-22 A	12-Jun-23 A	CONSTRUCTION											
P.002114-RC1	0000.TE.645	Construction - Start	100%	0d	0d	15-Nov-22 A		Construction - Start											
P.002114-RC1	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	440d	209d	15-Nov-22 A	12-Jun-23 A	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002114-RC1	0000.TE.320	Issue NTP to Contractor to do installation	100%	0d	0d		15-Nov-22 A	Issue NTP to Contractor to do installation											
P.002114-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	120d	1d	01-Jun-23 A	01-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002114-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Jun-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002114-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		12-Jun-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Welleby ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002114	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Jul-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002114	5	CONSTRUCTION	98%	590d	804d	05-Jul-22 A	15-Sep-24	CONSTRUCTION											
P.002114	0000.TE.645	Construction - Start	100%	0d	0d	05-Jul-22 A		Construction - Start											
P.002114	0000.TE.650	Construction - Construction (380 per NTP) (Including Weather Days @ 40days/100days)	98%	380d	804d	05-Jul-22 A	15-Sep-24	Construction - Construction (380 per NTP) (Including Weather Days @ 40days/100days)											
P.002114	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	30-Jun-23 A	30-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002114	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002114	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
Westpine MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002043	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		21-Aug-20 A	Construction - Issue NTP to Contractor											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

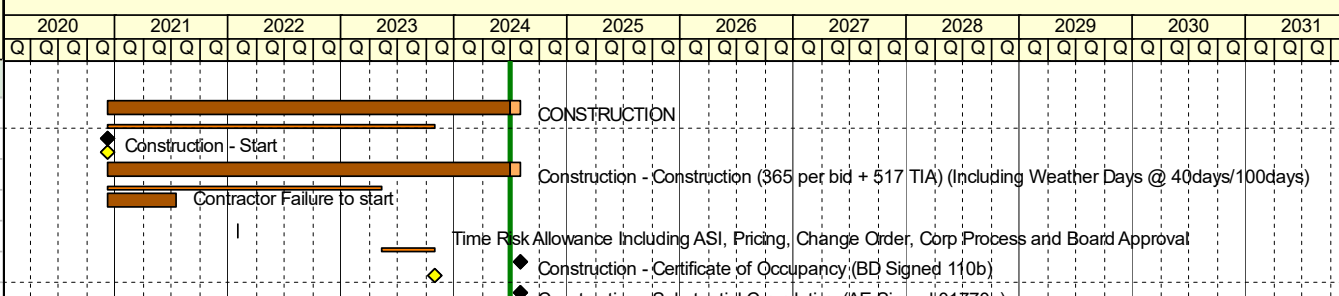
Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002043	5	CONSTRUCTION	98%	1471d	1533d	21-Aug-20 A	31-Oct-24	CONSTRUCTION											
P.002043	0000.TE.645	Construction - Start	100%	0d	0d	21-Aug-20 A		◆ Construction - Start											
P.002043	0000.TE.650	Construction - Construction (525d per NTP+ 568 TIA) (Including Weather Days @ 40days/100days)	98%	1093d	1533d	21-Aug-20 A	31-Oct-24	Construction - Construction (525d per NTP+ 568 TIA) (Including Weather Days @ 40days/100days)											
P.002043	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	19-Jul-21 A	20-Jul-21 A	Roofing Sub-permit Process											
P.002043	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	203d	0d	31-Jan-23 A	31-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002043	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Oct-24	◆ Construction - Certificate of Occupancy (BD Signed 110b)											
P.002043	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Oct-24	◆ Construction - Substantial Completion (AE Signed 01770e)											
William E. Dandy MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001900	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Mar-20 A	◆ Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001900	5	CONSTRUCTION	93%	862d	1702d	05-Mar-20 A	31-Oct-24	CONSTRUCTION											
P.001900	0000.TE.645	Construction - Start	100%	0d	0d	05-Mar-20 A		◆ Construction - Start											
P.001900	0000.TE.650	Construction - Construction (442d per NTP) (Including Weather Days @ 40days/100days)	93%	442d	1702d	05-Mar-20 A	31-Oct-24	Construction - Construction (442d per NTP) (Including Weather Days @ 40days/100days)											
P.001900	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	15-Dec-20 A	16-Dec-20 A	Roofing Sub-permit Process											
P.001900	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	1d	02-Jan-23 A	02-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001900	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Oct-24	◆ Construction - Certificate of Occupancy (BD Signed 110b)											
P.001900	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Oct-24	◆ Construction - Substantial Completion (AE Signed 01770e)											
Wingate Oaks Center - For 4 Modular Classrooms - SMART Program																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002843	0000.TE.635E	Construction - Issue NTP / PO to Electrical Contractor	100%	0d	0d		29-Apr-22 A	◆ Construction - Issue NTP / PO to Electrical Contractor											
P.002843	0000.TE.635C	Construction - Issue NTP / PO to Civil Contractor	100%	0d	0d		29-Apr-22 A	◆ Construction - Issue NTP / PO to Civil Contractor											
CONSTRUCTION / INSTALLATION																			
P.002843	5	CONSTRUCTION	100%	367d	18d	12-Apr-22 A	29-Apr-22 A	CONSTRUCTION											
P.002843	0000.TE.645	Start of Construction	100%	0d	0d	12-Apr-22 A		◆ Start of Construction											
P.002843	0000.TE.650-I	Construction - (As per NTP 220d) Electrical (Including Weather Days @ 40days/100days)	100%	350d	18d	12-Apr-22 A	29-Apr-22 A	Construction - (As per NTP 220d) Electrical (Including Weather Days @ 40days/100days)											
P.002843	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	17d	1d	29-Apr-22 A	29-Apr-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002843	0000.TE.650-I	Construction - Construction Civil (Including Weather Days @ 40days/100days)	100%	0d	1d	29-Apr-22 A	29-Apr-22 A	Construction - Construction Civil (Including Weather Days @ 40days/100days)											
P.002843	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		29-Apr-22 A	◆ Construction - Certificate of Occupancy (BD Signed 110b)											
P.002843	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		29-Apr-22 A	◆ Construction - Substantial Completion (AE Signed 01770e)											
Wingate Oaks Center SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001741	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		14-Jun-21 A	◆ Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001741	5	CONSTRUCTION	100%	1086d	1128d	14-Jun-21 A	15-Jul-24	CONSTRUCTION											
P.001741	0000.TE.645	Construction - Start	0%	0d	0d	14-Jun-21 A		◆ Construction - Start											
P.001741	0000.TE.650	Construction - Construction (365d per NTP + 363 CO-6) (Including Weather Days @ 40days/100days)	100%	728d	1128d	14-Jun-21 A	15-Jul-24	Construction - Construction (365d per NTP + 363 CO-6) (Including Weather Days @ 40days/100days)											
P.001741	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	210d	0d	05-Jun-23 A	05-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001741	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Jul-24	◆ Construction - Certificate of Occupancy (BD Signed 110b)											
P.001741	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Jul-24	◆ Construction - Substantial Completion (AE Signed 01770e)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

District 6

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Year											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 6																			
Becou ITV Center - Install new 800kw Generator																			
Becou ITV Center - Install new 800kw Generator																			
P.001850	5	CONSTRUCTION	100%	2229d	1436d	10-Nov-16 A	16-Oct-20 A	CONSTRUCTION											
Becou ITV Center - Parapet Repair																			
Becou ITV Center - Parapet Repair																			
P.001687	5	CONSTRUCTION	100%	1659d	653d	03-Jun-18 A	16-Mar-20 A	CONSTRUCTION											
Central Park ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001757	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		09-Sep-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001757	5	CONSTRUCTION	98%	1514d	1453d	09-Sep-20 A	31-Aug-24	CONSTRUCTION											
P.001757	0000.TE.645	Construction - Start	100%	0d	0d	09-Sep-20 A		Construction - Start											
P.001757	0000.TE.650	Construction - Construction (425d per NTP+ 634 TIA) (Including Weather Days @ 40days/100days)	98%	1059d	1453d	09-Sep-20 A	31-Aug-24	Construction - Construction (425d per NTP+ 634 TIA) (Including Weather Days @ 40days/100days)											
P.001757	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	29-Jul-21 A	30-Jul-21 A	Roofing Sub-permit Process											
P.001757	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	1d	31-Jan-23 A	31-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001757	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001757	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Cooper City ES - SMART Program Renovations																			
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																			
P.002150	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		24-May-21 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002150	5	CONSTRUCTION	99%	844d	1196d	24-May-21 A	31-Aug-24	CONSTRUCTION											
P.002150	0000.TE.645	Construction - Start	0%	0d	0d	24-May-21 A		Construction - Start											
P.002150	0000.TE.650	Construction - Construction (275d per NTP + 254 CO-4) Construction (Including Weather Days @ 40d	99%	529d	1195d	25-May-21 A	31-Aug-24	Construction - Construction (275d per NTP + 254 CO-4) Construction (Including Weather Days @ 40d											
P.002150	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	05-Aug-21 A	05-Aug-21 A	Roofing Sub-permit Process											
P.002150	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	1d	31-Jan-23 A	31-Jan-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002150	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002150	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Cooper City HS - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002133	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		30-Oct-23 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002133	5	CONSTRUCTION	3%	850d	564d	30-Oct-23 A	15-May-25	CONSTRUCTION											
P.002133	0000.TE.645	Construction - Start	100%	0d	0d	30-Oct-23 A		Construction - Start											
P.002133	0000.TE.650	Construction - Construction (576d per NTP) (Including Weather Days @ 40days/100days)	3%	576d	564d	30-Oct-23 A	15-May-25	Construction - Construction (576d per NTP) (Including Weather Days @ 40days/100days)											
P.002133	0000.TE.1791	Roofing Sub-permit Process	100%	109d	0d	11-Aug-24 A	11-Aug-24 A	Roofing Sub-permit Process											
P.002133	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	165d	0d	23-Jan-25 A	23-Jan-25 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002133	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-May-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002133	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-May-25	Construction - Substantial Completion (AE Signed 01770e)											
Country Isles ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002002	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		09-Dec-20 A	Construction - Issue NTP to Contractor											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002002	5	CONSTRUCTION	93%	725d	1330d	09-Dec-20 A	30-Jul-24	CONSTRUCTION											
P.002002	0000.TE.645	Construction - Start	100%	0d	0d	09-Dec-20 A		Construction - Start											
P.002002	0000.TE.650	Construction - Construction (365 per bid + 517 TIA) (Including Weather Days @ 40days/100days)	93%	882d	1330d	09-Dec-20 A	30-Jul-24	Construction - Construction (365 per bid + 517 TIA) (Including Weather Days @ 40days/100days)											
P.002002	0000.TE.651	Contractor Failure to start	100%	0d	219d	09-Dec-20 A	15-Jul-21 A	Contractor Failure to start											
P.002002	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	171d	1d	30-Jan-22 A	31-Jan-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002002	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002002	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Jul-24	Construction - Substantial Completion (AE Signed 01770e)											
Cypress Bay HS - GOB Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001774	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-Mar-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001774	5	CONSTRUCTION	100%	750d	874d	28-Mar-19 A	17-Aug-21 A	CONSTRUCTION											
P.001774	0000.TE.645	Construction - Start	100%	0d	0d	28-Mar-19 A		Construction - Start											
P.001774	0000.TE.650	Construction - Construction (NTP 525d + 105 CO) (Including Weather Days @ 40days/100days)	100%	653d	874d	28-Mar-19 A	17-Aug-21 A	Construction - Construction (NTP 525d + 105 CO) (Including Weather Days @ 40days/100days)											
P.001774	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		23-Apr-21 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001774	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	20d	0d	31-Jul-21 A	31-Jul-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001774	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Aug-21 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Cypress Bay HS - Outside Speakers																			
P.002329	5	CONSTRUCTION	100%	1445d	1275d	03-Jan-19 A	30-Jun-22 A	CONSTRUCTION											
Cypress Bay HS - Portable Demolitions																			
CONSTRUCTION																			
P.002909	5	CONSTRUCTION	100%	171d	402d	12-Jun-22 A	18-Jul-23 A	CONSTRUCTION											
P.002909	0000.TE.645	Construction - Start	100%	0d	0d	13-Jun-22 A		Construction - Start											
P.002909	0000.TE.650	Construction - Construction (79d per NTP) (Including Weather Days @ 40days/100days)	100%	109d	401d	13-Jun-22 A	18-Jul-23 A	Construction - Construction (79d per NTP) (Including Weather Days @ 40days/100days)											
P.002909	0000.TE.320	Construction - Issue NTP / PO to Contractor	100%	0d	0d		13-Jun-22 A	Construction - Issue NTP / PO to Contractor											
P.002909	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	0d	30-Oct-22 A	30-Oct-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002909	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Cypress Bay HS - Three Portable Units																			
CONSTRUCTION																			
P.001778	5	CONSTRUCTION	100%	0d	0d	15-Aug-17 A	15-Aug-17 A	CONSTRUCTION											
P.001778	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		15-Aug-17 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
Davie ES- SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001899	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-May-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001899	5	CONSTRUCTION	100%	652d	611d	27-May-20 A	28-Jan-22 A	CONSTRUCTION											
P.001899	0000.TE.645	Construction - Start	100%	0d	0d	27-May-20 A		Construction - Start											
P.001899	0000.TE.650	Construction - Construction (460 per bid) (Including Weather Days @ 40days/100days)	100%	477d	611d	27-May-20 A	28-Jan-22 A	Construction - Construction (460 per bid) (Including Weather Days @ 40days/100days)											
P.001899	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		28-Dec-21 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001899	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	175d	1d	25-Jan-22 A	26-Jan-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001899	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		28-Jan-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Eagle Point ES - Bldgs. 1, 2, 3, 4, 5, 6 & Walkways																			

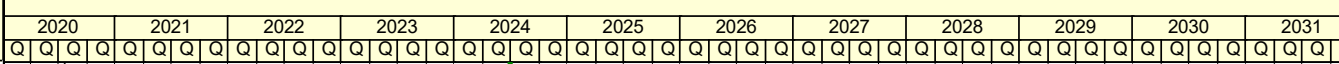
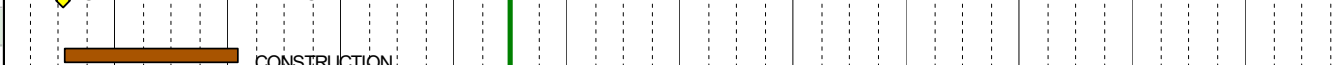

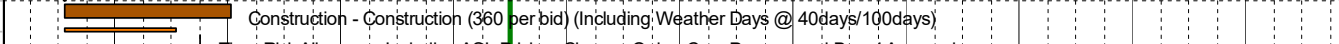
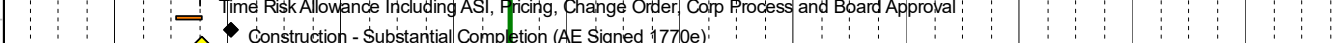
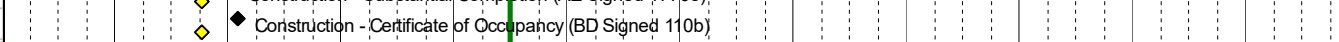



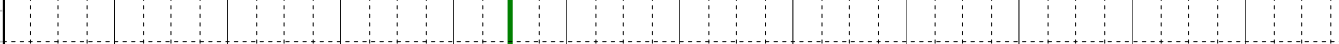



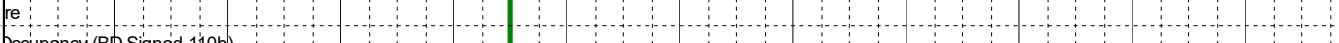




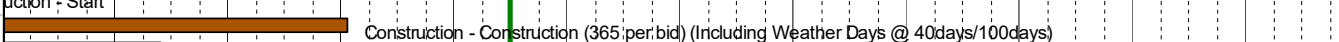
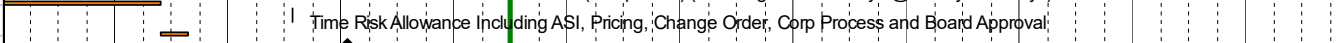
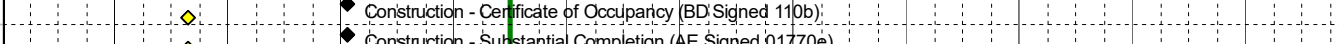
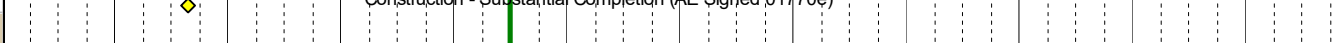



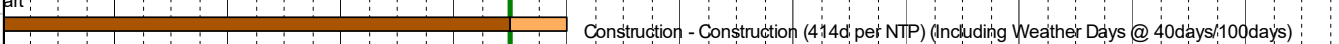
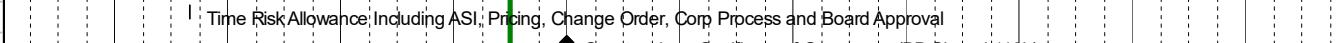
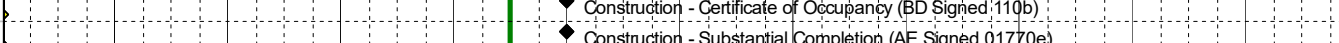
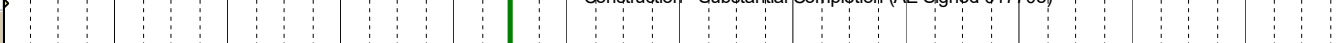


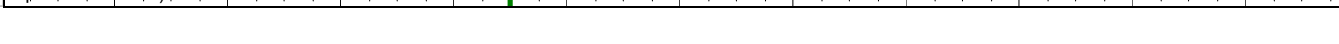
— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																							
								2020		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030		2031	
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q
CONSTRUCTION																															
P.001746-RC1	5	CONSTRUCTION	32%	270d	271d	18-Jan-24 A	15-Oct-24																								
P.001746-RC1	0000.TE.645	Construction - Start	100%	0d	0d	16-May-24 A																									
P.001746-RC1	0000.TE.650	Construction - (240 D+C per NTP) Construction (Including Weather Days @ 40days/100days)	0%	59d	151d	16-May-24 A	14-Oct-24																								
P.001746-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		16-May-24 A																								
P.001746-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Oct-24																								
P.001746-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Oct-24																								
P.001746-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	30d	0d	15-Oct-24	15-Oct-24																								
Eagle Point ES - GOB Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001746	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-May-20 A																								
CONSTRUCTION																															
P.001746	5	CONSTRUCTION	90%	635d	1680d	27-May-20 A	31-Dec-24																								
P.001746	0000.TE.645	Construction - Start	100%	0d	0d	27-May-20 A																									
P.001746	0000.TE.650	Construction - Construction (390 per bid) (Duration is reviewed and forecasted by Construction Team)	90%	390d	1680d	27-May-20 A	31-Dec-24																								
P.001746	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d		31-Dec-22 A																								
P.001746	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24																								
P.001746	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24																								
Embassy Creek ES - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001897	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Nov-19 A																								
CONSTRUCTION																															
P.001897	5	CONSTRUCTION	100%	760d	1427d	05-Nov-19 A	02-Oct-23 A																								
P.001897	0000.TE.645	Construction - Start	100%	0d	0d	05-Nov-19 A																									
P.001897	0000.TE.650	Construction - Construction (365 per bid + 188d CO#6) (Including Weather Days @ 40days/100days)	100%	655d	1427d	05-Nov-19 A	02-Oct-23 A																								
P.001897	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	1d		01-Dec-21 A																								
P.001897	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		02-Oct-23 A																								
P.001897	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		02-Oct-23 A																								
Everglades ES - SMART Program Renovations																															
CONSTRUCTION PROCURMENT (BID & AWARD)																															
P.001948	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Jun-19 A																								
CONSTRUCTION																															
P.001948	5	CONSTRUCTION	100%	746d	869d	20-Jun-19 A	05-Nov-21 A																								
P.001948	0000.TE.645	Construction - Start	100%	0d	0d	20-Jun-19 A																									
P.001948	0000.TE.650	Construction - Construction (300 per bid + 179 CO) (Including Weather Days @ 40days/100days)	100%	635d	741d	20-Jun-19 A	30-Jun-21 A																								
P.001948	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	111d	1d		01-Jul-21 A																								
P.001948	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-Nov-21 A																								
P.001948	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		05-Nov-21 A																								
Falcon Cove MS - Portable Demolitions																															
CONSTRUCTION																															
P.002910	5	CONSTRUCTION	100%	171d	402d	12-Jun-22 A	18-Jul-23 A																								
P.002910	0000.TE.645	Construction - Start	100%	0d	0d	13-Jun-22 A																									
P.002910	0000.TE.650	Construction - Construction (79d per NTP) (Including Weather Days @ 40days/100days)	100%	109d	401d	13-Jun-22 A	18-Jul-23 A																								
P.002910	0000.TE.320	Construction - Issue NTP / PO to Contractor	100%	0d	0d		13-Jun-22 A																								
P.002910	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	0d	30-Oct-22 A	30-Oct-22 A																								

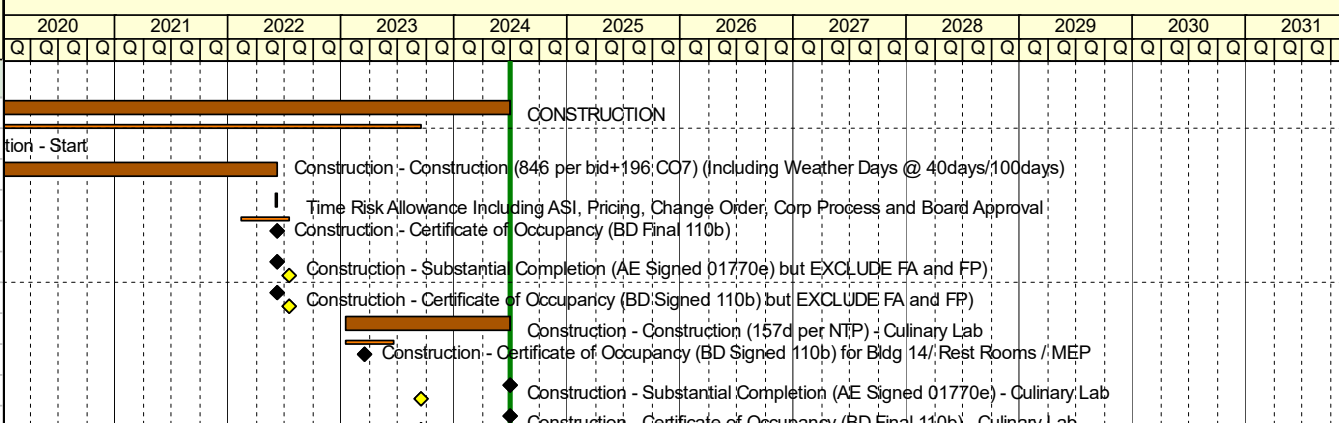
 Baseline	 Baseline Milestone
 Actual Work	 Milestone
 Remaining Work	

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002910	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Jul-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Falcon Cove MS - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001902	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		30-Jun-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001902	5	CONSTRUCTION	100%	943d	1599d	30-Jun-19 A	15-Nov-23 A	CONSTRUCTION											
P.001902	0000.TE.645	Construction - Start	100%	0d	0d	30-Jun-19 A		Construction - Start											
P.001902	0000.TE.650	Construction - Construction (367 per GMP) (Including Weather Days @ 40days/100days)	100%	733d	1599d	30-Jun-19 A	15-Nov-23 A	Construction - Construction (367 per GMP) (Including Weather Days @ 40days/100days)											
P.001902	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	1d	30-Dec-21 A	31-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001902	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		15-Nov-23 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001902	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		15-Nov-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Flamingo ES - Roof Replace Building 1 Section A																			
CONSTRUCTION																			
P.001620	5	CONSTRUCTION	100%	1034d	1034d	17-Feb-16 A	17-Dec-18 A	CONSTRUCTION											
P.001620	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		17-Feb-16 A	Construction - Issue NTP to Contractor											
P.001620	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Dec-18 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001620	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	100%	0d	0d		17-Dec-18 A	Construction - Substantial Completion (AE Signed 1770e)											
Flamingo ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002135	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		31-Aug-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002135	5	CONSTRUCTION	96%	1618d	1522d	31-Aug-20 A	30-Oct-24	CONSTRUCTION											
P.002135	0000.TE.645	Construction - Start	100%	0d	0d	31-Aug-20 A		Construction - Start											
P.002135	0000.TE.650	Construction - Construction (270d per NTP + 970 TIA) (Including Weather Days @ 40days/100days)	96%	1240d	1522d	31-Aug-20 A	30-Oct-24	Construction - Construction (270d per NTP + 970 TIA) (Including Weather Days @ 40days/100days)											
P.002135	0000.TE.1791	Roofing Sub-permit Process	0%	175d	3d	08-Jan-21 A	11-Jan-21 A	Roofing Sub-permit Process											
P.002135	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	203d	1d	06-Feb-22 A	06-Feb-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002135	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002135	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
Flamingo ES Roofing Bldg 1-B,C,D,E,F																			
CONSTRUCTION																			
P.001618	5	CONSTRUCTION	100%	0d	0d	16-Jul-17 A	16-Jul-17 A	CONSTRUCTION											
P.001618	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		16-Jul-17 A	Project Close-Out (OEF-209/Cert of Completion Executed)											
Fox Trail ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001973	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		21-Jul-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001973	5	CONSTRUCTION	100%	483d	291d	09-Jul-20 A	26-Apr-21 A	CONSTRUCTION											
P.001973	0000.TE.645	Construction - Start	100%	0d	0d	21-Jul-20 A		Construction - Start											
P.001973	0000.TE.650	Construction - Construction (381 per bid) (Including Weather Days @ 40days/100days)	100%	381d	197d	21-Jul-20 A	03-Feb-21 A	Construction - Construction (381 per bid) (Including Weather Days @ 40days/100days)											
P.001973	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	90d	0d	03-Feb-21 A	03-Feb-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001973	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		28-Feb-21 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001973	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		26-Apr-21 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Gator Run ES - Covered Walkways at Portables																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001210	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Jul-20 A												
CONSTRUCTION																			
P.001210	5	CONSTRUCTION	100%	445d	561d	20-Jul-20 A	31-Jan-22 A												
P.001210	0000.TE.645	Construction - Start	100%	0d	0d	20-Jul-20 A	20-Jul-20 A												
P.001210	0000.TE.650	Construction - Construction (360 per bid) (Including Weather Days @ 40days/100days)	100%	361d	539d	20-Jul-20 A	10-Jan-22 A												
P.001210	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	84d	3d	01-Oct-21 A	04-Oct-21 A												
P.001210	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	0%	0d	0d		10-Jan-22 A												
P.001210	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		31-Jan-22 A												
Gator Run ES - Shade Structure at Playground																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001879	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		15-Jun-17 A												
CONSTRUCTION																			
P.001879	5	CONSTRUCTION	100%	107d	153d	15-Jun-17 A	14-Nov-17 A												
P.001879	0000.TE.645	Construction - Start	100%	0d	0d	15-Jun-17 A	15-Jun-17 A												
P.001879	0000.TE.648	Fabrication of Structure	100%	57d	57d	15-Jun-17 A	05-Sep-17 A												
P.001879	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	153d	153d	15-Jun-17 A	14-Nov-17 A												
P.001879	0000.TE.1000	Building Dept Submittal Review and Approval	100%	1d	1d	15-Jun-17 A	15-Jun-17 A												
P.001879	0000.TE.649	Site Prep	100%	5d	5d	18-Sep-17 A	22-Sep-17 A												
P.001879	0000.TE.651	Installation of Shade Structure	100%	38d	38d	22-Sep-17 A	14-Nov-17 A												
P.001879	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		14-Nov-17 A												
Gator Run ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001863	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		28-May-19 A												
CONSTRUCTION																			
P.001863	5	CONSTRUCTION	100%	822d	1332d	28-May-19 A	18-Jan-23 A												
P.001863	0000.TE.645	Construction - Start	100%	0d	0d	28-May-19 A	28-May-19 A												
P.001863	0000.TE.650	Construction - Construction (365 per bid) (Including Weather Days @ 40days/100days)	100%	732d	1332d	28-May-19 A	18-Jan-23 A												
P.001863	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	90d	0d	30-Jul-22 A	30-Jul-22 A												
P.001863	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		18-Jan-23 A												
P.001863	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		18-Jan-23 A												
Griffin ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001745	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		11-Sep-18 A												
CONSTRUCTION																			
P.001745	5	CONSTRUCTION	100%	477d	2304d	11-Sep-18 A	31-Dec-24												
P.001745	0000.TE.645	Construction - Start	100%	0d	0d	11-Sep-18 A	11-Sep-18 A												
P.001745	0000.TE.650	Construction - Construction (414d per NTP) (Including Weather Days @ 40days/100days)	100%	414d	2304d	11-Sep-18 A	31-Dec-24												
P.001745	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	63d	0d	30-Aug-21 A	30-Aug-21 A												
P.001745	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24												
P.001745	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24												
Griffin ES New Generator																			
CONSTRUCTION																			
P.000511	5	CONSTRUCTION	100%	0d	0d	23-Nov-15 A	23-Nov-15 A												
P.000511	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		23-Nov-15 A												

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001817	5	CONSTRUCTION	99%	1627d	1915d	04-Apr-19 A	01-Jul-24	CONSTRUCTION											
P.001817	0000.TE.645	Construction - Start	100%	0d	0d	04-Apr-19 A	04-Apr-19 A	Construction - Start											
P.001817	0000.TE.650.R	Construction - Construction (846 per bid+196 CO7) (Including Weather Days @ 40days/100days)	100%	0d	1160d	04-Apr-19 A	06-Jun-22 A	Construction - Construction (846 per bid+196 CO7) (Including Weather Days @ 40days/100days)											
P.001817	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	160d	4d	03-Jun-22 A	06-Jun-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001817	0000.TE.655F	Construction - Certificate of Occupancy (BD Final 110b)	100%	0d	0d		06-Jun-22 A	Construction - Certificate of Occupancy (BD Final 110b)											
P.001817	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e) but EXCLUDE FA and FP)	100%	0d	0d		09-Jun-22 A	Construction - Substantial Completion (AE Signed 01770e) but EXCLUDE FA and FP)											
P.001817	0000.TE.655R	Construction - Certificate of Occupancy (BD Signed 110b) but EXCLUDE FA and FP)	100%	0d	0d		09-Jun-22 A	Construction - Certificate of Occupancy (BD Signed 110b) but EXCLUDE FA and FP)											
P.001817	0000.TE.650L	Construction - Construction (157d per NTP) - Culinary Lab	99%	157d	534d	13-Jan-23 A	30-Jun-24	Construction - Construction (157d per NTP) - Culinary Lab											
P.001817	0000.TE.655F	Construction - Certificate of Occupancy (BD Signed 110b) for Bldg 14/ Rest Rooms / MEP	100%	0d	0d		14-Mar-23 A	Construction - Certificate of Occupancy (BD Signed 110b) for Bldg 14/ Rest Rooms / MEP											
P.001817	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e) - Culinary Lab	0%	0d	0d		30-Jun-24	Construction - Substantial Completion (AE Signed 01770e) - Culinary Lab											
P.001817	0000.TE.655	Construction - Certificate of Occupancy (BD Final 110b) - Culinary Lab	0%	0d	0d		30-Jun-24	Construction - Certificate of Occupancy (BD Final 110b) - Culinary Lab											
Nova HS - SMART Removal of Portables																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002842-DEM	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		15-Mar-24 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.002842-DEM	5	CONSTRUCTION	100%	93d	74d	15-Mar-24 A	28-May-24 A	CONSTRUCTION											
P.002842-DEM	0000.TE.645	Construction - Start	100%	0d	0d	15-Mar-24 A	15-Mar-24 A	Construction - Start											
P.002842-DEM	0000.TE.650	Construction (57d per NTP) (Including Weather Days @ 40days/100days)	100%	30d	55d	03-Apr-24 A	28-May-24 A	Construction (57d per NTP) (Including Weather Days @ 40days/100days)											
P.002842-DEM	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-May-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002842-DEM	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	36d	0d	28-May-24 A	28-May-24 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Nova MS - Roof Carve Out																			
CONSTRUCTION																			
P.002873-RC1	5	CONSTRUCTION	10%	463d	463d	14-Sep-23 A	19-Dec-24	CONSTRUCTION											
P.002873-RC1	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		28-Sep-24	Issue NTP to Contractor											
P.002873-RC1	0000.TE.645	Construction - Start	0%	0d	0d	29-Sep-24	29-Sep-24	Construction - Start											
P.002873-RC1	0000.TE.650	Construction - Construction (335 D+C per NTP) (Including Weather Days @ 40days/100days)	0%	154d	52d	29-Sep-24	19-Nov-24	Construction - Construction (335 D+C per NTP) (Including Weather Days @ 40days/100days)											
P.002873-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	30d	30d	20-Nov-24	19-Dec-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002873-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		19-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002873-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		19-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Nova MS - Roofing for Building 3, 4, 5, 7, 8 & 9 - SMART Program																			
CONSTRUCTION																			
P.002873	5	CONSTRUCTION	54%	668d	886d	29-Apr-22 A	01-Oct-24	CONSTRUCTION											
P.002873	0000.TE.645	Construction - Start	100%	0d	0d	06-Jun-23 A	06-Jun-23 A	Construction - Start											
P.002873	0000.TE.650	Construction - Construction (450 C+D per NTP) (Including Weather Days @ 40days/100days)	53%	334d	483d	06-Jun-23 A	30-Sep-24	Construction - Construction (450 C+D per NTP) (Including Weather Days @ 40days/100days)											
P.002873	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		06-Jun-23 A	Issue NTP to Contractor											
P.002873	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002873	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002873	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	180d	0d	01-Oct-24	01-Oct-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Nova MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD) - ORIGINAL																			
P.001898	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Jul-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001898	5	CONSTRUCTION	79%	900d	928d	20-Jul-22 A	02-Feb-25	CONSTRUCTION											
P.001898	0000.TE.645	Construction - Start	100%	0d	0d	20-Jul-22 A	20-Jul-22 A	Construction - Start											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q			
P.001898	0000.TE.650	Construction - Construction (480d per NTP) (Including Weather Days @ 40days/100days)	79%	480d	928d	20-Jul-22 A	01-Feb-25																
P.001898	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	25-Jul-22 A	25-Jul-22 A																
P.001898	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Feb-25																
P.001898	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Feb-25																
P.001898	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	245d	0d	02-Feb-25	02-Feb-25																
Palmview ES - Roofing for Buildings																							
CONSTRUCTION																							
P.002084-RC1	5	CONSTRUCTION	40%	408d	572d	08-Jun-23 A	31-Dec-24																
P.002084-RC1	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		29-Aug-24																
P.002084-RC1	0000.TE.645	Construction - Start	0%	0d	0d	30-Aug-24																	
P.002084-RC1	0000.TE.650	Construction - Construction (240 D+C per NTP) (Including Weather Days @ 40days/100days)	0%	89d	123d	30-Aug-24	30-Dec-24																
P.002084-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24																
P.002084-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24																
P.002084-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	90d	0d	31-Dec-24	31-Dec-24																
Pioneer MS - GOB Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001793	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		13-Sep-19 A																
CONSTRUCTION																							
P.001793	5	CONSTRUCTION	100%	564d	786d	09-Sep-19 A	03-Nov-21 A																
P.001793	0000.TE.645	Construction - Start	100%	0d	0d	13-Sep-19 A																	
P.001793	0000.TE.650	Construction - Construction (450 per Bid) (Including Weather Days @ 40days/100days)	100%	564d	782d	13-Sep-19 A	03-Nov-21 A																
P.001793	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		03-Nov-21 A																
P.001793	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		03-Nov-21 A																
Plantation Park ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002136	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		19-Nov-21 A																
CONSTRUCTION																							
P.002136	5	CONSTRUCTION	97%	1118d	955d	19-Nov-21 A	01-Jul-24																
P.002136	0000.TE.645	Construction - Start	100%	0d	0d	19-Nov-21 A																	
P.002136	0000.TE.650	Construction - Construction (365d per NTP + 306 CO-2 + 132 TIA) (Including Weather Days @ 40days/100days)	97%	803d	955d	19-Nov-21 A	30-Jun-24																
P.002136	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	30-Jan-22 A	31-Jan-22 A																
P.002136	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jul-24																
P.002136	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jul-24																
P.002136	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	01-Jul-24	01-Jul-24																
Sandpiper ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001924	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Jan-19 A																
CONSTRUCTION																							
P.001924	5	CONSTRUCTION	99%	1410d	2175d	18-Jan-19 A	31-Dec-24																
P.001924	0000.TE.645	Construction - Start	100%	0d	0d	18-Jan-19 A																	
P.001924	0000.TE.650	Construction - Construction (220d per NTP + 354 CO-1 + 744d CO-3) (Including Weather Days @ 40days/100days)	99%	1318d	2175d	18-Jan-19 A	31-Dec-24																
P.001924	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	92d	1d	29-Nov-21 A	30-Nov-21 A																
P.001924	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24																
P.001924	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24																
Sawgrass ES - SMART Program Renovations																							

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

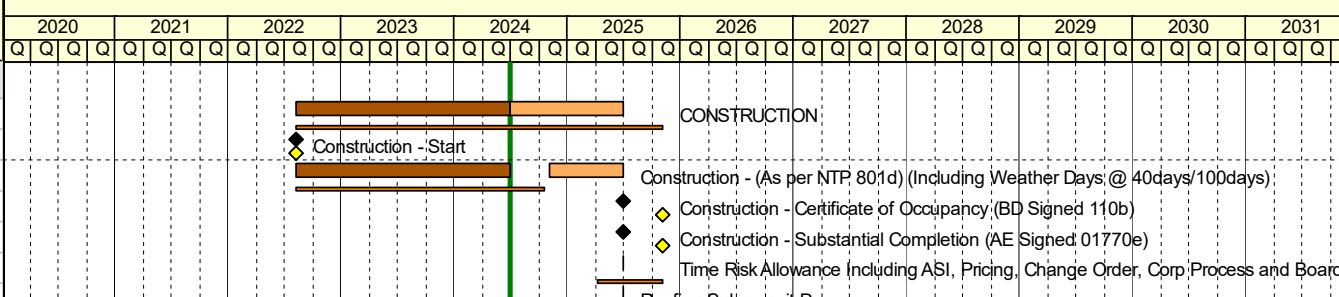
Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002127	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		20-Jul-22 A																
CONSTRUCTION																							
P.002127	5	CONSTRUCTION	88%	925d	896d	20-Jul-22 A	01-Jan-25																
P.002127	0000.TE.645	Construction - Start	100%	0d	0d	20-Jul-22 A																	
P.002127	0000.TE.650	Construction - Construction (540d as per NTP) (Including Weather Days @ 40days/100days)	88%	540d	896d	20-Jul-22 A	31-Dec-24																
P.002127	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	31-Oct-22 A	31-Oct-22 A																
P.002127	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25																
P.002127	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25																
P.002127	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Jan-25	01-Jan-25																
Seminole MS - Roofing for Buildings 3, 4, 5, 85, 86 - SMART Program																							
CONSTRUCTION																							
P.002047-RC2	5	CONSTRUCTION	100%	630d	406d	02-Jun-22 A	12-Jul-23 A																
P.002047-RC2	0000.TE.645	Construction - Start	100%	0d	0d	11-Nov-22 A																	
P.002047-RC2	0000.TE.650	Construction - (As per NTP 120d: D:90d;C:30d)Construction (Including Weather Days @ 40days/100days)	100%	440d	244d	11-Nov-22 A	12-Jul-23 A																
P.002047-RC2	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		11-Nov-22 A																
P.002047-RC2	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	92d	1d	12-Jul-23 A	12-Jul-23 A																
P.002047-RC2	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		12-Jul-23 A																
P.002047-RC2	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		12-Jul-23 A																
Seminole MS - Roofing for Buildings 1 - SMART Program																							
CONSTRUCTION																							
P.002047-RC1	5	CONSTRUCTION	65%	886d	891d	19-Apr-22 A	26-Sep-24																
P.002047-RC1	0000.TE.645	Construction - Start	100%	0d	0d	30-Oct-23 A																	
P.002047-RC1	0000.TE.650	Construction - Construction (350d D+C per NTP) (Including Weather Days @ 40days/100days)	60%	259d	332d	30-Oct-23 A	25-Sep-24																
P.002047-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		30-Oct-23 A																
P.002047-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		26-Sep-24																
P.002047-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		26-Sep-24																
P.002047-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	180d	0d	26-Sep-24	26-Sep-24																
Seminole MS - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002047	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		31-Jan-23 A																
CONSTRUCTION																							
P.002047	5	CONSTRUCTION	89%	950d	701d	31-Jan-23 A	01-Jan-25																
P.002047	0000.TE.645	Construction - Start	100%	0d	0d	31-Jan-23 A																	
P.002047	0000.TE.650	Construction - (565d per NTP) (Including Weather Days @ 40days/100days)	87%	565d	701d	31-Jan-23 A	31-Dec-24																
P.002047	0000.TE.1791	Roofing Sub-permit Process (CARVE-OUT)	0%	175d	0d	30-Jun-24	30-Jun-24																
P.002047	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25																
P.002047	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25																
P.002047	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Jan-25	01-Jan-25																
Seminole MS - Upper Roofing Bldg 1 - SMART Program																							
CONSTRUCTION																							
P.002047-RC3	5	CONSTRUCTION	37%	762d	762d	31-Jul-23 A	30-Aug-25																
P.002047-RC3	0000.TE.320	Issue NTP to Contractor	0%	0d	0d		30-Jul-24																
P.002047-RC3	0000.TE.645	Construction - Start	0%	0d	0d	31-Jul-24																	
P.002047-RC3	0000.TE.650	Construction - Construction (460d D+C per NTP) (Including Weather Days @ 40days/100days)	0%	339d	149d	31-Jul-24	26-Dec-24																

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																																			
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031																								
P.002047-RC3	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	278d	247d	27-Dec-24	30-Aug-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																			
P.002047-RC3	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Aug-25	Construction - Certificate of Occupancy (BD Signed 110b)																																			
P.002047-RC3	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Aug-25	Construction - Substantial Completion (AE Signed 01770e)																																			
Silver Ridge ES - SMART Program Renovations																																											
CONSTRUCTION PROCURMENT (BID & AWARD)																																											
P.001984	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Aug-19 A	Construction - Issue NTP to Contractor																																			
CONSTRUCTION																																											
P.001984	5	CONSTRUCTION	100%	712d	616d	19-Aug-19 A	26-Apr-21 A	CONSTRUCTION																																			
P.001984	0000.TE.645	Construction - Start	100%	0d	0d	19-Aug-19 A		Construction - Start																																			
P.001984	0000.TE.650	Construction - Construction (275 per bid + CO2 71d + CO4 10d) (Including Weather Days @ 40days	100%	628d	616d	19-Aug-19 A	26-Apr-21 A	Construction - Construction (275 per bid + CO2 71d + CO4 10d) (Including Weather Days @ 40days/100days)																																			
P.001984	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		26-Apr-21 A	Construction - Certificate of Occupancy (BD Signed 110b)																																			
P.001984	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		26-Apr-21 A	Construction - Substantial Completion (AE Signed 01770e)																																			
P.001984	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	84d	0d	26-Apr-21 A	26-Apr-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																			
Silver Ridge ES - SMART Program Renovations (Electrical Modifications)																																											
CONTINUING CONTRACT CONTRACTOR SELECTION																																											
P.002594	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		16-Mar-22 A	Construction - Issue NTP to Contractor																																			
CONSTRUCTION																																											
P.002594	5	CONSTRUCTION	100%	158d	273d	16-Mar-22 A	13-Dec-22 A	CONSTRUCTION																																			
P.002594	0000.TE.645	Construction - Start	0%	0d	0d	16-Mar-22 A		Construction - Start																																			
P.002594	0000.TE.650	Construction - Construction (As per NTP 135d) Construction	100%	135d	188d	16-Mar-22 A	19-Sep-22 A	Construction - Construction (As per NTP 135d) Construction																																			
P.002594	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	23d	1d	16-Sep-22 A	16-Sep-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																			
P.002594	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	100%	0d	0d		19-Sep-22 A	Construction - Substantial Completion (AE Signed 1770e)																																			
P.002594	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Dec-22 A	Construction - Certificate of Occupancy (BD Signed 110b)																																			
South Plantation HS - For 10 Modular Classrooms (Civil Work)																																											
CONSTRUCTION / INSTALLATION																																											
P.002844-CIV	5	CONSTRUCTION	95%	180d	385d	13-Oct-23 A	01-Nov-24	CONSTRUCTION																																			
P.002844-CIV	0000.TE.645	Start of Construction	100%	0d	0d	13-Oct-23 A		Start of Construction																																			
P.002844-CIV	0000.TE.650	Construction - Construction (180d per NTP) (Including Weather Days @ 40days/100days)	93%	180d	385d	13-Oct-23 A	31-Oct-24	Construction - Construction (180d per NTP) (Including Weather Days @ 40days/100days)																																			
P.002844-CIV	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Nov-24	Construction - Certificate of Occupancy (BD Signed 110b)																																			
P.002844-CIV	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Nov-24	Construction - Substantial Completion (AE Signed 01770e)																																			
P.002844-CIV	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	01-Nov-24	01-Nov-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																			
South Plantation HS - For 10 Modular Classrooms - SMART Program																																											
CONSTRUCTION PROCURMENT (BID & AWARD)																																											
P.002844	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		21-Apr-22 A	Construction - Issue NTP / PO to Contractor																																			
CONSTRUCTION / INSTALLATION																																											
P.002844	5	CONSTRUCTION	90%	267d	925d	21-Apr-22 A	01-Nov-24	CONSTRUCTION																																			
P.002844	0000.TE.645	Start of Construction	100%	0d	0d	21-Apr-22 A		Start of Construction																																			
P.002844	0000.TE.650	Construction - Construction (220d as per NTP) Construction (Including Weather Days @ 40days/100d	85%	220d	925d	21-Apr-22 A	31-Oct-24	Construction - Construction (220d as per NTP) Construction (Including Weather Days @ 40days/100d)																																			
P.002844	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Nov-24	Construction - Certificate of Occupancy (BD Signed 110b)																																			
P.002844	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Nov-24	Construction - Substantial Completion (AE Signed 01770e)																																			
P.002844	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	47d	0d	01-Nov-24	01-Nov-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval																																			
South Plantation HS - SMART Program Renovations																																											
CONSTRUCTION PROCURMENT (BID & AWARD)																																											
P.002090	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Aug-22 A	Construction - Issue NTP to Contractor																																			

Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Layout: .A1.6 - All Construction Phases-Dtrc. 6
 Data Date: 30-Jun-24
 Print Date: 06-Aug-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002090	5	CONSTRUCTION	90%	1186d	1058d	08-Aug-22 A	01-Jul-25												
P.002090	0000.TE.645	Construction - Start	100%	0d	0d	08-Aug-22 A													
P.002090	0000.TE.650	Construction - (As per NTP 801d) (Including Weather Days @ 40days/100days)	89%	801d	1058d	08-Aug-22 A	30-Jun-25												
P.002090	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jul-25												
P.002090	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jul-25												
P.002090	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Jul-25	01-Jul-25												
P.002090	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Jul-25	01-Jul-25												
South Plantation HS - SMART Program Renovations (Electrical)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002597	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		07-Jun-21 A												
CONSTRUCTION																			
P.002597	5	CONSTRUCTION	83%	1246d	1304d	07-Jun-21 A	31-Dec-24												
P.002597	0000.TE.645	Construction - Start	0%	0d	0d	07-Jun-21 A													
P.002597	0000.TE.650	Construction - Construction (300d per NTP + 771d CO-1)	80%	1071d	1304d	07-Jun-21 A	31-Dec-24												
P.002597	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	175d	0d	24-Oct-22 A	24-Oct-22 A												
P.002597	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24												
P.002597	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	0%	0d	0d		31-Dec-24												
South Plantation HS - SMART Program Renovations (HVAC)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002598	0000.TE.635F	Construction - Issue NTP to Contractor	0%	0d	0d		26-May-21 A												
P.002598	0000.TE.635	Construction - BD Issue Permit to Mechanical & Electrical Contractors (P.002598)	100%	0d	0d		24-Jun-21 A												
CONSTRUCTION																			
P.002598	5	CONSTRUCTION	35%	480d	1339d	01-Jul-21 A	28-Feb-25												
P.002598	0000.TE.645	Construction - Start	100%	0d	0d	01-Jul-21 A													
P.002598	0000.TE.650	Construction - Construction (300d per NTP) (Including Weather Days @ 40days/100days)	20%	300d	1339d	01-Jul-21 A	28-Feb-25												
P.002598	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	180d	0d	23-Oct-22 A	23-Oct-22 A												
P.002598	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		28-Feb-25												
P.002598	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		28-Feb-25												
Tequesta Trace MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002042	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Jul-22 A												
CONSTRUCTION																			
P.002042	5	CONSTRUCTION	93%	925d	813d	05-Jul-22 A	24-Sep-24												
P.002042	0000.TE.645	Construction - Start	100%	0d	0d	05-Jul-22 A													
P.002042	0000.TE.650	Construction - Construction (540d per NTP) (Including Weather Days @ 40days/100days)	93%	540d	789d	05-Jul-22 A	31-Aug-24												
P.002042	0000.TE.1791	Roofing Sub-permit Process	100%	175d	1d	29-Jul-22 A	29-Jul-22 A												
P.002042	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	24d	01-Sep-24	24-Sep-24												
P.002042	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		24-Sep-24												
P.002042	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		24-Sep-24												
Tropical ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001904	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		03-Aug-21 A												
CONSTRUCTION																			
P.001904	5	CONSTRUCTION	85%	830d	1131d	03-Aug-21 A	06-Sep-24												

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Western HS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001904	0000.TE.645	Construction - Start	0%	0d	0d	03-Aug-21 A													
P.001904	0000.TE.650	Construction - Construction (445d per NTP) (Including Weather Days @ 40days/100days)	85%	445d	1124d	03-Aug-21 A	30-Aug-24												
P.001904	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	07-Mar-22 A	08-Mar-22 A												
P.001904	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	7d	31-Aug-24	06-Sep-24												
P.001904	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		06-Sep-24												
P.001904	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Sep-24												
Western HS - SMART Program Renovations (Culinary Lab)																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001967	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Oct-23 A												
CONSTRUCTION																			
P.001967	5	CONSTRUCTION	19%	709d	706d	26-Oct-23 A	01-Oct-25												
P.001967	0000.TE.645	Construction - Start	100%	0d	0d	26-Oct-23 A													
P.001967	0000.TE.650	Construction - (450d per NTP) (Including Weather Days @ 40days/100days)	5%	450d	706d	26-Oct-23 A	30-Sep-25												
P.001967	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Oct-25												
P.001967	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Oct-25												
P.001967	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Oct-25	01-Oct-25												
P.001967	0000.TE.1791	Roofing Sub-permit Process	0%	49d	0d	01-Oct-25	01-Oct-25												
William T. McFatter Technical Center, Broward Fire Academy - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001967-CUL	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		10-Jun-19 A												
CONSTRUCTION																			
P.001967-CUL	5	CONSTRUCTION	100%	617d	745d	10-Jun-19 A	24-Jun-21 A												
P.001967-CUL	0000.TE.645	Construction - Start	100%	0d	0d	10-Jun-19 A													
P.001967-CUL	0000.TE.650	Construction - Construction (180 per bid) (Including Weather Days @ 40days/100days)	100%	437d	437d	10-Jun-19 A	19-Aug-20 A												
P.001967-CUL	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		19-Aug-20 A												
P.001967-CUL	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		24-Jun-21 A												
William T. McFatter Technical Center, Broward Fire Academy - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001965	0000.TE.635	Construction - Issue NTP to Contractor (PPO)	0%	0d	0d		10-Jun-21 A												
CONSTRUCTION																			
P.001965	5	CONSTRUCTION	100%	638d	603d	29-Jun-21 A	21-Feb-23 A												
P.001965	0000.TE.650	Construction - Construction (365d per Bid) (Including Weather Days @ 40days/100days)	100%	578d	603d	29-Jun-21 A	21-Feb-23 A												
P.001965	0000.TE.645	Construction - Start	100%	0d	0d	29-Jun-21 A													
P.001965	0000.TE.1791	Roofing Sub-permit Process	0%	1d	1d	19-Oct-21 A	20-Oct-21 A												
P.001965	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	1d	02-Jan-23 A	02-Jan-23 A												
P.001965	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		21-Feb-23 A												
P.001965	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		21-Feb-23 A												
William T. McFatter Technical College & High School - SMART Program																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001658	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		25-Jan-21 A												
CONSTRUCTION																			
P.001658	5	CONSTRUCTION	74%	1430d	1312d	25-Jan-21 A	28-Aug-24												
P.001658	0000.TE.645	Construction - Start	0%	0d	0d	25-Jan-21 A													
P.001658	0000.TE.650	Construction - Construction (720 per NTP + 268 TIA) (Including Weather Days @ 40days/100days)	74%	988d	1304d	25-Jan-21 A	20-Aug-24												
P.001658	0000.TE.1791	Roofing Sub-permit Process	0%	162d	1d	28-Oct-21 A	29-Oct-21 A												

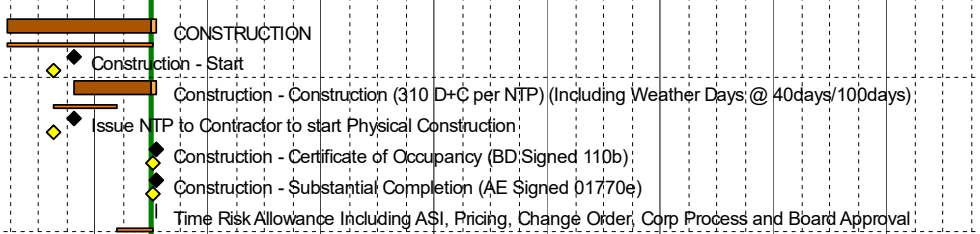
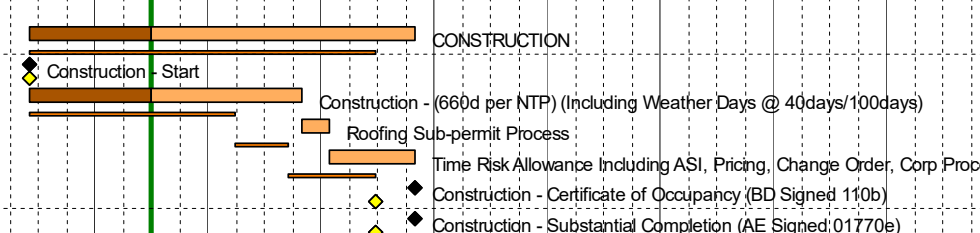
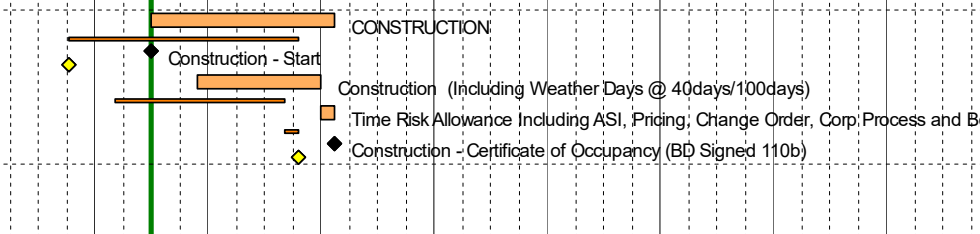
Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone


Layout: .A1.6 - All Construction Phases-Dtrc. 6
 Data Date: 30-Jun-24
 Print Date: 06-Aug-24

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)																									
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031														
								Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	Q	
P.001658	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	21-Aug-24	21-Aug-24																										
P.001658	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		28-Aug-24																										
P.001658	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		28-Aug-24																										

 Baseline
  Baseline Milestone
 Actual Work
  Milestone
 Remaining Work

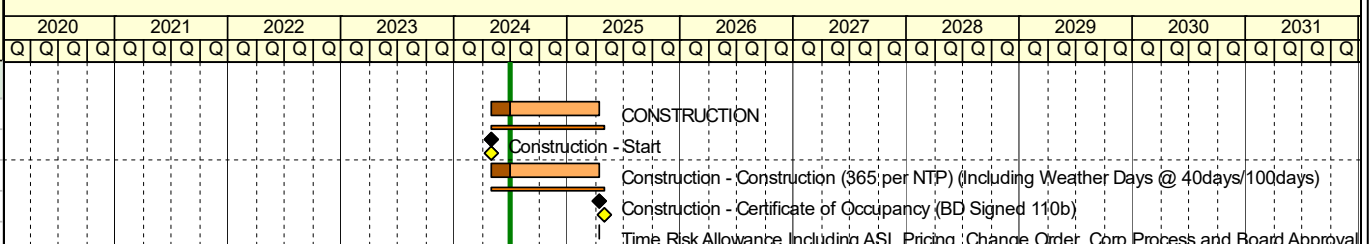
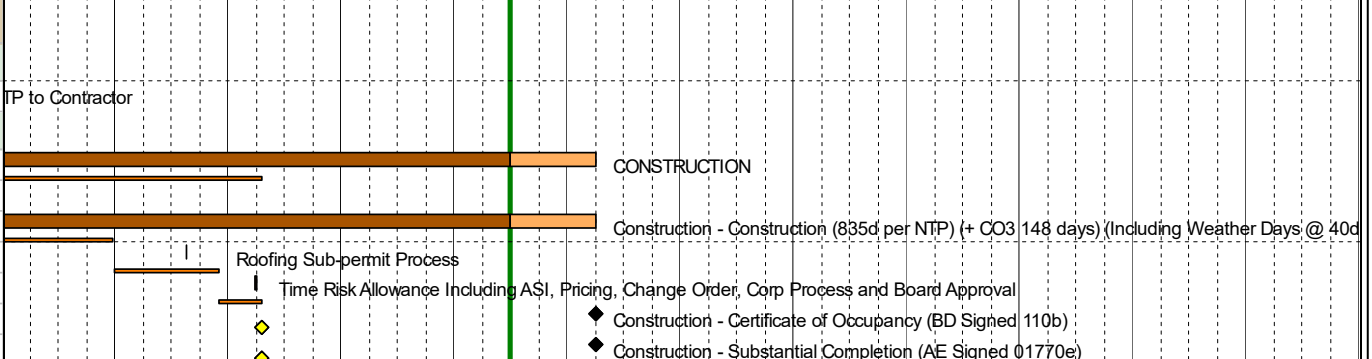
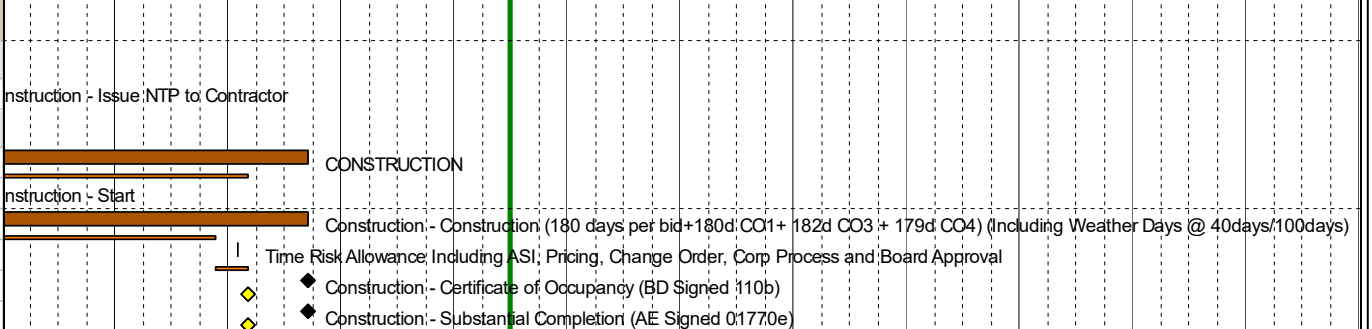
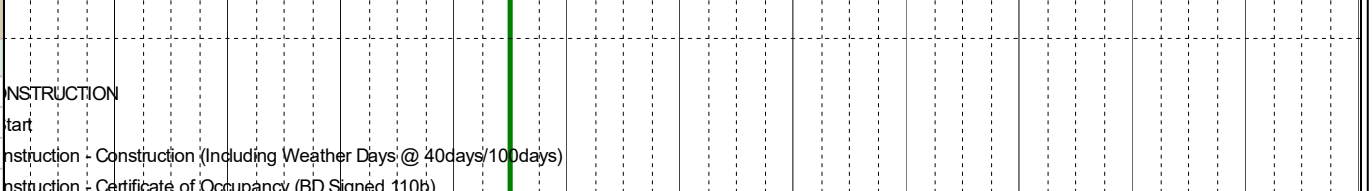
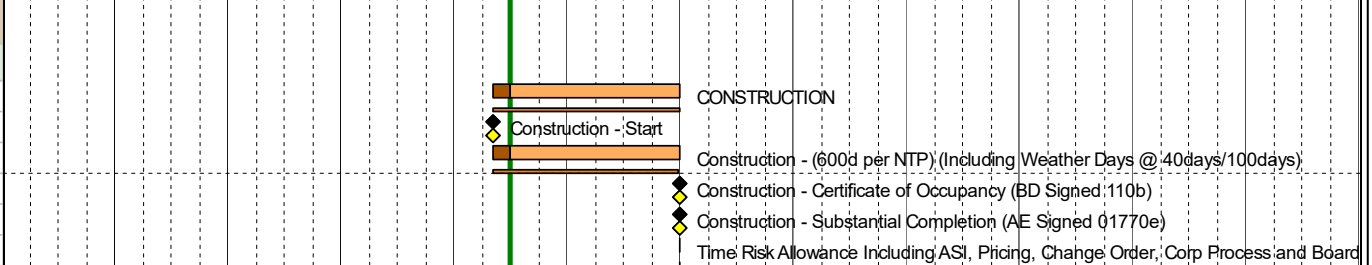
District 7

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
DISTRICT 7																			
Atlantic Technical College & Technical HS - Re Roof Bldg 8																			
CONSTRUCTION																			
P.001527	5	CONSTRUCTION	100%	0d	0d	31-Mar-15 A	31-Mar-15 A												
P.001527	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		31-Mar-15 A	Executed)											
Atlantic Technical College & Technical HS - Rplc Front Canopy																			
CONSTRUCTION																			
P.001490	5	CONSTRUCTION	100%	0d	0d	06-Apr-15 A	06-Apr-15 A												
P.001490	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		06-Apr-15 A	Executed)											
P.001490	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		06-Apr-15 A												
P.001490	0000.TE.672	Project Close-Out - Final Payment Memo or Board Item	100%	0d	0d		06-Apr-15 A												
Atlantic Technical College & Technical HS - Smart Re-Roofing																			
CONSTRUCTION - RC1																			
P.000415-RC1	5	CONSTRUCTION	92%	476d	484d	20-Mar-23 A	16-Jul-24												
P.000415-RC1	0000.TE.645	Construction - Start	100%	0d	0d	26-Oct-23 A		Construction - Start											
P.000415-RC1	0000.TE.650	Construction - Construction (310 D+C per NTP) (Including Weather Days @ 40days/100days)	90%	204d	264d	26-Oct-23 A	15-Jul-24	Construction - Construction (310 D+C per NTP) (Including Weather Days @ 40days/100days)											
P.000415-RC1	0000.TE.320	Issue NTP to Contractor to start Physical Construction	100%	0d	0d		26-Oct-23 A	Issue NTP to Contractor to start Physical Construction											
P.000415-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		16-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.000415-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		16-Jul-24	Construction - Substantial Completion (AE Signed 01770e)											
P.000415-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	120d	0d	16-Jul-24	16-Jul-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Atlantic Technical College & Technical HS- Smart Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.000415	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Jun-23 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.000415	5	CONSTRUCTION	19%	1115d	1244d	05-Jun-23 A	30-Oct-26												
P.000415	0000.TE.645	Construction - Start	100%	0d	0d	05-Jun-23 A		Construction - Start											
P.000415	0000.TE.650	Construction - (660d per NTP) (Including Weather Days @ 40days/100days)	17%	660d	879d	05-Jun-23 A	30-Oct-25	Construction - (660d per NTP) (Including Weather Days @ 40days/100days)											
P.000415	0000.TE.1791	Roofing Sub-permit Process	0%	175d	85d	31-Oct-25	23-Jan-26	Roofing Sub-permit Process											
P.000415	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	280d	24-Jan-26	30-Oct-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.000415	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Oct-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.000415	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Oct-26	Construction - Substantial Completion (AE Signed 01770e)											
Atlantic West ES - AHU Installation (HVAC)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001796-HVC	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		01-Jul-24	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001796-HVC	5	CONSTRUCTION	0%	744d	593d	01-Jul-24	13-Feb-26												
P.001796-HVC	0000.TE.645	Construction - Start	0%	0d	0d	01-Jul-24		Construction - Start											
P.001796-HVC	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	550d	399d	27-Nov-24	30-Dec-25	Construction (Including Weather Days @ 40days/100days)											
P.001796-HVC	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	45d	45d	31-Dec-25	13-Feb-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001796-HVC	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		13-Feb-26	Construction - Certificate of Occupancy (BD Signed 110b)											
Atlantic West ES - Fire Sprinklers																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001796-FSP	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		31-Oct-23 A	Construction - Issue NTP / PO to Contractor											

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001796-FSP	5	CONSTRUCTION	98%	611d	624d	31-Oct-23 A	16-Jul-25	CONSTRUCTION											
P.001796-FSP	0000.TE.645	Construction - Start	100%	0d	0d	31-Oct-23 A		Construction - Start											
P.001796-FSP	0000.TE.650	Construction (611d D+C per NTP) (Including Weather Days @ 40days/100days)	98%	500d	555d	08-Jan-24 A	15-Jul-25	Construction (611d D+C per NTP) (Including Weather Days @ 40days/100days)											
P.001796-FSP	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		16-Jul-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001796-FSP	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	16-Jul-25	16-Jul-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Atlantic West ES - Roofing Bldg 1, 3 & 6 - SMART Program																			
CONSTRUCTION																			
P.002810	5	CONSTRUCTION	93%	844d	908d	04-Feb-22 A	31-Jul-24	CONSTRUCTION											
P.002810	0000.TE.645	Construction - Start	100%	0d	0d	28-Feb-23 A		Construction - Start											
P.002810	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		28-Feb-23 A	Issue NTP to Contractor											
P.002810	0000.TE.650	Construction (441 D+C per NTP + 136 TIA) - Construction (Including Weather Days @ 40days/100da	92%	332d	491d	28-Mar-23 A	30-Jul-24	Construction (441 D+C per NTP + 136 TIA) - Construction (Including Weather Days @ 40days/100days)											
P.002810	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002810	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Jul-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002810	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	180d	0d	31-Jul-24	31-Jul-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Atlantic West ES - SMART ADA Restrooms																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001796-ADA	0000.TE.635	Construction - Issue NTP / PO to Contractor	0%	0d	0d		18-Jul-24	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001796-ADA	5	CONSTRUCTION	0%	714d	596d	19-Jul-24	07-Mar-26	CONSTRUCTION											
P.001796-ADA	0000.TE.645	Construction - Start	0%	0d	0d	19-Jul-24		Construction - Start											
P.001796-ADA	0000.TE.650	Construction (Including Weather Days @ 40days/100days)	0%	563d	445d	17-Dec-24	06-Mar-26	Construction (Including Weather Days @ 40days/100days)											
P.001796-ADA	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		07-Mar-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001796-ADA	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	07-Mar-26	07-Mar-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Atlantic West ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001796	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		22-Oct-24	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001796	5	CONSTRUCTION	0%	688d	0d	23-Oct-24	23-Oct-24	CONSTRUCTION											
P.001796	0000.TE.645	Construction - Start	0%	0d	0d	23-Oct-24		Construction - Start											
P.001796	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	569d	0d	23-Oct-24	23-Oct-24	Construction - Construction (Including Weather Days @ 40days/100days)											
P.001796	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		23-Oct-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001796	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		23-Oct-24	Construction - Substantial Completion (AE Signed 01770e)											
P.001796	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, CO, Corp Process and Board Approval	0%	119d	0d	23-Oct-24	23-Oct-24	*Time Risk Allowance Including ASI, Pricing, CO, Corp Process and Board Approval											
P.001796	0000.TE.1791	Roofing Sub-permit Process (CARVE-OUT)	0%	0d	0d	23-Oct-24	23-Oct-24	Roofing Sub-permit Process (CARVE-OUT)											
Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings																			
CONSTRUCTION																			
P.001385	5	CONSTRUCTION	100%	408d	408d	23-Aug-16 A	05-Oct-17 A	CONSTRUCTION											
P.001385	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		23-Aug-16 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001385	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Feb-17 A	Construction - Issue NTP to Contractor											
P.001385	0000.TE.665	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)	100%	0d	0d		05-Oct-17 A	Project Close-Out - Final Completion (OEF-209/Cert of Completion Executed)											
Blanche Ely HS - Bus Loop Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002893	0000.TE.1779	Construction - Issue NTP to Contractor	100%	0d	0d		29-Apr-24 A	Construction - Issue NTP to Contractor											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002893	5	CONSTRUCTION	0%	365d	352d	29-Apr-24 A	16-Apr-25												
P.002893	0000.TE.645	Construction - Start	100%	0d	0d	29-Apr-24 A													
P.002893	0000.TE.650	Construction - Construction (365 per NTP) (Including Weather Days @ 40days/100days)	0%	365d	352d	29-Apr-24 A	15-Apr-25												
P.002893	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		16-Apr-25												
P.002893	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	16-Apr-25	16-Apr-25												
Blanche Ely HS - GOB Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.001646	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Apr-18 A												
CONSTRUCTION																			
P.001646	5	CONSTRUCTION	99%	1465d	2540d	18-Apr-18 A	31-Mar-25												
P.001646	0000.TE.645	Construction - Start	100%	0d	0d	18-Apr-18 A													
P.001646	0000.TE.650	Construction - Construction (835d per NTP) (+ CO3 148 days) (Including Weather Days @ 40days/100days)	99%	983d	2540d	18-Apr-18 A	31-Mar-25												
P.001646	0000.TE.1791	Roofing Sub-permit Process	0%	341d	1d	17-Aug-21 A	18-Aug-21 A												
P.001646	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	2d	30-Mar-22 A	01-Apr-22 A												
P.001646	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Mar-25												
P.001646	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Mar-25												
Bright Horizons Center - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001974	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		05-Sep-19 A												
CONSTRUCTION																			
P.001974	5	CONSTRUCTION	100%	912d	1105d	05-Sep-19 A	13-Sep-22 A												
P.001974	0000.TE.645	Construction - Start	100%	0d	0d	05-Sep-19 A													
P.001974	0000.TE.650	Construction - Construction (180 days per bid+180d CO1+ 182d CO3 + 179d CO4) (Including Weather Days @ 40days/100days)	100%	807d	1105d	05-Sep-19 A	13-Sep-22 A												
P.001974	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	1d	30-Jan-22 A	31-Jan-22 A												
P.001974	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		13-Sep-22 A												
P.001974	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		13-Sep-22 A												
Bright Horizons CT - Pool Renovations																			
CONSTRUCTION																			
P.000152	5	CONSTRUCTION	100%	324d	324d	09-Oct-18 A	28-Aug-19 A												
P.000152	0000.TE.645	Construction - Start	100%	0d	0d	09-Oct-18 A													
P.000152	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	100%	324d	324d	09-Oct-18 A	28-Aug-19 A												
P.000152	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Aug-19 A												
C. Robert Markham ES - FPL Vault/Chiller Plant																			
CONSTRUCTION																			
P.002777-P1B	5	CONSTRUCTION	0%	600d	601d	06-May-24 A	28-Dec-25												
P.002777-P1B	0000.TE.645	Construction - Start	100%	0d	0d	06-May-24 A													
P.002777-P1B	0000.TE.650	Construction - (600d per NTP) (Including Weather Days @ 40days/100days)	0%	600d	601d	06-May-24 A	27-Dec-25												
P.002777-P1B	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		28-Dec-25												
P.002777-P1B	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		28-Dec-25												
P.002777-P1B	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	28-Dec-25	28-Dec-25												
C. Robert Markham ES - Replacement of Building 1 and Chiller Yard																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT, SELECTION & GMP (Phase 1B + Phase 2)																			
P.002777	0000.TE.635	Construction - Issue NTP Phase I to Contractor	0%	0d	0d		18-Sep-24												

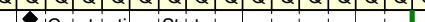
































— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002777	0000.TE.1991	Construction - Issue NTP Phase II to Contractor	0%	0d	0d		22-Jul-25	Construction - Issue NTP Phase II to Contractor											
CONSTRUCTION																			
P.002777	5	CONSTRUCTION	0%	740d	594d	19-Sep-24	05-May-26	CONSTRUCTION											
P.002777	0000.TE.645	Construction - Start	0%	0d	0d	19-Sep-24		Construction - Start											
P.002777	0000.TE.650	Construction - Construction Dur. Revised 220d + 400d (Including Weather Days @ 40days/100days)	0%	620d	474d	19-Sep-24	05-Jan-26	Construction - Construction Dur. Revised 220d + 400d (Including Weather Days @ 40days/100days)											
P.002777	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	120d	120d	06-Jan-26	05-May-26	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002777	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-May-26	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002777	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		05-May-26	Construction - Substantial Completion (AE Signed 01770e)											
C. Robert Markham ES - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT, SELECTION & GMP																			
P.001920	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		16-Nov-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001920	5	CONSTRUCTION	98%	1047d	1385d	16-Nov-20 A	01-Sep-24	CONSTRUCTION											
P.001920	0000.TE.645	Construction - Start	100%	0d	0d	16-Nov-20 A		Construction - Start											
P.001920	0000.TE.650	Construction - Construction (519d per NTP + 73d CO#3) (Including Weather Days @ 40days/100days)	98%	592d	1385d	16-Nov-20 A	31-Aug-24	Construction - Construction (519d per NTP + 73d CO#3) (Including Weather Days @ 40days/100days)											
P.001920	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	01-Jun-21 A	02-Jun-21 A	Roofing Sub-permit Process											
P.001920	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Sep-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001920	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Sep-24	Construction - Substantial Completion (AE Signed 01770e)											
P.001920	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	01-Sep-24	01-Sep-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
C. Robert Markham ES - Temporary Portables for Bldg 1 Replacement - Phase 1A																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002777-P1A	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		31-Aug-22 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION / INSTALLATION																			
P.002777-P1A	5	CONSTRUCTION	100%	180d	706d	31-Aug-22 A	05-Aug-24	CONSTRUCTION											
P.002777-P1A	0000.TE.645	Start of Construction	100%	0d	0d	31-Aug-22 A		Start of Construction											
P.002777-P1A	0000.TE.650	Construction - (120d as per NTP) Construction (Civil/Electrical) (Including Weather Days @ 40days/100days)	100%	120d	706d	31-Aug-22 A	05-Aug-24	Construction - (120d as per NTP) Construction (Civil/Electrical) (Including Weather Days @ 40days/100days)											
P.002777-P1A	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	0d	31-Mar-23 A	31-Mar-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002777-P1A	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002777-P1A	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		05-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Charles Drew ES - Fire Alarm Replacement																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001818-FA1	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		07-Nov-23 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001818-FA1	5	CONSTRUCTION	75%	714d	668d	07-Nov-23 A	05-Sep-25	CONSTRUCTION											
P.001818-FA1	0000.TE.645	Construction - Start	100%	0d	0d	07-Nov-23 A		Construction - Start											
P.001818-FA1	0000.TE.650	Construction (714d D + C per NTP) (Including Weather Days @ 40days/100days)	0%	565d	383d	18-Aug-24	04-Sep-25	Construction (714d D + C per NTP) (Including Weather Days @ 40days/100days)											
P.001818-FA1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-Sep-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001818-FA1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	05-Sep-25	05-Sep-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Charles Drew ES - Fire Sprinklers																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001818-FSP	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		03-Nov-23 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.001818-FSP	5	CONSTRUCTION	75%	470d	470d	03-Nov-23 A	14-Feb-25	CONSTRUCTION											
P.001818-FSP	0000.TE.645	Construction - Start	100%	0d	0d	03-Nov-23 A		Construction - Start											
P.001818-FSP	0000.TE.650	Construction (327 D+ C per NTP) (Including Weather Days @ 40days/100days)	0%	179d	88d	30-Jun-24	25-Sep-24	Construction (327 D+ C per NTP) (Including Weather Days @ 40days/100days)											

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline															
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031				
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002081	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		18-Oct-21 A																
CONSTRUCTION																							
P.002081	5	CONSTRUCTION	96%	1229d	1048d	18-Oct-21 A	31-Aug-24																
P.002081	0000.TE.645	Construction - Start	0%	0d	0d	18-Oct-21 A																	
P.002081	0000.TE.650	Construction - Construction (523 per NTP + 75 TIA) (Including Weather Days @ 40days/100days)	95%	598d	1048d	18-Oct-21 A	30-Aug-24																
P.002081	0000.TE.1791	Roofing Permit Process	100%	175d	0d	19-Oct-21 A	19-Oct-21 A																
P.002081	0000.TE.2000	Fire Alarm Permit Process	100%	180d	0d	28-Feb-23 A	28-Feb-23 A																
P.002081	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24																
P.002081	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24																
P.002081	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	96d	0d	31-Aug-24	31-Aug-24																
P.002081	0000.TE.2100	Material / Supplier Delay	0%	180d	0d	31-Aug-24	31-Aug-24																
Crystal Lake MS - SMART Program Renovations																							
CONTINUING CONTRACT CMAR CONTRACTOR SELECTION																							
P.000816	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		11-Jan-22 A																
CONSTRUCTION																							
P.000816	5	CONSTRUCTION	96%	1087d	1087d	11-Jan-22 A	02-Jan-25																
P.000816	0000.TE.645	Construction - Start	100%	0d	0d	11-Jan-22 A																	
P.000816	0000.TE.650	Construction - (365d as per NTP + 330 TIA) (Including Weather Days @ 40days/100days)	96%	695d	1086d	11-Jan-22 A	31-Dec-24																
P.000816	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	01-Jan-25	01-Jan-25																
P.000816	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Jan-25	01-Jan-25																
P.000816	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		02-Jan-25																
P.000816	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Jan-25																
Cypress Run Educational Center - SMART HVAC Improvements																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.002120	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		10-Apr-18 A																
CONSTRUCTION																							
P.002120	5	CONSTRUCTION	100%	0d	422d	24-Apr-18 A	19-Jun-19 A																
P.002120	0000.TE.645	Construction - Start	100%	0d	0d	24-Apr-18 A																	
P.002120	0000.TE.651	Construction - Start Work, Take Initial Readings	100%	22d	106d	24-Apr-18 A	07-Aug-18 A																
P.002120	0000.TE.654	Construction - SBBC Recommends Systems to Balance	100%	2d	20d	08-Aug-18 A	27-Aug-18 A																
P.002120	0000.TE.990	CSMP Contractor Authorization - Receive Proposal, Negotiate and Finalize NTP Document (800A/800B) - Phase 2	100%	7d	24d	04-Sep-18 A	27-Sep-18 A																
P.002120	0000.TE.995	CSMP Contractor Authorization - Prepare NTP Document (550) - Phase 2	100%	8d	15d	28-Sep-18 A	12-Oct-18 A																
P.002120	0000.TE.656	Construction - Issue NTP to Contractor - Phase 2	100%	0d	0d		12-Oct-18 A																
P.002120	0000.TE.657	Construction - Start - Phase 2	100%	0d	0d	19-Oct-18 A																	
P.002120	0000.TE.659	Construction - Perform Repairs - Phase 2	100%	6d	23d	15-Nov-18 A	07-Dec-18 A																
P.002120	0000.TE.661	Construction - Perform Test and Balance - Phase 2	100%	8d	8d	08-Dec-18 A	15-Dec-18 A																
P.002120	0000.TE.662	Construction - Final Test and Balance Report - Phase 2	100%	7d	92d	31-Dec-18 A	01-Apr-19 A																
P.002120	0000.TE.663	Construction - Verify - Phase 2	100%	7d	79d	02-Apr-19 A	19-Jun-19 A																
P.002120	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		19-Jun-19 A																
Deerfield Beach ES - SMART Program Renovations																							
CONSTRUCTION PROCURMENT (BID & AWARD)																							
P.001820	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		09-Feb-21 A																
CONSTRUCTION																							
P.001820	5	CONSTRUCTION	50%	400d	2098d	09-Feb-21 A	08-Nov-26																

Baseline
 ◆ Baseline Milestone
 Actual Work
 ◆ Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Gantt Chart											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.001820	0000.TE.645	Construction - Start	0%	0d	0d	09-Feb-21 A													
P.001820	0000.TE.650	Construction - Construction (387d as per NTP)(Including Weather Days @ 40days/100days)	50%	387d	2098d	09-Feb-21 A	07-Nov-26												
P.001820	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		08-Nov-26												
P.001820	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		08-Nov-26												
P.001820	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	13d	0d	08-Nov-26	08-Nov-26												
Deerfield Beach HS - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001694	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Nov-20 A												
CONSTRUCTION																			
P.001694	5	CONSTRUCTION	80%	935d	1367d	26-Nov-20 A	23-Aug-24												
P.001694	0000.TE.645	Construction - Start	100%	0d	0d	26-Nov-20 A													
P.001694	0000.TE.650	Construction - Construction (480 per NTP) (Including Weather Days @ 40days/100days)	80%	480d	1367d	26-Nov-20 A	23-Aug-24												
P.001694	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	19-Jun-21 A	20-Jun-21 A												
P.001694	0000.TE.1781	*Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	280d	0d	31-Mar-23 A	31-Mar-23 A												
P.001694	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		23-Aug-24												
P.001694	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		23-Aug-24												
Deerfield Beach HS - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002134	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		24-Apr-23 A												
CONSTRUCTION																			
P.002134	5	CONSTRUCTION	68%	612d	612d	24-Apr-23 A	25-Dec-24												
P.002134	0000.TE.645	Construction - Start	100%	0d	0d	24-Apr-23 A													
P.002134	0000.TE.650	Construction - (381d per NTP) Construction (Including Weather Days @ 40days/100days)	68%	381d	433d	24-Apr-23 A	30-Jun-24												
P.002134	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	231d	179d	30-Jun-24	25-Dec-24												
P.002134	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		25-Dec-24												
P.002134	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		25-Dec-24												
Deerfield Beach MS - Fire Sprinklers																			
CONTINUING CONTRACTOR SELECTION																			
P.002142-FSP	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		23-Jun-23 A												
CONSTRUCTION																			
P.002142-FSP	5	CONSTRUCTION	90%	350d	436d	23-Jun-23 A	01-Sep-24												
P.002142-FSP	0000.TE.645	Construction - Start	100%	0d	0d	23-Jun-23 A													
P.002142-FSP	0000.TE.650	Construction (305d D+C per NTP) (Including Weather Days @ 40days/100days)	85%	195d	366d	01-Sep-23 A	31-Aug-24												
P.002142-FSP	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Sep-24												
P.002142-FSP	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	45d	0d	01-Sep-24	01-Sep-24												
Deerfield Beach MS - Roofing Building 1, 3, 4, & 9 - SMART Program																			
CONSTRUCTION																			
P.002778	5	CONSTRUCTION	95%	715d	912d	01-Feb-22 A	01-Aug-24												
P.002778	0000.TE.645	Construction - Start	100%	0d	0d	22-Dec-22 A													
P.002778	0000.TE.650	Construction - Construction (545 D+C per NTP) (Including Weather Days @ 40days/100days)	94%	389d	588d	22-Dec-22 A	31-Jul-24												
P.002778	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		22-Dec-22 A												
P.002778	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Aug-24*												
P.002778	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Aug-24*												
P.002778	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	120d	0d	01-Aug-24	01-Aug-24												
Deerfield Beach MS - Roofing for Building 2, 5, 6 and 7 - SMART Program																			

— Baseline ◆ Baseline Milestone
— Actual Work ◆ Milestone
— Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.002861	5	CONSTRUCTION	100%	360d	441d	15-Mar-22 A	30-May-23 A	CONSTRUCTION											
P.002861	0000.TE.645	Construction - Start	100%	0d	0d	14-Sep-22 A		Construction - Start											
P.002861	0000.TE.650	Construction - Construction (180d from NTP 25-Apr-2022) (Including Weather Days @ 40days/100days)	100%	180d	258d	14-Sep-22 A	30-May-23 A	Construction - Construction (180d from NTP 25-Apr-2022) (Including Weather Days @ 40days/100days)											
P.002861	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		14-Sep-22 A	Issue NTP to Contractor											
P.002861	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	60d	0d	31-Mar-23 A	31-Mar-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002861	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-May-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002861	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-May-23 A	Construction - Substantial Completion (AE Signed 01770e)											
Deerfield Beach MS - Roofing for Building 85 & Covered Walkway - SMART Program																			
CONSTRUCTION																			
P.002849	5	CONSTRUCTION	100%	311d	767d	04-Apr-22 A	10-May-24 A	CONSTRUCTION											
P.002849	0000.TE.645	Construction - Start	100%	0d	0d	25-May-23 A		Construction - Start											
P.002849	0000.TE.650	Construction - (120 D+CAs per NTP) Construction (Including Weather Days @ 40days/100days)	100%	59d	351d	25-May-23 A	10-May-24 A	Construction - (120 D+CAs per NTP) Construction (Including Weather Days @ 40days/100days)											
P.002849	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		25-May-23 A	Issue NTP to Contractor											
P.002849	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	140d	0d	01-Jun-23 A	01-Jun-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002849	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		10-May-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002849	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		10-May-24 A	Construction - Substantial Completion (AE Signed 01770e)											
Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.002778-HVC	0000.TE.635	Construction - Issue NTP / PO to Contractor	100%	0d	0d		04-Oct-23 A	Construction - Issue NTP / PO to Contractor											
CONSTRUCTION																			
P.002778-HVC	5	CONSTRUCTION	100%	124d	143d	04-Oct-23 A	23-Feb-24 A	CONSTRUCTION											
P.002778-HVC	0000.TE.645	Construction - Start	100%	0d	0d	09-Nov-23 A		Construction - Start											
P.002778-HVC	0000.TE.650	Construction (60 per NTP) (Including Weather Days @ 40days/100days)	100%	24d	79d	09-Nov-23 A	26-Jan-24 A	Construction (60 per NTP) (Including Weather Days @ 40days/100days)											
P.002778-HVC	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	64d	8d	16-Feb-24 A	23-Feb-24 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002778-HVC	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		23-Feb-24 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Deerfield Beach MS - SMART Program Renovations																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002142	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Apr-24 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002142	5	CONSTRUCTION	10%	622d	616d	08-Apr-24 A	15-Dec-25	CONSTRUCTION											
P.002142	0000.TE.645	Construction - Start	100%	0d	0d	08-Apr-24 A		Construction - Start											
P.002142	0000.TE.650	Construction - (622d per NTP) (Including Weather Days @ 40days/100days)	10%	622d	616d	08-Apr-24 A	14-Dec-25	Construction - (622d per NTP) (Including Weather Days @ 40days/100days)											
P.002142	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		15-Dec-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002142	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		15-Dec-25	Construction - Substantial Completion (AE Signed 01770e)											
P.002142	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	0d	0d	15-Dec-25	15-Dec-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002142	0000.TE.2000	Fire Alarm Permit Process	0%	0d	0d	15-Dec-25	15-Dec-25	Fire Alarm Permit Process											
P.002142	0000.TE.2100	Material / Supplier Delay	0%	0d	0d	15-Dec-25	15-Dec-25	Material / Supplier Delay											
Deerfield Park ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002036	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		11-Aug-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002036	5	CONSTRUCTION	93%	1050d	1573d	11-Aug-20 A	30-Nov-24	CONSTRUCTION											
P.002036	0000.TE.645	Construction - Start	100%	0d	0d	11-Aug-20 A		Construction - Start											
P.002036	0000.TE.650	Construction - Construction (450 per NTP) (Including Weather Days @ 40days/100days)	93%	450d	1573d	11-Aug-20 A	30-Nov-24	Construction - Construction (450 per NTP) (Including Weather Days @ 40days/100days)											

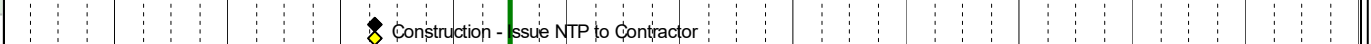


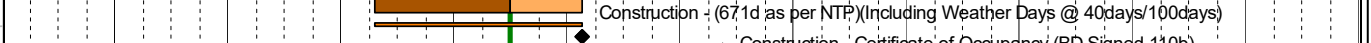
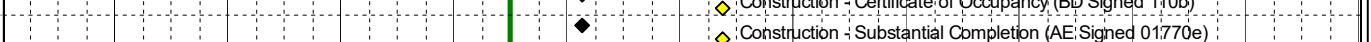

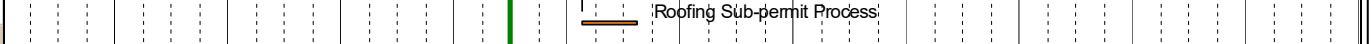



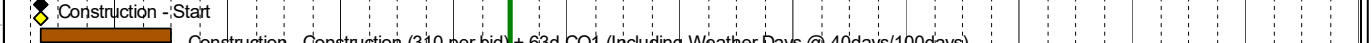
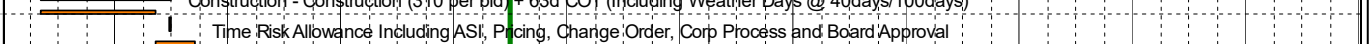
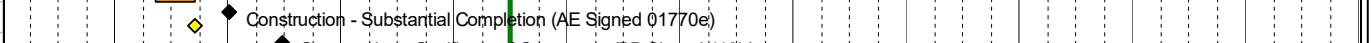
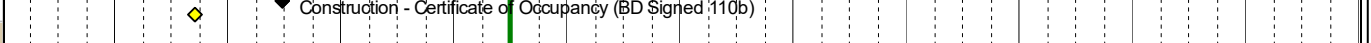

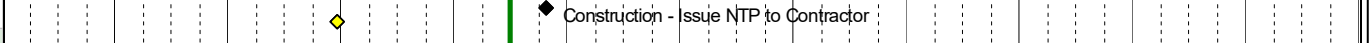


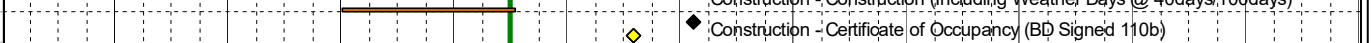
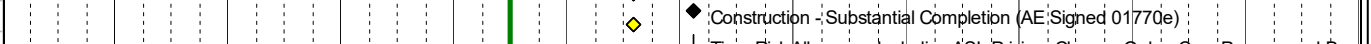
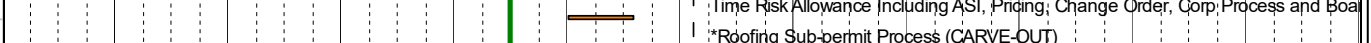

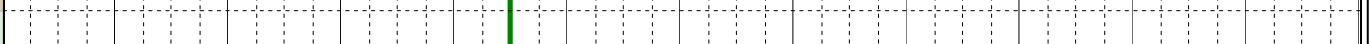


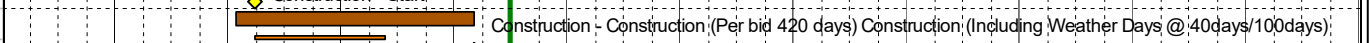
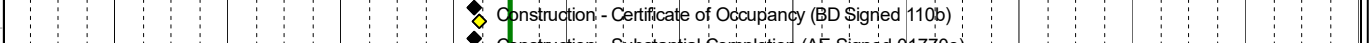
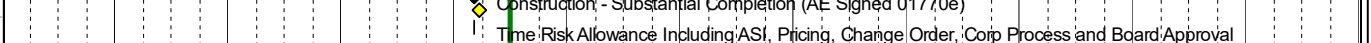
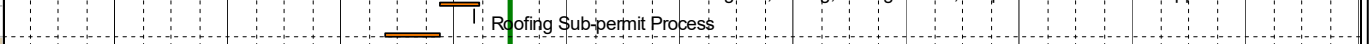


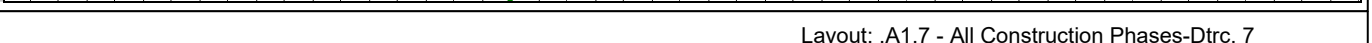
Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
P.002036	0000.TE.1791	Roofing Sub-permit Process	0%	175d	1d	23-Dec-20 A	24-Dec-20 A	Roofing Sub-permit Process											
P.002036	0000.TE.2100	Material / Supplier Delay	100%	180d	1d	24-Oct-22 A	24-Oct-22 A	Material / Supplier Delay											
P.002036	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	245d	0d	31-Mar-23 A	31-Mar-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002036	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		30-Nov-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002036	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		30-Nov-24	Construction - Substantial Completion (AE Signed 01770e)											
Liberty ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001999	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		11-Mar-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001999	5	CONSTRUCTION	100%	282d	282d	11-Mar-20 A	17-Dec-20 A	CONSTRUCTION											
P.001999	0000.TE.645	Construction - Start	100%	0d	0d	11-Mar-20 A	11-Mar-20 A	Construction - Start											
P.001999	0000.TE.650	Construction - Construction (200 per bid) (Including Weather Days @ 40days/100days)	100%	231d	231d	11-Mar-20 A	27-Oct-20 A	Construction - Construction (200 per bid) (Including Weather Days @ 40days/100days)											
P.001999	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		27-Oct-20 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001999	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		17-Dec-20 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Lyons Creek MS - Roofing Carve Out Building 1 - SMART Program																			
CONSTRUCTION																			
P.002141-RC1	5	CONSTRUCTION	100%	766d	351d	14-Nov-22 A	30-Oct-23 A	CONSTRUCTION											
P.002141-RC1	0000.TE.645	Construction - Start	100%	0d	0d	28-Mar-23 A	28-Mar-23 A	Construction - Start											
P.002141-RC1	0000.TE.320	Issue NTP to Contractor	100%	0d	0d		28-Mar-23 A	Issue NTP to Contractor											
P.002141-RC1	0000.TE.650	Construction - D:105d;C:240) Construction (Including Weather Days @ 40days/100days)	100%	450d	208d	06-Apr-23 A	30-Oct-23 A	Construction - D:105d;C:240) Construction (Including Weather Days @ 40days/100days)											
P.002141-RC1	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		30-Oct-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002141-RC1	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		30-Oct-23 A	Construction - Substantial Completion (AE Signed 01770e)											
P.002141-RC1	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	120d	0d	30-Oct-23 A	30-Oct-23 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Lyons Creek MS - SMART Program Media Center, Arts and Music Renovations - FF&E Only																			
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002141	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-Feb-24 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002141	5	CONSTRUCTION	50%	1045d	142d	27-Feb-24 A	18-Jul-24	CONSTRUCTION											
P.002141	0000.TE.645	Construction - Start	100%	0d	0d	27-Feb-24 A	27-Feb-24 A	Construction - Start											
P.002141	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	50%	660d	142d	27-Feb-24 A	17-Jul-24	Construction - Construction (Including Weather Days @ 40days/100days)											
P.002141	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		18-Jul-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002141	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		18-Jul-24	Construction - Substantial Completion (AE Signed 01770e)											
P.002141	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	18-Jul-24	18-Jul-24	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
Margate ES - Building Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001647	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		08-Sep-20 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001647	5	CONSTRUCTION	100%	825d	1177d	08-Sep-20 A	28-Nov-23 A	CONSTRUCTION											
P.001647	0000.TE.645	Construction - Start	100%	0d	0d	08-Sep-20 A	08-Sep-20 A	Construction - Start											
P.001647	0000.TE.650	Construction - Construction (281 per bid) (Including Weather Days @ 40days/100days)	100%	281d	1177d	08-Sep-20 A	28-Nov-23 A	Construction - Construction (281 per bid) (Including Weather Days @ 40days/100days)											
P.001647	0000.TE.1791	Roofing Permit Process	100%	175d	2d	09-Dec-20 A	10-Dec-20 A	Roofing Permit Process											
P.001647	0000.TE.2100	Material / Supplier Delay	100%	180d	0d	12-Aug-21 A	12-Aug-21 A	Material / Supplier Delay											
P.001647	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	189d	0d	28-Oct-22 A	28-Oct-22 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001647	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Nov-23 A	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001647	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		28-Nov-23 A	Construction - Substantial Completion (AE Signed 01770e)											

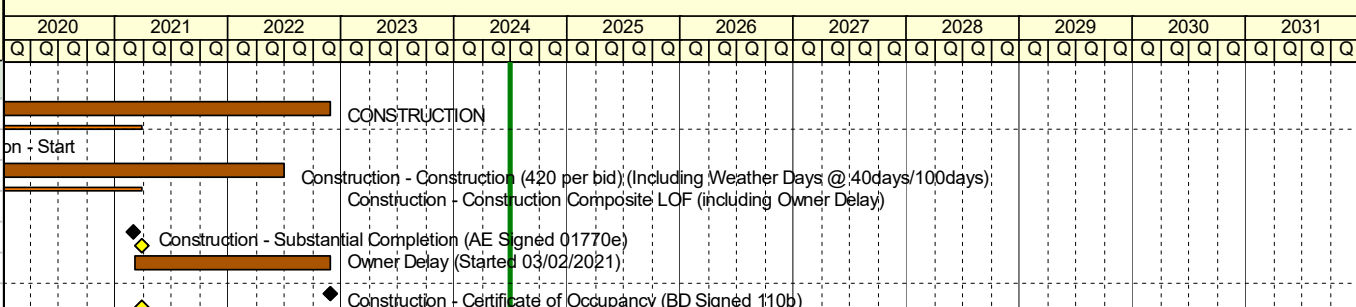
Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
Margate ES - Building Renovations (Demolition)																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001647-DEM	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Nov-20 A												
CONSTRUCTION																			
P.001647-DEM	0000.TE.645	Construction - Start	100%	0d	0d	19-Nov-20 A													
P.001647-DEM	0000.TE.650	Construction - Construction (130 per bid) (Including Weather Days @ 40days/100days)	100%	130d	894d	19-Nov-20 A	02-May-23 A												
P.001647-DEM	5	CONSTRUCTION	100%	130d	895d	19-Nov-20 A	02-May-23 A												
P.001647-DEM	0000.TE.655	Construction - Certificate of Occupancy (BD Signed Form 105)	100%	0d	0d		02-May-23 A												
P.001647-DEM	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		02-May-23 A												
Margate ES - Building Renovations (New Classroom Addition)																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002859	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-Sep-22 A												
CONSTRUCTION																			
P.002859	5	CONSTRUCTION	95%	734d	827d	27-Sep-22 A	01-Jan-25												
P.002859	0000.TE.645	Construction - Start	100%	0d	0d	27-Sep-22 A													
P.002859	0000.TE.650	Construction - Construction 420d per NTP (Including Weather Days @ 40days/100days)	95%	420d	827d	27-Sep-22 A	31-Dec-24												
P.002859	0000.TE.1791	Roofing Sub-permit process	100%	0d	0d	27-Sep-22 A	27-Sep-22 A												
P.002859	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25												
P.002859	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25												
P.002859	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	134d	0d	01-Jan-25	01-Jan-25												
P.002859	0000.TE.2000	Fire Alarm permit process	0%	180d	0d	01-Jan-25	01-Jan-25												
Margate MS - Portable Classroom (Civil Works)																			
CONTINUING CONTRACT CONTRACTOR SELECTION																			
P.001836-CIV	0000.TE.1801	BD Approval / PO Issued to → Civil Contractor	100%	1d	1d	01-May-23 A	01-May-23 A												
P.001836-CIV	0000.TE.635C	Construction - Issue NTP to → Civil Contractor	100%	0d	0d		25-May-23 A												
CONSTRUCTION																			
P.001836-CIV	5	CONSTRUCTION	95%	280d	471d	25-May-23 A	07-Sep-24												
P.001836-CIV	0000.TE.645	Construction - Start	100%	0d	0d	25-May-23 A													
P.001836-CIV	0000.TE.650	Construction - Construction (240d as per NTP) Civil Work	95%	240d	471d	25-May-23 A	06-Sep-24												
P.001836-CIV	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		07-Sep-24												
P.001836-CIV	0000.TE.1770	Construction - Substantial Completion (AE Signed 1770e)	0%	0d	0d		07-Sep-24												
P.001836-CIV	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	40d	0d	07-Sep-24	07-Sep-24												
Margate MS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001836	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		17-Jul-24												
CONSTRUCTION																			
P.001836	5	CONSTRUCTION	0%	935d	538d	17-Jul-24	05-Jan-26												
P.001836	0000.TE.645	Construction - Start	0%	0d	0d	17-Jul-24													
P.001836	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	480d	528d	22-Jul-24	31-Dec-25												
P.001836	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	01-Jan-26	01-Jan-26												
P.001836	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	01-Jan-26	01-Jan-26												
P.001836	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		05-Jan-26												
P.001836	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		05-Jan-26												
Monarch HS - SMART Program Renovations																			

 Baseline  Baseline Milestone
 Actual Work  Milestone
 Remaining Work

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CMAR CONTRACTOR RFQ, ADVERTISEMENT AND SELECTION																			
P.002148	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	18-Apr-23 A													
CONSTRUCTION																			
P.002148	5	CONSTRUCTION	40%	1126d	672d	18-Apr-23 A	18-Feb-25												
P.002148	0000.TE.645	Construction - Start	100%	0d	0d	18-Apr-23 A													
P.002148	0000.TE.650	Construction - (671d as per NTP)(Including Weather Days @ 40days/100days)	35%	671d	672d	18-Apr-23 A	17-Feb-25												
P.002148	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		18-Feb-25												
P.002148	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		18-Feb-25												
P.002148	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	280d	0d	18-Feb-25	18-Feb-25												
P.002148	0000.TE.1791	Roofing Sub-permit Process	0%	175d	0d	18-Feb-25	18-Feb-25												
Norcrest ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001969	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d	04-May-20 A	04-May-20 A												
CONSTRUCTION																			
P.001969	5	CONSTRUCTION	100%	499d	782d	04-May-20 A	24-Jun-22 A												
P.001969	0000.TE.645	Construction - Start	100%	0d	0d	04-May-20 A													
P.001969	0000.TE.650	Construction - Construction (310 per bid) + 63d CO1 (Including Weather Days @ 40days/100days)	100%	373d	422d	04-May-20 A	30-Jun-21 A												
P.001969	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	126d	7d	23-Jun-21 A	30-Jun-21 A												
P.001969	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		06-Jan-22 A												
P.001969	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		24-Jun-22 A												
Palmview ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002084	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		22-Oct-24												
CONSTRUCTION																			
P.002084	5	CONSTRUCTION	0%	941d	469d	30-Oct-24	11-Feb-26												
P.002084	0000.TE.645	Construction - Start	0%	0d	0d	30-Oct-24													
P.002084	0000.TE.650	Construction - Construction (Including Weather Days @ 40days/100days)	0%	556d	469d	30-Oct-24	10-Feb-26												
P.002084	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		11-Feb-26												
P.002084	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		11-Feb-26												
P.002084	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	210d	0d	11-Feb-26	11-Feb-26												
P.002084	0000.TE.1791	*Roofing Sub-permit Process (CARVE-OUT)	0%	175d	0d	11-Feb-26	11-Feb-26												
Park Ridge ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001844	0000.TE.635	Construction - Issue NTP to Contractor	0%	0d	0d		28-Jan-22 A												
CONSTRUCTION																			
P.001844	5	CONSTRUCTION	100%	722d	768d	28-Jan-22 A	06-Mar-24 A												
P.001844	0000.TE.645	Construction - Start	0%	0d	0d	28-Jan-22 A													
P.001844	0000.TE.650	Construction - Construction (Per bid 420 days) Construction (Including Weather Days @ 40days/100days)	100%	420d	768d	28-Jan-22 A	06-Mar-24 A												
P.001844	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		06-Mar-24 A												
P.001844	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	100%	0d	0d		06-Mar-24 A												
P.001844	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	100%	127d	0d	06-Mar-24 A	06-Mar-24 A												
P.001844	0000.TE.1791	Roofing Sub-permit Process	100%	175d	0d	06-Mar-24 A	06-Mar-24 A												
Pompano Beach ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001713	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		22-Feb-19 A												

 Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

Project ID	Activity ID	Activity Name	Physical % Complete	BL Project Duration	Current Duration	Start	Finish	Timeline (2020-2031)											
								2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031
CONSTRUCTION																			
P.001713	5	CONSTRUCTION	100%	767d	1376d	22-Feb-19 A	28-Nov-22 A	CONSTRUCTION											
P.001713	0000.TE.645	Construction - Start	100%	0d	0d	22-Feb-19 A	22-Feb-19 A	Construction - Start											
P.001713	0000.TE.650	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)	100%	767d	1225d	22-Feb-19 A	30-Jun-22 A	Construction - Construction (420 per bid) (Including Weather Days @ 40days/100days)											
P.001713	0000.TE.650X	Construction - Construction Composite LOF (including Owner Delay)	100%	0d	1376d	22-Feb-19 A	28-Nov-22 A	Construction - Construction Composite LOF (including Owner Delay)											
P.001713	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		02-Mar-21 A	Construction - Substantial Completion (AE Signed 01770e)											
P.001713	0000.TE.3000	Owner Delay (Started 03/02/2021)	100%	0d	636d	03-Mar-21 A	28-Nov-22 A	Owner Delay (Started 03/02/2021)											
P.001713	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	100%	0d	0d		28-Nov-22 A	Construction - Certificate of Occupancy (BD Signed 110b)											
Pompano Beach HS - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002091	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		19-Dec-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002091	5	CONSTRUCTION	75%	902d	744d	19-Dec-22 A	01-Jan-25	CONSTRUCTION											
P.002091	0000.TE.645	Construction - Start	100%	0d	0d	19-Dec-22 A	19-Dec-22 A	Construction - Start											
P.002091	0000.TE.650	Construction - (417d as per NTP) (Including Weather Days @ 40days/100days)	70%	417d	744d	19-Dec-22 A	31-Dec-24	Construction - (417d as per NTP) (Including Weather Days @ 40days/100days)											
P.002091	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		01-Jan-25	Construction - Certificate of Occupancy (BD Signed 110b)											
P.002091	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		01-Jan-25	Construction - Substantial Completion (AE Signed 01770e)											
P.002091	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	130d	0d	01-Jan-25	01-Jan-25	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.002091	0000.TE.1791	*Roofing Sub-permit Process	0%	175d	0d	01-Jan-25	01-Jan-25	*Roofing Sub-permit Process											
P.002091	0000.TE.2000	Fire Alarm Permit Process	0%	180d	0d	01-Jan-25	01-Jan-25	Fire Alarm Permit Process											
Pompano Beach MS - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001721	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		27-Mar-19 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001721	5	CONSTRUCTION	98%	1861d	1985d	27-Mar-19 A	31-Aug-24	CONSTRUCTION											
P.001721	0000.TE.645	Construction - Start	100%	0d	0d	27-Mar-19 A	27-Mar-19 A	Construction - Start											
P.001721	0000.TE.650	Construction - Construction (420d per NTP + 111d per CO8 + 469d CO11 + 301 CO-17 + 455d CO-21)	97%	1756d	1985d	27-Mar-19 A	31-Aug-24	Construction - Construction (420d per NTP + 111d per CO8 + 469d CO11 + 301 CO-17 + 455d CO-21)											
P.001721	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	105d	1d	30-Dec-21 A	31-Dec-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001721	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Aug-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001721	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Aug-24	Construction - Substantial Completion (AE Signed 01770e)											
Quiet Waters ES - GOB Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.001754	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		26-Nov-18 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.001754	5	CONSTRUCTION	82%	560d	2228d	26-Nov-18 A	31-Dec-24	CONSTRUCTION											
P.001754	0000.TE.645	Construction - Start	100%	0d	0d	26-Nov-18 A	26-Nov-18 A	Construction - Start											
P.001754	0000.TE.650	Construction - Construction (420d per NTP) (Including Weather Days @ 40days/100days)	82%	420d	2228d	26-Nov-18 A	31-Dec-24	Construction - Construction (420d per NTP) (Including Weather Days @ 40days/100days)											
P.001754	0000.TE.1781	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval	0%	140d	0d	31-Aug-21 A	31-Aug-21 A	Time Risk Allowance Including ASI, Pricing, Change Order, Corp Process and Board Approval											
P.001754	0000.TE.655	Construction - Certificate of Occupancy (BD Signed 110b)	0%	0d	0d		31-Dec-24	Construction - Certificate of Occupancy (BD Signed 110b)											
P.001754	0000.TE.1770	Construction - Substantial Completion (AE Signed 01770e)	0%	0d	0d		31-Dec-24	Construction - Substantial Completion (AE Signed 01770e)											
Sanders Park ES - SMART Program Renovations																			
CONSTRUCTION PROCURMENT (BID & AWARD)																			
P.002132	0000.TE.635	Construction - Issue NTP to Contractor	100%	0d	0d		18-Jul-22 A	Construction - Issue NTP to Contractor											
CONSTRUCTION																			
P.002132	5	CONSTRUCTION	82%	1090d	898d	18-Jul-22 A	01-Jan-25	CONSTRUCTION											

 Baseline
 Actual Work
 Remaining Work
 Baseline Milestone
 Milestone

A.2 Variance Report

Project ID	Project Name	At Cpltn Dur.	End of the Month	BL Project Finish	Variance in calendar days	PM's	% Complete	Timeline																			
								2019	2020	2021	2022	2023	2024	2025													
								Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
DISTRICT 1																											
P.001686	Attucks MS - GOB Renovations	1427d	30-Jun-24	01-Jan-23	-546	CS	95%	[Gantt Chart: Attucks MS - GOB Renovations]																			
P.001837	Driftwood MS SMART Program Renovations	1597d	30-Jun-24	18-Sep-23	-286	CS	91%	[Gantt Chart: Driftwood MS SMART Program Renovations]																			
P.002125	Mary M. Bethune ES - SMART Program Renovations - DEMO	241d	30-Jun-24	31-May-24	-30	ARo	95%	[Gantt Chart: Mary M. Bethune ES - SMART Program Renovations - DEMO]																			
P.001712	Oakridge ES - GOB Renovations	2006d	30-Jun-24	06-Jan-23	-541	JC	92%	[Gantt Chart: Oakridge ES - GOB Renovations]																			
P.001636	Sheridan Hills ES - Building Renovations	1041d	30-Jun-24	15-Apr-24	-76	GM	90%	[Gantt Chart: Sheridan Hills ES - Building Renovations]																			
P.001892	The Quest Center - SMART Program Renovations	1917d	30-Jun-24	19-Aug-23	-316	TG	98%	[Gantt Chart: The Quest Center - SMART Program Renovations]																			
DISTRICT 2																											
P.002088	Coconut Palm ES - SMART Program Renovations	970d	30-Jun-24	19-Feb-24	-132	JRo	97%	[Gantt Chart: Coconut Palm ES - SMART Program Renovations]																			
P.001632	Sea Castle ES - GOB Renovations	1840d	30-Jun-24	01-Apr-21	-1186	JA	99%	[Gantt Chart: Sea Castle ES - GOB Renovations]																			
P.002079	Sunshine ES - SMART Program Renovations	738d	30-Jun-24	29-May-24	-32	JD	97%	[Gantt Chart: Sunshine ES - SMART Program Renovations]																			
DISTRICT 3																											
P.001992	North Side ES - SMART Program Renovations	1959d	30-Jun-24	04-Feb-21	-1242	SS	99%	[Gantt Chart: North Side ES - SMART Program Renovations]																			
P.001684	Northeast HS - GOB Renovations	1425d	30-Jun-24	04-Jan-24	-178	ARo	92%	[Gantt Chart: Northeast HS - GOB Renovations]																			
P.002000	Virginia Shuman Young ES - SMART Program Renovations	1404d	30-Jun-24	15-Nov-22	-593	GM	93%	[Gantt Chart: Virginia Shuman Young ES - SMART Program Renovations]																			
P.001917	Wilton Manors ES - SMART Program Renovations	1094d	30-Jun-24	23-Apr-24	-68	PC	86%	[Gantt Chart: Wilton Manors ES - SMART Program Renovations]																			
DISTRICT 4																											
P.000441	Coral Springs MS - Provide Fire Sprinklers	773d	30-Jun-24	16-Sep-23	-288	FL	55%	[Gantt Chart: Coral Springs MS - Provide Fire Sprinklers]																			
P.001865	Forest Glen MS - SMART Program Renovation	1839d	30-Jun-24	21-Apr-23	-436	SJ	99%	[Gantt Chart: Forest Glen MS - SMART Program Renovation]																			
P.001639	Maplewood ES - Building Renovations	1766d	30-Jun-24	12-Jun-24	-18	JA	97%	[Gantt Chart: Maplewood ES - Building Renovations]																			
P.002046	Millennium 6-12 Collegiate Academy - SMART Program Renovations	1070d	30-Jun-24	03-Feb-24	-148	CS	98%	[Gantt Chart: Millennium 6-12 Collegiate Academy - SMART Program Renovations]																			
P.001903-FSP	North Lauderdale Pre K-8 - Fire Sprinklers (Bldg. 1)	385d	30-Jun-24	12-Dec-23	-202	GM	75%	[Gantt Chart: North Lauderdale Pre K-8 - Fire Sprinklers (Bldg. 1)]																			
P.001867	Ramblewood MS - SMART Program Renovation	1680d	30-Jun-24	30-Jul-21	-1066	JA	97%	[Gantt Chart: Ramblewood MS - SMART Program Renovation]																			
P.002039	Riverside ES - SMART Program Renovations	792d	30-Jun-24	10-Jun-24	-20	JC	99%	[Gantt Chart: Riverside ES - SMART Program Renovations]																			
P.001823	Westchester ES - SMART Program Renovations	1837d	30-Jun-24	25-Apr-22	-797	SJ	98.5%	[Gantt Chart: Westchester ES - SMART Program Renovations]																			
DISTRICT 5																											
P.001846	Boyd Anderson HS - SMART Program Renovation	1271d	30-Jun-24	13-Jan-24	-169	JD	85%	[Gantt Chart: Boyd Anderson HS - SMART Program Renovation]																			
P.001726	Dillard 6-12 School - GOB Renovations	1916d	30-Jun-24	18-Jan-22	-894	CS	93%	[Gantt Chart: Dillard 6-12 School - GOB Renovations]																			
P.001744	Piper HS - GOB Renovations	1696d	30-Jun-24	26-Feb-23	-490	RO	98%	[Gantt Chart: Piper HS - GOB Renovations]																			
P.001896	Royal Palm STEM Museum Magnet - SMART Program Renovations	1625d	30-Jun-24	01-Feb-22	-880	MxL	93%	[Gantt Chart: Royal Palm STEM Museum Magnet - SMART Program Renovations]																			
P.001938	Walker ES - SMART Program Renovations	1958d	30-Jun-24	17-Apr-23	-440	MJo	92%	[Gantt Chart: Walker ES - SMART Program Renovations]																			
P.002114	Welleby ES - SMART Program Renovations	804d	30-Jun-24	14-Feb-24	-137	JC	98%	[Gantt Chart: Welleby ES - SMART Program Renovations]																			
P.001900	William E. Dandy MS - SMART Program Renovations	1702d	30-Jun-24	14-Jul-22	-717	JA	93%	[Gantt Chart: William E. Dandy MS - SMART Program Renovations]																			
P.001741	Wingate Oaks Center SMART Program Renovations	1128d	30-Jun-24	03-Jun-24	-27	SJ	100%	[Gantt Chart: Wingate Oaks Center SMART Program Renovations]																			
DISTRICT 6																											
P.002002	Country Isles ES - SMART Program Renovations	1330d	30-Jun-24	27-Oct-23	-247	TG	93%	[Gantt Chart: Country Isles ES - SMART Program Renovations]																			
P.002149	Nova Blanche Forman ES - SMART Program Renovations	1152d	30-Jun-24	01-Oct-23	-273	JD	80%	[Gantt Chart: Nova Blanche Forman ES - SMART Program Renovations]																			

Appendix A2-1 Construction Variance Report - 30-Jun-24

Project ID	Project Name	At Cpltn Dur.	End of the Month	BL Project Finish	Variance in calendar days	PM's	% Complete	2020-2025																							
								2019	2020				2021				2022				2023				2024				2025		
								Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
P.001924	Sandpiper ES - SMART Program Renovations	2175d	30-Jun-24	27-Nov-22	-581	MJo	99%	[Actual Work Bar]																							
P.001904	Tropical ES - SMART Program Renovations	1131d	30-Jun-24	10-Nov-23	-233	VC	85%	[Actual Work Bar]																							
DISTRICT 7																															
P.001694	Deerfield Beach HS - HVAC and Roofing - GOB Renovations	1367d	30-Jun-24	18-Jun-23	-378	ARo	80%	[Actual Work Bar]																							
P.002036	Deerfield Park ES - SMART Program Renovations	1573d	30-Jun-24	26-Jun-23	-370	TG	93%	[Actual Work Bar]																							
P.001721	Pompano Beach MS - GOB Renovations	1985d	30-Jun-24	29-Apr-24	-62	ChS	98%	[Actual Work Bar]																							
P.001808	Tedder ES - SMART Program Renovations	1504d	30-Jun-24	05-Apr-24	-86	JA	88%	[Actual Work Bar]																							

A.3 Advanced Projects

Appendix B – Budget/Cost Reports

B.1 Cost Summary by Project Report



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
District:		\$508,013	\$163,530	\$671,543	\$0	\$671,543	\$786,510	(\$198,669)	\$587,840	\$587,840	\$0	
Broward Education Communications Network (BECON)		\$508,013	\$163,530	\$671,543	\$0	\$671,543	\$786,510	(\$198,669)	\$587,840	\$587,840	\$0	
Becon ITV Center - Install new 800kw Generator	P.001850	\$500,000	\$163,530	\$663,530	\$0	\$663,530	\$786,510	(\$198,669)	\$587,840	\$587,840	\$0	1.00%
Becon ITV Center - Parapet Repair	P.001687	\$8,013	\$0	\$8,013	\$0	\$8,013	\$0	\$0	\$0	\$0	\$0	0.00%
District: 1		\$175,641,666	\$103,882,434	\$279,524,100	\$970,560	\$280,494,659	\$241,636,250	(\$20,307,843)	\$248,368,628	\$195,522,790	\$27,040,221	
Annabel C. Perry Pre K-8		\$2,742,000	\$2,174,930	\$4,916,930	\$107,874	\$5,024,804	\$4,058,579	\$101,286	\$4,916,930	\$4,916,930	\$757,065	
Annabel C. Perry Pre K-8 - GOB Renovations (Media Center Improvements)	P.001728-MCI	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	0.00%
Annabel C. Perry Pre K-8 - SMART GOB Renovations	P.001728	\$2,742,000	\$2,174,930	\$4,916,930	\$107,874	\$5,024,804	\$4,058,579	\$101,286	\$4,916,930	\$4,916,930	\$757,065	1.00%
Annabel C. Perry Pre K-8 (f.k.a. Annabel C. Perry Elementary School)		\$380,500	\$300,000	\$680,500	\$0	\$680,500	\$437,136	(\$9,188)	\$458,147	\$451,497	\$30,198	
Annabel C. Perry PK-8 - Kitchen HVAC - SMART Program	P.002814	\$380,500	\$300,000	\$680,500	\$0	\$680,500	\$437,136	(\$9,188)	\$458,147	\$451,497	\$30,198	0.99%
Apollo Middle School		\$6,915,000	\$5,317,777	\$12,232,777	\$0	\$12,232,777	\$11,165,506	(\$1,663,857)	\$10,657,328	\$9,745,906	\$1,155,680	
Apollo MS - SMART Program Renovations	P.002110	\$6,915,000	\$1,257,777	\$8,172,777	\$0	\$8,172,777	\$5,804,777	(\$88,088)	\$6,872,368	\$6,231,762	\$1,155,680	0.90%
Apollo MS - SMART Roof Carve Out	P.002110-RC1	\$0	\$4,060,000	\$4,060,000	\$0	\$4,060,000	\$5,360,729	(\$1,575,769)	\$3,784,960	\$3,514,145	\$0	0.93%
Attucks Middle School		\$5,045,965	\$884,153	\$5,930,118	\$0	\$5,930,118	\$5,369,746	(\$697,373)	\$5,685,536	\$5,071,182	\$1,013,163	
Attucks MS - Roofing Bldg 1,4,7 SMART Program	P.001633-RC1	\$223,925	\$0	\$223,925	\$0	\$223,925	\$223,925	\$0	\$223,925	\$223,925	\$0	1.00%
Attucks MS - Roofing Building 8 SMART Program	P.001633	\$1,383,125	(\$387,077)	\$996,048	\$0	\$996,048	\$493,905	(\$24,729)	\$894,623	\$894,623	\$425,447	1.00%
Attucks MS - SMART Media Center Improvements	P.001686-MCI	\$398,137	(\$82,811)	\$315,326	\$0	\$315,326	\$375,334	(\$60,008)	\$315,326	\$315,326	\$0	1.00%
Attucks MS - SMART Program Renovations	P.001686	\$3,040,778	\$1,354,041	\$4,394,819	\$0	\$4,394,819	\$4,276,582	(\$612,637)	\$4,251,662	\$3,637,308	\$587,717	0.86%
Beachside Montessori Village		\$50,835	\$0	\$50,835	\$0	\$50,835	\$0	\$0	\$0	\$0	\$0	
Beachside Montessori - Playground Safety Surface	P.002546	\$50,835	\$0	\$50,835	\$0	\$50,835	\$0	\$0	\$0	\$0	\$0	0.00%
Boulevard Heights Elementary School		\$3,790,000	\$2,265,165	\$6,055,165	\$0	\$6,055,165	\$6,418,608	(\$1,240,852)	\$5,889,799	\$5,841,016	\$712,043	
Boulevard Heights ES - SMART Program Renovations	P.002065	\$3,790,000	\$2,265,165	\$6,055,165	\$0	\$6,055,165	\$6,418,608	(\$1,240,852)	\$5,889,799	\$5,841,016	\$712,043	0.99%
Colbert Museum Magnet		\$756,000	\$750,211	\$1,506,211	\$70,937	\$1,577,148	\$1,512,926	(\$168,170)	\$1,506,211	\$1,506,211	\$161,455	
Colbert Museum Magnet - SMART Program Renovations	P.001937	\$756,000	\$750,211	\$1,506,211	\$70,937	\$1,577,148	\$1,512,926	(\$168,170)	\$1,506,211	\$1,506,211	\$161,455	1.00%
Collins Elementary School		\$1,774,000	\$1,090,314	\$2,864,314	\$0	\$2,864,314	\$2,365,016	\$89,901	\$2,662,303	\$2,286,374	\$207,386	



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Collins ES - SMART Program Renovations and Restroom Renovations	P.001659	\$1,774,000	\$1,090,314	\$2,864,314	\$0	\$2,864,314	\$2,365,016	\$89,901	\$2,662,303	\$2,286,374	\$207,386	0.81%
Dania Elementary School		\$2,542,000	\$932,000	\$3,474,000	\$0	\$3,474,000	\$2,761,686	\$55,835	\$3,138,022	\$1,817,106	\$320,501	
Dania ES - SMART Demolition of Bldg 2	P.002061-DEM	\$40,000	\$150,000	\$190,000	\$0	\$190,000	\$39,300	\$50,652	\$89,952	\$50,652	\$0	0.56%
Dania ES - SMART Program Renovations	P.002061	\$2,502,000	\$782,000	\$3,284,000	\$0	\$3,284,000	\$2,722,386	\$5,183	\$3,048,070	\$1,766,454	\$320,501	0.58%
Driftwood Elementary School		\$10,416,000	\$0	\$10,416,000	\$0	\$10,416,000	\$6,988,215	(\$876,484)	\$6,499,144	\$4,374,079	\$387,413	
Driftwood ES - SMART Program Renovations	P.002064	\$1,735,000	\$2,120,000	\$3,855,000	\$0	\$3,855,000	\$3,308,075	(\$183,196)	\$3,512,292	\$2,076,473	\$387,413	0.59%
Driftwood ES - SMART Roofing	P.002064-RC1	\$5,481,000	(\$2,120,000)	\$3,361,000	\$0	\$3,361,000	\$3,680,140	(\$693,288)	\$2,986,851	\$2,297,606	\$0	0.77%
Driftwood ES - Structural Repairs & Roofing Bldg 3,4 & 9	P.002989	\$3,200,000	\$0	\$3,200,000	\$0	\$3,200,000	\$0	\$0	\$0	\$0	\$0	0.00%
Driftwood Middle School		\$5,544,000	\$2,801,700	\$8,345,700	\$0	\$8,345,700	\$8,237,458	(\$1,212,601)	\$8,039,809	\$7,672,209	\$1,014,952	
Driftwood MS - SMART Program Renovations	P.001837	\$5,544,000	\$2,801,700	\$8,345,700	\$0	\$8,345,700	\$8,237,458	(\$1,212,601)	\$8,039,809	\$7,672,209	\$1,014,952	0.95%
Gulfstream Academy of Hallandale Beach K-8 (f.k.a. Hallandale Adult & Community Center)		\$5,544,700	(\$84,417)	\$5,460,283	\$0	\$5,460,283	\$4,688,695	\$140,835	\$5,460,283	\$5,460,283	\$630,753	
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations	P.001822	\$5,161,700	(\$52,956)	\$5,108,744	\$0	\$5,108,744	\$4,373,148	\$140,835	\$5,108,744	\$5,108,744	\$594,761	1.00%
Gulfstream Academy of Hallandale Beach K-8 - Roof Replace 9 & 13	P.001616	\$383,000	(\$31,460)	\$351,540	\$0	\$351,540	\$315,547	\$0	\$351,540	\$351,540	\$35,993	1.00%
Gulfstream Academy of Hallandale Beach K-8 (f.k.a. Hallandale Elementary)		\$1,090,000	\$1,144,821	\$2,234,821	\$0	\$2,234,821	\$2,099,034	(\$227,600)	\$2,151,533	\$1,761,378	\$280,099	
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations	P.002072	\$1,090,000	\$1,144,821	\$2,234,821	\$0	\$2,234,821	\$2,099,034	(\$227,600)	\$2,151,533	\$1,761,378	\$280,099	0.82%
Gulfstream Early Childhood Center of Excellence		\$3,146,363	\$3,251,333	\$6,397,696	\$0	\$6,397,696	\$5,749,476	(\$60,182)	\$6,372,868	\$6,184,595	\$683,574	
Gulfstream Early Learning Center - SMART Program Renovations	P.002055	\$3,146,363	\$3,251,333	\$6,397,696	\$0	\$6,397,696	\$5,749,476	(\$60,182)	\$6,372,868	\$6,184,595	\$683,574	0.97%
Hallandale High School		\$7,019,666	\$994,065	\$8,013,731	\$0	\$8,013,731	\$7,294,027	(\$533,884)	\$7,660,451	\$6,810,115	\$900,308	
Hallandale Magnet HS - SMART Program Renovations	P.002115	\$7,019,666	\$994,065	\$8,013,731	\$0	\$8,013,731	\$7,294,027	(\$533,884)	\$7,660,451	\$6,810,115	\$900,308	0.87%
Henry D. Perry Education Center		\$5,807,000	\$3,501,580	\$9,308,580	\$0	\$9,308,580	\$8,818,435	(\$920,499)	\$9,112,602	\$9,050,505	\$1,214,666	
Henry D. Perry Education Center - SMART Program Renovations	P.001986	\$5,807,000	\$3,501,580	\$9,308,580	\$0	\$9,308,580	\$8,818,435	(\$920,499)	\$9,112,602	\$9,050,505	\$1,214,666	0.99%
Hollywood Central Elementary School		\$4,817,000	\$3,841,350	\$8,658,350	(\$6,055)	\$8,652,295	\$8,265,628	(\$759,485)	\$8,506,343	\$8,506,343	\$1,000,200	
Hollywood Central ES - SMART Program Renovations	P.001983	\$4,817,000	\$3,841,350	\$8,658,350	(\$6,055)	\$8,652,295	\$8,265,628	(\$759,485)	\$8,506,343	\$8,506,343	\$1,000,200	1.00%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Hollywood Hills Elementary School		\$2,999,000	\$3,983,224	\$6,982,224	\$0	\$6,982,224	\$6,848,506	(\$721,721)	\$6,712,356	\$3,524,552	\$585,571	
Hollywood Hills ES - SMART Program Renovations	P.001845	\$2,999,000	\$3,983,224	\$6,982,224	\$0	\$6,982,224	\$6,848,506	(\$721,721)	\$6,712,356	\$3,524,552	\$585,571	0.52%
Hollywood Hills High School		\$15,061,000	\$7,154,351	\$22,215,351	\$0	\$22,215,351	\$22,161,436	(\$1,852,896)	\$21,743,679	\$21,575,647	\$1,435,139	
Hollywood Hills HS - SMART Program Renovations	P.001806	\$15,061,000	\$7,154,351	\$22,215,351	\$0	\$22,215,351	\$22,161,436	(\$1,852,896)	\$21,743,679	\$21,575,647	\$1,435,139	0.99%
Hollywood Park Elementary School		\$4,185,000	\$2,780,250	\$6,965,250	\$0	\$6,965,250	\$6,783,918	(\$1,007,616)	\$6,682,494	\$6,490,497	\$906,192	
Hollywood Park ES - SMART GOB Renovations	P.001788	\$4,185,000	\$2,780,250	\$6,965,250	\$0	\$6,965,250	\$6,783,918	(\$1,007,616)	\$6,682,494	\$6,490,497	\$906,192	0.97%
Lake Forest Elementary School		\$2,388,000	\$1,154,155	\$3,542,155	\$0	\$3,542,155	\$3,506,013	(\$524,327)	\$3,433,503	\$3,418,997	\$451,817	
Lake Forest ES - Repair Roof on Bldg 4	P.001484	\$475,000	(\$104,006)	\$370,994	\$0	\$370,994	\$405,029	(\$69,238)	\$370,994	\$370,994	\$35,203	1.00%
Lake Forest ES - SMART Program Renovations	P.001886	\$1,913,000	\$1,258,161	\$3,171,161	\$0	\$3,171,161	\$3,100,984	(\$455,088)	\$3,062,509	\$3,048,003	\$416,613	0.98%
Mary M. Bethune Elementary School		\$3,151,000	\$1,466,000	\$4,617,000	\$0	\$4,617,000	\$3,193,122	\$166,101	\$4,051,526	\$2,897,255	\$692,303	
Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)	P.002984	\$0	\$1,466,000	\$1,466,000	\$0	\$1,466,000	\$1,315,661	\$0	\$1,436,000	\$467,402	\$120,339	0.33%
Mary M. Bethune ES - SMART Program Demo - Phase 1	P.002125	\$3,151,000	\$0	\$3,151,000	\$0	\$3,151,000	\$1,877,461	\$166,101	\$2,615,526	\$2,429,853	\$571,964	0.93%
McArthur High School		\$25,076,496	\$17,594,831	\$42,671,327	\$0	\$42,671,327	\$38,417,670	(\$2,498,595)	\$39,611,232	\$7,855,863	\$3,692,157	
McArthur HS - New Classroom Addition	P.002892	\$5,800,000	\$16,635,327	\$22,435,327	\$0	\$22,435,327	\$20,380,218	(\$1,857,610)	\$20,314,991	\$2,857,574	\$1,792,382	0.14%
McArthur HS - Roofing Bldg 12, 13, 16-18, 21, 24-26 - SMART Program	P.002884	\$2,439,600	\$0	\$2,439,600	\$0	\$2,439,600	\$2,177,657	\$0	\$2,277,657	\$100,000	\$100,000	0.04%
McArthur HS - SMART Demolition of Bldgs 6 & 7	P.001954-DEM	\$1,025,400	(\$73,921)	\$951,479	\$0	\$951,479	\$952,800	(\$1,321)	\$951,479	\$951,479	\$0	1.00%
McArthur HS - SMART Program Renovations	P.001954	\$15,811,496	\$1,033,425	\$16,844,921	\$0	\$16,844,921	\$14,906,994	(\$639,664)	\$16,067,105	\$3,946,811	\$1,799,775	0.25%
McNicol Middle School		\$1,345,000	(\$79,415)	\$1,265,585	\$0	\$1,265,585	\$1,101,458	\$1,512	\$1,265,585	\$1,265,585	\$162,615	
McNicol MS - SMART Program Renovations	P.001941	\$1,345,000	(\$79,415)	\$1,265,585	\$0	\$1,265,585	\$1,101,458	\$1,512	\$1,265,585	\$1,265,585	\$162,615	1.00%
Miramar Elementary School		\$3,798,000	\$2,122,758	\$5,920,758	\$174,060	\$6,094,818	\$5,618,160	(\$369,441)	\$5,920,758	\$5,920,758	\$672,039	
Miramar ES - SMART GOB Renovations	P.001727	\$3,798,000	\$2,122,758	\$5,920,758	\$174,060	\$6,094,818	\$5,618,160	(\$369,441)	\$5,920,758	\$5,920,758	\$672,039	1.00%
Oakridge Elementary School		\$3,606,000	\$2,310,006	\$5,916,006	\$68,040	\$5,984,046	\$5,246,242	\$181,246	\$5,896,441	\$5,225,690	\$468,953	
Oakridge ES - SMART - Building 2 Renovations	P.002663	\$0	\$1,105,322	\$1,105,322	\$0	\$1,105,322	\$600,000	\$439,176	\$1,105,221	\$1,096,674	\$66,045	0.99%
Oakridge ES - SMART GOB Renovations	P.001712	\$3,606,000	\$1,204,684	\$4,810,684	\$68,040	\$4,878,724	\$4,646,242	(\$257,930)	\$4,791,220	\$4,129,016	\$402,908	0.83%
Olsen Middle School		\$7,073,000	\$3,981,315	\$11,054,315	\$0	\$11,054,315	\$11,326,218	(\$1,412,958)	\$10,794,055	\$10,450,134	\$880,794	
Olsen MS - SMART Program Renovations	P.001955	\$7,073,000	\$3,981,315	\$11,054,315	\$0	\$11,054,315	\$11,326,218	(\$1,412,958)	\$10,794,055	\$10,450,134	\$880,794	0.97%
Pasadena Lakes Elementary School		\$4,023,000	\$4,461,239	\$8,484,239	\$184,093	\$8,668,332	\$8,163,602	(\$474,193)	\$8,452,804	\$8,214,025	\$763,395	
Pasadena Lakes ES - SMART Program Renovations	P.001634	\$4,023,000	\$4,461,239	\$8,484,239	\$184,093	\$8,668,332	\$8,163,602	(\$474,193)	\$8,452,804	\$8,214,025	\$763,395	0.97%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Pembroke Pines Elementary School		\$3,909,000	\$1,175,000	\$5,084,000	\$0	\$5,084,000	\$4,391,056	(\$81,686)	\$5,021,930	\$4,872,824	\$712,560	
Pembroke Pines ES - SMART Program Renovations	P.001864	\$3,909,000	\$1,175,000	\$5,084,000	\$0	\$5,084,000	\$4,391,056	(\$81,686)	\$5,021,930	\$4,872,824	\$712,560	0.96%
Sheridan Hills Elementary School		\$3,291,764	\$3,795,916	\$7,087,680	\$177,277	\$7,264,957	\$6,799,635	(\$880,196)	\$6,753,794	\$6,389,713	\$834,356	
Sheridan Hills ES - SMART Building Renovations	P.001636	\$3,291,764	\$3,795,916	\$7,087,680	\$177,277	\$7,264,957	\$6,799,635	(\$880,196)	\$6,753,794	\$6,389,713	\$834,356	0.94%
Sheridan Park Elementary School		\$3,123,377	\$998,906	\$4,122,283	\$0	\$4,122,283	\$3,317,563	(\$11,167)	\$3,870,815	\$3,575,105	\$564,419	
Sheridan Park ES - Safety/Ventilation	P.000967	\$8,377	\$0	\$8,377	\$0	\$8,377	\$0	\$0	\$0	\$0	\$0	0.00%
Sheridan Park ES - SMART Program Renovations	P.002071	\$3,115,000	\$998,906	\$4,113,906	\$0	\$4,113,906	\$3,317,563	(\$11,167)	\$3,870,815	\$3,575,105	\$564,419	0.92%
Sheridan Technical Center		\$11,770,000	\$7,380,000	\$19,150,000	\$0	\$19,150,000	\$5,990,875	(\$1,113,241)	\$6,266,361	\$1,867,096	\$1,388,727	
Sheridan Technical College - SMART Program Renovations	P.002060	\$7,770,000	\$7,380,000	\$15,150,000	\$0	\$15,150,000	\$880,203	\$0	\$2,268,930	\$1,867,096	\$1,388,727	0.82%
Sheridan Technical College - SMART Roof Carve Out	P.002060-RC1	\$4,000,000	\$0	\$4,000,000	\$0	\$4,000,000	\$5,110,673	(\$1,113,241)	\$3,997,432	\$0	\$0	0.00%
South Broward High School		\$5,952,000	\$6,887,529	\$12,839,529	\$0	\$12,839,529	\$10,145,387	(\$728,025)	\$10,366,423	\$8,822,710	\$949,060	
South Broward HS - SMART Program Renovations	P.001838	\$5,952,000	\$4,647,529	\$10,599,529	\$0	\$10,599,529	\$10,145,387	(\$728,025)	\$10,366,423	\$8,822,710	\$949,060	0.91%
South Broward HS - SMART Roof Carve Out	P.001838-RC1	\$0	\$2,240,000	\$2,240,000	\$0	\$2,240,000	\$0	\$0	\$0	\$0	\$0	0.00%
Stirling Elementary School		\$2,221,000	\$4,155,295	\$6,376,295	\$0	\$6,376,295	\$4,433,754	(\$601,169)	\$4,224,383	\$3,246,857	\$391,798	
Stirling ES - SMART Program Renovations	P.001905	\$2,221,000	\$4,155,295	\$6,376,295	\$0	\$6,376,295	\$4,433,754	(\$601,169)	\$4,224,383	\$3,246,857	\$391,798	0.77%
The Quest Center		\$1,688,000	\$135,000	\$1,823,000	\$192,334	\$2,015,334	\$1,403,874	\$143,997	\$1,816,651	\$1,705,657	\$268,781	
The Quest Center - SMART Program Renovations	P.001892	\$1,688,000	\$135,000	\$1,823,000	\$192,334	\$2,015,334	\$1,403,874	\$143,997	\$1,816,651	\$1,705,657	\$268,781	0.95%
Watkins Elementary School		\$921,000	\$2,029,932	\$2,950,932	\$2,000	\$2,952,932	\$3,015,553	(\$401,113)	\$2,950,932	\$2,950,932	\$336,492	
Watkins ES - SMART Program Renovations	P.002074	\$921,000	\$2,029,932	\$2,950,932	\$2,000	\$2,952,932	\$3,015,553	(\$401,113)	\$2,950,932	\$2,950,932	\$336,492	1.00%
West Hollywood Elementary School		\$2,679,000	\$1,231,160	\$3,910,160	\$0	\$3,910,160	\$3,542,039	(\$140,033)	\$3,815,601	\$3,797,163	\$413,595	
West Hollywood ES - SMART Program Renovations	P.001794	\$2,679,000	\$1,231,160	\$3,910,160	\$0	\$3,910,160	\$3,542,039	(\$140,033)	\$3,815,601	\$3,797,163	\$413,595	1.00%
District: 2		\$75,614,041	\$63,438,720	\$139,052,761	\$352,400	\$139,405,161	\$132,712,773	(\$11,481,624)	\$135,618,788	\$124,656,813	\$14,387,638	
Chapel Trail Elementary School		\$1,688,000	\$2,850,436	\$4,538,436	\$215,837	\$4,754,273	\$4,129,187	(\$347,310)	\$4,356,313	\$4,317,654	\$574,436	
Chapel Trail ES - SMART Program Renovations	P.001732	\$1,688,000	\$2,850,436	\$4,538,436	\$215,837	\$4,754,273	\$4,129,187	(\$347,310)	\$4,356,313	\$4,317,654	\$574,436	0.99%
Charles W. Flanagan High School		\$8,851,500	\$6,691,782	\$15,543,282	\$0	\$15,543,282	\$15,847,467	(\$2,176,433)	\$15,437,379	\$14,496,995	\$1,766,345	
Charles W. Flanagan HS - Re-Roofing Building 4	P.002589	\$318,500	\$0	\$318,500	\$0	\$318,500	\$312,731	\$0	\$312,731	\$312,731	\$0	1.00%
Charles W. Flanagan HS - SMART Program Renovations	P.001847	\$8,533,000	\$6,691,782	\$15,224,782	\$0	\$15,224,782	\$15,534,737	(\$2,176,433)	\$15,124,649	\$14,184,265	\$1,766,345	0.94%
Coconut Palm Elementary School		\$1,056,000	\$1,644,300	\$2,700,300	\$0	\$2,700,300	\$2,540,863	(\$136,229)	\$2,684,297	\$2,416,588	\$279,664	
Coconut Palm ES - SMART Program Renovations	P.002088	\$1,056,000	\$1,644,300	\$2,700,300	\$0	\$2,700,300	\$2,540,863	(\$136,229)	\$2,684,297	\$2,416,588	\$279,664	0.89%
Coral Cove Elementary School		\$148,000	(\$113,704)	\$34,296	\$0	\$34,296	\$51,071	(\$28,275)	\$34,296	\$34,296	\$11,500	



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Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Coral Cove ES - SMART HVAC Improvements	P.002122	\$148,000	(\$113,704)	\$34,296	\$0	\$34,296	\$51,071	(\$28,275)	\$34,296	\$34,296	\$11,500	1.00%
Everglades High School		\$3,669,000	\$2,279,885	\$5,948,885	\$0	\$5,948,885	\$6,373,719	(\$1,074,985)	\$5,948,885	\$5,948,885	\$650,150	
Everglades HS - SMART Program Renovations	P.001985	\$3,669,000	\$2,279,885	\$5,948,885	\$0	\$5,948,885	\$6,373,719	(\$1,074,985)	\$5,948,885	\$5,948,885	\$650,150	1.00%
Fairway Elementary School		\$4,003,000	\$3,507,900	\$7,510,900	\$0	\$7,510,900	\$6,661,551	\$109,140	\$7,365,138	\$7,348,447	\$594,447	
Fairway ES - SMART Program Renovations	P.001785	\$4,003,000	\$3,507,900	\$7,510,900	\$0	\$7,510,900	\$6,661,551	\$109,140	\$7,365,138	\$7,348,447	\$594,447	0.99%
Hawkes Bluff Elementary School		\$2,903,000	\$3,949,890	\$6,852,890	\$0	\$6,852,890	\$6,590,508	(\$600,170)	\$6,666,851	\$6,648,337	\$676,512	
Hawkes Bluff ES - SMART Program Renovations	P.001784	\$2,903,000	\$3,949,890	\$6,852,890	\$0	\$6,852,890	\$6,590,508	(\$600,170)	\$6,666,851	\$6,648,337	\$676,512	1.00%
Lakeside Elementary School		\$2,899,000	\$1,385,240	\$4,284,240	\$5,000	\$4,289,240	\$4,011,333	(\$427,027)	\$4,048,651	\$3,314,028	\$464,345	
Lakeside ES - SMART Program Renovations	P.002070	\$2,899,000	\$1,385,240	\$4,284,240	\$5,000	\$4,289,240	\$4,011,333	(\$427,027)	\$4,048,651	\$3,314,028	\$464,345	0.82%
Miramar High School		\$11,007,000	\$10,531,560	\$21,538,560	\$0	\$21,538,560	\$22,050,616	(\$3,032,027)	\$21,098,553	\$18,696,022	\$2,079,964	
Miramar HS - SMART Program Renovations	P.002003	\$11,007,000	\$10,531,560	\$21,538,560	\$0	\$21,538,560	\$22,050,616	(\$3,032,027)	\$21,098,553	\$18,696,022	\$2,079,964	0.89%
New Renaissance Middle School		\$3,554,000	\$5,700,400	\$9,254,400	\$0	\$9,254,400	\$8,603,607	(\$546,957)	\$8,765,419	\$4,936,899	\$708,769	
New Renaissance MS - SMART Program Renovations	P.002143	\$3,554,000	\$1,621,400	\$5,175,400	\$0	\$5,175,400	\$4,158,417	(\$34,807)	\$4,832,379	\$3,011,835	\$708,769	0.62%
New Renaissance MS - SMART Roof Carve Out	P.002143-RC1	\$0	\$4,079,000	\$4,079,000	\$0	\$4,079,000	\$4,445,190	(\$512,150)	\$3,933,040	\$1,925,064	\$0	0.49%
Palm Cove Elementary School		\$2,212,000	\$1,238,590	\$3,450,590	\$0	\$3,450,590	\$2,990,812	\$64,817	\$3,450,590	\$3,450,590	\$394,961	
Palm Cove ES - SMART Program Renovations	P.001885	\$2,212,000	\$1,238,590	\$3,450,590	\$0	\$3,450,590	\$2,990,812	\$64,817	\$3,450,590	\$3,450,590	\$394,961	1.00%
Panther Run Elementary School		\$1,434,000	\$1,970,585	\$3,404,585	\$0	\$3,404,585	\$3,596,412	(\$592,103)	\$3,404,585	\$3,404,585	\$400,276	
Panther Run ES - SMART Program Renovations	P.002069	\$1,434,000	\$1,970,585	\$3,404,585	\$0	\$3,404,585	\$3,596,412	(\$592,103)	\$3,404,585	\$3,404,585	\$400,276	1.00%
Pembroke Lakes Elementary School		\$3,820,100	\$1,091,800	\$4,911,900	\$0	\$4,911,900	\$3,249,542	\$1,072,415	\$4,705,720	\$4,398,541	\$383,762	
Pembroke Lakes ES - SMART Program Renovations	P.001842	\$2,554,000	\$102,900	\$2,656,900	\$0	\$2,656,900	\$2,199,169	(\$122,108)	\$2,460,823	\$2,218,441	\$383,762	0.90%
Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program	P.002779	\$1,266,100	\$988,900	\$2,255,000	\$0	\$2,255,000	\$1,050,373	\$1,194,524	\$2,244,897	\$2,180,100	\$0	0.97%
Pines Lakes Elementary School		\$1,483,000	\$242,000	\$1,725,000	\$0	\$1,725,000	\$1,493,674	\$11,703	\$1,679,362	\$1,532,641	\$173,985	
Pines Lakes ES - SMART Program Renovations	P.002004	\$1,483,000	\$242,000	\$1,725,000	\$0	\$1,725,000	\$1,493,674	\$11,703	\$1,679,362	\$1,532,641	\$173,985	0.91%
Pines Middle School		\$395,000	\$306,730	\$701,730	\$0	\$701,730	\$648,049	(\$59,354)	\$635,118	\$597,467	\$46,423	
Pines MS - SMART Program Renovations	P.002130	\$395,000	\$306,730	\$701,730	\$0	\$701,730	\$648,049	(\$59,354)	\$635,118	\$597,467	\$46,423	0.94%
Sea Castle Elementary School		\$2,810,975	\$1,508,179	\$4,319,154	\$0	\$4,319,154	\$3,675,312	(\$312,361)	\$4,216,421	\$4,076,837	\$853,471	
Sea Castle ES - SMART Program Renovations	P.001632	\$2,810,975	\$1,508,179	\$4,319,154	\$0	\$4,319,154	\$3,675,312	(\$312,361)	\$4,216,421	\$4,076,837	\$853,471	0.96%
Silver Lakes Elementary School		\$744,000	\$1,508,382	\$2,252,382	\$131,563	\$2,383,945	\$2,143,386	(\$136,490)	\$2,252,382	\$2,252,382	\$245,487	
Silver Lakes ES - SMART Program Renovations	P.002009	\$744,000	\$1,508,382	\$2,252,382	\$131,563	\$2,383,945	\$2,143,386	(\$136,490)	\$2,252,382	\$2,252,382	\$245,487	1.00%
Silver Palms Elementary School		\$1,343,000	\$2,109,957	\$3,452,957	\$0	\$3,452,957	\$3,183,006	(\$164,900)	\$3,452,957	\$3,452,957	\$434,850	



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Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Silver Palms ES - SMART Program Renovations	P.002146	\$1,343,000	\$2,109,957	\$3,452,957	\$0	\$3,452,957	\$3,183,006	(\$164,900)	\$3,452,957	\$3,452,957	\$434,850	1.00%
Silver Shores Elementary School		\$1,034,000	\$1,168,546	\$2,202,546	\$0	\$2,202,546	\$1,891,446	\$52,438	\$2,202,546	\$2,202,546	\$258,662	
Silver Shores ES - SMART Program Renovations	P.001906	\$1,034,000	\$1,168,546	\$2,202,546	\$0	\$2,202,546	\$1,891,446	\$52,438	\$2,202,546	\$2,202,546	\$258,662	1.00%
Silver Trail Middle School		\$5,865,000	\$920,628	\$6,785,628	\$0	\$6,785,628	\$6,508,797	(\$571,297)	\$6,626,321	\$6,615,251	\$688,821	
Silver Trail MS - Roofing	P.001650	\$605,000	(\$22,522)	\$582,478	\$0	\$582,478	\$594,358	(\$11,880)	\$582,478	\$582,478	\$0	1.00%
Silver Trail MS - SMART GOB Renovations	P.001406	\$5,260,000	\$943,150	\$6,203,150	\$0	\$6,203,150	\$5,914,439	(\$559,417)	\$6,043,843	\$6,032,773	\$688,821	1.00%
Sunset Lakes Elementary School		\$1,211,000	\$1,588,008	\$2,799,008	\$0	\$2,799,008	\$3,005,927	(\$503,193)	\$2,799,008	\$2,799,008	\$296,275	
Sunset Lakes ES - SMART Program Renovations	P.001971	\$1,211,000	\$1,588,008	\$2,799,008	\$0	\$2,799,008	\$3,005,927	(\$503,193)	\$2,799,008	\$2,799,008	\$296,275	1.00%
Sunshine Elementary School		\$1,166,000	\$2,782,448	\$3,948,448	\$0	\$3,948,448	\$3,631,580	(\$103,147)	\$3,792,301	\$3,623,256	\$263,867	
Sunshine ES - SMART Program Renovations	P.002079	\$1,166,000	\$2,782,448	\$3,948,448	\$0	\$3,948,448	\$3,631,580	(\$103,147)	\$3,792,301	\$3,623,256	\$263,867	0.96%
Walter C. Young Middle School		\$9,213,000	\$6,672,560	\$15,885,560	\$0	\$15,885,560	\$15,366,871	(\$1,773,026)	\$15,226,852	\$14,109,163	\$1,633,007	
Walter C. Young MS - SMART Program Renovations	P.002010	\$9,213,000	\$6,672,560	\$15,885,560	\$0	\$15,885,560	\$15,366,871	(\$1,773,026)	\$15,226,852	\$14,109,163	\$1,633,007	0.93%
West Broward High School		\$438,000	(\$406,800)	\$31,200	\$0	\$31,200	\$48,725	(\$33,125)	\$31,200	\$31,200	\$15,600	
West Broward HS - SMART HVAC Improvements	P.002087	\$438,000	(\$406,800)	\$31,200	\$0	\$31,200	\$48,725	(\$33,125)	\$31,200	\$31,200	\$15,600	1.00%
Whispering Pines Education Center		\$2,666,466	\$2,309,417	\$4,975,883	\$0	\$4,975,883	\$4,419,310	(\$173,729)	\$4,737,642	\$3,952,236	\$492,060	
Whispering Pines Education Center - ADA RR & Vis	P.000341	\$566,466	(\$440,163)	\$126,303	\$0	\$126,303	\$73,900	\$7,989	\$126,303	\$126,303	\$44,414	1.00%
Whispering Pines Education Center - SMART Program Renovations	P.002089	\$2,100,000	\$2,749,580	\$4,849,580	\$0	\$4,849,580	\$4,345,410	(\$181,718)	\$4,611,338	\$3,825,932	\$447,646	0.83%
District: 3		\$182,595,135	\$114,221,817	\$296,816,952	\$279,164	\$297,096,117	\$289,893,127	(\$33,633,664)	\$278,721,175	\$202,088,570	\$22,461,712	
Bayview Elementary School		\$1,742,000	\$814,281	\$2,556,281	\$86,394	\$2,642,675	\$2,017,495	\$7,027	\$2,556,281	\$2,556,281	\$531,759	
Bayview ES - GOB Renovations	P.001786	\$1,742,000	\$814,281	\$2,556,281	\$86,394	\$2,642,675	\$2,017,495	\$7,027	\$2,556,281	\$2,556,281	\$531,759	1.00%
Bennett Elementary School		\$2,358,479	(\$544,479)	\$1,814,000	\$0	\$1,814,000	\$761,479	(\$9,000)	\$952,434	\$864,780	\$199,955	
Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program	P.002085-RC1	\$544,479	\$0	\$544,479	\$0	\$544,479	\$544,479	\$0	\$544,479	\$544,479	\$0	1.00%
Bennett ES - SMART Program Renovations	P.002085	\$1,814,000	(\$544,479)	\$1,269,521	\$0	\$1,269,521	\$217,000	(\$9,000)	\$407,955	\$320,301	\$199,955	0.79%
Croissant Park Elementary School		\$3,661,000	\$2,542,910	\$6,203,910	\$0	\$6,203,910	\$5,520,505	(\$305,556)	\$6,119,886	\$5,879,381	\$904,938	
Croissant Park ES - SMART Program Renovations	P.002086	\$3,661,000	\$2,542,910	\$6,203,910	\$0	\$6,203,910	\$5,520,505	(\$305,556)	\$6,119,886	\$5,879,381	\$904,938	0.96%
Cypress Elementary School		\$3,299,167	\$452,897	\$3,752,064	\$0	\$3,752,064	\$3,326,347	\$111,020	\$3,752,064	\$3,752,064	\$314,698	
Cypress ES - SMART Building Renovations	P.001412	\$3,299,167	\$452,897	\$3,752,064	\$0	\$3,752,064	\$3,326,347	\$111,020	\$3,752,064	\$3,752,064	\$314,698	1.00%
Floranada Elementary School		\$776,000	\$2,062,840	\$2,838,840	\$0	\$2,838,840	\$2,760,081	(\$238,624)	\$2,785,628	\$2,753,120	\$264,171	
Floranada ES - SMART Program Renovations	P.002001	\$776,000	\$2,062,840	\$2,838,840	\$0	\$2,838,840	\$2,760,081	(\$238,624)	\$2,785,628	\$2,753,120	\$264,171	0.99%
Fort Lauderdale High School		\$2,409,000	\$1,291,966	\$3,700,966	\$0	\$3,700,966	\$3,467,176	(\$195,668)	\$3,700,966	\$3,700,966	\$429,458	



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Fort Lauderdale HS - SMART Program Renovation	P.001839	\$2,409,000	\$1,291,966	\$3,700,966	\$0	\$3,700,966	\$3,467,176	(\$195,668)	\$3,700,966	\$3,700,966	\$429,458	1.00%
Harbordale Elementary School		\$1,049,000	\$1,025,121	\$2,074,121	\$0	\$2,074,121	\$2,147,266	(\$295,261)	\$2,040,133	\$1,939,675	\$188,128	
Harbordale ES - SMART Program Renovations	P.002068	\$1,049,000	\$1,025,121	\$2,074,121	\$0	\$2,074,121	\$2,147,266	(\$295,261)	\$2,040,133	\$1,939,675	\$188,128	0.95%
James S. Rickards Middle School		\$75,242,000	\$17,864,359	\$93,106,359	\$0	\$93,106,359	\$91,677,420	(\$14,434,123)	\$82,619,975	\$30,205,498	\$5,376,677	
James S. Rickards MS - Replacement of Building 1	P.002775	\$70,000,000	\$12,703,872	\$82,703,872	\$0	\$82,703,872	\$81,648,340	(\$11,849,719)	\$73,626,550	\$21,212,073	\$3,827,929	0.29%
James S. Rickards MS - SMART GOB Renovations	P.001743	\$5,242,000	\$5,160,487	\$10,402,487	\$0	\$10,402,487	\$10,029,080	(\$2,584,404)	\$8,993,424	\$8,993,424	\$1,548,748	1.00%
Lloyd Estates Elementary School		\$2,252,000	\$4,156,047	\$6,408,047	\$109,716	\$6,517,763	\$6,402,667	(\$710,532)	\$6,152,154	\$4,952,372	\$460,019	
Lloyd Estates ES - SMART Program Renovations	P.001824	\$2,252,000	\$4,156,047	\$6,408,047	\$109,716	\$6,517,763	\$6,402,667	(\$710,532)	\$6,152,154	\$4,952,372	\$460,019	0.81%
McNab Elementary School		\$1,295,000	\$1,915,437	\$3,210,437	\$0	\$3,210,437	\$3,407,963	(\$556,964)	\$3,104,944	\$3,003,853	\$253,945	
McNab ES - SMART Program Renovations	P.001964	\$1,295,000	\$1,915,437	\$3,210,437	\$0	\$3,210,437	\$3,407,963	(\$556,964)	\$3,104,944	\$3,003,853	\$253,945	0.97%
Meadowbrook Elementary School		\$1,131,000	(\$237,500)	\$893,500	\$0	\$893,500	\$729,924	(\$96,904)	\$752,901	\$601,788	\$119,881	
Meadowbrook ES - Installation of Switchgear	P.002083-ELE	\$70,000	\$0	\$70,000	\$0	\$70,000	\$0	\$0	\$0	\$0	\$0	0.00%
Meadowbrook ES - SMART Program Renovations	P.002083	\$1,061,000	(\$237,500)	\$823,500	\$0	\$823,500	\$729,924	(\$96,904)	\$752,901	\$601,788	\$119,881	0.79%
New River Middle School		\$2,242,000	\$2,082,600	\$4,324,600	\$0	\$4,324,600	\$3,778,015	(\$99,773)	\$4,113,124	\$2,699,143	\$434,881	
New River MS - SMART GOB Renovations	P.001710	\$2,242,000	\$2,082,600	\$4,324,600	\$0	\$4,324,600	\$3,778,015	(\$99,773)	\$4,113,124	\$2,699,143	\$434,881	0.66%
North Andrews Gardens Elementary School		\$2,278,000	\$5,300,547	\$7,578,547	\$0	\$7,578,547	\$7,704,081	(\$1,051,690)	\$7,271,241	\$6,427,980	\$618,851	
North Andrews Gardens ES - SMART Program Renovations	P.001890	\$2,278,000	\$5,300,547	\$7,578,547	\$0	\$7,578,547	\$7,704,081	(\$1,051,690)	\$7,271,241	\$6,427,980	\$618,851	0.88%
North Side Elementary School		\$1,696,000	\$1,798,214	\$3,494,214	(\$1)	\$3,494,213	\$3,016,360	\$167,417	\$3,491,533	\$2,590,570	\$307,755	
North Side ES - SMART Program Renovations	P.001992	\$1,696,000	\$1,798,214	\$3,494,214	(\$1)	\$3,494,213	\$3,016,360	\$167,417	\$3,491,533	\$2,590,570	\$307,755	0.72%
Northeast High School		\$32,375,512	\$14,604,847	\$46,980,359	\$0	\$46,980,359	\$45,896,147	(\$2,743,987)	\$46,133,639	\$41,938,716	\$2,981,479	
Northeast HS - New Addition and Renovations to Building 12 SMART Program	P.002301	\$17,840,962	\$4,282,446	\$22,123,408	\$0	\$22,123,408	\$22,716,379	(\$2,336,730)	\$21,895,985	\$21,194,524	\$1,516,336	0.97%
Northeast HS - SMART Intercom Tie-in Bldg 29/30	P.002301-ELE	\$108,550	\$0	\$108,550	\$0	\$108,550	\$108,550	\$0	\$108,550	\$108,550	\$0	1.00%
Northeast HS - SMART Program Renovations	P.001684	\$14,426,000	\$10,322,401	\$24,748,401	\$0	\$24,748,401	\$23,071,218	(\$407,257)	\$24,129,104	\$20,635,642	\$1,465,143	0.86%
Oakland Park Elementary School		\$3,061,000	\$2,701,330	\$5,762,330	\$0	\$5,762,330	\$5,567,517	(\$752,132)	\$5,469,280	\$5,422,260	\$653,895	
Oakland Park ES - SMART Program Renovations	P.001895	\$3,061,000	\$2,701,330	\$5,762,330	\$0	\$5,762,330	\$5,567,517	(\$752,132)	\$5,469,280	\$5,422,260	\$653,895	0.99%
Pine Ridge Education Center		\$74,000	(\$21,657)	\$52,343	\$0	\$52,343	\$20,418	\$23,925	\$52,343	\$52,343	\$8,000	
Pine Ridge Education Center - SMART HVAC Improvements	P.002121	\$74,000	(\$21,657)	\$52,343	\$0	\$52,343	\$20,418	\$23,925	\$52,343	\$52,343	\$8,000	1.00%
Riverland Elementary School		\$1,506,000	\$2,551,192	\$4,057,192	\$0	\$4,057,192	\$4,037,285	(\$558,168)	\$3,824,365	\$3,777,512	\$345,249	



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Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Riverland ES - SMART Program Renovations	P.001987	\$1,506,000	\$2,551,192	\$4,057,192	\$0	\$4,057,192	\$4,037,285	(\$558,168)	\$3,824,365	\$3,777,512	\$345,249	0.99%
Seagull Alternative High School		\$1,324,000	\$1,131,082	\$2,455,082	\$83,055	\$2,538,137	\$2,080,426	\$51,474	\$2,345,713	\$2,165,129	\$213,812	
Seagull Alternative HS - SMART Program Renovations	P.001951	\$1,324,000	\$1,131,082	\$2,455,082	\$83,055	\$2,538,137	\$2,080,426	\$51,474	\$2,345,713	\$2,165,129	\$213,812	0.89%
Sheridan Technical High School		\$2,070,000	\$3,874,000	\$5,944,000	\$0	\$5,944,000	\$5,001,435	(\$779,489)	\$4,785,776	\$2,873,918	\$563,830	
Sheridan Technical HS - SMART Program Renovations	P.002128	\$2,070,000	\$3,874,000	\$5,944,000	\$0	\$5,944,000	\$5,001,435	(\$779,489)	\$4,785,776	\$2,873,918	\$563,830	0.60%
Stephen Foster Elementary School		\$2,339,000	\$3,178,497	\$5,517,497	\$0	\$5,517,497	\$5,599,275	(\$876,972)	\$5,310,329	\$5,253,738	\$588,026	
Stephen Foster ES - SMART Program Renovations	P.002067	\$2,339,000	\$3,178,497	\$5,517,497	\$0	\$5,517,497	\$5,599,275	(\$876,972)	\$5,310,329	\$5,253,738	\$588,026	0.99%
Stranahan High School		\$23,200,977	\$28,935,107	\$52,136,084	\$0	\$52,136,084	\$53,659,378	(\$6,372,495)	\$50,504,047	\$41,136,538	\$3,217,164	
Stranahan HS - Cafeteria Additions / Renovations	P.002163	\$6,675,000	\$14,981,760	\$21,656,760	\$0	\$21,656,760	\$23,123,437	(\$3,379,774)	\$20,960,512	\$15,591,554	\$1,216,849	0.74%
Stranahan HS - Pool Repairs	P.001677	\$583,400	\$1,299,690	\$1,883,090	\$0	\$1,883,090	\$1,143,799	\$726,607	\$1,883,090	\$1,883,090	\$12,685	1.00%
Stranahan HS - SMART GOB Renovations	P.001683	\$15,442,577	\$11,653,657	\$27,096,234	\$0	\$27,096,234	\$28,020,204	(\$3,719,328)	\$26,288,506	\$22,860,241	\$1,987,630	0.87%
Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9	P.001683-RC1	\$500,000	\$1,000,000	\$1,500,000	\$0	\$1,500,000	\$1,371,939	\$0	\$1,371,939	\$801,652	\$0	0.58%
Sunrise Middle School		\$2,706,000	\$3,950,050	\$6,656,050	\$0	\$6,656,050	\$6,619,088	(\$909,537)	\$6,479,775	\$6,417,299	\$770,224	
Sunrise MS - SMART Program Renovations	P.001819	\$2,706,000	\$3,950,050	\$6,656,050	\$0	\$6,656,050	\$6,619,088	(\$909,537)	\$6,479,775	\$6,417,299	\$770,224	0.99%
Virginia Shuman Young Elementary School		\$2,024,000	\$2,639,099	\$4,663,099	\$0	\$4,663,099	\$4,771,227	(\$734,270)	\$4,464,887	\$3,498,749	\$427,930	
Virginia Shuman Young ES - SMART 4 Modular Classrooms	P.002841	\$300,000	(\$265,131)	\$34,869	\$0	\$34,869	\$398,534	(\$378,665)	\$34,869	\$34,869	\$15,000	1.00%
Virginia Shuman Young ES - SMART Program Renovations	P.002000	\$1,724,000	\$2,904,230	\$4,628,230	\$0	\$4,628,230	\$4,372,693	(\$355,605)	\$4,430,018	\$3,463,880	\$412,930	0.78%
Westwood Heights Elementary School		\$1,720,000	\$2,205,189	\$3,925,189	\$0	\$3,925,189	\$3,699,598	(\$124,264)	\$3,925,189	\$3,925,189	\$349,856	
Westwood Heights ES - SMART Program Renovations	P.001993	\$1,720,000	\$2,205,189	\$3,925,189	\$0	\$3,925,189	\$3,699,598	(\$124,264)	\$3,925,189	\$3,925,189	\$349,856	1.00%
Whiddon Rogers Educational Center		\$5,326,000	\$5,577,680	\$10,903,680	\$0	\$10,903,680	\$10,496,126	(\$1,083,602)	\$10,503,753	\$8,805,632	\$1,091,230	
Whiddon-Rogers Education Center - SMART GOB Renovations	P.001711	\$5,326,000	\$5,577,680	\$10,903,680	\$0	\$10,903,680	\$10,496,126	(\$1,083,602)	\$10,503,753	\$8,805,632	\$1,091,230	0.84%
Wilton Manors Elementary School		\$3,438,000	\$2,370,160	\$5,808,160	\$0	\$5,808,160	\$5,728,428	(\$1,065,515)	\$5,508,814	\$4,894,077	\$845,901	
Wilton Manors ES - SMART Program Renovations	P.001917	\$3,438,000	\$2,370,160	\$5,808,160	\$0	\$5,808,160	\$5,728,428	(\$1,065,515)	\$5,508,814	\$4,894,077	\$845,901	0.88%
District: 4		\$193,437,419	\$87,535,166	\$280,972,585	(\$665,090)	\$280,307,496	\$249,107,424	(\$28,947,052)	\$245,951,080	\$207,155,893	\$25,790,708	
Broadview Elementary School		\$2,791,386	\$2,683,744	\$5,475,130	\$0	\$5,475,130	\$5,231,958	(\$384,367)	\$5,379,606	\$4,385,443	\$532,015	
Broadview ES - SMART Program Renovations	P.001638	\$2,791,386	\$2,683,744	\$5,475,130	\$0	\$5,475,130	\$5,231,958	(\$384,367)	\$5,379,606	\$4,385,443	\$532,015	0.82%
Challenger Elementary School		\$1,349,000	\$2,206,100	\$3,555,100	\$0	\$3,555,100	\$3,648,603	(\$582,240)	\$3,371,661	\$3,257,364	\$305,298	
Challenger ES - SMART Program Renovations	P.002040	\$1,349,000	\$2,206,100	\$3,555,100	\$0	\$3,555,100	\$3,648,603	(\$582,240)	\$3,371,661	\$3,257,364	\$305,298	0.97%



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Coral Glades High School		\$25,366,000	\$4,486,775	\$29,852,775	\$0	\$29,852,775	\$7,496,816	(\$1,324,137)	\$6,799,233	\$6,498,791	\$626,554	
Coral Glades HS - New Auditorium Facility	P.002950	\$23,000,000	\$100,000	\$23,100,000	\$0	\$23,100,000	\$457,350	\$0	\$457,350	\$203,467	\$0	1.00%
Coral Glades HS - SMART Program Renovations	P.002080	\$2,366,000	\$4,386,775	\$6,752,775	\$0	\$6,752,775	\$7,039,466	(\$1,324,137)	\$6,341,883	\$6,295,324	\$626,554	0.99%
Coral Park Elementary School		\$1,681,000	(\$491,230)	\$1,189,770	\$105,790	\$1,295,560	\$1,020,295	(\$39,796)	\$1,189,770	\$1,189,770	\$209,271	
Coral Park ES - SMART Program Renovations	P.002045	\$1,681,000	(\$491,230)	\$1,189,770	\$105,790	\$1,295,560	\$1,020,295	(\$39,796)	\$1,189,770	\$1,189,770	\$209,271	1.00%
Coral Springs High School		\$11,171,000	\$3,763,867	\$14,934,867	\$0	\$14,934,867	\$14,866,030	(\$1,700,770)	\$14,899,302	\$13,153,146	\$1,734,043	
Coral Springs HS - SMART Program Renovations	P.001765	\$11,171,000	\$3,763,867	\$14,934,867	\$0	\$14,934,867	\$14,866,030	(\$1,700,770)	\$14,899,302	\$13,153,146	\$1,734,043	0.88%
Coral Springs Middle School		\$12,189,223	\$10,692,183	\$22,881,406	\$0	\$22,881,406	\$21,312,599	(\$3,182,161)	\$20,118,809	\$11,959,748	\$1,988,371	
Coral Springs MS - Provide Fire Sprinkle	P.000441	\$1,687,223	\$42,218	\$1,729,441	\$0	\$1,729,441	\$1,543,633	(\$109,681)	\$1,603,493	\$1,117,658	\$169,541	0.70%
Coral Springs MS - SMART Program Renovations	P.001979	\$10,502,000	\$10,649,965	\$21,151,965	\$0	\$21,151,965	\$19,768,966	(\$3,072,479)	\$18,515,316	\$10,842,091	\$1,818,829	0.51%
Coral Springs Pre K-8		\$4,592,243	\$4,965,348	\$9,557,591	\$0	\$9,557,591	\$8,584,110	(\$472,472)	\$9,025,203	\$6,229,276	\$913,565	
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler	P.001923	\$1,735,262	\$1,354,008	\$3,089,270	\$0	\$3,089,270	\$2,699,873	(\$131,900)	\$2,812,503	\$1,856,373	\$244,530	0.66%
Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program	P.001982-RC1	\$318,981	\$0	\$318,981	\$0	\$318,981	\$318,981	\$0	\$318,981	\$318,981	\$0	1.00%
Coral Springs Pre K-8 - SMART Program Renovations	P.001982	\$2,538,000	\$3,611,340	\$6,149,340	\$0	\$6,149,340	\$5,565,256	(\$340,572)	\$5,893,719	\$4,053,922	\$669,035	0.69%
Country Hills Elementary School		\$4,413,000	\$1,364,500	\$5,777,500	\$0	\$5,777,500	\$5,464,296	(\$406,885)	\$5,711,088	\$5,322,014	\$653,676	
Country Hills ES - SMART Program Renovations	P.002063	\$4,413,000	\$1,364,500	\$5,777,500	\$0	\$5,777,500	\$5,464,296	(\$406,885)	\$5,711,088	\$5,322,014	\$653,676	0.93%
Eagle Ridge Elementary School		\$2,259,000	\$962,713	\$3,221,713	\$68,375	\$3,290,088	\$2,569,308	\$90,495	\$3,221,713	\$3,221,713	\$561,911	
Eagle Ridge ES - SMART GOB Renovations	P.001722	\$2,259,000	\$962,713	\$3,221,713	\$68,375	\$3,290,088	\$2,569,308	\$90,495	\$3,221,713	\$3,221,713	\$561,911	1.00%
Forest Glen Middle School		\$5,189,000	\$3,858,800	\$9,047,800	\$153,183	\$9,200,983	\$9,020,941	(\$1,596,420)	\$8,838,870	\$8,766,187	\$1,414,349	
Forest Glen MS - SMART Program Renovation	P.001865	\$5,189,000	\$3,858,800	\$9,047,800	\$153,183	\$9,200,983	\$9,020,941	(\$1,596,420)	\$8,838,870	\$8,766,187	\$1,414,349	0.99%
Forest Hills Elementary School		\$7,169,774	(\$349,944)	\$6,819,830	(\$1,536,779)	\$5,283,051	\$8,697,966	(\$3,078,990)	\$6,391,186	\$6,391,186	\$772,211	
Forest Hills ES - HVAC Upgrade/Rplcmnt	P.000827	\$2,100,000	(\$1,079,471)	\$1,020,529	\$0	\$1,020,529	\$1,047,903	(\$131,468)	\$1,020,529	\$1,020,529	\$104,094	1.00%
Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	\$3,440,774	\$0	\$3,440,774	\$0	\$3,440,774	\$4,540,010	(\$1,321,930)	\$3,218,080	\$3,218,080	\$0	1.00%
Forest Hills ES - SMART Fire Alarm Replacement	P.001678	\$293,000	\$526,700	\$819,700	\$0	\$819,700	\$1,005,304	(\$252,140)	\$783,164	\$783,164	\$30,000	1.00%
Forest Hills ES - SMART Program Renovations	P.001926	\$1,336,000	\$202,827	\$1,538,827	(\$1,536,779)	\$2,049	\$2,104,749	(\$1,373,452)	\$1,369,414	\$1,369,414	\$638,117	1.00%
Heron Heights Elementary School		\$1,692,694	\$148,195	\$1,840,889	\$0	\$1,840,889	\$2,515,327	(\$934,234)	\$1,660,131	\$1,636,511	\$79,038	
Heron Heights ES - Modular Classrooms	P.001629	\$1,035,694	\$0	\$1,035,694	\$0	\$1,035,694	\$1,862,047	(\$852,465)	\$998,490	\$998,490	(\$11,093)	1.00%
Heron Heights ES - SMART Program Renovations	P.002147	\$657,000	\$148,195	\$805,195	\$0	\$805,195	\$653,280	(\$81,769)	\$661,641	\$638,022	\$90,131	0.96%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
J.P. Taravella High School		\$11,448,554	\$4,880,746	\$16,329,300	\$0	\$16,329,300	\$15,702,511	(\$1,684,983)	\$15,717,907	\$14,797,378	\$1,700,379	
J.P. Taravella HS - ADA Restrooms	P.001675	\$458,554	\$171,746	\$630,300	\$0	\$630,300	\$518,010	\$53,747	\$622,140	\$585,898	\$50,383	0.94%
J.P. Taravella HS - SMART Program Renovations	P.001942	\$10,990,000	\$4,709,000	\$15,699,000	\$0	\$15,699,000	\$15,184,501	(\$1,738,730)	\$15,095,767	\$14,211,480	\$1,649,997	0.94%
James S. Hunt Elementary School		\$4,833,000	\$4,470,620	\$9,303,620	\$0	\$9,303,620	\$8,694,374	(\$757,902)	\$8,867,710	\$8,675,820	\$931,238	
James S. Hunt ES - SMART Program Renovations	P.002059	\$4,833,000	\$4,470,620	\$9,303,620	\$0	\$9,303,620	\$8,694,374	(\$757,902)	\$8,867,710	\$8,675,820	\$931,238	0.98%
Maplewood Elementary School		\$2,641,629	\$2,392,773	\$5,034,402	\$0	\$5,034,402	\$4,483,964	(\$22,104)	\$4,974,477	\$4,828,473	\$512,616	
Maplewood ES - SMART Building Renovations	P.001639	\$2,279,629	\$2,392,773	\$4,672,402	\$0	\$4,672,402	\$4,189,072	(\$23,697)	\$4,630,366	\$4,520,778	\$464,990	0.97%
Maplewood ES - SMART HVAC & Media Center	P.001998	\$362,000	\$0	\$362,000	\$0	\$362,000	\$294,891	\$1,593	\$344,111	\$307,695	\$47,627	0.89%
Marjory Stoneman Douglas High School		\$36,461,247	\$11,495,620	\$47,956,867	\$0	\$47,956,867	\$45,998,323	(\$4,634,384)	\$46,247,991	\$32,444,356	\$4,884,053	
Marjory Stoneman Douglas HS - Modular Classrooms (portables)	P.002219	\$6,562,714	(\$522,103)	\$6,040,611	\$0	\$6,040,611	\$5,708,560	(\$432,958)	\$6,040,611	\$6,040,611	\$765,010	1.00%
Marjory Stoneman Douglas HS - New Addition to Replace Building 12	P.002185	\$18,000,000	(\$727,940)	\$17,272,060	\$0	\$17,272,060	\$16,407,283	(\$1,956,138)	\$16,427,842	\$16,427,842	\$1,976,697	1.00%
Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	\$580,578	(\$52,638)	\$527,940	\$0	\$527,940	\$580,578	(\$52,638)	\$527,940	\$527,940	\$0	1.00%
Marjory Stoneman Douglas HS - SMART AHU Installation	P.000817-HVC	\$0	\$1,430,000	\$1,430,000	\$0	\$1,430,000	\$1,342,000	\$0	\$1,342,000	\$1,185,329	\$0	0.88%
Marjory Stoneman Douglas HS - SMART Modular Portable Addition	P.000817-POR	\$650,000	\$100,000	\$750,000	\$0	\$750,000	\$672,524	\$0	\$672,524	\$188,513	\$0	0.28%
Marjory Stoneman Douglas HS - SMART Program Renovations	P.000817	\$10,107,805	\$11,306,800	\$21,414,605	\$0	\$21,414,605	\$20,817,423	(\$2,192,650)	\$20,715,423	\$7,552,469	\$2,090,651	0.36%
Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	P.002587	\$560,150	(\$38,499)	\$521,651	\$0	\$521,651	\$469,955	\$0	\$521,651	\$521,651	\$51,696	1.00%
Millennium 6-12 Collegiate Academy (f.k.a Millennium Middle School)		\$2,935,000	\$2,637,600	\$5,572,600	\$0	\$5,572,600	\$5,576,303	(\$737,751)	\$5,345,009	\$5,138,956	\$506,457	
Millennium 6-12 Collegiate Academy - SMART Program Renovations	P.002046	\$2,935,000	\$2,637,600	\$5,572,600	\$0	\$5,572,600	\$5,576,303	(\$737,751)	\$5,345,009	\$5,138,956	\$506,457	0.95%
Morrow Elementary School		\$2,386,623	\$430,960	\$2,817,583	\$537	\$2,818,120	\$2,199,368	\$83,292	\$2,505,944	\$1,473,004	\$223,284	
Morrow ES - Fire Sprinklers Building 1 - SMART Program	P.002860	\$0	\$900,000	\$900,000	\$0	\$900,000	\$791,855	\$0	\$791,855	\$51,419	\$0	0.06%
Morrow ES - SMART Program Renovations	P.001996	\$2,386,623	(\$469,040)	\$1,917,583	\$537	\$1,918,120	\$1,407,513	\$83,292	\$1,714,089	\$1,421,585	\$223,284	0.83%
North Lauderdale Elementary School		\$2,246,000	\$1,295,350	\$3,541,350	\$80,231	\$3,621,581	\$2,322,228	\$43,285	\$2,671,223	\$1,600,840	\$305,710	
North Lauderdale ES - SMART Fire Sprinklers	P.001903-FSP	\$770,000	\$2,000	\$772,000	\$0	\$772,000	\$771,306	\$0	\$771,306	\$714,530	\$0	0.93%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
North Lauderdale ES - Roofing Building 2, 4 & 5 - SMART Program	P.002870	\$0	\$328,000	\$328,000	\$0	\$328,000	\$298,000	\$0	\$328,000	\$328,000	\$30,000	1.00%
North Lauderdale ES - SMART ADA Restrooms	P.001903-ADA	\$0	\$350,000	\$350,000	\$0	\$350,000	\$0	\$0	\$0	\$0	\$0	0.00%
North Lauderdale ES - SMART Fire Alarm	P.001903-FA1	\$0	\$1,065,000	\$1,065,000	\$0	\$1,065,000	\$1,007,075	\$0	\$1,007,075	\$78,293	\$0	0.08%
North Lauderdale ES - SMART HVAC Improvements	P.001903-HVC	\$40,000	\$448,000	\$488,000	\$0	\$488,000	\$32,140	\$0	\$32,140	\$0	\$0	0.00%
North Lauderdale ES - SMART Media Center Improvements	P.001903-MCI	\$0	\$115,281	\$115,281	\$0	\$115,281	\$73,568	(\$127)	\$115,281	\$115,281	\$41,840	1.00%
North Lauderdale ES - SMART Program Renovations	P.001903	\$1,436,000	(\$1,012,931)	\$423,069	\$80,231	\$503,300	\$140,139	\$43,412	\$417,421	\$364,735	\$233,870	0.87%
Park Springs Elementary School		\$5,021,000	\$4,750,200	\$9,771,200	\$0	\$9,771,200	\$10,089,192	(\$1,690,103)	\$9,288,867	\$8,478,316	\$889,778	
Park Springs ES - SMART Program Renovations	P.002062	\$5,021,000	\$4,750,200	\$9,771,200	\$0	\$9,771,200	\$10,089,192	(\$1,690,103)	\$9,288,867	\$8,478,316	\$889,778	0.91%
Park Trails Elementary School		\$3,324,867	\$1,238,930	\$4,563,797	\$0	\$4,563,797	\$5,092,387	(\$1,043,034)	\$4,468,014	\$4,353,753	\$418,661	
Park Trails ES - Provide Modular Classrooms	P.001608	\$1,010,867	(\$31,760)	\$979,107	\$0	\$979,107	\$1,766,498	(\$826,590)	\$979,107	\$979,107	\$39,198	1.00%
Park Trails ES - SMART Program Renovations	P.002116	\$2,314,000	\$1,270,690	\$3,584,690	\$0	\$3,584,690	\$3,325,888	(\$216,444)	\$3,488,907	\$3,374,646	\$379,463	0.94%
Parkside Elementary School		\$846,000	\$1,659,175	\$2,505,175	\$0	\$2,505,175	\$2,580,628	(\$473,907)	\$2,375,349	\$1,957,610	\$268,628	
Parkside ES - SMART Program Renovations	P.002082	\$846,000	\$1,659,175	\$2,505,175	\$0	\$2,505,175	\$2,580,628	(\$473,907)	\$2,375,349	\$1,957,610	\$268,628	0.81%
Pinewood Elementary School		\$1,908,000	\$2,398,000	\$4,306,000	\$72,800	\$4,378,800	\$3,675,447	(\$123,076)	\$4,101,427	\$4,075,813	\$549,056	
Pinewood ES -SMART Program Renovations	P.001949	\$1,908,000	\$2,398,000	\$4,306,000	\$72,800	\$4,378,800	\$3,675,447	(\$123,076)	\$4,101,427	\$4,075,813	\$549,056	0.99%
Ramblewood Elementary School		\$2,860,000	\$1,880,131	\$4,740,131	\$378,320	\$5,118,451	\$4,382,805	\$4,799	\$4,733,369	\$4,496,969	\$345,764	
Ramblewood ES - SMART Program Renovations	P.001725	\$2,860,000	\$1,880,131	\$4,740,131	\$378,320	\$5,118,451	\$4,382,805	\$4,799	\$4,733,369	\$4,496,969	\$345,764	0.95%
Ramblewood Middle School		\$4,544,000	\$2,334,241	\$6,878,241	\$0	\$6,878,241	\$6,634,265	(\$985,551)	\$6,444,862	\$6,223,352	\$796,148	
Ramblewood MS - SMART Program Renovation	P.001867	\$4,544,000	\$2,334,241	\$6,878,241	\$0	\$6,878,241	\$6,634,265	(\$985,551)	\$6,444,862	\$6,223,352	\$796,148	0.97%
Riverglades Elementary School		\$10,394,000	(\$922,153)	\$9,471,847	\$0	\$9,471,847	\$8,813,235	(\$22,704)	\$9,244,803	\$8,998,956	\$454,272	
Riverglades ES - City of Parkland Addition	P.001685	\$7,724,000	(\$1,370,330)	\$6,353,670	\$0	\$6,353,670	\$6,062,030	\$208,104	\$6,353,670	\$6,353,670	\$83,537	1.00%
Riverglades ES - SMART Program Renovation	P.001866	\$2,670,000	\$448,177	\$3,118,177	\$0	\$3,118,177	\$2,751,205	(\$230,808)	\$2,891,133	\$2,645,286	\$370,736	0.91%
Riverside Elementary School		\$1,500,000	\$724,500	\$2,224,500	\$0	\$2,224,500	\$1,955,651	(\$81,593)	\$2,112,279	\$2,028,636	\$238,222	
Riverside ES - SMART Program Renovations	P.002039	\$1,500,000	\$724,500	\$2,224,500	\$0	\$2,224,500	\$1,955,651	(\$81,593)	\$2,112,279	\$2,028,636	\$238,222	0.95%
Sawgrass Springs Middle School		\$6,556,975	\$6,927,665	\$13,484,640	\$0	\$13,484,640	\$13,457,499	(\$1,637,875)	\$12,902,256	\$12,576,019	\$1,082,632	
Sawgrass Springs MS - SMART Program Renovation	P.001841	\$6,556,975	\$6,927,665	\$13,484,640	\$0	\$13,484,640	\$13,457,499	(\$1,637,875)	\$12,902,256	\$12,576,019	\$1,082,632	0.97%
Silver Lakes Middle School		\$2,830,000	\$2,620,000	\$5,450,000	\$0	\$5,450,000	\$5,796,504	(\$1,385,111)	\$4,912,002	\$1,970,699	\$500,610	
Silver Lakes MS - SMART Fire Sprinklers	P.002144-FSP	\$680,000	\$0	\$680,000	\$0	\$680,000	\$545,825	\$0	\$545,825	\$33,958	\$0	0.06%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Silver Lakes MS - SMART Media Center Improvements	P.002144	\$2,150,000	(\$1,130,000)	\$1,020,000	\$0	\$1,020,000	\$380,356	(\$78,157)	\$802,809	\$692,449	\$500,610	0.86%
Silver Lakes MS - SMART Roof Carve Out	P.002144-RC1	\$0	\$3,750,000	\$3,750,000	\$0	\$3,750,000	\$4,870,322	(\$1,306,954)	\$3,563,368	\$1,244,292	\$0	0.35%
Tamarac Elementary School		\$3,705,205	\$271,668	\$3,976,873	\$12,453	\$3,989,326	\$3,502,350	(\$143,285)	\$3,797,163	\$2,961,329	\$438,098	
Tamarac ES - Roofing Building 6 - SMART Program	P.001724-RC1	\$0	\$362,340	\$362,340	\$0	\$362,340	\$470,538	(\$108,199)	\$362,340	\$362,340	\$0	1.00%
Tamarac ES - SMART Fire Protection Building 1	P.002874	\$0	\$845,000	\$845,000	\$0	\$845,000	\$712,670	\$0	\$789,670	\$589,670	\$77,000	0.75%
Tamarac ES - SMART Program ADA Restroom Renovations	P.002049-ADA	\$219,205	\$108,929	\$328,133	\$0	\$328,133	\$310,745	\$1,450	\$312,195	\$309,105	\$0	0.99%
Tamarac ES - SMART Program Media Center Improvements	P.002049	\$295,000	(\$159,917)	\$135,083	\$12,453	\$147,536	\$26,151	(\$5,646)	\$112,055	\$112,055	\$91,549	1.00%
Tamarac ES - SMART Program Renovations	P.001724	\$3,191,000	(\$884,683)	\$2,306,318	\$0	\$2,306,318	\$1,982,246	(\$30,891)	\$2,220,903	\$1,588,160	\$269,548	0.72%
Westchester Elementary School		\$2,998,000	\$188,049	\$3,186,049	\$0	\$3,186,049	\$2,433,105	\$327,268	\$3,180,661	\$3,017,521	\$420,288	
Westchester ES - SMART Program Renovations	P.001823	\$2,998,000	\$188,049	\$3,186,049	\$0	\$3,186,049	\$2,433,105	\$327,268	\$3,180,661	\$3,017,521	\$420,288	0.94%
Westglades Middle School		\$4,134,000	\$1,570,040	\$5,704,040	\$0	\$5,704,040	\$5,289,037	(\$370,353)	\$5,453,194	\$5,046,944	\$534,510	
Westglades MS - Covered Walkways & Relocate 3 Portables	P.001814	\$1,297,000	\$0	\$1,297,000	\$0	\$1,297,000	\$1,301,398	(\$52,990)	\$1,296,500	\$1,296,500	\$48,092	1.00%
Westglades MS - SMART Program Renovations	P.002131	\$2,837,000	\$1,570,040	\$4,407,040	\$0	\$4,407,040	\$3,987,639	(\$317,364)	\$4,156,694	\$3,750,444	\$486,418	0.90%
District: 5		\$165,241,799	\$93,322,400	\$258,564,199	\$1,252,830	\$259,817,029	\$201,708,218	(\$22,970,745)	\$202,872,432	\$153,922,461	\$24,134,960	
Atlantic Technical College, Arthur Ashe, Jr. Campus		\$1,242,000	\$1,930,267	\$3,172,267	\$0	\$3,172,267	\$2,987,597	(\$221,730)	\$3,104,021	\$3,091,148	\$338,154	
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations	P.001959	\$1,242,000	\$1,930,267	\$3,172,267	\$0	\$3,172,267	\$2,987,597	(\$221,730)	\$3,104,021	\$3,091,148	\$338,154	1.00%
Bair Middle School		\$1,517,000	(\$207,157)	\$1,309,843	\$0	\$1,309,843	\$1,133,696	(\$71,836)	\$1,227,257	\$1,166,104	\$165,397	
Bair MS - SMART Program Renovations	P.002044	\$1,517,000	(\$207,157)	\$1,309,843	\$0	\$1,309,843	\$1,133,696	(\$71,836)	\$1,227,257	\$1,166,104	\$165,397	0.95%
Banyan Elementary School		\$1,243,000	\$1,098,379	\$2,341,379	\$71,255	\$2,412,634	\$1,839,249	\$295,005	\$2,318,604	\$2,268,360	\$184,350	
Banyan ES - SMART Program Renovations	P.001944	\$1,243,000	\$1,098,379	\$2,341,379	\$71,255	\$2,412,634	\$1,839,249	\$295,005	\$2,318,604	\$2,268,360	\$184,350	0.98%
Boyd H. Anderson High School		\$7,292,340	\$4,908,969	\$12,201,309	\$0	\$12,201,309	\$11,265,986	(\$684,998)	\$12,194,948	\$9,386,721	\$1,613,960	
Boyd Anderson HS - Media Ctr Remodeling	P.001360	\$2,018,340	(\$448,039)	\$1,570,301	\$0	\$1,570,301	\$1,301,443	\$14,035	\$1,570,301	\$1,570,301	\$254,822	1.00%
Boyd Anderson HS - SMART Program Renovation	P.001846	\$5,274,000	\$5,357,008	\$10,631,008	\$0	\$10,631,008	\$9,964,543	(\$699,033)	\$10,624,647	\$7,816,420	\$1,359,138	0.73%
Broward Estates Elementary School		\$2,763,000	\$3,989,168	\$6,752,168	\$0	\$6,752,168	\$235,000	\$0	\$820,286	\$726,630	\$585,286	
Broward Estates ES - SMART Program Renovations	P.002037	\$2,763,000	\$3,989,168	\$6,752,168	\$0	\$6,752,168	\$235,000	\$0	\$820,286	\$726,630	\$585,286	0.89%
Castle Hill Annex		\$644,000	\$1,143,500	\$1,787,500	\$0	\$1,787,500	\$1,332,594	(\$151,472)	\$1,418,233	\$1,333,796	\$237,111	



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Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations	P.002092	\$644,000	\$1,143,500	\$1,787,500	\$0	\$1,787,500	\$1,332,594	(\$151,472)	\$1,418,233	\$1,333,796	\$237,111	0.94%
Castle Hill Elementary School		\$2,109,000	\$1,669,091	\$3,778,091	(\$8,704)	\$3,769,387	\$3,182,820	\$303,167	\$3,742,032	\$3,499,317	\$256,045	
Castle Hill ES - SMART Program Renovations	P.001661	\$2,109,000	\$1,669,091	\$3,778,091	(\$8,704)	\$3,769,387	\$3,182,820	\$303,167	\$3,742,032	\$3,499,317	\$256,045	0.94%
Dillard 6-12 School		\$5,382,000	\$7,779,387	\$13,161,387	\$0	\$13,161,387	\$14,147,710	(\$2,107,058)	\$12,776,995	\$8,873,425	\$736,343	
Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	\$1,150,000	(\$17,845)	\$1,132,155	\$0	\$1,132,155	\$1,132,155	\$0	\$1,132,155	\$1,132,155	\$0	1.00%
Dillard 6-12 School - SMART Program Renovations	P.001726	\$4,232,000	\$4,249,232	\$8,481,232	\$0	\$8,481,232	\$8,580,733	(\$1,051,235)	\$8,265,841	\$4,649,897	\$736,343	0.56%
Dillard 6-12 School - SMART Roof Carve Out	P.001726-RC1	\$0	\$3,548,000	\$3,548,000	\$0	\$3,548,000	\$4,434,823	(\$1,055,823)	\$3,379,000	\$3,091,373	\$0	0.91%
Dillard Elementary School		\$1,677,000	\$2,416,371	\$4,093,371	\$0	\$4,093,371	\$3,922,438	(\$576,336)	\$3,887,133	\$2,455,199	\$541,031	
Dillard ES - SMART Program Renovations	P.001915	\$1,677,000	\$2,416,371	\$4,093,371	\$0	\$4,093,371	\$3,922,438	(\$576,336)	\$3,887,133	\$2,455,199	\$541,031	0.63%
Discovery Elementary School		\$150,000	(\$95,320)	\$54,680	\$0	\$54,680	\$39,680	\$0	\$54,680	\$54,680	\$15,000	
Discovery ES - SMART HVAC Improvements	P.002118	\$150,000	(\$95,320)	\$54,680	\$0	\$54,680	\$39,680	\$0	\$54,680	\$54,680	\$15,000	1.00%
Dr. Martin Luther King, Jr. Montessori Academy		\$1,061,000	(\$80,305)	\$980,695	\$0	\$980,695	\$759,824	(\$52,801)	\$980,695	\$980,695	\$273,673	
Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations	P.001662	\$1,061,000	(\$80,305)	\$980,695	\$0	\$980,695	\$759,824	(\$52,801)	\$980,695	\$980,695	\$273,673	1.00%
Endeavour Primary Learning Center Elementary School		\$957,000	\$1,403,790	\$2,360,790	\$0	\$2,360,790	\$2,116,038	\$16,989	\$2,325,597	\$2,124,262	\$192,570	
Endeavour Primary Learning Center ES- SMART Program Renovations	P.002111	\$957,000	\$1,403,790	\$2,360,790	\$0	\$2,360,790	\$2,116,038	\$16,989	\$2,325,597	\$2,124,262	\$192,570	0.91%
Horizon Elementary School		\$813,000	\$849,971	\$1,662,971	\$0	\$1,662,971	\$1,567,844	(\$91,574)	\$1,629,023	\$1,401,252	\$152,754	
Horizon ES - SMART Program Renovations	P.002038	\$813,000	\$849,971	\$1,662,971	\$0	\$1,662,971	\$1,567,844	(\$91,574)	\$1,629,023	\$1,401,252	\$152,754	0.85%
Larkdale Elementary School		\$1,401,000	\$1,289,350	\$2,690,350	\$0	\$2,690,350	\$2,265,477	\$15,024	\$2,659,006	\$2,599,611	\$378,505	
Larkdale ES - SMART Program Renovations	P.002073	\$1,401,000	\$1,289,350	\$2,690,350	\$0	\$2,690,350	\$2,265,477	\$15,024	\$2,659,006	\$2,599,611	\$378,505	0.98%
Lauderdale Lakes Middle School		\$6,511,500	\$1,590,670	\$8,102,170	\$319,262	\$8,421,432	\$6,760,570	\$80,272	\$7,742,577	\$7,703,199	\$901,735	
Lauderdale Lakes MS - Kitchen HVAC - SMART Program	P.002813	\$30,500	\$650,000	\$680,500	\$0	\$680,500	\$455,901	(\$5,881)	\$479,020	\$472,370	\$29,000	0.99%
Lauderdale Lakes MS - SMART Program Renovations	P.001637	\$6,481,000	\$940,670	\$7,421,670	\$319,262	\$7,740,932	\$6,304,669	\$86,153	\$7,263,557	\$7,230,829	\$872,735	1.00%
Lauderdale Manors Early Learning And Resource Center		\$6,458,056	\$2,381,944	\$8,840,000	\$0	\$8,840,000	\$8,732,092	(\$1,027,892)	\$8,525,816	\$4,111,133	\$821,616	
Lauderdale Manors Early Learning and Resource Center - SMART Program Renovations	P.001635	\$2,974,056	\$2,381,944	\$5,356,000	\$0	\$5,356,000	\$4,411,117	(\$25,761)	\$5,206,972	\$1,137,614	\$821,616	0.22%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Lauderdale Manors Early Learning and Resource Center - SMART Roof Carve Out	P.001635-RC1	\$3,484,000	\$0	\$3,484,000	\$0	\$3,484,000	\$4,320,975	(\$1,002,131)	\$3,318,844	\$2,973,519	\$0	0.90%
Lauderhill 6-12 STEM-MED Magnet School		\$6,205,000	\$6,201,400	\$12,406,400	\$166,370	\$12,572,770	\$9,760,407	(\$1,248,252)	\$9,414,192	\$6,538,451	\$902,038	
Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program	P.002812	\$0	\$680,500	\$680,500	\$0	\$680,500	\$454,285	(\$9,188)	\$474,097	\$467,894	\$29,000	0.99%
Lauderhill 6-12 STEM-MED Magnet School - SMART ADA Restrooms	P.001801-ADA	\$0	\$600,000	\$600,000	\$0	\$600,000	\$0	\$0	\$0	\$0	\$0	0.00%
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Alarm Replacement	P.001801-FA1	\$0	\$2,090,500	\$2,090,500	\$0	\$2,090,500	\$1,988,200	\$0	\$1,988,200	\$94,818	\$0	0.05%
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Sprinkler	P.001801-FSP	\$200,000	\$1,085,900	\$1,285,900	\$0	\$1,285,900	\$1,212,246	\$0	\$1,212,246	\$933,605	\$0	0.77%
Lauderhill 6-12 STEM-MED Magnet School - SMART HVAC	P.001801-HVC	\$0	\$2,275,000	\$2,275,000	\$0	\$2,275,000	\$316,008	\$0	\$316,008	\$75,084	\$0	0.24%
Lauderhill 6-12 STEM-MED Magnet School - SMART Program Renovations	P.001801	\$6,005,000	(\$4,530,500)	\$1,474,500	\$166,370	\$1,640,870	\$603,099	(\$26,500)	\$1,449,637	\$1,177,822	\$873,038	0.81%
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	P.001801-RC1	\$0	\$4,000,000	\$4,000,000	\$0	\$4,000,000	\$5,186,568	(\$1,212,564)	\$3,974,004	\$3,789,228	\$0	0.95%
Lauderhill Paul Turner Elementary School		\$2,295,000	\$1,735,242	\$4,030,242	\$0	\$4,030,242	\$4,249,511	(\$946,320)	\$3,813,623	\$3,777,539	\$510,432	
Lauderhill Paul Turner ES - SMART Program Renovations	P.002066	\$2,295,000	\$1,735,242	\$4,030,242	\$0	\$4,030,242	\$4,249,511	(\$946,320)	\$3,813,623	\$3,777,539	\$510,432	0.99%
Mirror Lake Elementary School		\$1,720,000	\$2,113,400	\$3,833,400	\$0	\$3,833,400	\$3,778,583	(\$453,722)	\$3,636,227	\$3,667,486	\$311,367	
Mirror Lake ES - SMART Program Renovations	P.002011	\$1,720,000	\$2,113,400	\$3,833,400	\$0	\$3,833,400	\$3,778,583	(\$453,722)	\$3,636,227	\$3,667,486	\$311,367	1.01%
North Fork Elementary School		\$250,000	(\$46,397)	\$203,603	\$0	\$203,603	\$192,855	\$8,337	\$203,603	\$203,603	\$2,411	
North Fork ES - Provide Sanitary Sewer	P.001457	\$250,000	(\$46,397)	\$203,603	\$0	\$203,603	\$192,855	\$8,337	\$203,603	\$203,603	\$2,411	1.00%
Oriole Elementary School		\$3,176,000	\$3,990,974	\$7,166,974	\$0	\$7,166,974	\$6,636,778	(\$592,717)	\$6,804,541	\$6,544,141	\$760,480	
Oriole ES - SMART Program Renovations	P.001970	\$3,176,000	\$3,990,974	\$7,166,974	\$0	\$7,166,974	\$6,636,778	(\$592,717)	\$6,804,541	\$6,544,141	\$760,480	0.96%
Park Lakes Elementary School		\$774,000	(\$42,074)	\$731,926	\$0	\$731,926	\$656,465	(\$40,812)	\$731,926	\$731,926	\$116,273	
Park Lakes ES - SMART Program Renovations	P.001988	\$774,000	(\$42,074)	\$731,926	\$0	\$731,926	\$656,465	(\$40,812)	\$731,926	\$731,926	\$116,273	1.00%
Parkway Middle School		\$44,666,640	\$1,711,690	\$46,378,330	\$250,000	\$46,628,330	\$3,128,561	\$881,803	\$7,404,775	\$7,393,541	\$3,394,411	
Parkway MS - Phase 2 - New Addition	P.002665	\$41,500,000	\$0	\$41,500,000	\$0	\$41,500,000	\$0	\$0	\$2,800,000	\$2,800,000	\$2,800,000	1.00%
Parkway MS - SMART Program Renovations	P.001807	\$3,166,640	\$1,711,690	\$4,878,330	\$250,000	\$5,128,330	\$3,128,561	\$881,803	\$4,604,775	\$4,593,541	\$594,411	1.00%
Peters Elementary School		\$3,038,000	\$7,655,200	\$10,693,200	\$0	\$10,693,200	\$9,610,202	(\$866,447)	\$9,519,029	\$5,812,142	\$775,274	



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Peters ES - SMART Program Renovations	P.002041	\$3,038,000	\$7,655,200	\$10,693,200	\$0	\$10,693,200	\$9,610,202	(\$866,447)	\$9,519,029	\$5,812,142	\$775,274	0.61%
Piper High School		\$14,921,000	\$4,905,087	\$19,826,087	\$20,657	\$19,846,744	\$20,411,907	(\$3,381,486)	\$19,548,278	\$19,092,334	\$2,517,856	
Piper HS - SMART Program Renovations	P.001744	\$14,921,000	\$4,905,087	\$19,826,087	\$20,657	\$19,846,744	\$20,411,907	(\$3,381,486)	\$19,548,278	\$19,092,334	\$2,517,856	0.98%
Plantation Elementary School		\$145,000	(\$95,090)	\$49,910	\$0	\$49,910	\$38,600	\$0	\$49,910	\$49,910	\$11,310	
Plantation ES - SMART HVAC Improvements	P.002119	\$145,000	(\$95,090)	\$49,910	\$0	\$49,910	\$38,600	\$0	\$49,910	\$49,910	\$11,310	1.00%
Plantation High School		\$15,892,483	\$12,832,567	\$28,725,050	\$0	\$28,725,050	\$28,131,189	(\$3,224,977)	\$26,963,627	\$6,315,283	\$2,057,414	
Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	\$670,600	\$0	\$670,600	\$0	\$670,600	\$566,077	\$0	\$646,657	\$646,657	\$80,580	1.00%
Plantation HS - SMART Program Renovations	P.001916	\$14,949,000	\$12,785,280	\$27,734,280	\$0	\$27,734,280	\$27,289,416	(\$3,251,947)	\$25,996,799	\$5,348,455	\$1,959,331	0.21%
Plantation HS-Shade Structure Dining Area	P.001630	\$272,883	\$47,287	\$320,170	\$0	\$320,170	\$275,696	\$26,971	\$320,170	\$320,170	\$17,503	1.00%
Plantation Middle School		\$8,083,000	(\$456,700)	\$7,626,300	\$0	\$7,626,300	\$11,175,462	(\$4,385,457)	\$7,395,384	\$1,691,858	\$605,378	
Plantation MS - SMART Program Renovations	P.001729	\$3,448,000	(\$1,436,855)	\$2,011,145	\$0	\$2,011,145	\$5,732,150	(\$4,385,457)	\$1,952,072	\$1,656,358	\$605,378	0.85%
Plantation MS - Smart Re-Roofing	P.001729-RC1	\$4,125,000	(\$111,500)	\$4,013,500	\$0	\$4,013,500	\$3,924,917	\$0	\$3,924,917	\$0	\$0	0.00%
Plantation MS - ADA Restrooms	P.001729-ADA	\$10,000	\$0	\$10,000	\$0	\$10,000	\$0	\$0	\$0	\$0	\$0	0.00%
Plantation MS - Fire Sprinkler	P.001729-FSP	\$500,000	\$906,500	\$1,406,500	\$0	\$1,406,500	\$1,344,600	\$0	\$1,344,600	\$0	\$0	0.00%
Plantation MS - HVAC	P.001729-HVC	\$0	\$60,000	\$60,000	\$0	\$60,000	\$48,640	\$0	\$48,640	\$0	\$0	0.00%
Plantation MS - SMART Electrical Improvements	P.001729-ELE	\$0	\$125,155	\$125,155	\$0	\$125,155	\$125,155	\$0	\$125,155	\$35,500	\$0	0.28%
Rock Island Elementary School		\$1,234,000	\$1,072,944	\$2,306,944	\$181,997	\$2,488,941	\$2,198,552	(\$415,767)	\$2,082,864	\$2,082,864	\$300,079	
Rock Island ES - SMART Program Renovations	P.001950	\$1,234,000	\$1,072,944	\$2,306,944	\$181,997	\$2,488,941	\$2,198,552	(\$415,767)	\$2,082,864	\$2,082,864	\$300,079	1.00%
Royal Palm STEM Museum Magnet (f.k.a Royal Palm ES)		\$3,633,000	\$4,275,900	\$7,908,900	\$0	\$7,908,900	\$7,606,100	(\$727,557)	\$7,720,349	\$7,575,629	\$841,805	
Royal Palm STEM Museum Magnet - SMART Program Renovations	P.001896	\$3,633,000	\$4,275,900	\$7,908,900	\$0	\$7,908,900	\$7,606,100	(\$727,557)	\$7,720,349	\$7,575,629	\$841,805	0.98%
Sunland Park Academy		\$498,000	\$923,955	\$1,421,955	\$131,495	\$1,553,450	\$1,175,000	\$104,255	\$1,421,955	\$1,421,955	\$142,701	
Sunland Park Academy - SMART Program Renovations	P.001939	\$498,000	\$923,955	\$1,421,955	\$131,495	\$1,553,450	\$1,175,000	\$104,255	\$1,421,955	\$1,421,955	\$142,701	1.00%
Thurgood Marshall Elementary School		\$1,999,736	\$2,426,697	\$4,426,433	\$0	\$4,426,433	\$3,999,418	(\$217,701)	\$4,285,925	\$4,227,806	\$504,208	
Thurgood Marshall ES - SMART Program Renovations	P.001674	\$1,999,736	\$2,426,697	\$4,426,433	\$0	\$4,426,433	\$3,999,418	(\$217,701)	\$4,285,925	\$4,227,806	\$504,208	0.99%
Village Elementary School		\$1,003,000	\$333,189	\$1,336,189	\$23,960	\$1,360,149	\$1,081,341	\$12,889	\$1,250,071	\$1,099,917	\$155,840	
Village ES - SMART Program Renovations	P.001952	\$1,003,000	\$333,189	\$1,336,189	\$23,960	\$1,360,149	\$1,081,341	\$12,889	\$1,250,071	\$1,099,917	\$155,840	0.88%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Walker Elementary School		\$1,591,000	\$1,859,542	\$3,450,542	\$95,000	\$3,545,542	\$3,410,201	(\$278,917)	\$3,442,942	\$3,073,503	\$311,658	
Walker ES - SMART Program Renovations	P.001938	\$1,591,000	\$1,859,542	\$3,450,542	\$95,000	\$3,545,542	\$3,410,201	(\$278,917)	\$3,442,942	\$3,073,503	\$311,658	0.89%
Welleby Elementary School		\$4,558,044	\$263,156	\$4,821,200	\$0	\$4,821,200	\$4,587,491	(\$537,689)	\$4,565,386	\$4,406,644	\$515,584	
Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	\$1,783,044	\$0	\$1,783,044	\$0	\$1,783,044	\$2,171,938	(\$412,327)	\$1,759,610	\$1,751,520	\$0	1.00%
Welleby ES - SMART Program Renovations	P.002114	\$2,775,000	\$263,156	\$3,038,156	\$0	\$3,038,156	\$2,415,553	(\$125,362)	\$2,805,775	\$2,655,123	\$515,584	0.94%
Westpine Middle School		\$2,285,000	\$2,330,500	\$4,615,500	\$0	\$4,615,500	\$4,891,020	(\$943,642)	\$4,425,722	\$4,207,753	\$478,344	
Westpine MS - SMART Program Renovations	P.002043	\$2,285,000	\$2,330,500	\$4,615,500	\$0	\$4,615,500	\$4,891,020	(\$943,642)	\$4,425,722	\$4,207,753	\$478,344	0.95%
William E. Dandy Middle School		\$3,195,000	\$4,023,550	\$7,218,550	\$0	\$7,218,550	\$7,046,667	(\$949,587)	\$6,864,393	\$6,444,896	\$767,312	
William E. Dandy MS - SMART Program Renovations	P.001900	\$3,195,000	\$4,023,550	\$7,218,550	\$0	\$7,218,550	\$7,046,667	(\$949,587)	\$6,864,393	\$6,444,896	\$767,312	0.92%
Wingate Oaks Center		\$2,858,000	\$3,239,592	\$6,097,592	\$1,538	\$6,099,130	\$5,653,291	(\$491,739)	\$5,920,809	\$5,787,748	\$759,257	
Wingate Oaks Center - SMART 4 Modular Classrooms	P.002843	\$300,000	(\$260,625)	\$39,375	\$0	\$39,375	\$383,596	(\$359,221)	\$39,375	\$39,375	\$15,000	1.00%
Wingate Oaks Center - SMART Program Renovations	P.001741	\$2,558,000	\$3,500,217	\$6,058,217	\$1,538	\$6,059,755	\$5,269,695	(\$132,518)	\$5,881,434	\$5,748,373	\$744,257	0.98%
District: 6		\$154,591,277	\$107,074,813	\$261,666,090	\$905,233	\$262,571,323	\$258,718,348	(\$28,572,391)	\$253,501,178	\$215,612,907	\$23,355,222	
Central Park Elementary School		\$4,927,475	\$3,050,064	\$7,977,539	\$0	\$7,977,539	\$7,261,430	(\$220,313)	\$7,977,528	\$7,329,049	\$936,411	
Central Park ES - SMART Program Renovations	P.001757	\$4,927,475	\$3,050,064	\$7,977,539	\$0	\$7,977,539	\$7,261,430	(\$220,313)	\$7,977,528	\$7,329,049	\$936,411	0.94%
Cooper City Elementary School		\$867,000	\$310,238	\$1,177,238	\$3,000	\$1,180,238	\$1,021,629	\$21,878	\$1,174,984	\$1,082,145	\$131,477	
Cooper City ES - SMART Program Renovations	P.002150	\$867,000	\$310,238	\$1,177,238	\$3,000	\$1,180,238	\$1,021,629	\$21,878	\$1,174,984	\$1,082,145	\$131,477	0.92%
Cooper City High School		\$8,609,000	\$3,351,000	\$11,960,000	\$0	\$11,960,000	\$9,798,606	\$0	\$11,196,377	\$2,105,044	\$1,397,771	
Cooper City HS - SMART Program Renovations	P.002133	\$8,609,000	\$3,351,000	\$11,960,000	\$0	\$11,960,000	\$9,798,606	\$0	\$11,196,377	\$2,105,044	\$1,397,771	0.19%
Country Isles Elementary School		\$558,000	\$681,660	\$1,239,660	\$0	\$1,239,660	\$1,173,620	(\$70,223)	\$1,192,290	\$955,775	\$88,892	
Country Isles ES - SMART Program Renovations	P.002002	\$558,000	\$681,660	\$1,239,660	\$0	\$1,239,660	\$1,173,620	(\$70,223)	\$1,192,290	\$955,775	\$88,892	0.79%
Cypress Bay High School		\$13,739,000	\$18,967,358	\$32,706,358	\$561,443	\$33,267,801	\$34,566,468	(\$3,263,007)	\$32,687,236	\$31,761,287	\$1,383,775	
Cypress Bay HS - SMART Program Renovations	P.001774	\$13,739,000	\$18,967,358	\$32,706,358	\$561,443	\$33,267,801	\$34,566,468	(\$3,263,007)	\$32,687,236	\$31,761,287	\$1,383,775	0.97%
Davie Elementary School		\$2,876,000	\$2,220,700	\$5,096,700	\$0	\$5,096,700	\$4,813,849	(\$612,347)	\$4,783,419	\$4,783,401	\$581,917	
Davie ES- SMART Program Renovations	P.001899	\$2,876,000	\$2,220,700	\$5,096,700	\$0	\$5,096,700	\$4,813,849	(\$612,347)	\$4,783,419	\$4,783,401	\$581,917	1.00%
Eagle Point Elementary School		\$4,820,000	\$3,685,224	\$8,505,224	\$0	\$8,505,224	\$8,460,423	(\$797,832)	\$8,378,551	\$6,352,977	\$715,959	
Eagle Point ES - SMART GOB Renovations	P.001746	\$4,820,000	\$1,800,224	\$6,620,224	\$0	\$6,620,224	\$6,272,470	(\$400,535)	\$6,587,894	\$5,522,362	\$715,959	0.84%
Eagle Point ES - SMART Roof Carve Out	P.001746-RC1	\$0	\$1,885,000	\$1,885,000	\$0	\$1,885,000	\$2,187,954	(\$397,297)	\$1,790,657	\$830,615	\$0	0.25%
Embassy Creek Elementary School		\$3,524,000	\$1,340,700	\$4,864,700	(\$58,959)	\$4,805,741	\$4,236,976	(\$286,348)	\$4,528,664	\$4,424,055	\$578,036	
Embassy Creek ES - SMART Program Renovations	P.001897	\$3,524,000	\$1,340,700	\$4,864,700	(\$58,959)	\$4,805,741	\$4,236,976	(\$286,348)	\$4,528,664	\$4,424,055	\$578,036	0.97%



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Everglades Elementary School		\$1,212,000	\$1,132,500	\$2,344,500	\$87,131	\$2,431,631	\$2,348,209	(\$367,256)	\$2,288,588	\$2,266,976	\$307,636	
Everglades ES - SMART Program Renovations	P.001948	\$1,212,000	\$1,132,500	\$2,344,500	\$87,131	\$2,431,631	\$2,348,209	(\$367,256)	\$2,288,588	\$2,266,976	\$307,636	0.99%
Falcon Cove Middle School		\$10,741,000	\$12,843,425	\$23,584,425	\$0	\$23,584,425	\$24,439,631	(\$2,691,700)	\$23,551,490	\$22,440,310	\$1,803,558	
Falcon Cove MS - SMART Program Renovations	P.001902	\$10,741,000	\$12,843,425	\$23,584,425	\$0	\$23,584,425	\$24,439,631	(\$2,691,700)	\$23,551,490	\$22,440,310	\$1,803,558	0.95%
Flamingo Elementary School		\$3,569,341	\$609,680	\$4,179,021	\$138,625	\$4,317,646	\$4,281,768	(\$480,719)	\$4,068,846	\$3,820,367	\$267,798	
Flamingo ES - Roof Replace Building 1 Section A	P.001620	\$1,614,341	\$404,680	\$2,019,021	\$0	\$2,019,021	\$2,321,332	(\$302,311)	\$2,019,021	\$2,019,021	\$0	1.00%
Flamingo ES - SMART Program Renovations	P.002135	\$1,955,000	\$205,000	\$2,160,000	\$138,625	\$2,298,625	\$1,960,436	(\$178,408)	\$2,049,825	\$1,801,346	\$267,798	0.80%
Fox Trail Elementary School		\$770,000	\$503,281	\$1,273,281	\$0	\$1,273,281	\$1,170,989	(\$70,478)	\$1,273,281	\$1,273,281	\$172,770	
Fox Trail ES - SMART Program Renovations	P.001973	\$770,000	\$503,281	\$1,273,281	\$0	\$1,273,281	\$1,170,989	(\$70,478)	\$1,273,281	\$1,273,281	\$172,770	1.00%
Gator Run Elementary School		\$4,509,000	\$1,039,930	\$5,548,930	\$0	\$5,548,930	\$5,247,919	(\$416,252)	\$5,502,040	\$5,448,291	\$670,373	
Gator Run ES - Covered Walkways at Portables	P.001210	\$1,938,000	(\$481,342)	\$1,456,658	\$0	\$1,456,658	\$1,526,210	(\$239,657)	\$1,456,658	\$1,456,658	\$170,105	1.00%
Gator Run ES - SMART Program Renovations	P.001863	\$2,571,000	\$1,521,272	\$4,092,272	\$0	\$4,092,272	\$3,721,709	(\$176,595)	\$4,045,382	\$3,991,633	\$500,268	0.99%
Griffin Elementary School		\$2,258,000	\$1,868,208	\$4,126,208	\$0	\$4,126,208	\$3,895,233	(\$325,769)	\$4,051,151	\$3,966,075	\$481,687	
Griffin ES - SMART Program Renovations	P.001745	\$2,258,000	\$1,868,208	\$4,126,208	\$0	\$4,126,208	\$3,895,233	(\$325,769)	\$4,051,151	\$3,966,075	\$481,687	0.98%
Indian Ridge Middle School		\$5,115,000	\$714,717	\$5,829,717	\$0	\$5,829,717	\$5,195,443	(\$33,623)	\$5,829,717	\$5,829,717	\$667,897	
Indian Ridge MS - GOB Renovations	P.001748	\$5,115,000	\$714,717	\$5,829,717	\$0	\$5,829,717	\$5,195,443	(\$33,623)	\$5,829,717	\$5,829,717	\$667,897	1.00%
Indian Trace Elementary School		\$3,530,000	\$6,722,100	\$10,252,100	\$0	\$10,252,100	\$9,797,107	(\$1,582,529)	\$9,334,432	\$8,331,240	\$1,119,853	
Indian Trace ES - SMART Program Renovations	P.001980	\$3,530,000	\$6,722,100	\$10,252,100	\$0	\$10,252,100	\$9,797,107	(\$1,582,529)	\$9,334,432	\$8,331,240	\$1,119,853	0.89%
Manatee Bay Elementary School		\$2,048,474	\$544,695	\$2,593,169	\$0	\$2,593,169	\$2,100,379	\$329,917	\$2,593,169	\$2,593,169	\$162,874	
Manatee Bay ES - Covered Canopy	P.001605	\$289,474	(\$18,513)	\$270,961	\$0	\$270,961	\$12,794	\$256,361	\$270,961	\$270,961	\$1,806	1.00%
Manatee Bay ES - SMART Program Renovations	P.001759	\$1,759,000	\$563,208	\$2,322,208	\$0	\$2,322,208	\$2,087,585	\$73,556	\$2,322,208	\$2,322,208	\$161,067	1.00%
Nob Hill Elementary School		\$1,859,000	\$891,725	\$2,750,725	\$0	\$2,750,725	\$2,561,022	(\$140,030)	\$2,731,771	\$2,384,408	\$310,779	
Nob Hill ES - SMART Program Renovations	P.002112	\$1,859,000	\$891,725	\$2,750,725	\$0	\$2,750,725	\$2,561,022	(\$140,030)	\$2,731,771	\$2,384,408	\$310,779	0.87%
Nova Blanche Forman Elementary School		\$1,748,000	\$1,885,055	\$3,633,055	\$0	\$3,633,055	\$3,651,477	(\$666,187)	\$3,405,474	\$2,318,866	\$420,184	
Nova Blanche Forman ES - SMART Program Renovations	P.002149	\$1,748,000	\$1,885,055	\$3,633,055	\$0	\$3,633,055	\$3,651,477	(\$666,187)	\$3,405,474	\$2,318,866	\$420,184	0.68%
Nova Dwight D. Eisenhower Elementary School		\$1,031,000	\$1,979,016	\$3,010,016	\$0	\$3,010,016	\$2,680,203	\$26,719	\$2,908,187	\$2,727,348	\$201,265	
Nova Dwight D. Eisenhower ES - SMART Program Renovations	P.002145	\$1,031,000	\$1,979,016	\$3,010,016	\$0	\$3,010,016	\$2,680,203	\$26,719	\$2,908,187	\$2,727,348	\$201,265	0.94%
Nova High School		\$20,426,702	\$11,489,728	\$31,916,430	\$0	\$31,916,430	\$32,377,208	(\$3,462,963)	\$31,576,968	\$29,049,507	\$2,662,723	
Nova HS - SMART 5 Modular Classrooms	P.002842	\$370,000	\$457,367	\$827,367	\$0	\$827,367	\$553,307	\$190,843	\$827,367	\$811,681	\$83,216	0.95%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Nova HS - SMART Modular Classrooms Civil Work	P.002842-CIV	\$146,702	\$23,485	\$170,187	\$0	\$170,187	\$146,702	(\$5,730)	\$140,972	\$140,972	\$0	1.00%
Nova HS - SMART Program Renovations	P.001817	\$19,833,000	\$11,008,876	\$30,841,876	\$0	\$30,841,876	\$31,615,842	(\$3,647,427)	\$30,547,921	\$28,036,146	\$2,579,506	0.92%
Nova HS - SMART Removal of Portables	P.002842-DEM	\$77,000	\$0	\$77,000	\$0	\$77,000	\$61,357	(\$649)	\$60,708	\$60,708	\$0	0.51%
Nova Middle School		\$7,910,000	\$2,227,902	\$10,137,902	\$0	\$10,137,902	\$14,906,491	(\$7,605,054)	\$8,181,330	\$5,332,444	\$879,893	
Nova MS - Roofing Building 3, 4, 7, 8, 9 - SMART Program	P.002873	\$4,405,000	\$0	\$4,405,000	\$0	\$4,405,000	\$4,614,931	(\$635,602)	\$4,164,430	\$1,834,390	\$185,101	0.44%
Nova MS - SMART Fire Sprinklers (Design)	P.002027	\$903,000	(\$702,269)	\$200,731	\$0	\$200,731	\$167,668	\$0	\$200,731	\$166,063	\$33,063	0.83%
Nova MS - SMART Program Renovations	P.001898	\$2,602,000	\$1,375,171	\$3,977,171	\$0	\$3,977,171	\$8,647,642	(\$5,493,202)	\$3,816,169	\$3,331,991	\$661,729	0.87%
Nova MS - SMART Roof Carve Out - Bldg 5	P.002873-RC1	\$0	\$1,555,000	\$1,555,000	\$0	\$1,555,000	\$1,476,251	(\$1,476,251)	\$0	\$0	\$0	0.00%
Pioneer Middle School		\$8,298,000	\$3,059,113	\$11,357,113	\$0	\$11,357,113	\$10,680,725	(\$676,355)	\$11,345,497	\$11,337,818	\$1,341,128	
Pioneer MS - SMART GOB Renovations	P.001793	\$8,298,000	\$3,059,113	\$11,357,113	\$0	\$11,357,113	\$10,680,725	(\$676,355)	\$11,345,497	\$11,337,818	\$1,341,128	1.00%
Plantation Park Elementary School		\$1,983,000	\$1,251,546	\$3,234,546	\$0	\$3,234,546	\$3,267,409	(\$469,010)	\$3,156,225	\$2,897,908	\$357,826	
Plantation Park ES - SMART Program Renovations	P.002136	\$1,983,000	\$1,251,546	\$3,234,546	\$0	\$3,234,546	\$3,267,409	(\$469,010)	\$3,156,225	\$2,897,908	\$357,826	0.92%
Sandpiper Elementary School		\$469,000	\$562,647	\$1,031,647	\$52,280	\$1,083,927	\$981,766	(\$32,999)	\$1,031,574	\$899,119	\$82,806	
Sandpiper ES - SMART Program Renovations	P.001924	\$469,000	\$562,647	\$1,031,647	\$52,280	\$1,083,927	\$981,766	(\$32,999)	\$1,031,574	\$899,119	\$82,806	0.87%
Sawgrass Elementary School		\$2,646,000	\$2,131,117	\$4,777,117	\$0	\$4,777,117	\$4,654,801	(\$691,851)	\$4,508,268	\$4,166,683	\$545,318	
Sawgrass ES - SMART Program Renovations	P.002127	\$2,646,000	\$2,131,117	\$4,777,117	\$0	\$4,777,117	\$4,654,801	(\$691,851)	\$4,508,268	\$4,166,683	\$545,318	0.92%
Seminole Middle School		\$6,917,000	\$6,362,562	\$13,279,562	\$0	\$13,279,562	\$12,013,182	(\$642,723)	\$12,722,061	\$6,459,850	\$1,351,603	
Seminole MS - Roofing Bldg 1 - SMART Program	P.002047-RC1	\$0	\$3,909,500	\$3,909,500	\$0	\$3,909,500	\$4,077,034	(\$419,249)	\$3,657,785	\$1,932,885	\$0	0.53%
Seminole MS - SMART Program Renovations	P.002047	\$4,619,000	\$1,918,380	\$6,537,380	\$0	\$6,537,380	\$5,014,716	(\$76,774)	\$6,289,545	\$3,833,111	\$1,351,603	0.61%
Seminole MS - SMART Roofing Building 3, 4, 5, 85, 86	P.002047-RC2	\$0	\$759,682	\$759,682	\$0	\$759,682	\$727,550	\$0	\$727,550	\$693,853	\$0	0.95%
Seminole MS - Upper Roofing Bldg 1 - SMART Program	P.002047-RC3	\$2,298,000	(\$225,000)	\$2,073,000	\$0	\$2,073,000	\$2,193,882	(\$146,700)	\$2,047,182	\$0	\$0	0.00%
Silver Ridge Elementary School		\$2,008,000	\$927,672	\$2,935,672	\$0	\$2,935,672	\$2,794,579	(\$162,849)	\$2,935,672	\$2,935,672	\$303,942	
Silver Ridge ES - SMART Program Renovations	P.001984	\$1,958,000	\$964,122	\$2,922,122	\$0	\$2,922,122	\$2,781,029	(\$162,849)	\$2,922,122	\$2,922,122	\$303,942	1.00%
Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	P.002594	\$50,000	(\$36,450)	\$13,550	\$0	\$13,550	\$13,550	\$0	\$13,550	\$13,550	\$0	1.00%
South Plantation High School		\$8,463,284	\$4,060,800	\$12,524,084	\$0	\$12,524,084	\$11,279,062	(\$125,857)	\$12,082,687	\$9,567,623	\$929,482	
South Plantation HS - SMART 10 Modular Classrooms	P.002844	\$700,000	\$426,620	\$1,126,620	\$0	\$1,126,620	\$1,039,306	\$62,859	\$1,126,620	\$1,088,042	\$24,455	0.94%
South Plantation HS - SMART Modular Classrooms Civil Work	P.002844-CIV	\$200,000	(\$20,000)	\$180,000	\$0	\$180,000	\$180,000	\$0	\$180,000	\$109,115	\$0	0.57%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
South Plantation HS - SMART Program Renovations	P.002090	\$4,397,000	\$3,478,714	\$7,875,714	\$0	\$7,875,714	\$7,241,135	(\$298,935)	\$7,547,226	\$6,746,886	\$605,027	0.89%
South Plantation HS - SMART Program Renovations (Electrical)	P.002597	\$1,291,434	\$175,466	\$1,466,900	\$0	\$1,466,900	\$1,087,080	\$239,820	\$1,456,900	\$908,800	\$130,000	0.62%
South Plantation HS - SMART Program Renovations (HVAC)	P.002598	\$1,874,850	\$0	\$1,874,850	\$0	\$1,874,850	\$1,731,541	(\$129,600)	\$1,771,941	\$714,780	\$170,000	0.40%
Tequesta Trace Middle School		\$3,291,000	\$7,085,160	\$10,376,160	\$0	\$10,376,160	\$10,389,819	(\$1,092,065)	\$9,834,644	\$9,629,105	\$536,890	
Tequesta Trace MS - SMART Program Renovations	P.002042	\$3,291,000	\$7,085,160	\$10,376,160	\$0	\$10,376,160	\$10,389,819	(\$1,092,065)	\$9,834,644	\$9,629,105	\$536,890	0.98%
Tropical Elementary School		\$912,000	\$628,085	\$1,540,085	\$86,585	\$1,626,670	\$1,282,916	\$78,352	\$1,537,539	\$1,336,858	\$176,271	
Tropical ES - SMART Program Renovations	P.001904	\$912,000	\$628,085	\$1,540,085	\$86,585	\$1,626,670	\$1,282,916	\$78,352	\$1,537,539	\$1,336,858	\$176,271	0.88%
Western High School		\$5,328,476	\$890,146	\$6,218,622	\$0	\$6,218,622	\$5,302,720	(\$62,701)	\$5,905,380	\$3,165,986	\$665,361	
Western HS - SMART Program Renovations	P.001967	\$4,226,000	\$343,560	\$4,569,560	\$0	\$4,569,560	\$4,012,616	(\$421,659)	\$4,256,318	\$1,516,924	\$665,361	0.36%
Western HS - SMART Program Renovations (Culinary Lab)	P.001967-CUL	\$1,102,476	\$546,586	\$1,649,062	\$0	\$1,649,062	\$1,290,104	\$358,958	\$1,649,062	\$1,649,062	\$0	1.00%
William T. McFatter Technical Center, Broward Fire Academy		\$256,000	\$316,998	\$572,998	\$35,128	\$608,126	\$1,172,082	(\$638,043)	\$572,998	\$572,998	\$38,959	
McFatter Technical College, Broward Fire Academy - SMART Program Renovations	P.001965	\$256,000	\$316,998	\$572,998	\$35,128	\$608,126	\$1,172,082	(\$638,043)	\$572,998	\$572,998	\$38,959	1.00%
William T. McFatter Technical College & High School		\$7,371,525	\$1,740,060	\$9,111,585	\$0	\$9,111,585	\$8,913,206	(\$1,342,175)	\$8,653,139	\$6,067,558	\$1,082,109	
McFatter Technical College & HS - SMART Program Renovations	P.001658	\$7,371,525	\$1,740,060	\$9,111,585	\$0	\$9,111,585	\$8,913,206	(\$1,342,175)	\$8,653,139	\$6,067,558	\$1,082,109	0.70%
District: 7		\$214,431,190	\$85,548,208	\$299,979,397	\$1,072,516	\$301,051,913	\$240,773,591	(\$20,584,666)	\$246,769,867	\$177,060,378	\$26,580,942	
Atlantic Technical College & Technical High School		\$13,002,000	\$13,647,240	\$26,649,240	\$0	\$26,649,240	\$23,992,545	(\$2,530,034)	\$23,704,522	\$8,667,925	\$2,242,011	
Atlantic Technical College & HS - Smart Program Renovations	P.000415	\$8,952,000	\$13,647,240	\$22,599,240	\$0	\$22,599,240	\$19,515,104	(\$2,046,984)	\$19,710,131	\$5,832,750	\$2,242,011	0.30%
Atlantic Technical College & HS - Smart Re-Roofing	P.000415-RC1	\$4,050,000	\$0	\$4,050,000	\$0	\$4,050,000	\$4,477,441	(\$483,050)	\$3,994,391	\$2,835,176	\$0	0.71%
Atlantic West Elementary School		\$7,632,968	\$121,743	\$7,754,711	\$168,251	\$7,922,962	\$5,892,020	(\$308,169)	\$6,434,897	\$5,595,941	\$851,046	
Atlantic West ES - Roofing Bldg 1, 3,6 - SMART Program	P.002810	\$4,533,650	\$510,561	\$5,044,211	\$0	\$5,044,211	\$4,818,118	(\$276,519)	\$5,001,599	\$4,455,641	\$460,000	0.89%
Atlantic West ES - SMART ADA Restrooms	P.001796-ADA	\$0	\$100,000	\$100,000	\$0	\$100,000	\$0	\$0	\$0	\$0	\$0	0.00%
Atlantic West ES - SMART Fire Sprinklers	P.001796-FSP	\$0	\$800,000	\$800,000	\$0	\$800,000	\$747,172	\$0	\$747,172	\$546,952	\$0	0.73%
Atlantic West ES - SMART HVAC	P.001796-HVC	\$482,318	\$503,282	\$985,600	\$0	\$985,600	\$35,880	\$0	\$35,880	\$2,095	\$0	0.06%
Atlantic West ES - SMART Program Renovations	P.001796	\$2,617,000	(\$1,792,100)	\$824,900	\$168,251	\$993,151	\$290,850	(\$31,650)	\$650,246	\$591,253	\$391,046	0.91%
Blanche Ely High School		\$18,230,002	\$10,370,971	\$28,600,973	\$0	\$28,600,973	\$27,106,509	(\$2,163,556)	\$26,981,929	\$22,418,152	\$2,038,976	
Blanche Ely HS - Additional Canopy and Sidewalk	P.002893-CNP	\$0	\$625,000	\$625,000	\$0	\$625,000	\$44,710	\$0	\$44,710	\$28,730	\$0	0.64%



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Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings	P.001385	\$616,334	\$49,203	\$665,537	\$0	\$665,537	\$637,197	(\$120,825)	\$665,537	\$665,537	\$149,165	1.00%
Blanche Ely HS - Bus Loop Renovations	P.002893	\$1,250,000	\$3,025,000	\$4,275,000	\$0	\$4,275,000	\$3,913,777	\$0	\$4,033,777	\$200,700	\$120,000	0.05%
Blanche Ely HS - Civil Work for Switch Gear Replacement	P.002342-CIV	\$268,232	\$0	\$268,232	\$0	\$268,232	\$268,232	(\$49,381)	\$218,851	\$218,851	\$0	1.00%
Blanche Ely HS - SMART GOB Renovations	P.001646	\$14,795,436	\$6,940,000	\$21,735,436	\$0	\$21,735,436	\$21,509,702	(\$1,863,589)	\$21,292,745	\$20,578,024	\$1,646,632	0.97%
Blanche Ely HS - Switch Gear Replacement	P.002342	\$1,300,000	(\$268,232)	\$1,031,768	\$0	\$1,031,768	\$732,891	(\$129,761)	\$726,310	\$726,310	\$123,180	1.00%
Bright Horizons Center		\$1,663,000	\$2,177,295	\$3,840,295	\$303,250	\$4,143,545	\$3,651,880	(\$87,122)	\$3,833,864	\$3,821,474	\$269,106	
Bright Horizons Center - SMART Program Renovations	P.001974	\$1,663,000	\$2,177,295	\$3,840,295	\$303,250	\$4,143,545	\$3,651,880	(\$87,122)	\$3,833,864	\$3,821,474	\$269,106	1.00%
C. Robert Markham Elementary School		\$45,907,374	(\$8,893,544)	\$37,013,830	\$0	\$37,013,830	\$18,744,170	(\$135,059)	\$21,262,168	\$10,392,683	\$2,653,057	
C. Robert Markham ES - Phase 1A Temporary Portables	P.002777-P1A	\$848,374	\$2,997,070	\$3,845,444	\$0	\$3,845,444	\$2,975,687	\$501,035	\$3,476,722	\$1,796,127	\$0	0.42%
C. Robert Markham ES - Phase 1B FPL Vault/Chiller Plant	P.002777-P1B	\$6,800,000	\$0	\$6,800,000	\$0	\$6,800,000	\$6,333,610	\$0	\$6,333,610	\$0	\$0	0.00%
C. Robert Markham ES - Replacement of Building 1	P.002777	\$29,100,000	(\$10,645,444)	\$18,454,556	\$0	\$18,454,556	\$2,469,371	(\$31,641)	\$3,929,617	\$2,770,915	\$1,491,887	0.70%
C. Robert Markham ES - SMART Program Renovations	P.001920	\$9,159,000	(\$1,245,170)	\$7,913,830	\$0	\$7,913,830	\$6,965,503	(\$604,453)	\$7,522,220	\$5,825,641	\$1,161,170	0.77%
Charles Drew Elementary School		\$4,695,000	\$4,072,000	\$8,767,000	\$138,975	\$8,905,975	\$4,271,041	\$10,033	\$4,846,324	\$2,100,665	\$565,250	
Charles Drew ES - SMART Fire Alarm	P.001818-FA1	\$1,375,000	\$0	\$1,375,000	\$0	\$1,375,000	\$1,261,560	\$0	\$1,261,560	\$1,130,950	\$0	0.90%
Charles Drew ES - SMART Fire Sprinklers	P.001818-FSP	\$303,000	\$0	\$303,000	\$0	\$303,000	\$273,820	\$0	\$273,820	\$205,142	\$0	0.75%
Charles Drew ES - SMART HVAC Improvements	P.001818-HV1	\$0	\$3,650,000	\$3,650,000	\$0	\$3,650,000	\$0	\$0	\$0	\$0	\$0	0.00%
Charles Drew ES - SMART HVAC Improvements 2	P.001818-HV2	\$0	\$2,598,055	\$2,598,055	\$0	\$2,598,055	\$2,470,000	\$0	\$2,470,000	\$0	\$0	0.00%
Charles Drew ES - SMART Program Renovations	P.001818	\$3,017,000	(\$2,176,055)	\$840,945	\$138,975	\$979,920	\$265,661	\$10,033	\$840,944	\$764,573	\$565,250	0.91%
Charles Drew Family Resource Center		\$3,278,000	\$1,344,000	\$4,622,000	\$0	\$4,622,000	\$4,806,360	(\$852,040)	\$4,390,657	\$3,311,830	\$436,337	
Charles Drew Family Resource Center - SMART Program Renovations	P.001848	\$3,278,000	\$1,344,000	\$4,622,000	\$0	\$4,622,000	\$4,806,360	(\$852,040)	\$4,390,657	\$3,311,830	\$436,337	0.75%
Coconut Creek Elementary School		\$4,527,618	\$384,828	\$4,912,446	\$0	\$4,912,446	\$4,221,157	\$115,503	\$4,912,446	\$4,912,446	\$575,786	
Coconut Creek ES - Building Renovations	P.001413	\$4,527,618	\$384,828	\$4,912,446	\$0	\$4,912,446	\$4,221,157	\$115,503	\$4,912,446	\$4,912,446	\$575,786	1.00%
Coconut Creek High School		\$5,457,907	\$3,928,050	\$9,385,957	\$70,000	\$9,455,957	\$9,441,197	(\$1,700,735)	\$8,691,155	\$8,254,787	\$950,693	
Coconut Creek HS - Fire Hydrant	P.001480	\$615,907	\$182,700	\$798,607	\$0	\$798,607	\$1,061,526	(\$399,489)	\$742,687	\$713,405	\$80,650	0.96%
Coconut Creek HS - SMART GOB Renovations	P.001753	\$4,842,000	\$3,745,350	\$8,587,350	\$70,000	\$8,657,350	\$8,379,671	(\$1,301,246)	\$7,948,467	\$7,541,382	\$870,043	0.95%
Cresthaven Elementary School		\$4,416,123	\$4,367,557	\$8,783,680	\$0	\$8,783,680	\$8,337,063	(\$728,670)	\$8,360,176	\$4,252,158	\$751,783	



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Cresthaven ES - SMART Program Renovations	P.001676	\$4,416,123	\$4,367,557	\$8,783,680	\$0	\$8,783,680	\$8,337,063	(\$728,670)	\$8,360,176	\$4,252,158	\$751,783	0.51%
Cross Creek School		\$1,260,000	\$661,500	\$1,921,500	\$0	\$1,921,500	\$1,586,024	(\$18,591)	\$1,800,140	\$1,759,330	\$232,707	
Cross Creek School - SMART Program Renovations	P.002081	\$1,260,000	\$661,500	\$1,921,500	\$0	\$1,921,500	\$1,586,024	(\$18,591)	\$1,800,140	\$1,759,330	\$232,707	0.98%
Crystal Lake Middle School		\$2,235,525	\$367,796	\$2,603,321	\$0	\$2,603,321	\$2,303,919	(\$149,595)	\$2,458,803	\$2,238,899	\$304,480	
Crystal Lake MS - SMART Program Renovations	P.000816	\$2,235,525	\$367,796	\$2,603,321	\$0	\$2,603,321	\$2,303,919	(\$149,595)	\$2,458,803	\$2,238,899	\$304,480	0.91%
Deerfield Beach Elementary School		\$5,157,000	\$454,445	\$5,611,445	\$0	\$5,611,445	\$4,420,386	\$81,664	\$5,188,622	\$3,203,576	\$686,572	
Deerfield Beach ES - SMART Program Renovations	P.001820	\$5,157,000	\$454,445	\$5,611,445	\$0	\$5,611,445	\$4,420,386	\$81,664	\$5,188,622	\$3,203,576	\$686,572	0.62%
Deerfield Beach High School		\$12,686,000	\$1,728,380	\$14,414,380	\$0	\$14,414,380	\$13,814,255	(\$1,272,846)	\$14,030,855	\$10,063,868	\$1,489,446	
Deerfield Beach HS - SMART GOB Renovations	P.001694	\$8,774,000	(\$1,414,600)	\$7,359,400	\$0	\$7,359,400	\$7,190,054	(\$949,159)	\$7,132,572	\$6,118,213	\$891,677	0.82%
Deerfield Beach HS - SMART Program Renovations	P.002134	\$3,912,000	\$3,142,980	\$7,054,980	\$0	\$7,054,980	\$6,624,201	(\$323,687)	\$6,898,283	\$3,945,654	\$597,769	0.57%
Deerfield Beach Middle School		\$14,188,000	\$1,195,552	\$15,383,552	\$0	\$15,383,552	\$14,700,880	(\$1,673,665)	\$14,421,219	\$8,963,416	\$1,394,003	
Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program	P.002849	\$1,330,000	\$105,000	\$1,435,000	\$0	\$1,435,000	\$906,067	\$0	\$1,001,067	\$1,001,067	\$95,000	1.00%
Deerfield Beach MS - Roofing Building 1, 3, 4, 9 - SMART Program	P.002778	\$4,747,400	(\$170,459)	\$4,576,941	\$0	\$4,576,941	\$4,327,978	(\$556,059)	\$4,092,965	\$3,046,185	\$321,046	0.74%
Deerfield Beach MS - Roofing Building 2, 5, 6, 7 - SMART Program	P.002861	\$3,092,600	(\$331,448)	\$2,761,152	\$0	\$2,761,152	\$3,208,183	(\$819,031)	\$2,761,152	\$2,761,152	\$372,000	1.00%
Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	\$0	\$170,459	\$170,459	\$0	\$170,459	\$170,459	\$0	\$170,459	\$170,459	\$0	1.00%
Deerfield Beach MS - SMART Fire Sprinklers	P.002142-FSP	\$685,000	\$5,000	\$690,000	\$0	\$690,000	\$684,318	\$0	\$684,318	\$578,248	\$0	0.85%
Deerfield Beach MS - SMART Program Renovations	P.002142	\$4,333,000	\$1,417,000	\$5,750,000	\$0	\$5,750,000	\$5,403,876	(\$298,575)	\$5,711,258	\$1,406,305	\$605,957	0.25%
Deerfield Park Elementary School		\$5,240,000	\$984,840	\$6,224,840	\$0	\$6,224,840	\$5,618,043	(\$445,639)	\$5,865,699	\$4,021,793	\$693,295	
Deerfield Park ES - SMART Program Renovations	P.002036	\$5,240,000	\$984,840	\$6,224,840	\$0	\$6,224,840	\$5,618,043	(\$445,639)	\$5,865,699	\$4,021,793	\$693,295	0.68%
Liberty Elementary School		\$377,000	\$27,416	\$404,416	\$0	\$404,416	\$393,748	(\$40,560)	\$404,416	\$404,416	\$51,227	
Liberty ES - SMART Program Renovations	P.001999	\$377,000	\$27,416	\$404,416	\$0	\$404,416	\$393,748	(\$40,560)	\$404,416	\$404,416	\$51,227	1.00%
Lyons Creek Middle School		\$3,049,000	\$3,285,000	\$6,334,000	\$0	\$6,334,000	\$5,661,382	(\$1,136,321)	\$5,172,698	\$4,449,309	\$647,637	
Lyons Creek MS - SMART Program Renovations	P.002141	\$3,049,000	(\$575,000)	\$2,474,000	\$0	\$2,474,000	\$812,282	(\$33,762)	\$1,426,157	\$914,996	\$647,637	0.64%
Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3	P.002141-RC1	\$0	\$3,860,000	\$3,860,000	\$0	\$3,860,000	\$4,849,099	(\$1,102,558)	\$3,746,541	\$3,534,313	\$0	0.94%
Margate Elementary School		\$5,850,873	\$7,143,440	\$12,994,313	\$0	\$12,994,313	\$12,731,854	(\$985,465)	\$12,528,854	\$11,631,357	\$782,464	
Margate ES - Classroom Addition SMART Program	P.002859	\$672,120	\$8,347,560	\$9,019,680	\$0	\$9,019,680	\$8,780,297	(\$371,977)	\$8,715,092	\$7,947,696	\$306,772	0.91%



Appendix B.1 Cost Summary by Project with FCAC

Project Name	Project Number	Original Budget	Approved Budget Changes	Current Budget	Forecasted Commitments	FCAC	Original Commitments	Approved Commitment Changes	Current Commitments	Actuals Approved	Non Commitment Costs	Percent Cost Complete
Margate ES - SMART Building Renovations	P.001647	\$4,618,753	(\$1,267,262)	\$3,351,491	\$0	\$3,351,491	\$3,409,678	(\$691,962)	\$3,193,407	\$3,063,306	\$475,692	0.96%
Margate ES - SMART Building Renovations (Demolition)	P.001647-DEM	\$560,000	\$63,142	\$623,142	\$0	\$623,142	\$541,880	\$78,475	\$620,355	\$620,355	\$0	1.00%
Margate Middle School		\$11,266,800	\$12,244,509	\$23,511,309	\$0	\$23,511,309	\$3,907,458	\$693,290	\$6,118,677	\$3,855,055	\$1,517,929	
Margate MS - SMART Program Renovations	P.001836	\$8,869,000	\$11,504,207	\$20,373,207	\$0	\$20,373,207	\$978,934	\$532,651	\$3,029,514	\$2,431,605	\$1,517,929	0.80%
Margate MS Modularity - SMART Civil Work	P.001836-CIV	\$2,397,800	\$740,302	\$3,138,102	\$0	\$3,138,102	\$2,928,525	\$160,639	\$3,089,163	\$1,423,450	\$0	0.46%
Monarch High School		\$2,224,000	\$7,480,500	\$9,704,500	\$0	\$9,704,500	\$9,143,024	(\$243,330)	\$9,400,037	\$2,356,665	\$500,343	
Monarch HS - SMART Program Renovations	P.002148	\$2,224,000	\$7,480,500	\$9,704,500	\$0	\$9,704,500	\$9,143,024	(\$243,330)	\$9,400,037	\$2,356,665	\$500,343	0.25%
Norcrest Elementary School		\$2,110,000	\$878,627	\$2,988,627	\$0	\$2,988,627	\$3,005,686	(\$453,703)	\$2,988,627	\$2,988,627	\$436,643	
Norcrest ES - SMART Program Renovations	P.001969	\$2,110,000	\$878,627	\$2,988,627	\$0	\$2,988,627	\$3,005,686	(\$453,703)	\$2,988,627	\$2,988,627	\$436,643	1.00%
Palmview Elementary School		\$4,867,000	(\$800,000)	\$4,067,000	\$0	\$4,067,000	\$1,270,340	(\$580)	\$1,922,458	\$946,362	\$652,698	
Palmview ES - SMART Program Renovations	P.002084	\$3,952,000	(\$720,000)	\$3,232,000	\$0	\$3,232,000	\$456,037	(\$580)	\$1,108,155	\$946,362	\$652,698	0.85%
Palmview ES - SMART Roofing Carve Out	P.002084-RC1	\$915,000	(\$80,000)	\$835,000	\$0	\$835,000	\$814,303	\$0	\$814,303	\$0	\$0	0.00%
Park Ridge Elementary School		\$2,184,000	\$2,279,697	\$4,463,697	\$0	\$4,463,697	\$7,058,465	(\$3,184,544)	\$4,322,256	\$4,215,102	\$448,335	
Park Ridge ES - SMART Program Renovations	P.001844	\$2,184,000	\$2,279,697	\$4,463,697	\$0	\$4,463,697	\$7,058,465	(\$3,184,544)	\$4,322,256	\$4,215,102	\$448,335	0.98%
Pompano Beach Elementary School		\$5,224,000	\$965,305	\$6,189,305	\$0	\$6,189,305	\$5,508,374	(\$174,422)	\$6,189,305	\$6,189,305	\$855,353	
Pompano Beach ES - SMART Program Renovations	P.001713	\$5,224,000	\$965,305	\$6,189,305	\$0	\$6,189,305	\$5,508,374	(\$174,422)	\$6,189,305	\$6,189,305	\$855,353	1.00%
Pompano Beach High School		\$2,644,000	\$600,960	\$3,244,960	\$0	\$3,244,960	\$2,593,753	(\$27,509)	\$2,939,518	\$1,774,985	\$373,274	
Pompano Beach HS - SMART Program Renovations	P.002091	\$2,644,000	\$600,960	\$3,244,960	\$0	\$3,244,960	\$2,593,753	(\$27,509)	\$2,939,518	\$1,774,985	\$373,274	0.60%
Pompano Beach Middle School		\$8,084,000	\$5,592,976	\$13,676,976	\$230,488	\$13,907,464	\$11,675,414	\$2,299	\$12,890,510	\$12,629,848	\$1,212,797	
Pompano Beach MS - SMART Program Renovations	P.001721	\$8,084,000	\$5,592,976	\$13,676,976	\$230,488	\$13,907,464	\$11,675,414	\$2,299	\$12,890,510	\$12,629,848	\$1,212,797	0.98%
Quiet Waters Elementary School		\$4,621,000	\$1,576,000	\$6,197,000	\$82,450	\$6,279,450	\$5,572,120	(\$181,597)	\$6,053,848	\$5,143,077	\$663,325	
Quiet Waters ES - SMART GOB Renovations	P.001754	\$4,621,000	\$1,576,000	\$6,197,000	\$82,450	\$6,279,450	\$5,572,120	(\$181,597)	\$6,053,848	\$5,143,077	\$663,325	0.85%
Sanders Park Elementary School		\$4,773,000	\$4,662,000	\$9,435,000	\$0	\$9,435,000	\$9,760,935	(\$1,733,377)	\$8,894,527	\$7,167,963	\$866,970	
Sanders Park ES - SMART Program Renovations	P.002132	\$4,773,000	\$4,662,000	\$9,435,000	\$0	\$9,435,000	\$9,760,935	(\$1,733,377)	\$8,894,527	\$7,167,963	\$866,970	0.78%
Tedder Elementary School		\$3,188,000	\$1,027,616	\$4,215,616	\$79,102	\$4,294,718	\$3,930,875	(\$426,149)	\$3,985,083	\$3,623,462	\$480,357	
Tedder ES - SMART Program Renovations	P.001808	\$3,188,000	\$1,027,616	\$4,215,616	\$79,102	\$4,294,718	\$3,930,875	(\$426,149)	\$3,985,083	\$3,623,462	\$480,357	0.91%
Tradewinds Elementary School		\$1,711,000	\$2,007,910	\$3,718,910	\$0	\$3,718,910	\$4,014,836	(\$740,503)	\$3,718,910	\$3,718,910	\$444,576	
Tradewinds ES - SMART Program Renovations	P.002129	\$1,711,000	\$2,007,910	\$3,718,910	\$0	\$3,718,910	\$4,014,836	(\$740,503)	\$3,718,910	\$3,718,910	\$444,576	1.00%
Winston Park Elementary School		\$2,681,000	(\$336,400)	\$2,344,600	\$0	\$2,344,600	\$1,637,876	(\$93,676)	\$2,056,667	\$1,986,991	\$512,467	
Winston Park ES - SMART Program Renovations	P.001981	\$2,681,000	(\$336,400)	\$2,344,600	\$0	\$2,344,600	\$1,637,876	(\$93,676)	\$2,056,667	\$1,986,991	\$512,467	0.97%

B.2 Commitment Change Summary Report



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
District 1		\$209,599,278	(\$17,371,449)	\$192,227,828	\$192,316,424	\$134,671,242	
Annabel C. Perry PK-8 - Kitchen HVAC - SMART Program		\$436,186	(\$9,188)	\$426,999	\$426,999	\$420,349	
P.002814							
	ADVANCED ROOFING, INC.	\$405,686	(\$9,188)	\$396,499	\$396,499	\$396,499	
	SGM ENGINEERING INC	\$30,500	\$0	\$30,500	\$30,500	\$23,850	
Annabel C. Perry Pre K-8 - SMART GOB Renovations		\$4,039,736	\$102,996	\$4,142,733	\$4,142,733	\$4,142,733	
P.001728							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$950	(\$255)	\$695	\$695	\$695	
	DIPOMPEO CONSTRUCTION CORPORATION	\$3,797,000	\$156,825	\$3,953,825	\$3,953,825	\$3,953,825	
	EMPIRE OFFICE INC	\$1,665	\$0	\$1,665	\$1,665	\$1,665	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$22,901	\$0	\$22,901	\$22,901	\$22,901	
	NUTTING ENGINEERS OF FLORIDA	\$5,065	\$4,446	\$9,511	\$9,511	\$9,511	
	SGM ENGINEERING INC	\$26,500	(\$26,500)	\$0	\$0	\$0	
Apollo MS - SMART Program Renovations		\$5,760,559	(\$80,160)	\$5,680,398	\$5,745,724	\$5,035,732	
P.002110							
	ART SIGN COMPANY INC	\$8,148	\$0	\$8,148	\$8,148	\$8,148	
	COMMERCIAL RELOCATION GROUP INC	\$5,621	\$0	\$5,621	\$5,621	\$5,621	
	INTEGRATED COOLING SOLUTIONS LLC	\$65,216	\$159,814	\$225,030	\$225,030	\$68,750	
	JOHNSON CONTROLS INC	\$118,720	\$0	\$118,720	\$118,720	\$0	
	LEGO CONSTRUCTION CO.	\$4,922,777	(\$239,974)	\$4,682,803	\$4,748,129	\$4,422,185	
	RGD & ASSOCIATES, INC.	\$510,000	\$0	\$510,000	\$510,000	\$413,691	
	SCHOOL SPECIALTY INC	\$19,698	\$0	\$19,698	\$19,698	\$19,698	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$2,380	\$0	\$2,380	\$2,380	\$2,380	
Apollo MS - SMART Roof Carve Out		\$5,360,729	(\$1,575,769)	\$3,784,960	\$3,784,960	\$3,514,145	
P.002110-RC1							
	ATLAS APEX ROOFING, LLC	\$3,867,864	(\$1,461,309)	\$2,406,555	\$2,406,555	\$2,135,740	
	CELLOFOAM NORTH AMERICA INC	\$325,476	\$0	\$325,476	\$325,476	\$325,476	
	CENTURY METALS & SUPPLIES INC	\$76,864	\$0	\$76,864	\$76,864	\$76,864	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$86,164	\$0	\$86,164	\$86,164	\$86,164	
	SOPREMA INCORPORATED	\$1,004,361	(\$114,460)	\$889,901	\$889,901	\$889,901	
Attucks MS - Roofing Bldg 1,4,7 SMART Program		\$223,925	\$0	\$223,925	\$223,925	\$223,925	
P.001633-RC1							
	ATLAS APEX ROOFING, LLC	\$223,925	\$0	\$223,925	\$223,925	\$223,925	
Attucks MS - Roofing Building 8 SMART Program		\$93,765	(\$2,134)	\$91,631	\$91,631	\$91,631	
P.001633							
	FEDERAL ENGINEERING & TESTING INC	\$550	(\$114)	\$436	\$436	\$436	
	GLE ASSOCIATES, INC.	\$93,215	(\$2,020)	\$91,195	\$91,195	\$91,195	
Attucks MS - SMART Media Center Improvements		\$288,669	(\$60,000)	\$228,669	\$228,669	\$228,669	
P.001686-MCI							
	CLASSROOM OUTFITTERS LLC	\$100,000	\$0	\$100,000	\$100,000	\$100,000	
	COMPLETE STRUCTURE PAINTING INC	\$4,995	\$0	\$4,995	\$4,995	\$4,995	
	Moving Solutions Experts LLC	\$689	\$0	\$689	\$689	\$689	
Attucks MS - SMART Program Renovations		\$3,554,553	(\$612,290)	\$2,942,263	\$2,942,263	\$2,513,510	
P.001686							
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$222,500	\$59,421	\$281,921	\$281,921	\$265,169	
	TERRACON CONSULTANTS INC	\$12,180	\$0	\$12,180	\$12,180	\$3,019	
	THE BEC GROUP SERVICES INC.	\$3,319,873	(\$671,711)	\$2,648,162	\$2,648,162	\$2,245,321	
Boulevard Heights ES - SMART Program Renovations		\$6,263,733	(\$1,240,852)	\$5,022,882	\$5,022,882	\$4,974,098	
P.002065							
	CDW GOVERNMENT LLC	\$457	\$0	\$457	\$457	\$457	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$23,520	\$0	\$23,520	\$23,520	\$23,520	
	CORS-AIR	\$51,750	\$0	\$51,750	\$51,750	\$51,750	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	KINGSPAN INSULATION LLC	\$25,053	\$0	\$25,053	\$25,053	\$25,053	
	MARK PRODUCTS OF GEORGIA INC	\$84,647	\$0	\$84,647	\$84,647	\$84,647	
	MRSE LLC DBA ROTH SOUTHEAST	\$56,363	\$0	\$56,363	\$56,363	\$56,363	
	RODRIGUEZ ARCHITECTS, INC.	\$315,000	\$0	\$315,000	\$315,000	\$266,217	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$180,031	\$0	\$180,031	\$180,031	\$180,031	
	SOPREMA INCORPORATED	\$477,926	(\$38,445)	\$439,481	\$439,481	\$439,481	
	TERRACON CONSULTANTS INC	\$4,649	(\$2,815)	\$1,834	\$1,834	\$1,834	
	THE MORGANTI GROUP, INC.	\$4,682,300	(\$1,199,591)	\$3,482,709	\$3,482,709	\$3,482,709	
	TRANE US INC	\$317,132	\$0	\$317,132	\$317,132	\$317,132	
	WENGER CORPORATION	\$41,930	\$0	\$41,930	\$41,930	\$41,930	
Colbert Museum Magnet - SMART Program Renovations		\$1,319,968	(\$168,170)	\$1,151,798	\$1,151,798	\$1,151,798	
P.001937							
	SGM ENGINEERING INC	\$64,600	(\$3,886)	\$60,714	\$60,714	\$60,714	
	THORNTON CONSTRUCTION COMPANY, INC.	\$1,255,368	(\$164,284)	\$1,091,084	\$1,091,084	\$1,091,084	
Collins ES - SMART Program Renovations and Restroom Renovations		\$155,337	\$108,163	\$263,500	\$385,269	\$221,382	
P.001659							
	GLE ASSOCIATES, INC.	\$141,203	\$108,163	\$249,366	\$371,135	\$215,881	
	NUTTING ENGINEERS OF FLORIDA	\$3,242	\$0	\$3,242	\$3,242	\$1,251	
	TERRACON CONSULTANTS INC	\$8,032	\$0	\$8,032	\$8,032	\$1,391	
	WEGMAN ASSOCIATES INC	\$2,860	\$0	\$2,860	\$2,860	\$2,860	
Dania ES - SMART Demolition of Bldg 2		\$39,300	\$50,652	\$89,952	\$89,952	\$50,652	
P.002061-DEM							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$39,300	\$50,652	\$89,952	\$89,952	\$50,652	
Dania ES - SMART Program Renovations		\$4,990,687	\$5,183	\$4,995,870	\$5,000,569	\$1,439,217	
P.002061							
	LEGO CONSTRUCTION CO.	\$2,215,485	\$0	\$2,215,485	\$2,215,485	\$0	
	Moving Solutions Experts LLC	\$1,889	\$0	\$1,889	\$1,889	\$0	
	RGD & ASSOCIATES, INC.	\$250,000	\$0	\$250,000	\$250,000	\$192,428	
	SCHOOL SPECIALTY LLC	\$1,461	\$0	\$1,461	\$1,461	\$0	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$3,130	(\$325)	\$2,805	\$2,805	\$2,805	
	VIRCO INC	\$85,056	\$0	\$85,056	\$85,056	\$0	
	WW GRAINGER INC	\$1,065	\$0	\$1,065	\$1,065	\$0	
Driftwood ES - SMART Program Renovations		\$3,305,217	(\$183,196)	\$3,122,021	\$3,130,735	\$1,688,747	
P.002064							
	JOHNSON CONTROLS INC	\$72,000	\$0	\$72,000	\$72,000	\$0	
	LEGO CONSTRUCTION CO.	\$2,882,394	(\$222,823)	\$2,659,571	\$2,668,285	\$1,515,077	
	RGD & ASSOCIATES, INC.	\$200,000	\$39,627	\$239,627	\$239,627	\$173,670	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$150,823	\$0	\$150,823	\$150,823	\$0	
Driftwood ES - SMART Roofing		\$3,680,140	(\$693,288)	\$2,986,851	\$2,986,851	\$2,297,606	
P.002064-RC1							
	ATLAS APEX ROOFING, LLC	\$2,986,851	(\$693,288)	\$2,293,563	\$2,293,563	\$1,624,584	
	CENTURY METALS & SUPPLIES INC	\$142,459	\$0	\$142,459	\$142,459	\$142,430	
	SOPREMA INCORPORATED	\$550,829	\$0	\$550,829	\$550,829	\$530,592	
Driftwood MS - SMART Program Renovations		\$7,184,175	(\$1,195,264)	\$5,988,911	\$6,046,637	\$5,623,253	
P.001837							
	CDW GOVERNMENT LLC	\$5,575	\$0	\$5,575	\$5,575	\$5,575	
	CELLOFOAM NORTH AMERICA INC	\$76,507	\$0	\$76,507	\$76,507	\$76,507	
	JOHNSON CONTROLS INC	\$60,000	\$0	\$60,000	\$60,000	\$60,000	
	LIVS ASSOCIATES, LLC	\$354,500	\$17,847	\$372,347	\$372,347	\$352,872	
	LUNACON ENGINEERING GROUP, CORP.	\$6,287,000	(\$1,095,737)	\$5,191,263	\$5,248,989	\$5,010,950	
	SCHOOL SPECIALTY	\$14,739	\$0	\$14,739	\$14,739	\$0	
	SCHOOL SPECIALTY INC	\$131,269	\$0	\$131,269	\$131,269	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$19,862	\$0	\$19,862	\$19,862	\$0	
	VIRCO MFG CORPORATION	\$117,359	(\$10)	\$117,349	\$117,349	\$117,349	
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations		\$4,246,116	\$154,019	\$4,400,135	\$4,400,135	\$4,400,135	
P.001822							
	ACAI ASSOCIATES, INC.	\$415,000	(\$28,794)	\$386,206	\$386,206	\$386,206	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$6,793	\$1,500	\$8,293	\$8,293	\$8,293	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$9,800	(\$9,800)	\$0	\$0	\$0	
	RADISE INTERNATIONAL LC	\$5,723	(\$143)	\$5,581	\$5,581	\$5,581	
	THORNTON CONSTRUCTION COMPANY, INC.	\$3,799,000	\$201,055	\$4,000,055	\$4,000,055	\$4,000,055	
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations		\$2,008,179	(\$208,641)	\$1,799,538	\$1,799,538	\$1,409,384	
P.002072							
	ADVANCED ROOFING, INC.	\$1,740,306	(\$196,191)	\$1,544,115	\$1,544,115	\$1,193,289	
	CONCRETE SOLUTIONS GROUP LLC	\$113,373	\$0	\$113,373	\$113,373	\$107,639	
	GRACE & NAEEM UDDIN, INC.	\$17,500	(\$12,450)	\$5,050	\$5,050	\$5,050	
	RGD & ASSOCIATES, INC.	\$137,000	\$0	\$137,000	\$137,000	\$103,406	
Gulfstream Academy of Hallandale Beach K-8 - Roof Replace 9 & 13		\$315,547	\$0	\$315,547	\$315,547	\$315,547	
P.001616							
	ADVANCED ROOFING, INC.	\$315,547	\$0	\$315,547	\$315,547	\$315,547	
Gulfstream Early Learning Center - SMART Program Renovations		\$5,267,511	(\$18,627)	\$5,248,884	\$5,248,884	\$5,062,623	
P.002055							
	GRACE & NAEEM UDDIN, INC.	\$4,901,000	\$3,888	\$4,904,888	\$4,904,888	\$4,835,623	
	JOSEPH T RYERSON & SON INC	\$31,505	\$0	\$31,505	\$31,505	\$31,456	
	RADISE INTERNATIONAL LC	\$29,547	(\$18,502)	\$11,045	\$11,045	\$11,045	
	SILVA ARCHITECTS	\$300,000	\$0	\$300,000	\$300,000	\$183,053	
	TERRACON CONSULTANTS INC	\$5,459	(\$4,013)	\$1,446	\$1,446	\$1,446	
Hallandale Magnet HS - SMART Program Renovations		\$7,190,612	(\$533,884)	\$6,656,727	\$6,802,390	\$5,876,918	
P.002115							
	ANIXTER INC	\$294,900	\$0	\$294,900	\$294,900	\$293,431	
	CORS-AIR	(\$67,812)	\$0	(\$67,812)	(\$67,812)	\$0	
	FERGUSON ENTERPRISES INC	\$41,428	\$0	\$41,428	\$41,428	\$39,396	
	FERGUSON FIRE & FABRICATION INC	\$128,036	\$0	\$128,036	\$128,036	\$121,596	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$10,600	\$0	\$10,600	\$10,600	\$6,425	
	NYCOM INC	\$75,071	\$0	\$75,071	\$75,071	\$75,071	
	SCHOOL SPECIALTY INC	\$44,987	\$0	\$44,987	\$44,987	\$44,987	
	SONG & ASSOCIATES, INC.	\$520,000	\$0	\$520,000	\$520,000	\$422,188	
	UNIQUE CHARTERS INC	\$4,200	\$0	\$4,200	\$4,200	\$4,200	
	WEST CONSTRUCTION, INC.	\$5,999,729	(\$466,072)	\$5,533,657	\$5,679,319	\$4,797,962	
Henry D. Perry Education Center - SMART Program Renovations		\$7,853,256	(\$911,256)	\$6,942,000	\$6,942,000	\$6,879,904	
P.001986							
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$470,000	\$78,746	\$548,746	\$548,746	\$486,649	
	LEGO CONSTRUCTION CO.	\$7,383,256	(\$990,002)	\$6,393,254	\$6,393,254	\$6,393,254	
Hollywood Central ES - SMART Program Renovations		\$7,304,140	(\$757,203)	\$6,546,937	\$6,546,937	\$6,546,937	
P.001983							
	LEGO CONSTRUCTION CO.	\$6,972,140	(\$721,355)	\$6,250,785	\$6,250,785	\$6,250,785	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$332,000	(\$35,848)	\$296,152	\$296,152	\$296,152	
Hollywood Hills ES - SMART Program Renovations		\$6,837,505	(\$721,721)	\$6,115,784	\$6,120,710	\$2,936,349	
P.001845							
	COSUGAS, LLC	\$5,750,000	(\$542,135)	\$5,207,865	\$5,212,791	\$2,443,941	
	DAIKIN APPLIED AMERICAS INC	\$145,000	\$0	\$145,000	\$145,000	\$119,878	
	DUCT DESIGN	\$45,800	\$0	\$45,800	\$45,800	\$38,490	
	HVAC ASSOCIATES INC	\$40,510	\$0	\$40,510	\$40,510	\$39,390	
	LIMCO ENGINEERING INC	\$260,000	(\$199,540)	\$60,460	\$60,460	\$60,460	
	SOPREMA INCORPORATED	\$204,170	\$0	\$204,170	\$204,170	\$0	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$247,000	\$19,954	\$266,954	\$266,954	\$234,189	
	WORLD ELECTRIC SUPPLY	\$145,025	\$0	\$145,025	\$145,025	\$0	
Hollywood Hills HS - SMART Program Renovations		\$1,675,913	\$176,949	\$1,852,861	\$1,852,861	\$1,808,020	
P.001806							
	ACAI ASSOCIATES, INC.	\$975,000	\$180,399	\$1,155,399	\$1,155,399	\$1,121,665	
	FERGUSON ENTERPRISES INC	\$54,481	(\$14,730)	\$39,751	\$39,751	\$39,751	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	INTEGRATED COOLING SOLUTIONS LLC	\$190,000	\$0	\$190,000	\$190,000	\$190,000	
	JOHNSON CONTROLS INC	\$440,000	\$0	\$440,000	\$440,000	\$439,999	
	RADISE INTERNATIONAL LC	\$10,779	\$11,280	\$22,058	\$22,058	\$16,605	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$5,653	\$0	\$5,653	\$5,653	\$0	
Hollywood Park ES - SMART GOB Renovations		\$5,573,165	(\$622,047)	\$4,951,118	\$4,966,091	\$4,782,234	
P.001788							
	ABC SUPPLY COMPANY INC	\$24,436	(\$24,436)	\$0	\$0	\$0	
	BURKE CONSTRUCTION GROUP, INC.	\$5,227,500	(\$790,712)	\$4,436,788	\$4,451,760	\$4,297,704	
	CSA CENTRAL, INC.	\$275,000	\$229,527	\$504,527	\$504,527	\$475,401	
	MEL STEVENSON & ASSOCIATES INC	\$36,426	(\$36,426)	\$0	\$0	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$2,925	\$0	\$2,925	\$2,925	\$2,251	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$2,380	\$0	\$2,380	\$2,380	\$2,380	
Lake Forest ES - Repair Roof on Bldg 4		\$343,646	(\$64,800)	\$278,846	\$278,846	\$278,846	
P.001484							
	ADVANCED ROOFING, INC.	\$343,646	(\$64,800)	\$278,846	\$278,846	\$278,846	
Lake Forest ES - SMART Program Renovations		\$2,627,268	(\$240,483)	\$2,386,785	\$2,433,882	\$2,373,779	
P.001886							
	ADVANCED ROOFING, INC.	\$2,450,306	(\$371,502)	\$2,078,804	\$2,096,024	\$2,077,947	
	NYARKO ARCHITECTURAL GROUP, INC.	\$173,960	\$131,019	\$304,979	\$334,856	\$295,833	
	TERRACON CONSULTANTS INC	\$3,002	\$0	\$3,002	\$3,002	\$0	
Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)		\$1,324,661	\$0	\$1,324,661	\$1,324,661	\$347,063	
P.002984							
	MEP ENGINEERING INC	\$9,000	\$0	\$9,000	\$9,000	\$0	
	RGD & ASSOCIATES, INC.	\$1,315,661	\$0	\$1,315,661	\$1,315,661	\$347,063	
Mary M. Bethune ES - SMART Program Demo - Phase 1		\$1,836,000	\$166,101	\$2,002,101	\$2,002,101	\$1,850,802	
P.002125							
	FHP TECTONICS CORP	\$1,554,000	\$0	\$1,554,000	\$1,554,000	\$1,483,109	
	RGD & ASSOCIATES, INC.	\$282,000	\$166,101	\$448,101	\$448,101	\$367,694	
McArthur HS - New Classroom Addition		\$20,471,191	(\$1,857,050)	\$18,614,141	\$18,614,141	\$1,045,092	
P.002892							
	ABOVE INTERIOR DISTRIBUTORS INC	\$42,806	\$0	\$42,806	\$42,806	\$0	
	DRI-DESIGN	\$89,270	\$0	\$89,270	\$89,270	\$0	
	FACTORY DIRECT SUPPLY	\$185,671	\$0	\$185,671	\$185,671	\$0	
	FERGUSON ENTERPRISES INC	\$100,000	\$0	\$100,000	\$100,000	\$0	
	GRAYBAR ELECTRIC COMPANY INC	\$161,122	\$0	\$161,122	\$161,122	\$0	
	HUGHES SUPPLY	\$90,000	\$0	\$90,000	\$90,000	\$0	
	JAMES B. PIRTLE CONSTRUCTION COMPANY, INC.	\$18,395,151	(\$1,857,050)	\$16,538,101	\$16,538,101	\$1,045,092	
	JJ HAINES & CO	\$30,448	\$0	\$30,448	\$30,448	\$0	
	KOLDAIRE, INC.	\$190,597	\$0	\$190,597	\$190,597	\$0	
	LEHMAN PIPE AND PLUMBING	\$100,000	\$0	\$100,000	\$100,000	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$185,790	\$0	\$185,790	\$185,790	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$356,445	\$0	\$356,445	\$356,445	\$0	
	TITAN FLORIDA LLC	\$350,240	\$0	\$350,240	\$350,240	\$0	
	TRINITY SURFACES	\$41,057	\$0	\$41,057	\$41,057	\$0	
	WORLD ELECTRIC SUPPLY	\$152,594	\$0	\$152,594	\$152,594	\$0	
McArthur HS - Roofing Bldg 12, 13, 16-18, 21, 24-26 - SMART Program		\$2,177,657	\$0	\$2,177,657	\$2,177,657	\$0	
P.002884							
	ADVANCED ROOFING, INC.	\$2,177,657	\$0	\$2,177,657	\$2,177,657	\$0	
McArthur HS - SMART Demolition of Bldgs 6 & 7		\$952,800	(\$1,321)	\$951,479	\$951,479	\$951,479	
P.001954-DEM							
	FHP TECTONICS CORP	\$952,800	(\$1,321)	\$951,479	\$951,479	\$951,479	
McArthur HS - SMART Program Renovations		\$14,514,396	(\$619,118)	\$13,895,277	\$13,895,277	\$1,934,533	
P.001954							
	ABOVE INTERIOR DISTRIBUTORS INC	\$57,373	\$0	\$57,373	\$57,373	\$0	
	COMMERCIAL RELOCATION GROUP INC	\$5,543	\$0	\$5,543	\$5,543	\$5,543	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	GRAYBAR ELECTRIC COMPANY INC	\$62,461	\$0	\$62,461	\$62,461	\$0	
	JAMES B. PIRTLE CONSTRUCTION COMPANY, INC.	\$12,161,076	(\$1,071,986)	\$11,089,090	\$11,089,090	\$697,167	
	RODRIGUEZ ARCHITECTS, INC.	\$1,090,000	\$452,868	\$1,542,868	\$1,542,868	\$1,231,823	
	SCHOOLHOUSE PRODUCTS INC	\$185,790	\$0	\$185,790	\$185,790	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$358,032	\$0	\$358,032	\$358,032	\$0	
	TRANE US INC	\$459,403	\$0	\$459,403	\$459,403	\$0	
	WORLD ELECTRIC SUPPLY	\$134,717	\$0	\$134,717	\$134,717	\$0	
McNicol MS - SMART Program Renovations		\$938,005	\$1,512	\$939,517	\$939,517	\$939,517	
P.001941	FEDERAL ENGINEERING & TESTING INC	\$3,195	(\$2,828)	\$367	\$367	\$367	
	FHP TECTONICS CORP	\$821,529	\$23,508	\$845,037	\$845,037	\$845,037	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$113,281	(\$19,168)	\$94,113	\$94,113	\$94,113	
Miramar ES - SMART GOB Renovations		\$5,125,642	(\$176,923)	\$4,948,719	\$4,948,719	\$4,948,719	
P.001727	DIPOMPEO CONSTRUCTION CORPORATION	\$4,877,000	(\$327,292)	\$4,549,708	\$4,549,708	\$4,549,708	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$241,100	\$157,911	\$399,011	\$399,011	\$399,011	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$7,542	(\$7,542)	\$0	\$0	\$0	
Oakridge ES - SMART - Building 2 Renovations		\$600,000	\$439,176	\$1,039,176	\$1,039,176	\$1,030,630	
P.002663	KOLDAIRE, INC.	\$600,000	\$439,176	\$1,039,176	\$1,039,176	\$1,030,630	
Oakridge ES - SMART GOB Renovations		\$4,634,916	(\$259,587)	\$4,375,329	\$4,531,172	\$3,433,782	
P.001712	CUVILLY HOLDINGS INC	\$90,946	\$12,254	\$103,200	\$103,200	\$103,200	
	KOLDAIRE, INC.	\$294,176	\$0	\$294,176	\$294,176	\$0	
	NYARKO ARCHITECTURAL GROUP, INC.	\$467,488	(\$19,762)	\$447,726	\$447,726	\$415,449	
	OAC ACTION CONSTRUCTION CORP.	\$3,777,372	(\$252,535)	\$3,524,837	\$3,680,680	\$2,909,883	
	TERRACON CONSULTANTS INC	\$3,243	\$457	\$3,700	\$3,700	\$3,560	
	TROXELL COMMUNICATIONS INC	\$1,690	\$0	\$1,690	\$1,690	\$1,690	
Olsen MS - SMART Program Renovations		\$9,689,978	(\$1,308,608)	\$8,381,370	\$8,381,370	\$8,049,507	
P.001955	JOHNSON-LAUX CONSTRUCTION, LLC	\$9,108,315	(\$1,314,015)	\$7,794,300	\$7,794,300	\$7,496,939	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$85,062	\$0	\$85,062	\$85,062	\$85,062	
	SONG & ASSOCIATES, INC.	\$492,000	\$5,407	\$497,407	\$497,407	\$467,506	
	TERRACON CONSULTANTS INC	\$4,601	\$0	\$4,601	\$4,601	\$0	
Pasadena Lakes ES - SMART Program Renovations		\$7,303,331	(\$408,090)	\$6,895,241	\$6,895,241	\$6,669,579	
P.001634	ABC SUPPLY COMPANY INC	\$234,850	\$0	\$234,850	\$234,850	\$234,847	
	BROADWAY TYPEWRITER COMPANY INC	\$307	\$0	\$307	\$307	\$307	
	COMMERCIAL RELOCATION GROUP INC	\$587	\$0	\$587	\$587	\$587	
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$291,000	\$265,500	\$556,500	\$556,500	\$543,912	
	INTEGRATED COOLING SOLUTIONS LLC	\$481,180	\$0	\$481,180	\$481,180	\$481,180	
	JOHNSON CONTROLS INC	\$139,600	\$5,200	\$144,800	\$144,800	\$144,800	
	MRSE LLC DBA ROTH SOUTHEAST	\$42,966	\$0	\$42,966	\$42,966	\$42,966	
	NUTTING ENGINEERS OF FLORIDA	\$1,388	\$1,333	\$2,722	\$2,722	\$2,560	
	TECHNICAL SYSTEMS	\$26,725	\$0	\$26,725	\$26,725	\$19,775	
	VIRCO MFG CORPORATION	\$29,407	\$0	\$29,407	\$29,407	\$29,407	
	WEGMAN ASSOCIATES INC	\$2,180	\$0	\$2,180	\$2,180	\$1,080	
	WEST CONSTRUCTION, INC.	\$5,998,473	(\$680,124)	\$5,318,349	\$5,318,349	\$5,113,490	
Pembroke Pines ES - SMART Program Renovations		\$4,040,637	(\$74,637)	\$3,966,000	\$4,024,159	\$3,841,816	
P.001864	ACCUCUT SYSTEM	\$1,510	(\$1,510)	\$0	\$0	\$0	
	CES ENGINEERING SERVICES, LLC	\$288,000	\$5,948	\$293,948	\$293,948	\$283,233	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SCHOOLHOUSE PRODUCTS INC	\$50,617	\$0	\$50,617	\$50,617	\$50,617	
	T & G CORPORATION	\$3,699,000	(\$79,075)	\$3,619,925	\$3,678,084	\$3,507,967	
Sheridan Hills ES - SMART Building Renovations		\$6,733,704	(\$848,834)	\$5,884,870	\$5,952,548	\$5,519,650	
P.001636	ABC SUPPLY COMPANY INC	\$425,039	\$0	\$425,039	\$425,039	\$400,676	
	BROADWAY TYPEWRITER COMPANY INC	\$354	\$0	\$354	\$354	\$354	
	CDW GOVERNMENT LLC	\$2,600	\$0	\$2,600	\$2,600	\$2,600	
	CELLOFOAM NORTH AMERICA INC	\$113,907	\$0	\$113,907	\$113,907	\$113,907	
	COMMERCIAL RELOCATION GROUP INC	\$2,048	\$0	\$2,048	\$2,048	\$2,048	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$45,408	\$0	\$45,408	\$45,408	\$45,408	
	DAIKIN APPLIED AMERICAS INC	\$222,100	\$67,678	\$289,778	\$289,778	\$289,778	
	FEDERAL ENGINEERING & TESTING INC	\$292	\$0	\$292	\$292	\$292	
	FERGUSON ENTERPRISES INC	\$61,731	\$0	\$61,731	\$61,731	\$61,675	
	LAKESHORE LEARNING MATERIALS	\$1,139	\$0	\$1,139	\$1,139	\$0	
	MRSE LLC DBA ROTH SOUTHEAST	\$31,511	\$0	\$31,511	\$31,511	\$31,511	
	NUTTING ENGINEERS OF FLORIDA	\$10,634	\$1,615	\$12,249	\$12,249	\$2,877	
	SCHOOL SPECIALTY INC	\$4,175	\$0	\$4,175	\$4,175	\$4,175	
	WEGMAN ASSOCIATES INC	\$2,664	(\$2,664)	\$0	\$0	\$0	
	WEST CONSTRUCTION, INC.	\$5,377,807	(\$923,105)	\$4,454,702	\$4,522,380	\$4,187,885	
	WILLIAMSON DACAR ASSOCIATES INC.	\$397,394	\$8,383	\$405,777	\$405,777	\$377,604	
Sheridan Park ES - SMART Program Renovations		\$3,301,381	(\$11,167)	\$3,290,213	\$3,291,914	\$2,999,786	
P.002071	COMMERCIAL RELOCATION GROUP INC	\$4,484	\$0	\$4,484	\$4,484	\$2,692	
	SCHOOL SPECIALTY INC	\$3,594	\$0	\$3,594	\$3,594	\$3,594	
	SCHOOL SPECIALTY LLC	\$1,573	\$0	\$1,573	\$1,573	\$0	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$8,215	\$0	\$8,215	\$8,215	\$8,215	
	SONG & ASSOCIATES, INC.	\$302,000	\$0	\$302,000	\$302,000	\$224,289	
	WEST CONSTRUCTION, INC.	\$2,901,339	(\$11,167)	\$2,890,172	\$2,891,872	\$2,680,821	
Sheridan Technical College - SMART Program Renovations		\$808,123	\$0	\$808,123	\$808,123	\$424,369	
P.002060	ATLAS APEX ROOFING, LLC	\$77,590	\$0	\$77,590	\$77,590	\$77,590	
	J C WHITE FURNITURE INTERIORS	\$1,008	\$0	\$1,008	\$1,008	\$0	
	Moving Solutions Experts LLC	\$1,349	\$0	\$1,349	\$1,349	\$1,349	
	SCHOOL SPECIALTY INC	\$1,200	\$0	\$1,200	\$1,200	\$1,200	
	SCHOOL SPECIALTY LLC	\$750	\$0	\$750	\$750	\$0	
	SILVA ARCHITECTS	\$640,000	\$0	\$640,000	\$640,000	\$344,230	
Sheridan Technical College - SMART Roof Carve Out		\$5,110,673	(\$1,113,241)	\$3,997,432	\$3,997,432	\$0	
P.002060-RC1	ATLAS APEX ROOFING, LLC	\$3,997,432	(\$1,113,241)	\$2,884,190	\$2,884,190	\$0	
	CELLOFOAM NORTH AMERICA INC	\$108,132	\$0	\$108,132	\$108,132	\$0	
	CENTURY METALS & SUPPLIES INC	\$185,748	\$0	\$185,748	\$185,748	\$0	
	HEIDELBERG MATERIALS	\$66,035	\$0	\$66,035	\$66,035	\$0	
	HM Southeast Cement LLC	\$753,326	\$0	\$753,326	\$753,326	\$0	
South Broward HS - SMART Program Renovations		\$9,548,537	(\$987,664)	\$8,560,873	\$7,895,195	\$6,643,325	
P.001838	CITY ELECTRIC SUPPLY COMPANY	\$47,444	(\$47,444)	\$0	\$0	\$0	
	DAIKIN APPLIED AMERICAS INC	\$145,000	\$0	\$145,000	\$145,000	\$145,000	
	GRACE & NAEEM UDDIN, INC.	\$457,342	\$0	\$457,342	\$457,342	\$0	
	JOHNSON-LAUX CONSTRUCTION, LLC	\$8,275,545	(\$925,334)	\$7,350,211	\$6,497,631	\$5,936,577	
	LIVS ASSOCIATES, LLC	\$428,500	\$80,150	\$508,650	\$695,552	\$487,171	
	MRSE LLC DBA ROTH SOUTHEAST	\$131,995	(\$98,359)	\$33,636	\$33,636	\$33,636	
	RADISE INTERNATIONAL LC	\$5,723	\$0	\$5,723	\$5,723	\$4,283	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SCHOOLHOUSE PRODUCTS INC	\$27,361	\$0	\$27,361	\$27,361	\$27,361	
	SONG & ASSOCIATES, INC.	\$2,240	\$0	\$2,240	\$2,240	\$2,240	
	TERRACON CONSULTANTS INC	\$3,323	\$0	\$3,323	\$3,323	\$0	
	WSA SYSTEMS-BOCA LLC	\$20,331	\$0	\$20,331	\$20,331	\$0	
South Broward HS - SMART Roof Carve Out		\$2,815,256	\$0	\$2,815,256	\$2,815,256	\$0	
P.001838-RC1	ATLAS APEX ROOFING, LLC	\$2,815,256	\$0	\$2,815,256	\$2,815,256	\$0	
Stirling ES - SMART Program Renovations		\$3,725,174	(\$475,161)	\$3,250,013	\$3,250,013	\$2,314,257	
P.001905	ANATOM CONSTRUCTION COMPANY	\$3,441,002	(\$534,833)	\$2,906,169	\$2,906,169	\$1,986,883	
	BROADCAST ELECTRONICS INC	\$126,008	(\$126,008)	\$0	\$0	\$0	
	GLE ASSOCIATES, INC.	\$158,164	\$185,680	\$343,844	\$343,844	\$327,374	
The Quest Center - SMART Program Renovations		\$163,948	(\$13,518)	\$150,430	\$150,430	\$136,226	
P.001892	NYARKO ARCHITECTURAL GROUP, INC.	\$161,397	(\$13,518)	\$147,879	\$147,879	\$134,066	
	RADISE INTERNATIONAL LC	\$2,551	\$0	\$2,551	\$2,551	\$2,160	
Watkins ES - SMART Program Renovations		\$2,645,480	(\$393,513)	\$2,251,967	\$2,251,967	\$2,251,967	
P.002074	LEGO CONSTRUCTION CO.	\$2,530,580	(\$362,977)	\$2,167,603	\$2,167,603	\$2,167,603	
	RGD & ASSOCIATES, INC.	\$114,900	(\$30,536)	\$84,364	\$84,364	\$84,364	
West Hollywood ES - SMART Program Renovations		\$3,198,253	(\$128,794)	\$3,069,459	\$3,069,459	\$3,051,021	
P.001794	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	\$0	\$282	\$282	\$282	
	CRAIN ATLANTIS, INC.	\$188,000	\$168,709	\$356,709	\$356,709	\$338,271	
	TERRACON CONSULTANTS INC	\$3,112	\$1,829	\$4,940	\$4,940	\$4,940	
	WEST CONSTRUCTION, INC.	\$3,003,236	(\$299,492)	\$2,703,744	\$2,703,744	\$2,703,744	
District 2		\$81,512,979	(\$4,728,619)	\$76,784,360	\$76,992,357	\$69,879,603	
Chapel Trail ES - SMART Program Renovations		\$3,579,913	(\$351,921)	\$3,227,992	\$3,227,992	\$3,189,333	
P.001732	ADVANCED ROOFING, INC.	\$3,457,306	(\$557,758)	\$2,899,548	\$2,899,548	\$2,874,033	
	GLE ASSOCIATES, INC.	\$122,607	\$205,837	\$328,444	\$328,444	\$315,300	
Charles W. Flanagan HS - Re-Roofing Building 4		\$312,731	\$0	\$312,731	\$312,731	\$312,731	
P.002589	ATLAS APEX ROOFING, LLC	\$312,731	\$0	\$312,731	\$312,731	\$312,731	
Charles W. Flanagan HS - SMART Program Renovations		\$1,067,897	(\$371,427)	\$696,470	\$696,470	\$696,470	
P.001847	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$3,317	\$0	\$3,317	\$3,317	\$3,317	
	CELLOFOAM NORTH AMERICA INC	\$48,710	(\$17,248)	\$31,463	\$31,463	\$31,463	
	NEW MILLENNIUM BUILDING	\$80,154	\$0	\$80,154	\$80,154	\$80,154	
	NUTTING ENGINEERS OF FLORIDA	\$7,584	\$3,888	\$11,472	\$11,472	\$11,472	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$338,131	(\$338,131)	\$0	\$0	\$0	
	SONG & ASSOCIATES, INC.	\$590,000	(\$19,936)	\$570,064	\$570,064	\$570,064	
Coconut Palm ES - SMART Program Renovations		\$2,515,387	(\$128,354)	\$2,387,033	\$2,406,898	\$2,127,299	
P.002088	CAMPUS CONSTRUCTION GROUP, INC.	\$2,166,000	(\$138,354)	\$2,027,646	\$2,047,510	\$2,010,648	
	RGD & ASSOCIATES, INC.	\$131,000	\$10,000	\$141,000	\$141,000	\$116,651	
	SOPREMA INCORPORATED	\$218,387	\$0	\$218,387	\$218,387	\$0	
Coral Cove ES - SMART HVAC Improvements		\$51,071	(\$28,275)	\$22,796	\$22,796	\$22,796	
P.002122	KOLDAIRE, INC.	\$22,796	\$0	\$22,796	\$22,796	\$22,796	
Everglades HS - SMART Program Renovations		\$5,823,737	(\$1,060,889)	\$4,762,848	\$4,762,848	\$4,762,848	
P.001985	LEGO CONSTRUCTION CO.	\$5,091,140	(\$1,004,724)	\$4,086,416	\$4,086,416	\$4,086,416	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$303,000	(\$56,165)	\$246,836	\$246,836	\$246,836	
	TRINTEC CONSTRUCTION INC	\$429,597	\$0	\$429,597	\$429,597	\$429,597	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
Fairway ES - SMART Program Renovations		\$6,168,000	\$110,591	\$6,278,591	\$6,354,372	\$6,261,901	
P.001785							
	NYARKO ARCHITECTURAL GROUP, INC.	\$279,000	\$313,889	\$592,889	\$668,670	\$576,199	
	THORNTON CONSTRUCTION COMPANY, INC.	\$5,889,000	(\$203,298)	\$5,685,702	\$5,685,702	\$5,685,702	
Hawkes Bluff ES - SMART Program Renovations		\$5,688,306	(\$591,473)	\$5,096,833	\$5,096,833	\$5,078,320	
P.001784							
	ADVANCED ROOFING, INC.	\$5,490,306	(\$966,495)	\$4,523,811	\$4,523,811	\$4,523,811	
	SOL-ARCH, INC.	\$198,000	\$375,022	\$573,022	\$573,022	\$554,509	
Lakeside ES - SMART Program Renovations		\$3,584,306	(\$389,755)	\$3,194,551	\$3,194,551	\$2,549,127	
P.002070							
	ADVANCED ROOFING, INC.	\$3,339,306	(\$389,755)	\$2,949,551	\$2,949,551	\$2,345,845	
	RODRIGUEZ ARCHITECTS, INC.	\$245,000	\$0	\$245,000	\$245,000	\$203,282	
Miramar HS - SMART Program Renovations		\$4,546,345	\$73,749	\$4,620,095	\$4,713,867	\$4,260,155	
P.002003							
	AGC ELECTRIC INC	\$90,907	\$0	\$90,907	\$90,907	\$90,907	
	CLASSROOM OUTFITTERS LLC	\$233,510	\$0	\$233,510	\$233,510	\$233,510	
	COMMERCIAL RELOCATION GROUP INC	\$5,846	\$0	\$5,846	\$5,846	\$5,846	
	CUSTOM AIR VENTILATION & HEATING	\$141,860	\$0	\$141,860	\$141,860	\$96,840	
	DIVERSIFIED FLUID CONTROLS INC	\$76,100	\$0	\$76,100	\$76,100	\$76,100	
	ELECTRICAL SUPPLIES INCORPORATED	\$732,093	\$0	\$732,093	\$732,093	\$715,894	
	FERGUSON ENTERPRISES INC	\$47,842	(\$326)	\$47,516	\$47,516	\$47,516	
	INTEGRATED COOLING SOLUTIONS LLC	\$303,047	\$0	\$303,047	\$303,047	\$303,047	
	JOHNSON CONTROLS INC	\$896,000	\$0	\$896,000	\$896,000	\$896,000	
	KINGSPAN INSULATION LLC	\$70,342	\$0	\$70,342	\$70,342	\$70,342	
	M.C. HARRY AND ASSOCIATES, INC.	\$780,000	\$74,075	\$854,075	\$947,847	\$792,198	
	METAL SOLUTIONS FABRICATORS INC	\$269,000	\$0	\$269,000	\$269,000	\$201,750	
	PHOENIX METALS COMPANY	\$110,713	\$0	\$110,713	\$110,713	\$110,647	
	RADISE INTERNATIONAL LC	\$36,167	\$0	\$36,167	\$36,167	\$3,655	
	SOPREMA INCORPORATED	\$620,263	\$0	\$620,263	\$620,263	\$615,905	
	WENGER CORPORATION	\$132,658	\$0	\$132,658	\$132,658	\$0	
New Renaissance MS - SMART Program Renovations		\$4,081,150	(\$34,807)	\$4,046,343	\$4,046,343	\$2,229,866	
P.002143							
	CES ENGINEERING SERVICES, LLC	\$296,150	(\$69,807)	\$226,343	\$226,343	\$226,343	
	HB HOFFMAN, LLC	\$3,785,000	\$35,000	\$3,820,000	\$3,820,000	\$2,003,523	
New Renaissance MS - SMART Roof Carve Out		\$4,441,123	(\$512,150)	\$3,928,973	\$3,928,973	\$1,925,064	
P.002143-RC1							
	A-1 DURAN ROOFING, INC.	\$3,928,973	(\$512,150)	\$3,416,823	\$3,416,823	\$1,925,064	
	SOPREMA INCORPORATED	\$512,150	\$0	\$512,150	\$512,150	\$0	
Palm Cove ES - SMART Program Renovations		\$2,794,956	(\$10,301)	\$2,784,655	\$2,784,655	\$2,784,655	
P.001885							
	LEGO CONSTRUCTION CO.	\$2,794,956	(\$10,301)	\$2,784,655	\$2,784,655	\$2,784,655	
Panther Run ES - SMART Program Renovations		\$2,971,499	(\$545,063)	\$2,426,435	\$2,426,435	\$2,426,435	
P.002069							
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$36,400	\$0	\$36,400	\$36,400	\$36,400	
	DYPLAST PRODUCTS LLC	\$51,959	\$0	\$51,959	\$51,959	\$51,959	
	LEGO CONSTRUCTION CO.	\$2,883,140	(\$545,063)	\$2,338,077	\$2,338,077	\$2,338,077	
Pembroke Lakes ES - SMART Program Renovations		\$2,084,782	(\$122,108)	\$1,962,674	\$1,962,674	\$1,731,593	
P.001842							
	BYOGLOBE LLC	\$583	\$0	\$583	\$583	\$0	
	CRAIN ATLANTIS, INC.	\$18,500	\$0	\$18,500	\$18,500	\$17,077	
	GLOBAL INDUSTRIES INC	\$459	\$0	\$459	\$459	\$459	
	TECHNICAL SYSTEMS	\$31,255	\$0	\$31,255	\$31,255	\$0	
	TERRACON CONSULTANTS INC	\$2,710	(\$2,710)	\$0	\$0	\$0	
	THE BEC GROUP SERVICES INC.	\$1,698,000	(\$163,954)	\$1,534,046	\$1,534,046	\$1,342,971	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	TRANE US INC	\$135,565	\$0	\$135,565	\$135,565	\$135,565	
Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program		\$1,021,992	\$1,194,524	\$2,216,516	\$2,216,516	\$2,151,809	
P.002779	ATLAS APEX ROOFING, LLC	\$1,021,992	\$1,194,524	\$2,216,516	\$2,216,516	\$2,151,809	
Pines Lakes ES - SMART Program Renovations		\$1,456,403	\$3,495	\$1,459,898	\$1,459,898	\$1,312,958	
P.002004	CLASSROOM OUTFITTERS LLC	\$3,903	\$0	\$3,903	\$3,903	\$3,903	
	COSUGAS, LLC	\$1,200,000	\$0	\$1,200,000	\$1,200,000	\$1,115,212	
	I-BLASON LLC	\$510	\$0	\$510	\$510	\$510	
	LAKESHORE LEARNING MATERIALS	\$539	\$0	\$539	\$539	\$539	
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$197,000	\$3,495	\$200,495	\$200,495	\$141,614	
	RADISE INTERNATIONAL LC	\$3,053	\$0	\$3,053	\$3,053	\$0	
	SCHOOL SPECIALTY LLC	\$3,047	\$0	\$3,047	\$3,047	\$3,047	
	VISIONWORK LLC DBA CCS PRESENTATION	\$219	\$0	\$219	\$219	\$0	
Pines MS - SMART Program Renovations		\$70,046	(\$26,546)	\$43,500	\$43,500	\$34,918	
P.002130	RODRIGUEZ ARCHITECTS, INC.	\$43,500	\$0	\$43,500	\$43,500	\$34,918	
	SOPREMA INCORPORATED	\$26,546	(\$26,546)	\$0	\$0	\$0	
Sea Castle ES - SMART Program Renovations		\$3,343,988	(\$297,285)	\$3,046,703	\$3,065,282	\$2,907,590	
P.001632	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$4,916	\$0	\$4,916	\$4,916	\$4,634	
	CB CONSTRUCTORS, INC.	\$2,971,072	(\$240,037)	\$2,731,035	\$2,749,614	\$2,629,801	
	CRAIN ATLANTIS, INC.	\$368,000	(\$57,248)	\$310,752	\$310,752	\$273,155	
Silver Lakes ES - SMART Program Renovations		\$1,924,513	(\$136,490)	\$1,788,023	\$1,788,023	\$1,788,023	
P.002009	ATLAS APEX ROOFING, LLC	\$1,857,342	(\$232,055)	\$1,625,287	\$1,625,287	\$1,625,287	
	NYARKO ARCHITECTURAL GROUP, INC.	\$67,171	\$95,565	\$162,736	\$162,736	\$162,736	
Silver Palms ES - SMART Program Renovations		\$2,995,140	(\$164,643)	\$2,830,497	\$2,830,497	\$2,830,497	
P.002146	LEGO CONSTRUCTION CO.	\$2,845,140	(\$149,055)	\$2,696,085	\$2,696,085	\$2,696,085	
	RGD & ASSOCIATES, INC.	\$150,000	(\$15,588)	\$134,412	\$134,412	\$134,412	
Silver Shores ES - SMART Program Renovations		\$1,891,446	\$52,438	\$1,943,885	\$1,943,885	\$1,943,885	
P.001906	GLE ASSOCIATES, INC.	\$87,889	\$57,504	\$145,393	\$145,393	\$145,393	
	LEGO CONSTRUCTION CO.	\$1,798,492	\$0	\$1,798,492	\$1,798,492	\$1,798,492	
	NUTTING ENGINEERS OF FLORIDA	\$5,065	(\$5,065)	\$0	\$0	\$0	
Silver Trail MS - Roofing		\$594,358	(\$11,880)	\$582,478	\$582,478	\$582,478	
P.001650	ADVANCED ROOFING, INC.	\$594,358	(\$11,880)	\$582,478	\$582,478	\$582,478	
Silver Trail MS - SMART GOB Renovations		\$5,404,368	(\$530,546)	\$4,873,822	\$4,873,822	\$4,862,752	
P.001406	CB CONSTRUCTORS, INC.	\$4,876,455	(\$482,863)	\$4,393,592	\$4,393,592	\$4,393,643	
	NYARKO ARCHITECTURAL GROUP, INC.	\$527,913	(\$47,683)	\$480,230	\$480,230	\$469,109	
Sunset Lakes ES - SMART Program Renovations		\$2,537,040	(\$501,390)	\$2,035,650	\$2,035,650	\$2,035,650	
P.001971	LEGO CONSTRUCTION CO.	\$2,419,140	(\$475,267)	\$1,943,873	\$1,943,873	\$1,943,873	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$117,900	(\$26,122)	\$91,778	\$91,778	\$91,778	
Sunshine ES - SMART Program Renovations		\$3,631,580	(\$103,147)	\$3,528,434	\$3,528,434	\$3,359,389	
P.002079	ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION	\$15,600	(\$1,600)	\$14,000	\$14,000	\$14,000	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	\$0	\$282	\$282	\$212	
	D.L. FIELDS CONSULTANTS, LLC	\$158,000	\$0	\$158,000	\$158,000	\$130,443	
	JOSEPH T RYERSON & SON INC	\$20,949	\$0	\$20,949	\$20,949	\$20,949	
	LEGO CONSTRUCTION CO.	\$3,334,808	(\$101,547)	\$3,233,261	\$3,233,261	\$3,101,159	
	Moving Solutions Experts LLC	\$889	\$0	\$889	\$889	\$889	
	RADISE INTERNATIONAL LC	\$12,439	\$0	\$12,439	\$12,439	\$3,124	
	SCHOOL SPECIALTY INC	\$5,104	\$0	\$5,104	\$5,104	\$5,104	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SOPREMA INCORPORATED	\$83,510	\$0	\$83,510	\$83,510	\$83,510	
Walter C. Young MS - SMART Program Renovations		\$2,494,789	(\$43,114)	\$2,451,675	\$2,451,675	\$2,261,241	
P.002010	CMH SOLUTIONS INCORPORATED	\$36,750	\$0	\$36,750	\$36,750	\$36,750	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$51,480	\$0	\$51,480	\$51,480	\$50,375	
	CORS-AIR	\$158,615	(\$7,515)	\$151,100	\$151,100	\$75,000	
	DAIKIN APPLIED AMERICAS INC	\$459,250	\$0	\$459,250	\$459,250	\$455,495	
	DIVERSIFIED FLUID CONTROLS INC	\$42,200	\$0	\$42,200	\$42,200	\$42,200	
	GRAYBAR ELECTRIC COMPANY INC	\$35,599	(\$35,599)	\$0	\$0	\$0	
	INTEGRATED COOLING SOLUTIONS LLC	\$162,500	\$0	\$162,500	\$162,500	\$162,500	
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$675,000	\$0	\$675,000	\$675,000	\$613,772	
	SHERWIN WILLIAMS CO	\$34,866	\$0	\$34,866	\$34,866	\$23,548	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$75,914	\$0	\$75,914	\$75,914	\$75,914	
	SOPREMA INCORPORATED	\$762,615	\$0	\$762,615	\$762,615	\$725,687	
West Broward HS - SMART HVAC Improvements		\$48,725	(\$33,125)	\$15,600	\$15,600	\$15,600	
P.002087	KOLDAIRE, INC.	\$48,725	(\$33,125)	\$15,600	\$15,600	\$15,600	
Whispering Pines Education Center - ADA RR & Vis		\$69,200	\$7,989	\$77,189	\$77,189	\$77,189	
P.000341	SAGOMA CONSTRUCTION SERVICES INC.	\$69,200	\$7,989	\$77,189	\$77,189	\$77,189	
Whispering Pines Education Center - SMART Program Renovations		\$4,318,187	(\$176,718)	\$4,141,469	\$4,141,469	\$3,357,031	
P.002089	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$59,974	\$0	\$59,974	\$59,974	\$59,974	
	GRACE & NAEEM UDDIN, INC.	\$3,888,648	(\$181,128)	\$3,707,520	\$3,707,520	\$2,967,181	
	MRSE LLC DBA ROTH SOUTHEAST	\$25,564	\$0	\$25,564	\$25,564	\$25,564	
	RGD & ASSOCIATES, INC.	\$237,000	\$4,410	\$241,410	\$241,410	\$197,311	
	TRANE US INC	\$107,000	\$0	\$107,000	\$107,000	\$107,000	
District 3		\$127,252,467	(\$11,403,441)	\$115,849,025	\$116,186,667	\$94,232,645	
Bayview ES - GOB Renovations		\$2,017,495	\$7,027	\$2,024,522	\$2,024,522	\$2,024,522	
P.001786	JORGE A. GUTIERREZ ARCHITECT LLC	\$110,011	(\$5,454)	\$104,556	\$104,556	\$104,556	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$3,449	(\$3,449)	\$0	\$0	\$0	
	THORNTON CONSTRUCTION COMPANY, INC.	\$1,904,035	\$15,931	\$1,919,966	\$1,919,966	\$1,919,966	
Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program		\$544,479	\$0	\$544,479	\$544,479	\$544,479	
P.002085-RC1	ATLAS APEX ROOFING, LLC	\$544,479	\$0	\$544,479	\$544,479	\$544,479	
Bennett ES - SMART Program Renovations		\$742,479	\$0	\$742,479	\$742,479	\$110,346	
P.002085	ATLAS APEX ROOFING, LLC	\$544,479	\$0	\$544,479	\$544,479	\$0	
	D.L. FIELDS CONSULTANTS, LLC	\$198,000	\$0	\$198,000	\$198,000	\$110,346	
Croissant Park ES - SMART Program Renovations		\$5,421,029	(\$305,484)	\$5,115,544	\$5,115,544	\$4,879,256	
P.002086	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$4,322	\$3,627	\$7,948	\$7,948	\$7,948	
	D.L. FIELDS CONSULTANTS, LLC	\$337,000	\$0	\$337,000	\$337,000	\$277,460	
	LEGO CONSTRUCTION CO.	\$4,750,390	(\$309,111)	\$4,441,279	\$4,441,279	\$4,343,574	
	NUTTING ENGINEERS OF FLORIDA	\$946	\$0	\$946	\$946	\$557	
	SOPREMA INCORPORATED	\$328,371	\$0	\$328,371	\$328,371	\$249,717	
Cypress ES - SMART Building Renovations		\$3,135,780	\$111,020	\$3,246,800	\$3,246,800	\$3,246,800	
P.001412	FEDERAL ENGINEERING & TESTING INC	\$1,208	(\$769)	\$439	\$439	\$439	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$294,407	(\$17,106)	\$277,301	\$277,301	\$277,301	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	LEGO CONSTRUCTION CO.	\$2,840,165	\$128,895	\$2,969,060	\$2,969,060	\$2,969,060	
Floranada ES - SMART Program Renovations		\$2,490,306	(\$314,694)	\$2,175,612	\$2,175,612	\$2,143,104	
P.002001							
	ADVANCED ROOFING, INC.	\$2,390,306	(\$365,542)	\$2,024,764	\$2,024,764	\$2,024,764	
	NYARKO ARCHITECTURAL GROUP, INC.	\$100,000	\$50,848	\$150,848	\$150,848	\$118,339	
Fort Lauderdale HS - SMART Program Renovation		\$3,142,103	(\$195,668)	\$2,946,436	\$2,946,436	\$2,946,436	
P.001839							
	BURKE CONSTRUCTION GROUP, INC.	\$10,205	(\$10,205)	\$0	\$0	\$0	
	SOL-ARCH, INC.	\$192,000	\$10,340	\$202,340	\$202,340	\$202,340	
	WEST CONSTRUCTION, INC.	\$2,939,898	(\$195,803)	\$2,744,096	\$2,744,096	\$2,744,096	
Harbordale ES - SMART Program Renovations		\$2,130,266	(\$283,361)	\$1,846,905	\$1,846,905	\$1,746,446	
P.002068							
	ADVANCED ROOFING, INC.	\$1,638,306	\$83,099	\$1,721,405	\$1,721,405	\$1,640,333	
	CONCRETE SOLUTIONS GROUP LLC	\$243,960	(\$243,960)	\$0	\$0	\$0	
	DAIKIN APPLIED AMERICAS INC	\$122,500	(\$122,500)	\$0	\$0	\$0	
	RGD & ASSOCIATES, INC.	\$125,500	\$0	\$125,500	\$125,500	\$106,113	
James S. Rickards MS - Replacement of Building 1		\$10,769,740	(\$966,873)	\$9,802,868	\$9,802,868	\$2,552,198	
P.002775							
	Adonel Concrete Corp	\$1,448,373	\$0	\$1,448,373	\$1,448,373	\$345,653	
	ADVANCED HOOD SYSTEMS LLC	\$101,148	(\$101,148)	\$0	\$0	\$0	
	D & N DUCT SOLUTIONS INC	\$271,315	\$0	\$271,315	\$271,315	\$0	
	DIVERSIFIED FLUID CONTROLS INC	\$88,446	\$0	\$88,446	\$88,446	\$0	
	FERGUSON ENTERPRISES INC	\$992,614	\$0	\$992,614	\$992,614	\$192,162	
	FLORIDA VISUAL DISPLAY PRODUCTS INC	\$198,425	\$0	\$198,425	\$198,425	\$0	
	General Insulation Company	\$77,005	\$0	\$77,005	\$77,005	\$0	
	JASCKO CORPORATION	\$137,319	\$0	\$137,319	\$137,319	\$0	
	JOHNSON-LANCASTER AND ASSOCIATES IN	\$650,425	(\$650,425)	\$0	\$0	\$0	
	JOHNSON-LANCASTER SALES, LLC	\$650,425	\$0	\$650,425	\$650,425	\$0	
	MRSE LLC DBA ROTH SOUTHEAST	\$108,267	\$0	\$108,267	\$108,267	\$0	
	NEW MILLENNIUM BUILDING PERFECTION	\$265,000	(\$265,000)	\$0	\$0	\$0	
	ARCHITECTURAL SYSTEMS	\$50,000	\$0	\$50,000	\$50,000	\$0	
	SHERWIN WILLIAMS	\$70,475	\$0	\$70,475	\$70,475	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$1,862,524	\$0	\$1,862,524	\$1,862,524	\$0	
	STAN WEAVER	\$217,000	\$0	\$217,000	\$217,000	\$0	
	TRANE US INC	\$823,057	\$0	\$823,057	\$823,057	\$2,517	
	Trinity Construction Products	\$318,600	\$0	\$318,600	\$318,600	\$243,148	
	VITAL SIGNS OF ORLANDO, INC	\$98,373	\$0	\$98,373	\$98,373	\$0	
	ZYSKOVICH, LLC	\$2,340,950	\$49,700	\$2,390,650	\$2,390,650	\$1,768,717	
James S. Rickards MS - SMART GOB Renovations		\$8,521,335	(\$2,576,856)	\$5,944,479	\$5,944,479	\$5,944,479	
P.001743							
	ABC SUPPLY COMPANY INC	\$71,467	\$0	\$71,467	\$71,467	\$71,467	
	CITY ELECTRIC SUPPLY COMPANY	\$78,511	\$0	\$78,511	\$78,511	\$78,511	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$80,400	(\$1,648)	\$78,752	\$78,752	\$78,752	
	DYPLAST PRODUCTS LLC	\$113,628	(\$649)	\$112,979	\$112,979	\$112,979	
	J C WHITE FURNITURE INTERIORS	\$3,352	\$0	\$3,352	\$3,352	\$3,352	
	RADISE INTERNATIONAL LC	\$3,327	\$3,321	\$6,648	\$6,648	\$6,648	
	THE ADT SECURITY CORPORATION	\$69,940	(\$69,940)	\$0	\$0	\$0	
	WEST CONSTRUCTION, INC.	\$7,978,710	(\$2,498,730)	\$5,479,980	\$5,479,980	\$5,479,980	
Lloyd Estates ES - SMART Program Renovations		\$6,397,754	(\$710,532)	\$5,687,222	\$5,687,222	\$4,489,277	
P.001824							
	CELLOFOAM NORTH AMERICA INC	\$72,116	\$0	\$72,116	\$72,116	\$17,376	
	COMMERCIAL RELOCATION GROUP INC	\$4,771	\$0	\$4,771	\$4,771	\$4,771	
	COMPLETE STRUCTURE PAINTING INC	\$1,600	\$0	\$1,600	\$1,600	\$1,600	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$26,928	\$0	\$26,928	\$26,928	\$11,405	
	DAIKIN APPLIED AMERICAS INC	\$287,000	\$0	\$287,000	\$287,000	\$287,000	
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$175,000	\$45,283	\$220,283	\$220,283	\$207,002	
	JOSEPH T RYERSON & SON INC	\$105,275	\$0	\$105,275	\$105,275	\$105,275	
	LEGO CONSTRUCTION CO.	\$5,381,140	(\$755,815)	\$4,625,325	\$4,625,325	\$3,510,925	
	SOPREMA INCORPORATED	\$338,929	\$0	\$338,929	\$338,929	\$338,929	
McNab ES - SMART Program Renovations		\$2,800,916	(\$146,432)	\$2,654,484	\$2,654,484	\$2,553,392	
P.001964							
	ACAI ASSOCIATES, INC.	\$115,026	\$108,572	\$223,598	\$223,598	\$197,189	
	ADVANCED ROOFING, INC.	\$2,681,306	(\$250,420)	\$2,430,886	\$2,430,886	\$2,356,203	
	NUTTING ENGINEERS OF FLORIDA	\$4,585	(\$4,585)	\$0	\$0	\$0	
Meadowbrook ES - SMART Program Renovations		\$714,924	(\$90,154)	\$624,770	\$636,450	\$473,657	
P.002083							
	COSUGAS, LLC	\$535,000	(\$62,929)	\$472,071	\$483,751	\$359,913	
	RGD & ASSOCIATES, INC.	\$136,000	\$0	\$136,000	\$136,000	\$97,046	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$43,924	(\$27,225)	\$16,699	\$16,699	\$16,699	
New River MS - SMART GOB Renovations		\$3,508,297	(\$99,773)	\$3,408,524	\$3,408,524	\$1,997,711	
P.001710							
	BURKE CONSTRUCTION GROUP, INC.	\$3,343,297	(\$228,953)	\$3,114,344	\$3,114,344	\$1,725,169	
	CRAIN ATLANTIS, INC.	\$165,000	\$129,180	\$294,180	\$294,180	\$272,543	
North Andrews Gardens ES - SMART Program Renovations		\$7,684,057	(\$1,051,690)	\$6,632,367	\$6,632,367	\$5,793,533	
P.001890							
	ACCUAIR INC	\$24,000	\$0	\$24,000	\$24,000	\$24,000	
	CENTURY METALS & SUPPLIES INC	\$60,806	\$0	\$60,806	\$60,806	\$60,806	
	INTEGRATED COOLING SOLUTIONS LLC	\$270,000	\$0	\$270,000	\$270,000	\$0	
	LEGO CONSTRUCTION CO.	\$6,328,140	(\$876,707)	\$5,451,433	\$5,451,433	\$4,959,333	
	LIMCO ENGINEERING INC	\$240,000	(\$192,517)	\$47,483	\$47,483	\$47,483	
	SOPREMA INCORPORATED	\$566,111	\$0	\$566,111	\$566,111	\$516,871	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$195,000	\$17,534	\$212,534	\$212,534	\$185,039	
North Side ES - SMART Program Renovations		\$3,010,555	\$167,891	\$3,178,446	\$3,309,074	\$2,278,069	
P.001992							
	ACAI ASSOCIATES, INC.	\$161,132	\$142,750	\$303,882	\$303,882	\$263,643	
	OAC ACTION CONSTRUCTION CORP.	\$2,825,072	\$26,447	\$2,851,519	\$2,982,147	\$2,013,081	
	SOPREMA INCORPORATED	\$21,700	\$0	\$21,700	\$21,700	\$0	
	TERRACON CONSULTANTS INC	\$2,651	(\$1,306)	\$1,344	\$1,344	\$1,344	
Northeast HS - New Addition and Renovations to Building 12 SMART Program		\$4,112,602	(\$279,646)	\$3,832,956	\$3,832,956	\$3,527,705	
P.002301							
	ALLSTEEL & GYPSUM PRODUCTS INC	\$105,600	(\$9)	\$105,591	\$105,591	\$105,591	
	ARMSTRONG WORLD INDUSTRIES	\$38,945	(\$136)	\$38,809	\$38,809	\$38,809	
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$108,550	\$0	\$108,550	\$108,550	\$0	
	CITY ELECTRIC SUPPLY COMPANY	\$0	\$0	\$0	\$0	\$0	
	CORS-AIR	\$64,895	(\$64,895)	\$0	\$0	\$0	
	D & N DUCT SOLUTIONS INC	\$125,000	\$0	\$125,000	\$125,000	\$125,000	
	FERGUSON ENTERPRISES INC	\$65,407	(\$1,372)	\$64,035	\$64,035	\$64,035	
	GENSET SERVICES INC	\$54,870	\$0	\$54,870	\$54,870	\$54,870	
	GRAYBAR ELECTRIC COMPANY INC	\$123,027	(\$123,027)	\$0	\$0	\$0	
	JOHNSON CONTROLS FIRE PROTECTION LP	\$118,497	(\$118,497)	\$0	\$0	\$0	
	KINGSPAN INSULATION LLC	\$25,215	(\$25,215)	\$0	\$0	\$0	
	MILLER, LEGG & ASSOCIATES, INC.	\$6,574	\$0	\$6,574	\$6,574	\$6,574	
	MODERNFOLD INCORPORATED	\$23,607	\$0	\$23,607	\$23,607	\$23,607	
	Moving Solutions Experts LLC	\$4,263	\$0	\$4,263	\$4,263	\$4,263	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	NUTTING ENGINEERS OF FLORIDA	\$4,949	\$45,151	\$50,100	\$50,100	\$42,980	
	OZINGA SOUTH FLORIDA INC	\$134,750	(\$8,260)	\$126,490	\$126,490	\$126,490	
	SHAW INDUSTRIES INC.	\$86,279	\$0	\$86,279	\$86,279	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$459,242	\$0	\$459,242	\$459,242	\$459,242	
	SONG & ASSOCIATES, INC.	\$3,500	(\$450)	\$3,050	\$3,050	\$3,050	
	SOPREMA INCORPORATED	\$82,570	\$0	\$82,570	\$82,570	\$82,570	
	STUART BUILDING PRODUCTS LLC	\$178,200	\$0	\$178,200	\$178,200	\$178,200	
	TBD	\$0	\$0	\$0	\$0	\$0	
	TRANE US INC	\$0	\$0	\$0	\$0	\$0	
	U S CONCRETE PRODUCTS	\$34,534	\$0	\$34,534	\$34,534	\$34,534	
	VIRCO INC	\$29,285	\$0	\$29,285	\$29,285	\$29,285	
	ZYSCOVICH, LLC	\$1,025,000	\$34,657	\$1,059,657	\$1,059,657	\$995,881	
Northeast HS - SMART Bldg 29/30		\$108,550	\$0	\$108,550	\$108,550	\$108,550	
P.002301-ELE	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$108,550	\$0	\$108,550	\$108,550	\$108,550	
Northeast HS - SMART Program Renovations		\$1,309,163	\$440,870	\$1,750,033	\$1,750,033	\$1,647,700	
P.001684	ACAI ASSOCIATES, INC.	\$955,000	\$524,841	\$1,479,841	\$1,479,841	\$1,440,625	
	CORE & MAIN LP	\$40,000	\$0	\$40,000	\$40,000	\$39,993	
	CORS-AIR	\$190,190	(\$101,030)	\$89,160	\$89,160	\$89,160	
	FBM GALAXY INC	\$74,644	\$0	\$74,644	\$74,644	\$45,690	
	GENERAL HOTEL & RESTAURANT	\$1,946	\$0	\$1,946	\$1,946	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$16,784	\$17,058	\$33,842	\$33,842	\$12,309	
	SCHOOLHOUSE PRODUCTS INC	\$5,386	\$0	\$5,386	\$5,386	\$0	
	VIRCO INC	\$10,389	\$0	\$10,389	\$10,389	\$10,389	
Oakland Park ES - SMART Program Renovations		\$4,912,197	(\$774,820)	\$4,137,377	\$4,154,135	\$4,093,658	
P.001895	GRAYBAR ELECTRIC COMPANY INC	\$61,614	(\$3,866)	\$57,748	\$57,748	\$57,748	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$240,000	\$0	\$240,000	\$240,000	\$212,063	
	LUNACON ENGINEERING GROUP, CORP.	\$4,510,755	(\$800,072)	\$3,710,683	\$3,727,441	\$3,696,099	
	SRS DISTRIBUTION INC DBA SUNCOAST	\$95,351	\$29,118	\$124,469	\$124,469	\$124,469	
	TERRACON CONSULTANTS INC	\$4,476	\$0	\$4,476	\$4,476	\$3,278	
Pine Ridge Education Center - SMART HVAC Improvements		\$20,418	\$23,925	\$44,343	\$44,343	\$44,343	
P.002121	KOLDAIRE, INC.	\$20,418	\$23,925	\$44,343	\$44,343	\$44,343	
Riverland ES - SMART Program Renovations		\$3,577,976	(\$606,048)	\$2,971,928	\$2,971,928	\$2,925,074	
P.001987	ABC SUPPLY COMPANY INC	\$53,949	(\$53,949)	\$0	\$0	\$0	
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$187,000	\$0	\$187,000	\$187,000	\$182,662	
	OAC ACTION CONSTRUCTION CORP.	\$3,330,814	(\$545,886)	\$2,784,928	\$2,784,928	\$2,742,411	
	RADISE INTERNATIONAL LC	\$6,214	(\$6,214)	\$0	\$0	\$0	
Seagull Alternative HS - SMART Program Renovations		\$2,030,375	\$51,474	\$2,081,849	\$2,181,968	\$1,928,905	
P.001951	EMPIRE OFFICE INC	\$1,360	\$0	\$1,360	\$1,360	\$1,360	
	GRACE & NAEEM UDDIN, INC.	\$1,864,345	\$32,191	\$1,896,536	\$1,996,655	\$1,756,759	
	MACKIN BOOK COMPANY	\$465	\$0	\$465	\$465	\$465	
	NUTTING ENGINEERS OF FLORIDA	\$2,663	\$0	\$2,663	\$2,663	\$715	
	SCHOOL SPECIALTY LLC	\$441	\$0	\$441	\$441	\$441	
	SONG & ASSOCIATES, INC.	\$6,226	\$0	\$6,226	\$6,226	\$0	
	TERRACON CONSULTANTS INC	\$4,076	\$7,375	\$11,451	\$11,451	\$11,364	
	TROXELL COMMUNICATIONS INC	\$1,989	\$0	\$1,989	\$1,989	\$1,989	
Sheridan Technical HS - SMART Program Renovations		\$4,842,882	(\$560,989)	\$4,281,894	\$4,290,342	\$2,267,088	
P.002128	ADVANCED ROOFING, INC.	\$3,933,946	(\$560,989)	\$3,372,957	\$3,372,957	\$1,915,693	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	CELLOFOAM NORTH AMERICA INC	\$98,658	\$0	\$98,658	\$98,658	\$98,658	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$62,099	\$0	\$62,099	\$62,099	\$54,338	
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$245,000	\$0	\$245,000	\$253,448	\$198,399	
	MEL STEVENSON & ASSOCIATES INC	\$400,231	\$0	\$400,231	\$400,231	\$0	
Stephen Foster ES - SMART Program Renovations		\$4,921,517	(\$876,925)	\$4,044,592	\$4,063,124	\$3,988,002	
P.002067							
	LEGO CONSTRUCTION CO.	\$4,437,140	(\$661,560)	\$3,775,580	\$3,775,580	\$3,775,580	
	MRSE LLC DBA ROTH SOUTHEAST	\$219,365	(\$219,365)	\$0	\$0	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$1,343	\$0	\$1,343	\$1,343	\$1,333	
	SONG & ASSOCIATES, INC.	\$235,000	\$4,000	\$239,000	\$257,532	\$182,420	
	VIRCO MFG CORPORATION	\$28,669	\$0	\$28,669	\$28,669	\$28,669	
Stranahan HS - Cafeteria Additions / Renovations		\$5,382,378	\$102,610	\$5,484,988	\$5,484,988	\$3,348,579	
P.002163							
	A&B PIPE AND SUPPLY INC	\$172,829	\$0	\$172,829	\$172,829	\$165,863	
	ABOVE INTERIOR DISTRIBUTORS INC	\$37,277	\$0	\$37,277	\$37,277	\$22,196	
	ADVANCED FIRE & SECURITY INC	\$41,009	\$0	\$41,009	\$41,009	\$36,908	
	ADVANCED HOOD SYSTEMS LLC	\$20,908	\$0	\$20,908	\$20,908	\$20,908	
	BANNER SUPPLY CO LLC	\$134,639	\$0	\$134,639	\$134,639	\$86,923	
	BOELTER LLC	\$1,308,097	\$0	\$1,308,097	\$1,308,097	\$0	
	BOND PLUMBING SUPPLY INC	\$61,361	\$30,477	\$91,838	\$91,838	\$51,399	
	CANAM STEEL CORPORATION	\$180,922	(\$180,922)	\$0	\$0	\$0	
	CED INC	\$79,960	\$0	\$79,960	\$79,960	\$78,231	
	CELLOFOAM NORTH AMERICA INC	\$24,018	\$0	\$24,018	\$24,018	\$24,017	
	CITY ELECTRIC SUPPLY COMPANY	\$135,473	\$216,311	\$351,784	\$351,784	\$264,695	
	COMMERCIAL DUCT SYSTEMS LLC	\$27,540	\$0	\$27,540	\$27,540	\$27,540	
	DALTILE CORPORATION	\$57,004	(\$15,983)	\$41,021	\$41,021	\$0	
	DIVERSIFIED FLUID CONTROLS INC	\$20,027	\$0	\$20,027	\$20,027	\$20,027	
	FERGUSON ENTERPRISES INC	\$160,764	\$22,042	\$182,806	\$182,806	\$164,916	
	GDR ACQUISITIONS	\$75,000	\$0	\$75,000	\$75,000	\$75,000	
	GENERAL HOTEL & RESTAURANT	\$3,225	\$0	\$3,225	\$3,225	\$0	
	INTEGRATED COOLING SOLUTIONS LLC	\$220,000	\$0	\$220,000	\$220,000	\$220,000	
	LIVS ASSOCIATES, LLC	\$543,000	\$30,686	\$573,686	\$573,686	\$573,686	
	LOTSPEICH COMPANY OF FLORIDA INC	\$135,284	\$0	\$135,284	\$135,284	\$62,551	
	SCHOOLHOUSE PRODUCTS INC	\$113,732	\$0	\$113,732	\$113,732	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$409,039	\$0	\$409,039	\$409,039	\$408,220	
	SOPREMA INCORPORATED	\$178,690	\$0	\$178,690	\$178,690	\$178,690	
	V & P CARPET SUPPLIES INC	\$20,278	\$0	\$20,278	\$20,278	\$20,278	
	VIRCO INC	\$5,320	\$0	\$5,320	\$5,320	\$0	
	ZYSKOVICH, LLC	\$987,260	\$0	\$987,260	\$987,260	\$846,532	
Stranahan HS - Pool Repairs		\$1,133,413	\$726,607	\$1,860,020	\$1,860,020	\$1,860,020	
P.001677							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$149,270	\$0	\$149,270	\$149,270	\$149,270	
	CES CONSULTANTS INC	\$68,849	\$15,931	\$84,781	\$84,781	\$84,781	
	MBR CONSTRUCTION INC	\$915,294	\$710,676	\$1,625,970	\$1,625,970	\$1,625,970	
Stranahan HS - SMART GOB Renovations		\$1,083,148	\$330,849	\$1,413,997	\$1,413,997	\$1,388,943	
P.001683							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$900	\$0	\$900	\$900	\$900	
	DAL-TILE DISTRIBUTION INC	\$22,255	\$0	\$22,255	\$22,255	\$22,255	
	FEDERAL ENGINEERING & TESTING INC	\$3,015	\$1,140	\$4,155	\$4,155	\$3,837	
	MIDWEST SHOP SUPPLIES INC	\$5,165	\$0	\$5,165	\$5,165	\$5,165	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$10,620	\$0	\$10,620	\$10,620	\$10,620	
	TECHNICAL TRAINING AIDS INC	\$25,850	\$0	\$25,850	\$25,850	\$25,850	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$997,050	\$329,709	\$1,326,759	\$1,326,759	\$1,303,391	
	WW GRAINGER INC	\$2,851	\$0	\$2,851	\$2,851	\$2,851	
Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9		\$1,376,939	\$0	\$1,376,939	\$1,376,939	\$801,652	
P.001683-RC1							
	ATLAS APEX ROOFING, LLC	\$1,371,939	\$0	\$1,371,939	\$1,371,939	\$801,652	
	MILLER, LEGG & ASSOCIATES, INC.	\$5,000	\$0	\$5,000	\$5,000	\$0	
Sunrise MS - SMART Program Renovations		\$5,601,140	(\$908,857)	\$4,692,283	\$4,692,283	\$4,629,807	
P.001819							
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$205,000	\$12,079	\$217,079	\$217,079	\$215,625	
	LEGO CONSTRUCTION CO.	\$5,396,140	(\$920,936)	\$4,475,204	\$4,475,204	\$4,414,182	
Virginia Shuman Young ES - SMART Program Renovations		\$3,999,556	(\$355,605)	\$3,643,951	\$3,643,951	\$2,687,717	
P.002000							
	ADVANCED ROOFING, INC.	\$3,820,306	(\$355,404)	\$3,464,902	\$3,464,902	\$2,532,448	
	NYARKO ARCHITECTURAL GROUP, INC.	\$179,250	(\$201)	\$179,049	\$179,049	\$155,268	
Westwood Heights ES - SMART Program Renovations		\$3,643,039	(\$112,192)	\$3,530,847	\$3,530,847	\$3,530,847	
P.001993							
	ACAI ASSOCIATES, INC.	\$155,240	\$168,943	\$324,183	\$324,183	\$324,183	
	LEGO CONSTRUCTION CO.	\$3,482,517	(\$279,581)	\$3,202,936	\$3,202,936	\$3,202,936	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$5,282	(\$1,553)	\$3,729	\$3,729	\$3,729	
Whiddon-Rogers Education Center - SMART GOB Renovations		\$10,444,409	(\$1,083,602)	\$9,360,807	\$9,372,587	\$7,686,132	
P.001711							
	CELLOFOAM NORTH AMERICA INC	\$152,882	\$0	\$152,882	\$152,882	\$152,882	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$71,940	\$0	\$71,940	\$71,940	\$71,940	
	JOSEPH T RYERSON & SON INC	\$385,125	\$0	\$385,125	\$385,125	\$385,125	
	Justin Architects, P.A	\$365,000	\$23,209	\$388,209	\$388,209	\$376,980	
	SOPREMA INCORPORATED	\$797,385	\$0	\$797,385	\$797,385	\$735,361	
	WEST CONSTRUCTION, INC.	\$8,672,077	(\$1,106,811)	\$7,565,266	\$7,577,046	\$5,963,845	
Wilton Manors ES - SMART Program Renovations		\$5,721,250	(\$1,065,515)	\$4,655,734	\$4,695,430	\$4,044,218	
P.001917							
	BASS UNITED FIRE AND SECURITY SYSTEMS, INC	\$62,289	\$0	\$62,289	\$62,289	\$62,289	
	CED INC	\$69,273	\$0	\$69,273	\$69,273	\$27,993	
	GRACE & NAEEM UDDIN, INC.	\$4,277,300	(\$901,950)	\$3,375,350	\$3,415,046	\$3,062,849	
	LIMCO ENGINEERING INC	\$312,000	(\$163,566)	\$148,434	\$148,434	\$148,434	
	MRSE LLC DBA ROTH SOUTHEAST	\$33,096	\$0	\$33,096	\$33,096	\$33,096	
	NORTHRICH FLORIDA	\$112,000	\$0	\$112,000	\$112,000	\$112,000	
	RODRIGUEZ ARCHITECTS, INC.	\$230,000	\$0	\$230,000	\$230,000	\$206,605	
	SOPREMA INCORPORATED	\$234,291	\$0	\$234,291	\$234,291	\$0	
	TRANE US INC	\$391,000	\$0	\$391,000	\$391,000	\$390,952	
District 4		\$201,973,177	(\$22,776,850)	\$179,196,327	\$181,899,700	\$140,721,527	
Broadview ES - SMART Program Renovations		\$4,739,377	(\$348,927)	\$4,390,450	\$4,390,450	\$3,500,073	
P.001638							
	CENTURY METALS & SUPPLIES INC	\$99,926	\$0	\$99,926	\$99,926	\$99,926	
	M.C. HARRY AND ASSOCIATES, INC.	\$252,522	\$152,198	\$404,720	\$404,720	\$393,156	
	NUTTING ENGINEERS OF FLORIDA	\$5,347	\$0	\$5,347	\$5,347	\$1,102	
	OAC ACTION CONSTRUCTION CORP.	\$4,381,582	(\$501,125)	\$3,880,457	\$3,880,457	\$3,005,889	
Challenger ES - SMART Program Renovations		\$3,148,426	(\$530,526)	\$2,617,901	\$2,617,901	\$2,505,277	
P.002040							
	GRACE & NAEEM UDDIN, INC.	\$2,897,400	(\$477,042)	\$2,420,358	\$2,420,358	\$2,398,580	
	SCHOOL SPECIALTY INC	\$52,543	\$0	\$52,543	\$52,543	\$0	
	SONG & ASSOCIATES, INC.	\$145,000	\$0	\$145,000	\$145,000	\$106,697	
Coral Glades HS - New Auditorium Facility		\$457,350	\$0	\$457,350	\$203,467	\$203,467	
P.002950							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	JORGE A. GUTIERREZ ARCHITECT LLC	\$457,350	\$0	\$457,350	\$203,467	\$203,467	
Coral Glades HS - SMART Program Renovations		\$7,039,466	(\$1,324,137)	\$5,715,329	\$5,715,329	\$5,668,769	
P.002080	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$95,832	\$0	\$95,832	\$95,832	\$95,832	
	D.L. FIELDS CONSULTANTS, LLC	\$215,000	\$0	\$215,000	\$215,000	\$168,440	
	KINGSPAN INSULATION LLC	\$194,397	\$0	\$194,397	\$194,397	\$194,397	
	LEGO CONSTRUCTION CO.	\$5,578,775	(\$1,322,387)	\$4,256,388	\$4,256,388	\$4,256,388	
	SOPREMA INCORPORATED	\$955,463	(\$1,750)	\$953,713	\$953,713	\$953,713	
Coral Park ES - SMART Program Renovations		\$1,020,295	(\$39,796)	\$980,498	\$980,498	\$980,498	
P.002045	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	(\$282)	\$0	\$0	\$0	
	LEGO CONSTRUCTION CO.	\$812,140	\$0	\$812,140	\$812,140	\$812,140	
	NUTTING ENGINEERS OF FLORIDA	\$1,388	(\$108)	\$1,280	\$1,280	\$1,280	
	SONG & ASSOCIATES, INC.	\$200,000	(\$39,406)	\$160,594	\$160,594	\$160,594	
Coral Springs HS - SMART Program Renovations		\$13,111,198	(\$1,451,591)	\$11,659,607	\$11,659,607	\$9,605,395	
P.001765	ALL COUNTY MUSIC INC	\$13,964	\$0	\$13,964	\$13,964	\$13,964	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,417	\$0	\$1,417	\$1,417	\$1,417	
	BROADWAY TYPEWRITER COMPANY INC	\$324	\$0	\$324	\$324	\$324	
	CDW GOVERNMENT LLC	\$639	\$0	\$639	\$639	\$639	
	COMMERCIAL RELOCATION GROUP INC	\$9,767	\$0	\$9,767	\$9,767	\$9,767	
	COMPLETE STRUCTURE PAINTING INC	\$600	\$0	\$600	\$600	\$600	
	FRANCIS ENGINEERING, INC.	\$12,700	\$0	\$12,700	\$12,700	\$12,700	
	GENSET SERVICES INC	\$53,484	\$0	\$53,484	\$53,484	\$53,484	
	GEORGE A ISRAEL JR INC	\$98,837	\$0	\$98,837	\$98,837	\$98,837	
	GULF BUILDING, LLC	\$10,812,722	(\$1,088,220)	\$9,724,502	\$9,724,502	\$8,106,077	
	HVAC ASSOCIATES INC	\$139,000	\$0	\$139,000	\$139,000	\$135,750	
	JOHNSON-LANCASTER AND ASSOCIATES IN	\$520	\$0	\$520	\$520	\$520	
	M.C. HARRY AND ASSOCIATES, INC.	\$84,784	\$0	\$84,784	\$84,784	\$0	
	MACKIN BOOK COMPANY	\$1,214	(\$1,214)	\$0	\$0	\$0	
	MUSIC ARTS ENTERPRISES INC MAE	\$9,990	\$0	\$9,990	\$9,990	\$9,990	
	NUTTING ENGINEERS OF FLORIDA	\$1,429	\$5,447	\$6,876	\$6,876	\$3,298	
	SCHOOL SPECIALTY INC	\$302	\$0	\$302	\$302	\$302	
	SCHOOL SPECIALTY LLC	\$255	\$0	\$255	\$255	\$0	
	SMILEY'S AUDIO-VISUAL INC.	\$6,207	\$0	\$6,207	\$6,207	\$6,207	
	THORNTON CONSTRUCTION COMPANY, INC.	\$331,657	\$0	\$331,657	\$331,657	\$0	
	VIRCO INC	\$2,889	\$0	\$2,889	\$2,889	\$2,889	
	VIRCO MFG CORPORATION	\$3,404	\$0	\$3,404	\$3,404	\$3,404	
Coral Springs MS - Provide Fire Sprinkle		\$1,523,203	(\$99,061)	\$1,424,142	\$1,424,142	\$948,116	
P.000441	ACAI ASSOCIATES, INC.	\$206,159	\$0	\$206,159	\$206,159	\$132,977	
	FERGUSON FIRE & FABRICATION INC	\$99,061	\$0	\$99,061	\$99,061	\$97,906	
	TERRACON CONSULTANTS INC	\$3,775	\$0	\$3,775	\$3,775	\$0	
	WEST CONSTRUCTION, INC.	\$1,214,208	(\$99,061)	\$1,115,147	\$1,115,147	\$717,233	
Coral Springs MS - SMART Program Renovations		\$19,285,560	(\$2,969,088)	\$16,316,472	\$18,906,887	\$8,877,326	
P.001979	ADVANCED FIRE & SECURITY INC.	\$50,118	\$0	\$50,118	\$50,118	\$50,118	
	CELLOFOAM NORTH AMERICA INC	\$158,912	\$0	\$158,912	\$158,912	\$0	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$86,724	\$0	\$86,724	\$86,724	\$0	
	CORS-AIR	\$242,000	(\$242,000)	\$0	\$0	\$0	
	GEORGE A ISRAEL JR INC	\$26,226	\$0	\$26,226	\$26,226	\$26,226	
	JOSEPH T RYERSON & SON INC	\$238,270	\$0	\$238,270	\$238,270	\$238,270	
	Moving Solutions Experts LLC	\$4,149	\$0	\$4,149	\$4,149	\$0	
	REXEL CONSOLIDATED	\$384,442	\$15,869	\$400,310	\$400,310	\$400,310	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	RODRIGUEZ ARCHITECTS, INC.	\$755,000	\$0	\$755,000	\$815,700	\$671,093	
	SOPREMA INCORPORATED	\$908,273	\$0	\$908,273	\$908,273	\$660,179	
	SPI-SPECIALTY PRODUCTS & INSULATION	\$109,000	\$0	\$109,000	\$109,000	\$63,311	
	TERRACON CONSULTANTS INC	\$7,505	\$0	\$7,505	\$7,505	\$2,316	
	TRANE US INC	\$701,273	\$0	\$701,273	\$701,273	\$701,272	
	VIRCO INC	\$51,702	\$0	\$51,702	\$51,702	\$0	
	WEST CONSTRUCTION, INC.	\$15,561,967	(\$2,742,956)	\$12,819,011	\$15,348,725	\$6,064,231	
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler		\$2,646,110	(\$79,956)	\$2,566,155	\$2,566,155	\$1,609,408	
P.001923							
	ACAI ASSOCIATES, INC.	\$155,760	\$14,884	\$170,644	\$170,644	\$118,542	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$94,840	\$0	\$94,840	\$94,840	\$0	
	LEGO CONSTRUCTION CO.	\$2,394,149	(\$94,840)	\$2,299,309	\$2,299,309	\$1,490,866	
	NUTTING ENGINEERS OF FLORIDA	\$1,361	\$0	\$1,361	\$1,361	\$0	
Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program		\$318,981	\$0	\$318,981	\$318,981	\$318,981	
P.001982-RC1							
	ATLAS APEX ROOFING, LLC	\$318,981	\$0	\$318,981	\$318,981	\$318,981	
Coral Springs Pre K-8 - SMART Program Renovations		\$5,563,524	(\$340,572)	\$5,222,952	\$5,229,568	\$3,383,157	
P.001982							
	COMMERCIAL RELOCATION GROUP INC	\$512	\$0	\$512	\$512	\$512	
	CUSTOM AIR VENTILATION & HEATING	\$25,535	\$0	\$25,535	\$25,535	\$25,535	
	DIVERSIFIED FLUID CONTROLS INC.	\$29,216	\$0	\$29,216	\$29,216	\$29,018	
	INTEGRATED COOLING SOLUTIONS LLC	\$96,000	\$0	\$96,000	\$96,000	\$28,143	
	JOHNSON CONTROLS INC	\$204,000	\$0	\$204,000	\$204,000	\$159,862	
	LEGO CONSTRUCTION CO.	\$4,984,128	(\$340,572)	\$4,643,556	\$4,650,172	\$2,981,952	
	RGD & ASSOCIATES, INC.	\$218,000	\$0	\$218,000	\$218,000	\$152,002	
Country Hills ES - SMART Program Renovations		\$5,451,815	(\$406,885)	\$5,044,930	\$5,044,930	\$4,667,287	
P.002063							
	DAIKIN APPLIED AMERICAS INC	\$184,000	\$0	\$184,000	\$184,000	\$184,000	
	H.A. CONTRACTING CORP.	\$4,350,000	(\$406,885)	\$3,943,115	\$3,943,115	\$3,711,215	
	MRSE LLC DBA ROTH SOUTHEAST	\$75,211	\$0	\$75,211	\$75,211	\$75,211	
	SONG & ASSOCIATES, INC.	\$407,000	\$0	\$407,000	\$407,000	\$324,994	
	SOPREMA INCORPORATED	\$435,604	\$0	\$435,604	\$435,604	\$371,868	
Eagle Ridge ES - SMART GOB Renovations		\$2,569,308	\$90,495	\$2,659,803	\$2,659,803	\$2,659,803	
P.001722							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,155	\$0	\$1,155	\$1,155	\$1,155	
	LEGO CONSTRUCTION CO.	\$2,325,813	\$121,533	\$2,447,346	\$2,447,346	\$2,447,346	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$242,340	(\$31,038)	\$211,302	\$211,302	\$211,302	
Forest Glen MS - SMART Program Renovation		\$7,527,385	(\$1,589,618)	\$5,937,767	\$5,937,767	\$5,865,084	
P.001865							
	ENVIRONMENTAL AIR PRODUCTS	\$112,385	(\$17,722)	\$94,663	\$94,663	\$94,663	
	THORNTON CONSTRUCTION COMPANY, INC.	\$6,990,000	(\$1,571,896)	\$5,418,104	\$5,418,104	\$5,411,775	
	VIA DESIGN STUDIO, LLC	\$425,000	\$0	\$425,000	\$425,000	\$358,646	
Forest Hills ES - HVAC Upgrade/Rplcmnt		\$906,937	(\$131,162)	\$775,775	\$775,775	\$775,775	
P.000827							
	GLE ASSOCIATES, INC.	\$10,000	(\$3,784)	\$6,216	\$6,216	\$6,216	
	HYVAC, INC.	\$896,937	(\$127,378)	\$769,559	\$769,559	\$769,559	
Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program		\$4,540,010	(\$1,321,930)	\$3,218,080	\$3,218,080	\$3,218,080	
P.001926-RC1							
	ATLAS APEX ROOFING, LLC	\$3,440,774	(\$1,255,065)	\$2,185,708	\$2,185,708	\$2,185,708	
	CELLOFOAM NORTH AMERICA INC	\$199,690	\$0	\$199,690	\$199,690	\$199,690	
	CENTURY METALS & SUPPLIES INC	\$97,398	\$0	\$97,398	\$97,398	\$97,398	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$63,674	(\$63,674)	\$0	\$0	\$0	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	HEIDELBERG MATERIALS	\$58,838	\$0	\$58,838	\$58,838	\$58,838	
	HM Southeast Cement LLC						
	SOPREMA INCORPORATED	\$679,637	(\$3,191)	\$676,446	\$676,446	\$676,446	
Forest Hills ES - SMART Fire Alarm Replacement		\$1,005,304	(\$252,140)	\$753,164	\$753,164	\$753,164	
P.001678							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$281,640	(\$252,140)	\$29,500	\$29,500	\$29,500	
Forest Hills ES - SMART Program Renovations		\$2,086,719	(\$1,373,452)	\$713,266	\$713,266	\$713,266	
P.001926							
	FHP TECTONICS CORP	\$1,911,992	(\$1,362,242)	\$549,750	\$549,750	\$549,750	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$166,827	(\$3,310)	\$163,517	\$163,517	\$163,517	
	NUTTING ENGINEERS OF FLORIDA	\$3,950	(\$3,950)	\$0	\$0	\$0	
Heron Heights ES - Modular Classrooms		\$1,781,883	(\$848,482)	\$933,401	\$933,401	\$933,401	
P.001629							
	H.A. CONTRACTING CORP.	\$761,189	\$3,218	\$764,407	\$764,407	\$764,407	
	JWR CONSTRUCTION SERVICES	\$960,694	(\$849,764)	\$110,930	\$110,930	\$110,930	
	SONG & ASSOCIATES, INC.	\$60,000	(\$1,936)	\$58,064	\$58,064	\$58,064	
Heron Heights ES - SMART Program Renovations		\$639,780	(\$81,769)	\$558,011	\$558,011	\$534,391	
P.002147							
	FHP TECTONICS CORP	\$554,780	(\$81,769)	\$473,011	\$473,011	\$473,011	
	RGD & ASSOCIATES, INC.	\$85,000	\$0	\$85,000	\$85,000	\$61,380	
J.P. Taravella HS - ADA Restrooms		\$570,710	\$53,747	\$624,457	\$624,457	\$517,515	
P.001675							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$9,900	\$0	\$9,900	\$9,900	\$0	
	RPM GENERAL CONTRACTORS, INC.	\$439,210	\$10,657	\$449,867	\$449,867	\$443,267	
J.P. Taravella HS - SMART Program Renovations		\$828,464	\$31,272	\$859,736	\$859,736	\$766,123	
P.001942							
	DIVERSIFIED FLUID CONTROLS INC.	\$51,000	\$0	\$51,000	\$51,000	\$51,000	
	ROTH SOUTHEAST LLC	\$3,264	\$0	\$3,264	\$3,264	\$3,264	
	SONG & ASSOCIATES, INC.	\$735,000	\$31,272	\$766,272	\$766,272	\$711,859	
	UNIVERSAL ELECTRIC FLORIDA INC	\$39,200	\$0	\$39,200	\$39,200	\$0	
James S. Hunt ES - SMART Program Renovations		\$8,653,048	(\$757,902)	\$7,895,146	\$7,900,122	\$7,717,629	
P.002059							
	COMMERCIAL RELOCATION GROUP INC	\$4,372	\$0	\$4,372	\$4,372	\$0	
	COMPLETE STRUCTURE PAINTING INC	\$3,300	\$0	\$3,300	\$3,300	\$3,300	
	CORS-AIR	\$50,000	(\$50,000)	\$0	\$0	\$0	
	D & N DUCT SOLUTIONS INC	\$86,000	\$0	\$86,000	\$86,000	\$70,315	
	INTEGRATED COOLING SOLUTIONS LLC	\$75,000	\$0	\$75,000	\$75,000	\$75,000	
	JOHNSON CONTROLS INC	\$235,000	\$0	\$235,000	\$235,000	\$235,000	
	LEGO CONSTRUCTION CO.	\$7,427,777	(\$710,817)	\$6,716,960	\$6,721,935	\$6,642,708	
	MORSE ARTS & CRAFTS	\$4,999	\$0	\$4,999	\$4,999	\$0	
	RGD & ASSOCIATES, INC.	\$425,000	\$0	\$425,000	\$425,000	\$370,824	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$2,380	\$0	\$2,380	\$2,380	\$2,380	
	SOPREMA INCORPORATED	\$219,565	\$0	\$219,565	\$219,565	\$201,061	
	TERRACON CONSULTANTS INC	\$2,142	\$2,915	\$5,057	\$5,057	\$5,057	
	VIRCO INC	\$2,192	\$0	\$2,192	\$2,192	\$2,192	
Maplewood ES - SMART Building Renovations		\$3,884,328	\$37,032	\$3,921,360	\$3,962,008	\$3,815,275	
P.001639							
	LAKESHORE LEARNING MATERIALS	\$9,960	\$0	\$9,960	\$9,960	\$0	
	LUNACON ENGINEERING GROUP, CORP.	\$3,507,115	(\$55,589)	\$3,451,526	\$3,492,174	\$3,357,647	
	M.C. HARRY AND ASSOCIATES, INC.	\$321,293	\$92,621	\$413,914	\$413,914	\$411,668	
	SRS DISTRIBUTION INC DBA SUNCOAST	\$45,960	\$0	\$45,960	\$45,960	\$45,960	
Maplewood ES - SMART HVAC & Media Center		\$281,059	\$1,593	\$282,652	\$285,343	\$253,617	
P.001998							
	CDW GOVERNMENT LLC	\$4,705	\$0	\$4,705	\$4,705	\$4,705	
	COR-CHITECTS	\$15,000	\$0	\$15,000	\$15,000	\$15,000	
	J C WHITE FURNITURE INTERIORS	\$3,529	\$0	\$3,529	\$3,529	\$3,529	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	LAKESHORE LEARNING MATERIALS	\$9,960	\$0	\$9,960	\$9,960	\$0	
	LUNACON ENGINEERING GROUP, CORP.	\$190,000	\$1,593	\$191,593	\$194,284	\$195,360	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$4,724	\$0	\$4,724	\$4,724	\$0	
	SONG & ASSOCIATES, INC.	\$51,000	\$0	\$51,000	\$51,000	\$32,881	
	TROXELL COMMUNICATIONS INC	\$2,141	\$0	\$2,141	\$2,141	\$2,141	
Marjory Stoneman Douglas HS - Modular Classrooms (portables)		\$487,730	\$6,600	\$494,330	\$494,330	\$494,330	
P.002219							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$66,505	\$0	\$66,505	\$66,505	\$66,505	
	HOWARD TECHNOLOGY SOLUTIONS	\$2,211	\$0	\$2,211	\$2,211	\$2,211	
	J C WHITE FURNITURE INTERIORS	\$1,793	\$0	\$1,793	\$1,793	\$1,793	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$62,575	\$6,600	\$69,175	\$69,175	\$69,175	
	MNM CONSTRUCTION	\$352,450	\$0	\$352,450	\$352,450	\$352,450	
	SEARS COMMERCIAL.	\$2,196	\$0	\$2,196	\$2,196	\$2,196	
Marjory Stoneman Douglas HS - New Addition to Replace Building 12		\$1,739,736	(\$85,570)	\$1,654,166	\$1,654,166	\$1,059,000	
P.002185							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	(\$282)	\$0	\$0	\$0	
	FERGUSON FIRE & FABRICATION INC	\$0	\$0	\$0	\$0	\$0	
	KOLDAIRE, INC.	\$580,578	\$0	\$580,578	\$580,578	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$23,160	(\$1,889)	\$21,271	\$21,271	\$21,271	
	RADISE INTERNATIONAL LC	\$5,407	(\$5,407)	\$0	\$0	\$0	
	ZYSCOVICH, LLC	\$1,110,000	(\$77,536)	\$1,032,464	\$1,032,464	\$1,032,464	
Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)		\$580,578	(\$52,638)	\$527,940	\$527,940	\$527,940	
P.002185- HVC							
	KOLDAIRE, INC.	\$580,578	(\$52,638)	\$527,940	\$527,940	\$527,940	
Marjory Stoneman Douglas HS - SMART AHU Installation		\$1,342,000	\$0	\$1,342,000	\$1,342,000	\$1,185,329	
P.000817- HVC							
	KOLDAIRE, INC.	\$1,342,000	\$0	\$1,342,000	\$1,342,000	\$1,185,329	
Marjory Stoneman Douglas HS - SMART Modular Portable Addition		\$129,870	\$0	\$129,870	\$129,870	\$0	
P.000817- POR							
	SCHOOLHOUSE PRODUCTS INC	\$129,870	\$0	\$129,870	\$129,870	\$0	
Marjory Stoneman Douglas HS - SMART Program Renovations		\$20,420,363	(\$2,192,650)	\$18,227,713	\$18,227,713	\$5,099,794	
P.000817							
	ABC SUPPLY COMPANY INC	\$259,741	\$0	\$259,741	\$259,741	\$63,578	
	CELLOFOAM NORTH AMERICA INC	\$121,677	\$0	\$121,677	\$121,677	\$48,593	
	CENTURY METALS & SUPPLIES INC	\$112,488	\$0	\$112,488	\$112,488	\$80,914	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$94,520	\$0	\$94,520	\$94,520	\$0	
	JAMES B. PIRTLE CONSTRUCTION COMPANY, INC.	\$17,466,844	(\$2,192,650)	\$15,274,194	\$15,274,194	\$3,931,652	
	Moving Solutions Experts LLC	\$11,399	\$0	\$11,399	\$11,399	\$0	
	RADISE INTERNATIONAL LC	\$6,371	\$0	\$6,371	\$6,371	\$0	
	SCHOOL SPECIALTY LLC	\$9,718	\$0	\$9,718	\$9,718	\$0	
	SONG & ASSOCIATES, INC.	\$720,000	\$0	\$720,000	\$720,000	\$524,594	
	SOPREMA INCORPORATED	\$883,620	\$0	\$883,620	\$883,620	\$437,082	
	TRANE US INC	\$720,603	\$0	\$720,603	\$720,603	\$0	
	WENGER CORPORATION	\$13,381	\$0	\$13,381	\$13,381	\$13,381	
Millennium 6-12 Collegiate Academy - SMART Program Renovations		\$5,376,906	(\$737,751)	\$4,639,155	\$4,688,278	\$4,437,417	
P.002046							
	ABC SUPPLY COMPANY INC	\$435,647	\$0	\$435,647	\$435,647	\$430,513	
	ALL COUNTY MUSIC INC	\$834	\$0	\$834	\$834	\$834	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$58,200	\$0	\$58,200	\$58,200	\$56,149	
	DAIKIN APPLIED AMERICAS INC	\$120,200	\$0	\$120,200	\$120,200	\$118,050	
	H.A. CONTRACTING CORP.	\$4,412,000	(\$742,824)	\$3,669,176	\$3,718,299	\$3,557,624	
	MRSE LLC DBA ROTH SOUTHEAST	\$24,106	\$0	\$24,106	\$24,106	\$24,106	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	MUSIC ARTS ENTERPRISES INC MAE	\$1,720	\$0	\$1,720	\$1,720	\$0	
	SCHOOL SPECIALTY LLC	\$1,758	\$0	\$1,758	\$1,758	\$0	
	SONG & ASSOCIATES, INC.	\$262,000	\$0	\$262,000	\$262,000	\$215,826	
	WENGER CORPORATION	\$29,241	\$5,074	\$34,314	\$34,314	\$34,314	
Morrow ES - Fire Sprinklers Building 1 - SMART Program		\$791,855	\$0	\$791,855	\$791,855	\$51,419	
P.002860	FRANCIS ENGINEERING, INC.	\$791,855	\$0	\$791,855	\$791,855	\$51,419	
Morrow ES - SMART Program Renovations		\$1,351,373	\$83,292	\$1,434,666	\$1,434,666	\$1,142,162	
P.001996	DELTA G - CONSULTING ENGINEERS, INC.	\$149,520	\$77,606	\$227,126	\$227,126	\$223,629	
	NUTTING ENGINEERS OF FLORIDA	\$1,853	\$0	\$1,853	\$1,853	\$0	
	T & G CORPORATION	\$1,200,000	\$5,686	\$1,205,686	\$1,205,686	\$918,533	
North Lauderdale ES - SMART Fire Sprinklers		\$769,510	\$0	\$769,510	\$769,510	\$714,530	
P.001903-FSP	FRANCIS ENGINEERING, INC.	\$769,510	\$0	\$769,510	\$769,510	\$714,530	
North Lauderdale ES - Roofing Building 2, 4 & 5 - SMART Program		\$298,000	\$0	\$298,000	\$298,000	\$298,000	
P.002870	ATLAS APEX ROOFING, LLC	\$298,000	\$0	\$298,000	\$298,000	\$298,000	
North Lauderdale ES - SMART ADA Restrooms		\$9,709	\$0	\$9,709	\$9,709	\$0	
P.001903-ADA	MEP ENGINEERING INC	\$9,709	\$0	\$9,709	\$9,709	\$0	
North Lauderdale ES - SMART Fire Alarm		\$1,007,075	\$0	\$1,007,075	\$1,007,075	\$78,293	
P.001903-FA1	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$1,007,075	\$0	\$1,007,075	\$1,007,075	\$78,293	
North Lauderdale ES - SMART Program Renovations		\$189,293	\$43,412	\$232,705	\$232,705	\$130,866	
P.001903	CDW GOVERNMENT LLC	\$2,975	\$0	\$2,975	\$2,975	\$0	
	COMMERCIAL RELOCATION GROUP INC	\$4,017	\$0	\$4,017	\$4,017	\$0	
	EMPIRE OFFICE INC	\$580	\$0	\$580	\$580	\$0	
	GLE ASSOCIATES, INC.	\$140,139	\$43,412	\$183,551	\$183,551	\$130,866	
	SCHOOL SPECIALTY LLC	\$41,582	\$0	\$41,582	\$41,582	\$0	
Park Springs ES - SMART Program Renovations		\$10,088,270	(\$1,690,103)	\$8,398,167	\$8,400,406	\$7,587,616	
P.002062	ALARM AND ELECTRONICS SYSTEMS LLC	\$155,501	\$0	\$155,501	\$155,501	\$155,501	
	DIVERSIFIED FLUID CONTROLS INC	\$52,720	\$0	\$52,720	\$52,720	\$52,720	
	H.A. CONTRACTING CORP.	\$7,900,000	(\$1,689,665)	\$6,210,336	\$6,212,574	\$5,538,170	
	INTEGRATED COOLING SOLUTIONS LLC	\$110,000	\$0	\$110,000	\$110,000	\$110,000	
	JOSEPH T RYERSON & SON INC	\$196,160	\$0	\$196,160	\$196,160	\$194,584	
	KVH ARCHITECTS PA	\$435,000	\$0	\$435,000	\$435,000	\$345,395	
	SOPREMA INCORPORATED	\$771,950	\$0	\$771,950	\$771,950	\$766,650	
	TRANE US INC	\$425,034	(\$438)	\$424,596	\$424,596	\$424,596	
	WENGER CORPORATION	\$41,905	\$0	\$41,905	\$41,905	\$0	
Park Trails ES - Provide Modular Classrooms		\$753,996	\$23,768	\$777,764	\$777,764	\$777,764	
P.001608	FEDERAL ENGINEERING & TESTING INC	\$153	\$0	\$153	\$153	\$153	
	H.A. CONTRACTING CORP.	\$692,860	\$25,768	\$718,628	\$718,628	\$718,628	
	SONG & ASSOCIATES, INC.	\$60,000	(\$2,000)	\$58,000	\$58,000	\$58,000	
Park Trails ES - SMART Program Renovations		\$3,225,570	(\$215,799)	\$3,009,772	\$3,126,274	\$2,737,662	
P.002116	BROADWAY TYPEWRITER COMPANY INC	\$135	\$0	\$135	\$135	\$135	
	BURKE CONSTRUCTION GROUP, INC.	\$2,620,187	(\$215,200)	\$2,404,987	\$2,521,489	\$2,374,869	
	COMMERCIAL RELOCATION GROUP INC	\$4,996	\$0	\$4,996	\$4,996	\$4,996	
	LENOVO (UNITED STATES) INC	\$8,216	\$0	\$8,216	\$8,216	\$8,216	
	MORSE ARTS & CRAFTS	\$8,650	\$0	\$8,650	\$8,650	\$0	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	MUSIC ARTS ENTERPRISES INC MAE	\$508	\$0	\$508	\$508	\$0	
	SCHOOL SPECIALTY INC	\$39,192	\$0	\$39,192	\$39,192	\$0	
	SONG & ASSOCIATES, INC.	\$222,500	\$0	\$222,500	\$222,500	\$184,837	
	WENGER CORPORATION	\$40,750	(\$599)	\$40,152	\$40,152	\$40,152	
Parkside ES - SMART Program Renovations		\$2,557,171	(\$466,887)	\$2,090,283	\$2,141,805	\$1,680,402	
P.002082							
	A. C. T. SERVICES, INC.	\$1,980,167	(\$366,442)	\$1,613,725	\$1,665,247	\$1,226,709	
	ABC SUPPLY COMPANY INC	\$336,107	(\$90,769)	\$245,338	\$245,338	\$245,338	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$37,224	(\$9,676)	\$27,548	\$27,548	\$27,548	
	KINGSPAN INSULATION LLC	\$72,673	\$0	\$72,673	\$72,673	\$72,673	
	RGD & ASSOCIATES, INC.	\$114,000	\$0	\$114,000	\$114,000	\$91,134	
	WISS JANNEY ELSTNER ASSOCIATES INC	\$17,000	\$0	\$17,000	\$17,000	\$17,000	
Pinewood ES - SMART Program Renovations		\$3,640,973	(\$122,160)	\$3,518,813	\$3,518,813	\$3,493,200	
P.001949							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,000	\$0	\$1,000	\$1,000	\$1,000	
	LEGO CONSTRUCTION CO.	\$3,452,000	(\$147,740)	\$3,304,260	\$3,304,260	\$3,304,260	
	NUTTING ENGINEERS OF FLORIDA	\$5,016	(\$1,942)	\$3,074	\$3,074	\$3,074	
	SCHOOLHOUSE PRODUCTS INC	\$12,492	\$0	\$12,492	\$12,492	\$12,492	
	SONG & ASSOCIATES, INC.	\$167,200	\$27,522	\$194,722	\$194,722	\$169,109	
Ramblewood ES - SMART Program Renovations		\$3,729,246	\$288,019	\$4,017,265	\$4,017,265	\$3,788,356	
P.001725							
	ANATOM CONSTRUCTION COMPANY	\$3,245,144	\$178,131	\$3,423,275	\$3,423,275	\$3,214,112	
	NYARKO ARCHITECTURAL GROUP, INC.	\$386,788	\$8,101	\$394,889	\$394,889	\$380,006	
	RADISE INTERNATIONAL LC	\$6,359	\$0	\$6,359	\$6,359	\$6,265	
	TRANE - PARTS	\$87	\$0	\$87	\$87	\$87	
	TRANE US INC	\$80,500	\$101,786	\$182,286	\$182,286	\$182,286	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$10,368	\$0	\$10,368	\$10,368	\$5,600	
Ramblewood MS - SMART Program Renovation		\$5,548,449	(\$809,956)	\$4,738,493	\$4,738,493	\$4,519,754	
P.001867							
	AGC ELECTRIC INC	\$2,679	\$0	\$2,679	\$2,679	\$2,679	
	CES ENGINEERING SERVICES, LLC	\$350,000	(\$448)	\$349,552	\$349,552	\$298,749	
	NUTTING ENGINEERS OF FLORIDA	\$2,770	\$0	\$2,770	\$2,770	\$2,234	
	OAC ACTION CONSTRUCTION CORP.	\$5,192,037	(\$808,545)	\$4,383,493	\$4,383,493	\$4,216,092	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$72	(\$72)	\$0	\$0	\$0	
	WEGMAN ASSOCIATES INC	\$891	(\$891)	\$0	\$0	\$0	
Riverglades ES - City of Parkland Addition		\$5,493,194	\$271,979	\$5,765,173	\$5,765,173	\$5,765,173	
P.001685							
	CSA CENTRAL, INC.	\$280,200	(\$17,980)	\$262,220	\$262,220	\$262,220	
	LYNX CONSTRUCTION MANAGEMENT LLC	\$5,187,000	\$290,305	\$5,477,305	\$5,477,305	\$5,477,305	
	MILLER, LEGG & ASSOCIATES, INC.	\$15,005	\$0	\$15,005	\$15,005	\$15,005	
	NUTTING ENGINEERS OF FLORIDA	\$2,861	\$0	\$2,861	\$2,861	\$2,861	
Riverglades ES - SMART Program Renovation		\$2,469,934	(\$227,792)	\$2,242,142	\$2,273,142	\$1,996,295	
P.001866							
	LUNACON ENGINEERING GROUP, CORP.	\$2,227,434	(\$271,292)	\$1,956,142	\$1,987,142	\$1,768,553	
	VIA DESIGN STUDIO, LLC	\$242,500	\$43,500	\$286,000	\$286,000	\$227,742	
Riverside ES - SMART Program Renovations		\$1,935,521	(\$86,320)	\$1,849,200	\$1,881,579	\$1,765,764	
P.002039							
	ACCUAIR INC	\$61,850	\$0	\$61,850	\$61,850	\$61,850	
	CAMPUS CONSTRUCTION GROUP, INC.	\$1,615,000	(\$87,028)	\$1,527,972	\$1,560,351	\$1,514,093	
	LIBRARY INTERIORS OF FLORIDA INC	\$20,282	(\$20,282)	\$0	\$0	\$0	
	Moving Solutions Experts LLC	\$3,149	\$0	\$3,149	\$3,149	\$3,149	
	SCHOOL SPECIALTY INC	\$40,240	\$0	\$40,240	\$40,240	\$40,240	
	SONG & ASSOCIATES, INC.	\$195,000	\$20,990	\$215,990	\$215,990	\$146,432	
Sawgrass Springs MS - SMART Program Renovation		\$13,770,782	(\$1,637,980)	\$12,132,802	\$12,132,802	\$11,488,632	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
P.001841	BRPH ARCHITECTS/ENGINEERS	\$434,500	\$24,995	\$459,495	\$459,495	\$422,350	
	CORS-AIR	\$138,780	(\$138,780)	\$0	\$0	\$0	
	GRACE & NAEEM UDDIN, INC.	\$395,197	\$0	\$395,197	\$395,197	\$395,197	
	LEGO CONSTRUCTION CO.	\$10,897,777	(\$1,524,195)	\$9,373,582	\$9,373,582	\$9,140,311	
	PHOENIX METALS COMPANY	\$201,406	\$0	\$201,406	\$201,406	\$164,511	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$7,596	\$0	\$7,596	\$7,596	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$327,584	\$0	\$327,584	\$327,584	\$0	
	SOPREMA INCORPORATED	\$710,750	\$0	\$710,750	\$710,750	\$710,750	
	TERRACON CONSULTANTS INC	\$6,666	\$0	\$6,666	\$6,666	\$4,986	
	TRANE US INC	\$322,943	\$0	\$322,943	\$322,943	\$322,943	
	Silver Lakes MS - SMART Fire Sprinklers	\$545,825	\$0	\$545,825	\$545,825	\$33,958	
P.002144-FSP	FRANCIS ENGINEERING, INC.	\$545,825	\$0	\$545,825	\$545,825	\$33,958	
	Silver Lakes MS - SMART Media Center Improvements	\$315,043	(\$71,046)	\$243,997	\$243,997	\$133,636	
P.002144	CES ENGINEERING SERVICES, LLC	\$179,349	(\$69,152)	\$110,197	\$110,197	\$110,197	
	JOHNSON, AVEDANO, LOPEZ, RODRIQUEZ & WALEWSKI ENGINEERING GROUP (JALRW)	\$59,490	\$0	\$59,490	\$59,490	\$15,361	
	MACKIN BOOK COMPANY	\$429	\$0	\$429	\$429	\$0	
	Moving Solutions Experts LLC	\$3,389	\$0	\$3,389	\$3,389	\$3,389	
	SCHOOL SPECIALTY INC	\$67,696	(\$1,893)	\$65,802	\$65,802	\$0	
	UNIQUE CHARTERS INC	\$4,690	\$0	\$4,690	\$4,690	\$4,690	
	Silver Lakes MS - SMART Roof Carve Out	\$4,870,322	(\$1,306,954)	\$3,563,368	\$3,563,368	\$1,244,292	
P.002144-RC1	ATLAS APEX ROOFING, LLC	\$3,563,368	(\$1,306,954)	\$2,256,414	\$2,256,414	\$924,066	
	CELLOFOAM NORTH AMERICA INC	\$123,592	\$0	\$123,592	\$123,592	\$72,578	
	CENTURY METALS & SUPPLIES INC	\$156,980	\$0	\$156,980	\$156,980	\$0	
	HEIDELBERG MATERIALS	\$85,619	\$0	\$85,619	\$85,619	\$0	
	HM Southeast Cement LLC	\$940,763	\$0	\$940,763	\$940,763	\$247,648	
	Tamarac ES - Roofing Building 6 - SMART Program	\$470,538	(\$108,199)	\$362,340	\$362,340	\$362,340	
P.001724-RC1	A-1 DURAN ROOFING, INC.	\$396,813	(\$108,199)	\$288,615	\$288,615	\$288,615	
	SOPREMA INCORPORATED	\$73,725	\$0	\$73,725	\$73,725	\$73,725	
	Tamarac ES - SMART Program ADA Restroom Renovations	\$310,016	\$955	\$310,971	\$310,971	\$308,016	
P.002049-ADA	JORGE A. GUTIERREZ ARCHITECT LLC	\$14,800	\$0	\$14,800	\$14,800	\$12,800	
	RPM GENERAL CONTRACTORS, INC.	\$295,216	\$955	\$296,171	\$296,171	\$295,216	
	Tamarac ES - SMART Program Media Center Improvements	\$24,538	(\$5,646)	\$18,892	\$18,892	\$18,892	
P.002049	JORGE A. GUTIERREZ ARCHITECT LLC	\$24,538	(\$5,646)	\$18,892	\$18,892	\$18,892	
	Tamarac ES - SMART Program Renovations	\$1,979,766	(\$30,891)	\$1,948,875	\$1,948,875	\$1,316,131	
P.001724	CRAIN ATLANTIS, INC.	\$404,766	(\$30,891)	\$373,875	\$373,875	\$326,584	
	T & G CORPORATION	\$1,575,000	\$0	\$1,575,000	\$1,575,000	\$989,547	
	Westchester ES - SMART Program Renovations	\$2,144,071	\$329,657	\$2,473,728	\$2,501,770	\$2,317,559	
P.001823	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$252,000	\$55,404	\$307,404	\$307,404	\$286,537	
	OAC ACTION CONSTRUCTION CORP.	\$1,892,071	\$274,253	\$2,166,324	\$2,194,366	\$2,031,021	
	Westglades MS - Covered Walkways & Relocate 3 Portables	\$41,074	\$74,028	\$115,102	\$115,102	\$115,102	
P.001814	FEDERAL ENGINEERING & TESTING INC	\$686	\$0	\$686	\$686	\$686	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	NUTTING ENGINEERS OF FLORIDA	\$883	\$0	\$883	\$883	\$883	
	SONG & ASSOCIATES, INC.	\$38,094	\$74,152	\$112,246	\$112,246	\$112,246	
Westglades MS - SMART Program Renovations		\$3,984,639	(\$317,364)	\$3,667,275	\$3,668,379	\$3,261,026	
P.002131							
	INTEG MIAMI LLC	\$3,395,275	(\$317,364)	\$3,077,911	\$3,079,015	\$3,058,819	
	RGD & ASSOCIATES, INC.	\$272,000	\$0	\$272,000	\$272,000	\$202,206	
	SOPREMA INCORPORATED	\$317,364	\$0	\$317,364	\$317,364	\$0	
District 5		\$190,297,433	(\$20,958,654)	\$169,338,779	\$169,557,673	\$116,712,098	
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations		\$2,947,297	(\$221,730)	\$2,725,567	\$2,725,567	\$2,712,694	
P.001959							
	ADVANCED ROOFING, INC.	\$2,484,957	(\$362,441)	\$2,122,516	\$2,122,516	\$2,115,484	
	NYARKO ARCHITECTURAL GROUP, INC.	\$94,938	\$193,283	\$288,221	\$288,221	\$282,380	
	SOPREMA INCORPORATED	\$49,035	(\$49,035)	\$0	\$0	\$0	
	TRINTEC CONSTRUCTION INC	\$49,035	\$0	\$49,035	\$49,035	\$49,035	
Bair MS - SMART Program Renovations		\$1,123,000	(\$71,836)	\$1,051,164	\$1,051,164	\$992,732	
P.002044							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$82,725	\$0	\$82,725	\$82,725	\$82,725	
	DANTO BUILDERS, LLC	\$845,708	(\$71,836)	\$773,872	\$773,872	\$747,169	
	SCHOOL SPECIALTY INC	\$1,704	\$0	\$1,704	\$1,704	\$0	
	SCHOOL SPECIALTY LLC	\$46,663	\$0	\$46,663	\$46,663	\$46,663	
	SONG & ASSOCIATES, INC.	\$145,000	\$0	\$145,000	\$145,000	\$114,975	
	WEGMAN ASSOCIATES INC	\$1,200	\$0	\$1,200	\$1,200	\$1,200	
Banyan ES - SMART Program Renovations		\$1,836,131	\$295,005	\$2,131,135	\$2,131,135	\$2,080,892	
P.001944							
	PROFESSIONAL SERVICES INDUSTRIES IN	\$8,201	\$0	\$8,201	\$8,201	\$0	
	SAGOMA CONSTRUCTION SERVICES INC.	\$1,691,549	\$295,005	\$1,986,554	\$1,986,554	\$1,973,020	
	SONG & ASSOCIATES, INC.	\$132,900	\$0	\$132,900	\$132,900	\$106,822	
	TERRACON CONSULTANTS INC	\$3,480	\$0	\$3,480	\$3,480	\$1,049	
Boyd Anderson HS - Media Ctr Remodeling		\$1,076,470	\$24,150	\$1,100,620	\$1,100,620	\$1,100,620	
P.001360							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$28,770	\$0	\$28,770	\$28,770	\$28,770	
	M.C. HARRY AND ASSOCIATES, INC.	\$56,100	(\$56,100)	\$0	\$0	\$0	
	STATE CONTRACTING & ENGINEERING CORPORATION	\$826,400	\$55,338	\$881,738	\$881,738	\$881,738	
Boyd Anderson HS - SMART Program Renovation		\$8,793,536	(\$518,552)	\$8,274,983	\$8,290,351	\$5,836,278	
P.001846							
	ABC SUPPLY COMPANY INC	\$0	\$0	\$0	\$0	\$0	
	DECKTIGHT ROOFING SERVICES INC.	\$139,666	\$0	\$139,666	\$139,666	\$0	
	EMPIRE OFFICE INC	\$4,795	\$0	\$4,795	\$4,795	\$4,795	
	M.C. HARRY AND ASSOCIATES, INC.	\$460,000	\$26,160	\$486,160	\$486,160	\$460,740	
	NUTTING ENGINEERS OF FLORIDA	\$2,716	\$0	\$2,716	\$2,716	\$1,304	
	RADISE INTERNATIONAL LC	\$6,336	(\$6,336)	\$0	\$0	\$0	
	WEST CONSTRUCTION, INC.	\$7,683,275	(\$326,561)	\$7,356,714	\$7,372,082	\$5,149,211	
Broward Estates ES - SMART Program Renovations		\$235,000	\$0	\$235,000	\$235,000	\$141,344	
P.002037							
	SONG & ASSOCIATES, INC.	\$235,000	\$0	\$235,000	\$235,000	\$141,344	
Castle Hill ES - SMART Program Renovations		\$3,126,411	\$309,861	\$3,436,272	\$3,436,272	\$3,193,557	
P.001661							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$3,123	\$0	\$3,123	\$3,123	\$3,123	
	CB CONSTRUCTORS, INC.	\$2,967,617	\$159,524	\$3,127,141	\$3,127,141	\$2,884,425	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$149,333	\$154,153	\$303,486	\$303,486	\$303,486	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$6,338	(\$3,815)	\$2,523	\$2,523	\$2,523	
Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program		\$1,132,155	\$0	\$1,132,155	\$1,132,155	\$1,132,155	
P.002811							
	ATLAS APEX ROOFING, LLC	\$1,132,155	\$0	\$1,132,155	\$1,132,155	\$1,132,155	
Dillard 6-12 School - SMART Program Renovations		\$7,032,601	\$83,279	\$7,115,880	\$7,142,298	\$3,907,841	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
P.001726	PROFESSIONAL SERVICES INDUSTRIES IN SOL-ARCH, INC.	\$6,338	\$0	\$6,338	\$6,338	\$0	
	T & G CORPORATION	\$290,000	\$418,350	\$708,350	\$708,350	\$679,106	
		\$6,736,263	(\$335,071)	\$6,401,192	\$6,427,611	\$3,228,735	
	Dillard 6-12 School - SMART Roof Carve Out	\$8,410,129	(\$1,055,823)	\$7,354,306	\$7,354,306	\$3,091,373	
P.001726-RC1	ADVANCED ROOFING, INC.	\$3,975,306	\$0	\$3,975,306	\$3,975,306	\$0	
	ATLAS APEX ROOFING, LLC	\$3,379,000	(\$1,055,823)	\$2,323,177	\$2,323,177	\$2,109,627	
	CELLOFOAM NORTH AMERICA INC	\$139,806	\$0	\$139,806	\$139,806	\$107,904	
	CENTURY METALS & SUPPLIES INC	\$141,680	\$0	\$141,680	\$141,680	\$141,621	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$53,145	\$0	\$53,145	\$53,145	\$52,465	
	SOPREMA INCORPORATED	\$721,192	\$0	\$721,192	\$721,192	\$679,756	
	Dillard ES - SMART Program Renovations	\$3,729,438	(\$576,336)	\$3,153,102	\$3,153,102	\$1,721,168	
P.001915	ADVANCED ROOFING, INC.	\$3,171,306	(\$576,132)	\$2,595,174	\$2,595,174	\$1,214,009	
	CONCRETE SOLUTIONS GROUP LLC	\$383,132	\$0	\$383,132	\$383,132	\$362,794	
	SONG & ASSOCIATES, INC.	\$175,000	(\$204)	\$174,796	\$174,796	\$144,365	
	Discovery ES - SMART HVAC Improvements	\$39,680	\$0	\$39,680	\$39,680	\$39,680	
P.002118	KOLDAIRE, INC.	\$15,000	\$0	\$15,000	\$15,000	\$15,000	
	Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations	\$759,824	(\$52,801)	\$707,023	\$707,023	\$707,023	
P.001662	GRACE & NAEEM UDDIN, INC.	\$675,824	(\$42,238)	\$633,586	\$633,586	\$633,586	
	SGM ENGINEERING INC	\$84,000	(\$10,563)	\$73,437	\$73,437	\$73,437	
	Endeavour Primary Learning Center ES-SMART Program Renovations	\$102,788	\$0	\$102,788	\$102,788	\$77,948	
P.002111	NUTTING ENGINEERS OF FLORIDA	\$2,788	\$0	\$2,788	\$2,788	\$552	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$100,000	\$0	\$100,000	\$100,000	\$77,397	
	Horizon ES - SMART Program Renovations	\$1,271,847	(\$91,574)	\$1,180,273	\$1,194,979	\$955,517	
P.002038	COSUGAS, LLC	\$1,170,000	(\$115,123)	\$1,054,877	\$1,069,583	\$850,147	
	J C WHITE FURNITURE INTERIORS	\$3,875	\$0	\$3,875	\$3,875	\$3,875	
	SONG & ASSOCIATES, INC.	\$94,400	\$23,549	\$117,949	\$117,949	\$99,941	
	TERRACON CONSULTANTS INC	\$3,573	\$0	\$3,573	\$3,573	\$1,555	
	Larkdale ES - SMART Program Renovations	\$2,189,140	\$53,724	\$2,242,864	\$2,242,864	\$2,191,244	
P.002073	CES ENGINEERING SERVICES, LLC	\$173,500	\$0	\$173,500	\$173,500	\$121,880	
	GRACE & NAEEM UDDIN, INC.	\$18,500	(\$3,700)	\$14,800	\$14,800	\$14,800	
	LEGO CONSTRUCTION CO.	\$1,997,140	\$57,424	\$2,054,564	\$2,054,564	\$2,054,564	
	Lauderdale Lakes MS - Kitchen HVAC - SMART Program	\$425,401	(\$5,881)	\$419,520	\$419,520	\$419,520	
P.002813	ADVANCED ROOFING, INC.	\$425,401	(\$5,881)	\$419,520	\$419,520	\$419,520	
	Lauderdale Lakes MS - SMART Program Renovations	\$5,590,221	\$108,996	\$5,699,217	\$5,699,217	\$5,666,489	
P.001637	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$4,512	\$0	\$4,512	\$4,512	\$4,512	
	DIPOMPEO CONSTRUCTION CORPORATION	\$4,947,000	\$296,605	\$5,243,605	\$5,243,605	\$5,243,605	
	FEDERAL ENGINEERING & TESTING INC	\$3,195	\$0	\$3,195	\$3,195	\$1,987	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$594,827	(\$161,109)	\$433,718	\$433,718	\$416,385	
	SGM ENGINEERING INC	\$26,500	(\$26,500)	\$0	\$0	\$0	
	TERRACON CONSULTANTS INC	\$14,187	\$0	\$14,187	\$14,187	\$0	
	Lauderdale Manors Early Learning and Resource Center - SMART Program Renovations	\$4,332,312	\$4,820	\$4,337,132	\$4,337,132	\$269,473	
P.001635							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	COSUGAS, LLC	\$4,000,000	\$0	\$4,000,000	\$4,000,000	\$0	
	CSA CENTRAL, INC.	\$208,000	\$11,071	\$219,071	\$219,071	\$155,749	
	NUTTING ENGINEERS OF FLORIDA	\$4,337	\$0	\$4,337	\$4,337	\$0	
	TRANE US INC	\$119,975	(\$6,251)	\$113,724	\$113,724	\$113,724	
Lauderdale Manors Early Learning and Resource Center - SMART Roof Carve Out		\$4,320,975	(\$1,002,131)	\$3,318,844	\$3,318,844	\$2,973,519	
P.001635-RC1							
	ATLAS APEX ROOFING, LLC	\$3,318,844	(\$1,002,131)	\$2,316,713	\$2,316,713	\$2,048,455	
	CELLOFOAM NORTH AMERICA INC	\$60,064	\$0	\$60,064	\$60,064	\$60,064	
	CENTURY METALS & SUPPLIES INC	\$138,998	\$0	\$138,998	\$138,998	\$138,998	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$41,612	\$0	\$41,612	\$41,612	\$34,315	
	SOPREMA INCORPORATED	\$761,457	\$0	\$761,457	\$761,457	\$691,687	
Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program		\$454,285	(\$9,188)	\$445,097	\$445,097	\$438,894	
P.002812							
	ADVANCED ROOFING, INC.	\$423,785	(\$9,188)	\$414,597	\$414,597	\$414,597	
	SGM ENGINEERING INC	\$30,500	\$0	\$30,500	\$30,500	\$24,297	
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Alarm Replacement		\$1,988,200	\$0	\$1,988,200	\$1,988,200	\$94,818	
P.001801-FA1							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$1,988,200	\$0	\$1,988,200	\$1,988,200	\$94,818	
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Sprinkler		\$1,211,000	\$0	\$1,211,000	\$1,211,000	\$933,605	
P.001801-FSP							
	FRANCIS ENGINEERING, INC.	\$550	\$0	\$550	\$550	\$0	
Lauderhill 6-12 STEM-MED Magnet School - SMART HVAC		\$316,008	\$0	\$316,008	\$316,008	\$75,084	
P.001801-HVC							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$316,008	\$0	\$316,008	\$316,008	\$75,084	
Lauderhill 6-12 STEM-MED Magnet School - SMART Program Renovations		\$616,802	\$0	\$616,802	\$616,802	\$292,632	
P.001801							
	AGC ELECTRIC INC	\$8,041	\$0	\$8,041	\$8,041	\$0	
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$394,000	\$0	\$394,000	\$394,000	\$292,632	
	FRANCIS ENGINEERING, INC.	\$550	\$0	\$550	\$550	\$0	
	Moving Solutions Experts LLC	\$2,479	\$0	\$2,479	\$2,479	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$116,164	\$0	\$116,164	\$116,164	\$0	
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing		\$5,186,568	(\$1,212,564)	\$3,974,004	\$3,974,004	\$3,789,228	
P.001801-RC1							
	ATLAS APEX ROOFING, LLC	\$3,974,004	(\$1,212,564)	\$2,761,440	\$2,761,440	\$2,597,754	
	CELLOFOAM NORTH AMERICA INC	\$268,833	\$0	\$268,833	\$268,833	\$268,833	
	CENTURY METALS & SUPPLIES INC	\$117,654	\$0	\$117,654	\$117,654	\$117,654	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$88,412	\$0	\$88,412	\$88,412	\$88,412	
	SOPREMA INCORPORATED	\$737,666	\$0	\$737,666	\$737,666	\$716,576	
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations		\$1,298,795	(\$148,752)	\$1,150,042	\$1,150,042	\$1,065,605	
P.002092							
	ATLANTIC DOORS & HARDWARE	\$92,311	\$0	\$92,311	\$92,311	\$92,311	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$44,106	\$0	\$44,106	\$44,106	\$44,106	
	D.L. FIELDS CONSULTANTS, LLC	\$100,000	\$0	\$100,000	\$100,000	\$61,213	
	GRACE & NAEEM UDDIN, INC.	\$1,042,787	(\$144,702)	\$898,085	\$898,085	\$852,434	
	IDENTISYS INC	\$6,090	\$0	\$6,090	\$6,090	\$6,090	
	LEGO CONSTRUCTION CO.	\$13,500	(\$4,050)	\$9,450	\$9,450	\$9,450	
Lauderhill Paul Turner ES - SMART Program Renovations		\$4,238,944	(\$946,320)	\$3,292,624	\$3,292,624	\$3,263,988	
P.002066							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$10,174	\$5,080	\$15,254	\$15,254	\$15,254	
	CES ENGINEERING SERVICES, LLC	\$228,500	\$0	\$228,500	\$228,500	\$199,863	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$48,576	(\$48,576)	\$0	\$0	\$0	
	KINGSPAN INSULATION LLC	\$113,086	(\$113,086)	\$0	\$0	\$0	
	LEGO CONSTRUCTION CO.	\$3,246,140	(\$717,627)	\$2,528,513	\$2,528,513	\$2,528,513	
	SOPREMA INCORPORATED	\$592,468	(\$72,111)	\$520,357	\$520,357	\$520,357	
Mirror Lake ES - SMART Program Renovations		\$3,203,937	(\$453,122)	\$2,750,815	\$2,750,815	\$2,782,218	
P.002011							
	ACAI ASSOCIATES, INC.	\$162,242	\$167,572	\$329,814	\$329,814	\$282,167	
	TERRACON CONSULTANTS INC	\$2,910	(\$396)	\$2,513	\$2,513	\$2,513	
	WEST CONSTRUCTION, INC.	\$3,038,785	(\$620,298)	\$2,418,487	\$2,418,487	\$2,497,538	
North Fork ES - Provide Sanitary Sewer		\$192,855	\$8,337	\$201,192	\$201,192	\$201,192	
P.001457							
	H.A. CONTRACTING CORP.	\$154,580	\$8,487	\$163,067	\$163,067	\$163,067	
	MILLER, LEGG & ASSOCIATES, INC.	\$1,100	(\$150)	\$950	\$950	\$950	
Oriole ES - SMART Program Renovations		\$6,603,939	(\$592,717)	\$6,011,222	\$6,011,222	\$5,735,235	
P.001970							
	CAPTIVE-AIRE SYSTEMS INC	\$30,047	\$0	\$30,047	\$30,047	\$30,047	
	CDW GOVERNMENT LLC	\$2,600	\$0	\$2,600	\$2,600	\$2,600	
	CELLOFOAM NORTH AMERICA INC	\$67,716	\$0	\$67,716	\$67,716	\$67,716	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$33,396	(\$20,109)	\$13,287	\$13,287	\$13,287	
	FERGUSON ENTERPRISES INC	\$47,150	\$0	\$47,150	\$47,150	\$47,150	
	LAKESHORE LEARNING MATERIALS	\$5,021	\$0	\$5,021	\$5,021	\$5,021	
	LEHMAN PIPE AND PLUMBING	\$30,192	(\$2,504)	\$27,687	\$27,687	\$27,687	
	SCHOOL SPECIALTY INC	\$3,630	\$0	\$3,630	\$3,630	\$3,630	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$324	\$0	\$324	\$324	\$324	
	SOPREMA INCORPORATED	\$348,434	\$0	\$348,434	\$348,434	\$334,924	
	TRANE US INC	\$115,460	\$0	\$115,460	\$115,460	\$115,460	
	VIA DESIGN STUDIO, LLC	\$285,000	\$91,500	\$376,500	\$376,500	\$326,687	
	WEST CONSTRUCTION, INC.	\$5,600,931	(\$661,604)	\$4,939,326	\$4,939,326	\$4,751,280	
Park Lakes ES - SMART Program Renovations		\$192,714	(\$38,732)	\$153,982	\$153,982	\$153,982	
P.001988							
	SCHOOL SPECIALTY INC	\$4,588	\$0	\$4,588	\$4,588	\$4,588	
	SCHOOLHOUSE PRODUCTS INC	\$27,941	\$0	\$27,941	\$27,941	\$27,941	
	SONG & ASSOCIATES, INC.	\$111,000	(\$38,732)	\$72,268	\$72,268	\$72,268	
Parkway MS - SMART Program Renovations		\$3,038,200	\$900,423	\$3,938,623	\$3,938,623	\$3,927,389	
P.001807							
	AGC ELECTRIC INC	\$17,009	\$0	\$17,009	\$17,009	\$17,009	
	CRAIN ATLANTIS, INC.	\$220,000	\$576,996	\$796,996	\$796,996	\$785,762	
	LEGO CONSTRUCTION CO.	\$2,800,000	\$322,345	\$3,122,345	\$3,122,345	\$3,122,345	
	TERRACON CONSULTANTS INC	\$1,191	\$1,082	\$2,273	\$2,273	\$2,273	
Peters ES - SMART Program Renovations		\$9,555,244	(\$866,447)	\$8,688,797	\$8,704,844	\$4,998,173	
P.002041							
	CENTURY METALS & SUPPLIES INC	\$112,329	\$0	\$112,329	\$112,329	\$112,329	
	DELTA G - CONSULTING ENGINEERS, INC.	\$274,000	\$0	\$274,000	\$274,000	\$242,789	
	SOPREMA INCORPORATED	\$765,765	\$0	\$765,765	\$765,765	\$717,050	
	TERRACON CONSULTANTS INC	\$5,532	\$0	\$5,532	\$5,532	\$5,118	
	UNIQUE CHARTERS INC	\$6,475	\$2,030	\$8,505	\$8,505	\$4,830	
	WEST CONSTRUCTION, INC.	\$8,391,143	(\$868,477)	\$7,522,666	\$7,538,713	\$3,916,057	
Piper HS - SMART Program Renovations		\$17,638,628	(\$3,380,273)	\$14,258,355	\$14,258,355	\$13,131,533	
P.001744							
	CORE CONSTRUCTION SERVICES OF FLORIDA, LLC	\$691,694	\$0	\$691,694	\$691,694	\$0	
	H.A. CONTRACTING CORP.	\$14,964,000	(\$3,139,913)	\$11,824,087	\$11,824,087	\$11,442,431	
	J C WHITE FURNITURE INTERIORS	\$85,418	\$0	\$85,418	\$85,418	\$85,418	
	KEWAUNEE SCIENTIFIC CORPORATION	\$90,949	\$0	\$90,949	\$90,949	\$90,949	
	OLDCASTLE BUILDINGENVELOPE INC	\$97,966	\$0	\$97,966	\$97,966	\$97,966	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	RADISE INTERNATIONAL LC	\$17,391	\$0	\$17,391	\$17,391	\$7,851	
	SCHOOL SPECIALTY INC	\$13,265	\$0	\$13,265	\$13,265	\$13,265	
	SCHOOLHOUSE PRODUCTS INC	\$30,756	\$0	\$30,756	\$30,756	\$30,756	
	TERRACON CONSULTANTS INC	\$9,396	\$0	\$9,396	\$9,396	\$7,261	
	VIRCO INC	\$10,698	\$0	\$10,698	\$10,698	\$10,698	
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$1,616,134	(\$229,400)	\$1,386,734	\$1,386,734	\$1,344,939	
Plantation ES - SMART HVAC Improvements		\$38,600	\$0	\$38,600	\$38,600	\$38,600	
P.002119	KOLDAIRE, INC.	\$10,000	\$0	\$10,000	\$10,000	\$10,000	
Plantation HS - SMART Program Renovations (Re-Roofing Building 7)		\$566,077	\$0	\$566,077	\$566,077	\$566,077	
P.002588	ATLAS APEX ROOFING, LLC	\$566,077	\$0	\$566,077	\$566,077	\$566,077	
Plantation HS - SMART Program Renovations		\$27,039,955	(\$3,131,947)	\$23,908,007	\$23,908,007	\$3,259,663	
P.001916	BOELTER LLC	\$582,293	\$0	\$582,293	\$582,293	\$0	
	CARRIER CORPORATION	\$604,015	\$0	\$604,015	\$604,015	\$0	
	CENTURY METALS & SUPPLIES INC	\$123,832	\$0	\$123,832	\$123,832	\$0	
	CITY ELECTRIC SUPPLY COMPANY	\$45,626	\$0	\$45,626	\$45,626	\$0	
	DIVERSIFIED FLUID CONTROLS INC	\$64,088	\$0	\$64,088	\$64,088	\$0	
	General Insulation Company	\$39,941	\$0	\$39,941	\$39,941	\$0	
	GRAYBAR ELECTRIC COMPANY INC	\$120,612	\$0	\$120,612	\$120,612	\$0	
	H.A. CONTRACTING CORP.	\$22,860,000	(\$3,168,518)	\$19,691,482	\$19,691,482	\$2,471,511	
	JASCKO CORPORATION	\$227,714	\$0	\$227,714	\$227,714	\$0	
	JOHNSON CONTROLS FIRE PROTECTION LP	\$93,503	\$0	\$93,503	\$93,503	\$0	
	METALAB INDUSTRIES	\$385,000	\$0	\$385,000	\$385,000	\$0	
	Moving Solutions Experts LLC	\$1,989	\$0	\$1,989	\$1,989	\$1,989	
	SONG & ASSOCIATES, INC.	\$995,000	\$36,571	\$1,031,571	\$1,031,571	\$778,664	
	SOPREMA INCORPORATED	\$584,175	\$0	\$584,175	\$584,175	\$0	
	STAN WEAVER	\$82,005	\$0	\$82,005	\$82,005	\$0	
	TOM BARROW COMPANY	\$217,420	\$0	\$217,420	\$217,420	\$0	
Plantation HS-Shade Structure Dining Area		\$275,696	\$26,971	\$302,667	\$302,667	\$302,667	
P.001630	ACA CONTRACTORS INC	\$196,000	\$26,229	\$222,229	\$222,229	\$222,229	
	CANOPY BY DESIGN INC	\$26,696	\$0	\$26,696	\$26,696	\$26,696	
	FEDERAL ENGINEERING & TESTING INC	\$1,361	\$742	\$2,103	\$2,103	\$2,103	
	MILLER, LEGG & ASSOCIATES, INC.	\$51,639	\$0	\$51,639	\$51,639	\$51,639	
Plantation MS - SMART Program Renovations		\$5,705,870	(\$4,377,191)	\$1,328,678	\$1,328,678	\$1,040,013	
P.001729	AGC ELECTRIC INC	\$43,594	\$0	\$43,594	\$43,594	\$43,594	
	APRICOT OFFICE INTERIORS INC	\$3,892	\$0	\$3,892	\$3,892	\$0	
	EFEX DESIGN & DISPLAY CORP	\$4,414	\$0	\$4,414	\$4,414	\$0	
	LEE CONSTRUCTION GROUP, INC.	\$5,234,820	(\$4,628,745)	\$606,075	\$606,075	\$384,784	
	NUTTING ENGINEERS OF FLORIDA	\$5,986	\$0	\$5,986	\$5,986	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$123,093	\$0	\$123,093	\$123,093	\$123,093	
	SOL-ARCH, INC.	\$254,000	\$251,554	\$505,554	\$505,554	\$486,167	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$1,114	\$0	\$1,114	\$1,114	\$1,114	
	UNIQUE CHARTERS INC	\$1,260	\$0	\$1,260	\$1,260	\$1,260	
	VIRCO INC	\$26,088	\$0	\$26,088	\$26,088	\$0	
Plantation MS - Smart Re-Roofing		\$3,924,917	\$0	\$3,924,917	\$3,924,917	\$0	
P.001729-RC1	A-1 DURAN ROOFING, INC.	\$3,924,917	\$0	\$3,924,917	\$3,924,917	\$0	
Plantation MS - ADA Restrooms		\$9,810	\$0	\$9,810	\$9,810	\$0	
P.001729-ADA	MEP ENGINEERING INC	\$9,810	\$0	\$9,810	\$9,810	\$0	
Plantation MS - Fire Sprinkler		\$1,344,600	\$0	\$1,344,600	\$1,344,600	\$0	
P.001729-FSP	FRANCIS ENGINEERING, INC.	\$1,344,600	\$0	\$1,344,600	\$1,344,600	\$0	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
Plantation MS - SMART Electrical Improvements							
P.001729-ELE		\$125,155	\$0	\$125,155	\$125,155	\$35,500	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$125,155	\$0	\$125,155	\$125,155	\$35,500	
Rock Island ES - SMART Program Renovations							
P.001950		\$1,809,915	(\$432,084)	\$1,377,831	\$1,377,831	\$1,377,831	
	DECKTIGHT ROOFING SERVICES INC.	\$1,682,127	(\$423,335)	\$1,258,792	\$1,258,792	\$1,258,792	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$5,588	(\$5,588)	\$0	\$0	\$0	
	SONG & ASSOCIATES, INC.	\$122,200	(\$3,162)	\$119,038	\$119,038	\$119,038	
Royal Palm STEM Museum Magnet - SMART Program Renovations							
P.001896		\$6,698,543	(\$726,979)	\$5,971,564	\$5,971,564	\$5,829,175	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	\$0	\$282	\$282	\$282	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$295,000	\$5,200	\$300,200	\$300,200	\$273,241	
	LEGO CONSTRUCTION CO. SCHOOL SPECIALTY LLC	\$6,377,140	(\$731,597)	\$5,645,543	\$5,645,543	\$5,535,324	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$9,396	(\$581)	\$8,814	\$8,814	\$8,814	
	TERRACON CONSULTANTS INC	\$6,074	\$0	\$6,074	\$6,074	\$6,074	
	TERRACON CONSULTANTS INC	\$6,553	\$0	\$6,553	\$6,553	\$1,342	
Sunland Park Academy - SMART Program Renovations							
P.001939		\$1,175,000	\$104,255	\$1,279,255	\$1,279,255	\$1,279,255	
	LEGO CONSTRUCTION CO.	\$1,130,000	\$104,947	\$1,234,947	\$1,234,947	\$1,234,947	
	SGM ENGINEERING INC	\$45,000	(\$692)	\$44,308	\$44,308	\$44,308	
Thurgood Marshall ES - SMART Program Renovations							
P.001674		\$3,668,213	(\$203,529)	\$3,464,685	\$3,464,685	\$3,406,566	
	LEGO CONSTRUCTION CO.	\$3,497,140	(\$204,493)	\$3,292,647	\$3,292,647	\$3,270,198	
	NUTTING ENGINEERS OF FLORIDA	\$1,073	\$965	\$2,038	\$2,038	\$1,539	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$170,000	\$0	\$170,000	\$170,000	\$134,829	
Village ES - SMART Program Renovations							
P.001952		\$1,019,298	\$12,889	\$1,032,187	\$1,032,187	\$882,034	
	CDW GOVERNMENT LLC	\$2,975	\$0	\$2,975	\$2,975	\$2,975	
	INTEG MIAMI LLC	\$917,323	\$8,939	\$926,262	\$926,262	\$787,554	
	SONG & ASSOCIATES, INC.	\$99,000	\$3,950	\$102,950	\$102,950	\$91,505	
Walker ES - SMART Program Renovations							
P.001938		\$2,985,597	(\$211,937)	\$2,773,659	\$2,785,606	\$2,374,206	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$30,015	\$0	\$30,015	\$30,015	\$0	
	OAC ACTION CONSTRUCTION CORP.	\$2,834,582	(\$211,937)	\$2,622,645	\$2,634,591	\$2,262,491	
	SGM ENGINEERING INC	\$121,000	\$0	\$121,000	\$121,000	\$111,715	
Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program							
P.002114-RC1		\$2,171,938	(\$412,327)	\$1,759,610	\$1,759,610	\$1,751,520	
	ATLAS APEX ROOFING, LLC	\$1,783,044	(\$412,327)	\$1,370,717	\$1,370,717	\$1,370,717	
	PHOENIX METALS COMPANY	\$131,206	\$0	\$131,206	\$131,206	\$131,206	
	SOPREMA INCORPORATED	\$257,688	\$0	\$257,688	\$257,688	\$249,598	
Welleby ES - SMART Program Renovations							
P.002114		\$2,399,140	(\$125,362)	\$2,273,778	\$2,289,378	\$2,125,419	
	ADVANCED FIRE & SECURITY INC	\$103,904	\$0	\$103,904	\$103,904	\$103,904	
	COSUGAS, LLC	\$2,000,000	(\$134,911)	\$1,865,089	\$1,880,689	\$1,749,416	
	FERGUSON FIRE & FABRICATION INC	\$27,738	\$0	\$27,738	\$27,738	\$27,502	
	RGD & ASSOCIATES, INC.	\$260,000	\$9,549	\$269,549	\$269,549	\$242,367	
	TERRACON CONSULTANTS INC	\$7,497	\$0	\$7,497	\$7,497	\$2,230	
Westpine MS - SMART Program Renovations							
P.002043		\$4,276,672	(\$943,642)	\$3,333,031	\$3,333,031	\$3,116,662	
	CENTURY METALS & SUPPLIES INC	\$365,436	\$0	\$365,436	\$365,436	\$365,436	
	GRACE & NAEEM UDDIN, INC.	\$3,698,640	(\$943,642)	\$2,754,998	\$2,754,998	\$2,560,735	
	SONG & ASSOCIATES, INC.	\$210,000	\$0	\$210,000	\$210,000	\$187,895	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	TERRACON CONSULTANTS INC	\$2,596	\$0	\$2,596	\$2,596	\$2,596	
William E. Dandy MS - SMART Program Renovations		\$6,042,570	(\$949,103)	\$5,093,467	\$5,212,275	\$4,681,301	
P.001900							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$702	\$0	\$702	\$702	\$702	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$265,000	\$15,522	\$280,522	\$280,522	\$245,150	
	LUNACON ENGINEERING GROUP, CORP.	\$5,776,868	(\$964,625)	\$4,812,243	\$4,931,051	\$4,435,449	
Wingate Oaks Center - SMART Program Renovations		\$4,809,394	(\$132,481)	\$4,676,913	\$4,676,913	\$4,550,967	
P.001741							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$7,300	\$0	\$7,300	\$7,300	\$7,300	
	LEGO CONSTRUCTION CO.	\$4,633,540	(\$427,136)	\$4,206,404	\$4,206,404	\$4,154,111	
	NUTTING ENGINEERS OF FLORIDA	\$1,073	\$0	\$1,073	\$1,073	\$1,069	
	SOL-ARCH, INC.	\$167,480	\$294,655	\$462,135	\$462,135	\$388,487	
District 6		\$150,126,476	(\$10,551,171)	\$139,575,305	\$139,670,020	\$114,796,114	
Central Park ES - SMART Program Renovations		\$6,429,913	(\$315,413)	\$6,114,501	\$5,918,894	\$5,492,886	
P.001757							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,150	\$0	\$1,150	\$1,150	\$1,150	
	CSA CENTRAL, INC.	\$340,000	\$206,860	\$546,860	\$546,860	\$528,611	
	LUNACON ENGINEERING GROUP, CORP.	\$6,079,000	(\$522,273)	\$5,556,727	\$5,361,121	\$4,956,201	
	SCHOOL SPECIALTY INC	\$4,004	\$0	\$4,004	\$4,004	\$4,004	
Cooper City ES - SMART Program Renovations		\$972,088	\$22,333	\$994,421	\$994,421	\$902,834	
P.002150							
	BROADWAY TYPEWRITER COMPANY INC	\$10	\$0	\$10	\$10	\$10	
	CDW GOVERNMENT LLC	\$375	\$0	\$375	\$375	\$375	
	INTEG MIAMI LLC	\$850,465	\$22,333	\$872,798	\$872,798	\$811,132	
	LAKESHORE LEARNING MATERIALS	\$474	\$0	\$474	\$474	\$474	
	RGD & ASSOCIATES, INC.	\$99,000	\$0	\$99,000	\$99,000	\$71,383	
	SCHOOLHOUSE PRODUCTS INC	\$4,805	\$0	\$4,805	\$4,805	\$4,805	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$2,380	\$0	\$2,380	\$2,380	\$2,380	
	TERRACON CONSULTANTS INC	\$2,305	\$0	\$2,305	\$2,305	\$0	
Cooper City HS - SMART Program Renovations		\$640,000	\$0	\$640,000	\$640,000	\$456,588	
P.002133							
	SONG & ASSOCIATES, INC.	\$640,000	\$0	\$640,000	\$640,000	\$456,588	
Country Isles ES - SMART Program Renovations		\$1,173,620	(\$70,223)	\$1,103,397	\$1,128,017	\$866,882	
P.002002							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$84,821	\$0	\$84,821	\$84,821	\$84,821	
	GRACE & NAEEM UDDIN, INC.	\$1,003,217	(\$70,022)	\$933,196	\$957,816	\$730,903	
	NYARKO ARCHITECTURAL GROUP, INC.	\$77,500	(\$201)	\$77,299	\$77,299	\$46,484	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$3,407	\$0	\$3,407	\$3,407	\$0	
	WEGMAN ASSOCIATES INC	\$4,675	\$0	\$4,675	\$4,675	\$4,675	
Cypress Bay HS - SMART Program Renovations		\$2,121,617	\$1,088,260	\$3,209,877	\$3,209,877	\$2,944,280	
P.001774							
	ATLAS APEX ROOFING, LLC	\$181,420	\$0	\$181,420	\$181,420	\$181,420	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,155	\$7,210	\$8,365	\$8,365	\$6,928	
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$369,542	\$0	\$369,542	\$369,542	\$369,542	
	G PROULX BUILDING PRODUCTS LLC	\$21,000	(\$60)	\$20,940	\$20,940	\$20,940	
	MILLER, LEGG & ASSOCIATES, INC.	\$2,800	\$0	\$2,800	\$2,800	\$2,800	
	NEXT DOOR DISTRIBUTION COMPANY	\$234,858	(\$129)	\$234,729	\$234,729	\$234,729	
	SCHOOL SPECIALTY INC	\$21,857	(\$21,857)	\$0	\$0	\$0	
	TERRACON CONSULTANTS INC	\$58,644	\$43,542	\$102,186	\$102,186	\$101,489	
	YKK AP AMERICA INC	\$265,340	\$35,355	\$300,695	\$300,695	\$300,695	
	ZYSOVICH, LLC	\$965,000	\$1,024,200	\$1,989,200	\$1,989,200	\$1,725,737	
Davie ES- SMART Program Renovations		\$4,233,310	(\$609,369)	\$3,623,941	\$3,623,941	\$3,623,923	
P.001899							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$4,399	\$0	\$4,399	\$4,399	\$4,399	
	CDW GOVERNMENT LLC	\$2,975	\$0	\$2,975	\$2,975	\$2,975	
	CLASSROOM OUTFITTERS LLC	\$1,743	\$0	\$1,743	\$1,743	\$1,743	
	JOHNSTONE SUPPLY	\$4,178	\$0	\$4,178	\$4,178	\$4,178	
	LEGO CONSTRUCTION CO.	\$3,931,585	(\$556,526)	\$3,375,059	\$3,375,059	\$3,375,059	
	RADISE INTERNATIONAL LC	\$4,681	(\$863)	\$3,818	\$3,818	\$3,818	
	SCHOOL SPECIALTY INC	\$518	\$0	\$518	\$518	\$518	
	SCHOOL SPECIALTY LLC	\$3,506	\$0	\$3,506	\$3,506	\$3,506	
	SIGNAL COMMUNICATIONS, LLC	\$3,252	\$0	\$3,252	\$3,252	\$3,252	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$917	(\$719)	\$198	\$198	\$180	
	TROXELL	\$556	\$0	\$556	\$556	\$556	
	COMMUNICATIONS INC						
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$275,000	(\$51,260)	\$223,740	\$223,740	\$223,740	
Eagle Point ES - SMART GOB Renovations		\$5,264,886	(\$328,258)	\$4,936,627	\$4,936,627	\$3,896,524	
P.001746							
	BURKE CONSTRUCTION GROUP, INC.	\$4,433,357	(\$108,915)	\$4,324,442	\$4,324,442	\$3,326,408	
	CLASSROOM OUTFITTERS LLC	\$26,698	\$0	\$26,698	\$26,698	\$26,698	
	FRANCIS ENGINEERING, INC.	\$15,450	\$0	\$15,450	\$15,450	\$15,450	
	RADISE INTERNATIONAL LC	\$6,108	\$0	\$6,108	\$6,108	\$4,628	
	TRANE US INC	\$114,212	\$4,936	\$119,148	\$119,148	\$114,212	
	WENGER CORPORATION	\$52,245	\$0	\$52,245	\$52,245	\$52,245	
	WILLIAMSON DACAR ASSOCIATES INC.	\$8,870	\$0	\$8,870	\$8,870	\$0	
Eagle Point ES - SMART Roof Carve Out		\$2,187,954	(\$397,297)	\$1,790,657	\$1,790,657	\$830,615	
P.001746-RC1							
	ATLAS APEX ROOFING, LLC	\$1,790,657	(\$397,297)	\$1,393,361	\$1,393,361	\$830,615	
	CENTURY METALS & SUPPLIES INC	\$115,114	\$0	\$115,114	\$115,114	\$0	
	SOPREMA INCORPORATED	\$282,183	\$0	\$282,183	\$282,183	\$0	
Embassy Creek ES - SMART Program Renovations		\$3,733,727	(\$285,846)	\$3,447,881	\$3,482,230	\$3,345,826	
P.001897							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	\$0	\$282	\$282	\$0	
	G.E.C. ASSOCIATES, INC.	\$3,436,445	(\$285,600)	\$3,150,845	\$3,185,194	\$3,103,060	
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$297,000	(\$246)	\$296,754	\$296,754	\$242,767	
Everglades ES - SMART Program Renovations		\$2,066,106	(\$364,771)	\$1,701,335	\$1,701,335	\$1,679,722	
P.001948							
	ADVANCED ROOFING, INC.	\$1,825,306	(\$244,371)	\$1,580,935	\$1,580,935	\$1,578,300	
	SONG & ASSOCIATES, INC.	\$120,400	(\$120,400)	\$0	\$0	\$0	
Falcon Cove MS - SMART Program Renovations		\$1,859,180	\$90,715	\$1,949,895	\$1,949,895	\$1,869,234	
P.001902							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,155	\$7,210	\$8,365	\$8,365	\$8,365	
	FIRE CONTROLS INC	\$31,620	\$0	\$31,620	\$31,620	\$31,620	
	LENOVO (UNITED STATES) INC	\$236,330	\$0	\$236,330	\$236,330	\$236,330	
	NUTTING ENGINEERS OF FLORIDA	\$2,998	\$2,998	\$5,995	\$5,995	\$5,995	
	RAULAND BORG CORPORATION OF FLORIDA	\$33,338	\$0	\$33,338	\$33,338	\$33,338	
	TERRACON CONSULTANTS INC	\$45,321	\$58,809	\$104,129	\$104,129	\$103,788	
	VECELLIO & GROGAN INC	\$28,419	(\$483)	\$27,936	\$27,936	\$27,936	
	ZYSCOVICH, LLC	\$740,000	(\$740,000)	\$0	\$0	\$0	
Flamingo ES - Roof Replace Building 1 Section A		\$1,851,928	\$1,374	\$1,853,302	\$1,853,302	\$1,853,302	
P.001620							
	ADVANCED ROOFING, INC.	\$1,851,928	\$1,374	\$1,853,302	\$1,853,302	\$1,853,302	
Flamingo ES - SMART Program Renovations		\$1,658,646	(\$180,764)	\$1,477,882	\$1,669,998	\$1,232,388	
P.002135							
	GRACE & NAEEM UDDIN, INC.	\$1,487,500	(\$181,401)	\$1,306,099	\$1,498,215	\$1,072,156	
	LAKESHORE LEARNING MATERIALS	\$703	\$0	\$703	\$703	\$703	
	MIDWEST SHOP SUPPLIES INC	\$2,895	\$0	\$2,895	\$2,895	\$2,895	
	REALLY GOOD STUFF LLC	\$953	\$0	\$953	\$953	\$953	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SCHOOL SPECIALTY INC	\$319	\$0	\$319	\$319	\$0	
	SGM ENGINEERING INC	\$148,250	\$1,400	\$149,650	\$149,650	\$138,495	
	STEMFINITY LLC	\$3,489	\$0	\$3,489	\$3,489	\$3,489	
	TERRACON CONSULTANTS INC	\$4,641	\$0	\$4,641	\$4,641	\$4,564	
	TROXELL COMMUNICATIONS INC	\$44	(\$44)	\$0	\$0	\$0	
Fox Trail ES - SMART Program Renovations		\$1,107,800	(\$70,478)	\$1,037,322	\$1,037,322	\$1,037,322	
P.001973							
	LEGO CONSTRUCTION CO.	\$1,019,140	(\$58,850)	\$960,290	\$960,290	\$960,290	
	VIA DESIGN STUDIO, LLC	\$88,660	(\$11,628)	\$77,032	\$77,032	\$77,032	
Gator Run ES - Covered Walkways at Portables		\$1,304,132	(\$239,657)	\$1,064,475	\$1,064,475	\$1,064,475	
P.001210							
	BURKE CONSTRUCTION GROUP, INC.	\$1,210,530	(\$222,452)	\$988,078	\$988,078	\$988,078	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$67,428	(\$10,715)	\$56,713	\$56,713	\$56,713	
	RADISE INTERNATIONAL LC	\$26,174	(\$6,489)	\$19,684	\$19,684	\$19,684	
Gator Run ES - SMART Program Renovations		\$3,473,940	(\$176,595)	\$3,297,344	\$3,297,344	\$3,250,540	
P.001863							
	OVERHOLT CONSTRUCTION CORP.	\$3,235,748	(\$229,450)	\$3,006,298	\$3,006,298	\$3,006,298	
	PROFESSIONAL SERVICES INDUSTRIES IN VIA DESIGN STUDIO, LLC	\$5,692	(\$5,692)	\$0	\$0	\$0	
	VIA DESIGN STUDIO, LLC	\$232,500	\$58,546	\$291,046	\$291,046	\$244,242	
Griffin ES - SMART Program Renovations		\$3,746,803	(\$277,591)	\$3,469,212	\$3,469,212	\$3,404,259	
P.001745							
	ANATOM CONSTRUCTION COMPANY	\$3,296,363	(\$326,563)	\$2,969,800	\$2,969,800	\$2,914,062	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,155	\$0	\$1,155	\$1,155	\$1,155	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$228,519	\$48,971	\$277,490	\$277,490	\$272,367	
	NUTTING ENGINEERS OF FLORIDA	\$5,065	\$0	\$5,065	\$5,065	\$973	
	SOPREMA INCORPORATED	\$215,701	\$0	\$215,701	\$215,701	\$215,701	
Indian Ridge MS - GOB Renovations		\$5,191,030	(\$33,379)	\$5,157,651	\$5,157,651	\$5,157,651	
P.001748							
	FEDERAL ENGINEERING & TESTING INC	\$550	(\$475)	\$75	\$75	\$75	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$491,269	(\$65,313)	\$425,956	\$425,956	\$425,956	
	LEGO CONSTRUCTION CO.	\$4,699,211	\$32,409	\$4,731,620	\$4,731,620	\$4,731,620	
Indian Trace ES - SMART Program Renovations		\$9,796,122	(\$1,582,529)	\$8,213,594	\$8,213,594	\$7,210,898	
P.001980							
	BOND PLUMBING SUPPLY INC	\$36,332	\$0	\$36,332	\$36,332	\$31,845	
	CUSTOM AIR VENTILATION & HEATING	\$22,400	\$0	\$22,400	\$22,400	\$22,400	
	DAIKIN APPLIED AMERICAS INC	\$278,000	\$0	\$278,000	\$278,000	\$278,000	
	DIVERSIFIED FLUID CONTROLS INC.	\$0	\$0	\$0	\$0	\$0	
	H.A. CONTRACTING CORP.	\$8,242,000	(\$1,399,414)	\$6,842,586	\$6,842,586	\$5,960,112	
	INTEGRATED COOLING SOLUTIONS LLC	\$130,788	\$0	\$130,788	\$130,788	\$130,778	
	LIMCO ENGINEERING INC	\$280,000	(\$183,114)	\$96,886	\$96,886	\$96,886	
	LIVS ASSOCIATES, LLC	\$285,500	\$0	\$285,500	\$285,500	\$244,025	
	ROTH SOUTHEAST LLC	\$66,193	\$0	\$66,193	\$66,193	\$66,193	
	SOPREMA INCORPORATED	\$421,110	\$0	\$421,110	\$421,110	\$346,860	
Manatee Bay ES - Covered Canopy		\$5,997	\$263,158	\$269,155	\$269,155	\$269,155	
P.001605							
	H.A. CONTRACTING CORP.	\$5,997	\$263,158	\$269,155	\$269,155	\$269,155	
Manatee Bay ES - SMART Program Renovations		\$2,087,585	\$73,556	\$2,161,141	\$2,161,141	\$2,161,141	
P.001759							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$181,259	(\$8,527)	\$172,732	\$172,732	\$172,732	
	LEGO CONSTRUCTION CO.	\$1,906,326	\$82,083	\$1,988,409	\$1,988,409	\$1,988,409	
McFatter Technical College & HS - SMART Program Renovations		\$7,701,253	(\$846,067)	\$6,855,186	\$6,855,186	\$4,375,702	
P.001658							
	BROADWAY TYPEWRITER COMPANY INC	\$1,337	\$0	\$1,337	\$1,337	\$1,337	
	CDW GOVERNMENT LLC	\$2,975	\$0	\$2,975	\$2,975	\$2,975	
	CORS-AIR	\$165,000	\$0	\$165,000	\$165,000	\$152,741	
	EMPIRE OFFICE INC	\$88,646	\$0	\$88,646	\$88,646	\$88,646	
	SOL-ARCH, INC.	\$496,000	\$90,478	\$586,478	\$586,478	\$576,443	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SOPREMA INCORPORATED	\$321,500	\$0	\$321,500	\$321,500	\$0	
	TERRACON CONSULTANTS INC	\$5,788	\$2,767	\$8,555	\$8,555	\$6,537	
	THE BEC GROUP SERVICES INC.	\$6,617,196	(\$939,312)	\$5,677,884	\$5,677,884	\$3,544,212	
	WEGMAN ASSOCIATES INC	\$2,812	\$0	\$2,812	\$2,812	\$2,812	
McFatter Technical College, Broward Fire Academy - SMART Program Renovations		\$706,224	(\$123,745)	\$582,480	\$582,480	\$534,039	
P.001965							
	ABC SUPPLY COMPANY INC	\$48,440	(\$14,177)	\$34,263	\$34,263	\$34,263	
	DECKTIGHT ROOFING SERVICES INC.	\$514,298	(\$103,606)	\$410,692	\$410,692	\$410,692	
	DREAMROOF SUPPLY CORP	\$63,384	\$0	\$63,384	\$63,384	\$63,384	
	NYARKO ARCHITECTURAL GROUP, INC.	\$31,662	(\$5,962)	\$25,700	\$25,700	\$25,700	
Nob Hill ES - SMART Program Renovations		\$2,511,574	(\$137,097)	\$2,374,477	\$2,392,645	\$2,027,114	
P.002112							
	A. C. T. SERVICES, INC.	\$2,050,000	(\$117,257)	\$1,932,743	\$1,932,743	\$1,604,364	
	BROADWAY TYPEWRITER COMPANY INC	\$27	\$0	\$27	\$27	\$27	
	CDW GOVERNMENT LLC	\$2,147	\$0	\$2,147	\$2,147	\$2,147	
	CED INC	\$109,947	\$0	\$109,947	\$109,947	\$109,947	
	JOHNSON CONTROLS FIRE PROTECTION LP	\$69,614	(\$15,429)	\$54,185	\$54,185	\$54,185	
	SCHOOL SPECIALTY LLC	\$36,310	(\$10,675)	\$25,635	\$25,635	\$25,635	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$2,635	\$0	\$2,635	\$2,635	\$2,635	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$155,000	\$9,692	\$164,692	\$182,860	\$145,708	
	TRANE US INC	\$70,988	(\$3,427)	\$67,561	\$67,561	\$67,561	
	WEGMAN ASSOCIATES INC	\$2,042	\$0	\$2,042	\$2,042	\$2,042	
Nova Blanche Forman ES - SMART Program Renovations		\$3,632,477	(\$657,187)	\$2,975,290	\$2,978,435	\$1,888,682	
P.002149							
	GRACE & NAEEM UDDIN, INC.	\$2,795,290	(\$657,187)	\$2,138,103	\$2,141,248	\$1,125,845	
	MRSE LLC DBA ROTH SOUTHEAST	\$43,184	\$0	\$43,184	\$43,184	\$43,184	
	RGD & ASSOCIATES, INC.	\$180,000	\$0	\$180,000	\$180,000	\$125,407	
	SOPREMA INCORPORATED	\$222,503	\$0	\$222,503	\$222,503	\$206,496	
	TRANE US INC	\$391,500	\$0	\$391,500	\$391,500	\$387,750	
Nova Dwight D. Eisenhower ES - SMART Program Renovations		\$2,660,737	\$27,194	\$2,687,931	\$2,687,931	\$2,507,374	
P.002145							
	COMMERCIAL RELOCATION GROUP INC	\$4,940	\$0	\$4,940	\$4,940	\$4,940	
	LEGO CONSTRUCTION CO.	\$2,524,777	\$37,321	\$2,562,098	\$2,562,098	\$2,404,300	
	Moving Solutions Experts LLC	\$3,889	(\$3,889)	\$0	\$0	\$0	
	RGD & ASSOCIATES, INC.	\$114,000	\$0	\$114,000	\$114,000	\$91,259	
	SCHOOL SPECIALTY INC	\$6,238	(\$6,238)	\$0	\$0	\$0	
	TERRACON CONSULTANTS INC	\$2,550	\$0	\$2,550	\$2,550	\$2,531	
Nova HS - SMART 5 Modular Classrooms		\$321,360	(\$11,312)	\$310,048	\$310,048	\$310,048	
P.002842							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$279,620	\$0	\$279,620	\$279,620	\$279,620	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$41,740	(\$11,312)	\$30,428	\$30,428	\$30,428	
Nova HS - SMART Modular Classrooms Civil Work		\$146,702	(\$5,730)	\$140,972	\$140,972	\$140,972	
P.002842-CIV							
	ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION	\$146,702	(\$5,730)	\$140,972	\$140,972	\$140,972	
Nova HS - SMART Program Renovations		\$2,053,122	\$452,932	\$2,506,054	\$2,511,803	\$2,285,275	
P.001817							
	ACAI ASSOCIATES, INC.	\$1,250,000	\$412,075	\$1,662,075	\$1,667,824	\$1,584,771	
	APRICOT OFFICE INTERIORS INC	\$8,321	\$0	\$8,321	\$8,321	\$0	
	BASS UNITED FIRE AND SECURITY SYSTEMS, INC	\$7,613	\$0	\$7,613	\$7,613	\$7,613	
	BROADWAY TYPEWRITER COMPANY INC	\$890	\$0	\$890	\$890	\$890	
	CORE & MAIN LP	\$20,000	(\$79)	\$19,921	\$19,921	\$19,921	
	DAL-TILE DISTRIBUTION INC	\$13,347	(\$133)	\$13,215	\$13,215	\$13,215	
	FBM GALAXY INC	\$207,626	(\$70,019)	\$137,607	\$137,607	\$137,607	
	FIRE ALARM SYSTEMS & SECURITY INC	\$159,250	\$0	\$159,250	\$159,250	\$159,250	
	GENERAL HOTEL & RESTAURANT	\$4,057	\$0	\$4,057	\$4,057	\$4,057	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	J C WHITE FURNITURE INTERIORS	\$109,507	\$109,507	\$219,015	\$219,015	\$108,412	
	LACE FOOD SERVICE CORPORATION	\$11,476	\$0	\$11,476	\$11,476	\$11,476	
	MILLER, LEGG & ASSOCIATES, INC.	\$4,981	\$0	\$4,981	\$4,981	\$4,981	
	RADISE INTERNATIONAL LC	\$21,128	\$0	\$21,128	\$21,128	\$21,120	
	SCHOOLHOUSE PRODUCTS INC	\$1,769	\$0	\$1,769	\$1,769	\$1,769	
	STAFFORD-SMITH INC	\$6,642	\$0	\$6,642	\$6,642	\$0	
	STATE CONTRACTING & ENGINEERING CORPORATION	\$31,153	\$0	\$31,153	\$31,153	\$31,153	
	TERRACON CONSULTANTS INC	\$3,996	\$1,730	\$5,726	\$5,726	\$5,720	
	UNIQUE CHARTERS INC	\$2,140	\$0	\$2,140	\$2,140	\$0	
	V & P CARPET SUPPLIES OF BROWARD IN	\$2,702	\$0	\$2,702	\$2,702	\$2,702	
	VIRCO MFG CORPORATION	\$2,100	(\$2,100)	\$0	\$0	\$0	
	WENGER CORPORATION	\$61,541	(\$150)	\$61,391	\$61,391	\$61,391	
Nova HS - SMART Removal of Portables		\$57,879	\$0	\$57,879	\$57,879	\$57,879	
P.002842-DEM	S3S CONSTRUCTION INC	\$57,879	\$0	\$57,879	\$57,879	\$57,879	
Nova MS - Roofing Building 3, 4, 7, 8, 9 - SMART Program		\$4,614,931	(\$635,602)	\$3,979,329	\$3,979,329	\$1,649,289	
P.002873	ADVANCED ROOFING, INC.	\$3,979,329	(\$635,602)	\$3,343,727	\$3,343,727	\$1,337,562	
	CELLOFOAM NORTH AMERICA INC	\$96,937	\$0	\$96,937	\$96,937	\$30,450	
	CGR CONSTRUCTION CO INC	\$57,675	\$0	\$57,675	\$57,675	\$21,515	
	SOPREMA INCORPORATED	\$480,990	\$0	\$480,990	\$480,990	\$259,762	
Nova MS - SMART Fire Sprinklers (Design)		\$167,668	\$0	\$167,668	\$167,668	\$133,000	
P.002027	ACAI ASSOCIATES, INC.	\$167,668	\$0	\$167,668	\$167,668	\$133,000	
Nova MS - SMART Program Renovations		\$3,249,048	(\$116,364)	\$3,132,684	\$3,132,684	\$2,648,506	
P.001898	CARRIER CORP	\$74,460	\$0	\$74,460	\$74,460	\$73,933	
	GRACE & NAEEM UDDIN, INC.	\$2,899,877	(\$116,364)	\$2,783,513	\$2,783,513	\$2,335,087	
	MRSE LLC DBA ROTH SOUTHEAST	\$41,904	\$0	\$41,904	\$41,904	\$41,904	
	TERRACON CONSULTANTS INC	\$2,807	\$0	\$2,807	\$2,807	\$2,797	
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$230,000	\$0	\$230,000	\$230,000	\$194,785	
Nova MS - SMART Roof Carve Out - Bldg 5		\$1,476,251	(\$1,476,251)	\$0	\$0	\$0	
P.002873-RC1	A-1 DURAN ROOFING, INC.	\$1,476,251	(\$1,476,251)	\$0	\$0	\$0	
Pioneer MS - SMART GOB Renovations		\$9,638,539	(\$640,468)	\$8,998,072	\$8,998,072	\$8,998,072	
P.001793	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,506	\$0	\$1,506	\$1,506	\$1,506	
	LEGO CONSTRUCTION CO.	\$9,096,994	(\$867,808)	\$8,229,186	\$8,229,186	\$8,229,186	
	RADISE INTERNATIONAL LC	\$8,820	\$1,983	\$10,803	\$10,803	\$10,803	
	WILLIAMSON DACAR ASSOCIATES INC.	\$527,800	\$225,357	\$753,157	\$753,157	\$753,157	
Plantation Park ES - SMART Program Renovations		\$3,245,526	(\$468,716)	\$2,776,810	\$2,776,810	\$2,523,494	
P.002136	BROADWAY TYPEWRITER COMPANY INC	\$324	\$0	\$324	\$324	\$324	
	CDW GOVERNMENT LLC	\$2,975	\$0	\$2,975	\$2,975	\$2,975	
	COMMERCIAL RELOCATION GROUP INC	\$768	\$0	\$768	\$768	\$768	
	RODRIGUEZ ARCHITECTS, INC.	\$189,000	\$0	\$189,000	\$189,000	\$140,256	
	SCHOOL SPECIALTY LLC	\$39,954	\$0	\$39,954	\$39,954	\$39,954	
	SOPREMA INCORPORATED	\$460,736	\$0	\$460,736	\$460,736	\$356,173	
	TRANE US INC	\$87,778	\$0	\$87,778	\$87,778	\$87,778	
	WEGMAN ASSOCIATES INC	\$2,042	\$0	\$2,042	\$2,042	\$2,042	
	WEST CONSTRUCTION, INC.	\$2,461,949	(\$468,716)	\$1,993,233	\$1,993,233	\$1,893,223	
Sandpiper ES - SMART Program Renovations		\$796,158	\$37,502	\$833,660	\$833,660	\$816,313	
P.001924	HAMMOND & ASSOCIATES INC	\$40,707	\$0	\$40,707	\$40,707	\$35,592	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	THORNTON CONSTRUCTION COMPANY, INC.	\$749,894	\$43,059	\$792,953	\$792,953	\$780,721	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$5,557	(\$5,557)	\$0	\$0	\$0	
Sawgrass ES - SMART Program Renovations		\$4,652,838	(\$691,851)	\$3,960,987	\$3,971,571	\$3,619,536	
P.002127							
	BASS INDUSTRIES INC	\$71,800	\$0	\$71,800	\$71,800	\$0	
	GRACE & NAEEM UDDIN, INC.	\$3,704,635	(\$691,851)	\$3,012,785	\$3,023,369	\$2,802,701	
	JOSEPH T RYERSON & SON INC	\$119,135	\$0	\$119,135	\$119,135	\$119,135	
	RGD & ASSOCIATES, INC.	\$262,000	\$0	\$262,000	\$262,000	\$215,932	
	SOPREMA INCORPORATED	\$468,768	\$0	\$468,768	\$468,768	\$455,268	
	TRANE US INC	\$26,500	\$0	\$26,500	\$26,500	\$26,500	
Seminole MS - Roofing Bldg 1 - SMART Program		\$4,077,034	(\$419,249)	\$3,657,785	\$3,657,785	\$1,932,885	
P.002047-RC1							
	ADVANCED ROOFING, INC.	\$3,657,785	(\$419,249)	\$3,238,536	\$3,238,536	\$1,597,948	
	CONCRETE SOLUTIONS GROUP LLC	\$54,182	\$0	\$54,182	\$54,182	\$54,182	
	MEL STEVENSON & ASSOCIATES INC	\$365,067	\$0	\$365,067	\$365,067	\$280,755	
Seminole MS - SMART Program Renovations		\$4,993,144	(\$80,281)	\$4,912,863	\$4,912,863	\$2,457,400	
P.002047							
	CAMCOR INC	\$2,000	\$0	\$2,000	\$2,000	\$2,000	
	DELTA G - CONSULTING ENGINEERS, INC.	\$372,500	\$0	\$372,500	\$372,500	\$306,620	
	INTEGRATED COOLING SOLUTIONS LLC	\$88,275	\$0	\$88,275	\$88,275	\$0	
	JOHNSTONE SUPPLY	\$9,212	\$0	\$9,212	\$9,212	\$9,212	
	MACKIN BOOK COMPANY	\$4,574	\$0	\$4,574	\$4,574	\$4,574	
	SCHOOL SPECIALTY INC	\$29,357	\$0	\$29,357	\$29,357	\$29,357	
	WEST CONSTRUCTION, INC.	\$4,487,226	(\$80,281)	\$4,406,945	\$4,406,945	\$2,105,637	
Seminole MS - SMART Roofing Building 3, 4, 5, 85, 86		\$727,095	\$0	\$727,095	\$727,095	\$693,398	
P.002047-RC2							
	ATLAS APEX ROOFING, LLC	\$723,507	\$0	\$723,507	\$723,507	\$693,398	
	J. BONFILL & ASSOCIATES	\$3,588	\$0	\$3,588	\$3,588	\$0	
Seminole MS - Upper Roofing Bldg 1 - SMART Program		\$2,193,882	(\$146,700)	\$2,047,182	\$2,047,182	\$0	
P.002047-RC3							
	A-1 DURAN ROOFING, INC.	\$2,047,182	(\$146,700)	\$1,900,482	\$1,900,482	\$0	
	TRANE US INC	\$146,700	\$0	\$146,700	\$146,700	\$0	
Silver Ridge ES - SMART Program Renovations		\$2,582,528	(\$162,849)	\$2,419,679	\$2,419,679	\$2,419,679	
P.001984							
	LEGO CONSTRUCTION CO. PROFESSIONAL SERVICES INDUSTRIES IN	\$2,402,000	(\$152,521)	\$2,249,479	\$2,249,479	\$2,249,479	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$4,528	(\$1,199)	\$3,329	\$3,329	\$3,329	
		\$176,000	(\$9,128)	\$166,872	\$166,872	\$166,872	
Silver Ridge ES - SMART Program Renovations (Electrical Modifications)		\$13,550	\$0	\$13,550	\$13,550	\$13,550	
P.002594							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$13,550	\$0	\$13,550	\$13,550	\$13,550	
South Plantation HS - SMART 10 Modular Classrooms		\$480,270	\$0	\$480,270	\$480,270	\$454,770	
P.002844							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$480,270	\$0	\$480,270	\$480,270	\$454,770	
South Plantation HS - SMART Modular Classrooms Civil Work		\$180,000	\$0	\$180,000	\$192,361	\$109,115	
P.002844-CIV							
	FHP TECTONICS CORP	\$180,000	\$0	\$180,000	\$192,361	\$109,115	
South Plantation HS - SMART Program Renovations		\$7,100,962	(\$300,350)	\$6,800,612	\$6,802,141	\$6,007,977	
P.002090							
	LEGO CONSTRUCTION CO.	\$345,511	(\$345,511)	\$0	\$0	\$0	
	RGD & ASSOCIATES, INC.	\$380,000	(\$27,501)	\$352,499	\$352,499	\$314,008	
	SCHOOLHOUSE PRODUCTS INC	\$25,157	\$0	\$25,157	\$25,157	\$0	
	SGM ENGINEERING INC	\$93,000	\$0	\$93,000	\$93,000	\$69,356	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$155,659	\$0	\$155,659	\$155,659	\$155,659	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SOPREMA INCORPORATED	\$232,670	\$0	\$232,670	\$232,670	\$224,180	
	TERRACON CONSULTANTS INC	\$3,308	\$4,203	\$7,511	\$7,511	\$2,228	
South Plantation HS - SMART Program Renovations (Electrical)		\$1,087,080	\$239,820	\$1,326,900	\$1,326,900	\$778,800	
P.002597	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$1,087,080	\$239,820	\$1,326,900	\$1,326,900	\$778,800	
South Plantation HS - SMART Program Renovations (HVAC)		\$1,590,000	(\$73,084)	\$1,516,916	\$1,516,916	\$366,780	
P.002598	KOLDAIRE, INC.	\$1,497,000	(\$73,084)	\$1,423,916	\$1,423,916	\$366,780	
	SGM ENGINEERING INC	\$93,000	\$0	\$93,000	\$93,000	\$0	
Tequesta Trace MS - SMART Program Renovations		\$10,389,537	(\$1,092,065)	\$9,297,472	\$9,297,472	\$9,092,214	
P.002042	JOSEPH T RYERSON & SON INC	\$196,160	\$0	\$196,160	\$196,160	\$196,160	
	LEGO CONSTRUCTION CO.	\$8,877,777	(\$889,035)	\$7,988,742	\$7,988,742	\$7,833,637	
	LIMCO ENGINEERING INC	\$294,000	(\$202,611)	\$91,389	\$91,389	\$91,389	
	LIVS ASSOCIATES, LLC	\$324,500	\$0	\$324,500	\$324,500	\$274,348	
	SOPREMA INCORPORATED	\$697,100	(\$420)	\$696,680	\$696,680	\$696,680	
Tropical ES - SMART Program Renovations		\$1,269,906	\$78,352	\$1,348,258	\$1,335,958	\$1,145,617	
P.001904	BROADWAY TYPEWRITER COMPANY INC	\$297	\$0	\$297	\$297	\$297	
	CDW GOVERNMENT LLC	\$2,600	\$0	\$2,600	\$2,600	\$2,600	
	COMMERCIAL RELOCATION GROUP INC	\$3,942	\$0	\$3,942	\$3,942	\$3,942	
	FLORIDA PALM CONSTRUCTION, INC.	\$1,078,176	\$21,700	\$1,099,876	\$1,099,876	\$926,429	
	GLE ASSOCIATES, INC.	\$5,996	\$0	\$5,996	\$5,996	\$0	
	SCHOOL SPECIALTY INC	\$1,769	\$0	\$1,769	\$1,769	\$1,769	
	SCHOOL SPECIALTY LLC	\$67,743	(\$8,523)	\$59,221	\$59,221	\$59,221	
	SMILEY'S AUDIO-VISUAL INC.	\$1,142	\$0	\$1,142	\$1,142	\$0	
	TERRACON CONSULTANTS INC	\$4,254	\$0	\$4,254	\$4,254	\$2,163	
	WENGER CORPORATION	\$23,446	\$0	\$23,446	\$23,446	\$23,446	
Western HS - SMART Program Renovations		\$3,612,715	(\$268,190)	\$3,344,525	\$3,344,525	\$609,128	
P.001967	ACCUAIR INC	\$180,000	\$0	\$180,000	\$180,000	\$0	
	COSUGAS, LLC	\$2,930,000	(\$268,190)	\$2,661,810	\$2,661,810	\$322,288	
	LACE FOOD SERVICE CORPORATION	\$87,459	\$0	\$87,459	\$87,459	\$87,459	
	Moving Solutions Experts LLC	\$9,889	\$0	\$9,889	\$9,889	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$4,206	\$0	\$4,206	\$4,206	\$1,254	
	SCHOOL SPECIALTY INC	\$4,783	\$0	\$4,783	\$4,783	\$4,783	
	SCHOOLHOUSE PRODUCTS INC	\$10,921	\$0	\$10,921	\$10,921	\$0	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$24,190	\$0	\$24,190	\$24,190	\$0	
	TERRACON CONSULTANTS INC	\$4,429	\$0	\$4,429	\$4,429	\$2,811	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$272,000	\$0	\$272,000	\$272,000	\$169,484	
	TRANE US INC	\$64,000	\$0	\$64,000	\$64,000	\$21,050	
Western HS - SMART Program Renovations (Culinary Lab)		\$1,290,104	\$358,958	\$1,649,062	\$1,649,062	\$1,649,062	
P.001967-CUL	GRACE & NAEEM UDDIN, INC.	\$187,628	\$0	\$187,628	\$187,628	\$187,628	
District 7		\$180,230,842	(\$16,466,888)	\$163,763,954	\$165,140,746	\$117,341,305	
Atlantic Technical College & HS - Smart Program Renovations		\$19,332,242	(\$2,040,697)	\$17,291,546	\$17,291,546	\$3,479,840	
P.000415	ADVANCED HOOD SYSTEMS LLC	\$120,130	\$0	\$120,130	\$120,130	\$0	
	ANIXTER INC	\$183,000	\$0	\$183,000	\$183,000	\$0	
	DIVERSIFIED FLUID CONTROLS INC	\$82,240	\$0	\$82,240	\$82,240	\$67,240	
	EMPIRE OFFICE INC	\$3,474	\$0	\$3,474	\$3,474	\$3,474	
	JASCKO CORPORATION	\$125,391	\$0	\$125,391	\$125,391	\$0	
	M.C. HARRY AND ASSOCIATES, INC.	\$50,173	(\$50,173)	\$0	\$0	\$0	
	MATHESON TRI GAS INC	\$49,994	\$0	\$49,994	\$49,994	\$49,994	
	ROTH SOUTHEAST LLC	\$128,216	\$0	\$128,216	\$128,216	\$0	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	TRANE US INC	\$68,195	(\$68,195)	\$0	\$0	\$0	
	WEST CONSTRUCTION, INC.	\$16,486,041	(\$1,557,797)	\$14,928,244	\$14,928,244	\$2,700,600	
Atlantic Technical College & HS- Smart Re-Roofing		\$4,455,647	(\$483,050)	\$3,972,597	\$3,972,597	\$2,813,382	
P.000415-RC1							
	A-1 DURAN ROOFING, INC.	\$3,972,597	(\$483,050)	\$3,489,547	\$3,489,547	\$2,813,382	
	CORS-AIR	\$32,950	\$0	\$32,950	\$32,950	\$0	
	SOPREMA INCORPORATED	\$450,100	\$0	\$450,100	\$450,100	\$0	
Atlantic West ES - Roofing Bldg 1, 3,6 - SMART Program		\$4,818,118	(\$276,519)	\$4,541,599	\$4,541,599	\$3,995,641	
P.002810							
	ABC SUPPLY COMPANY INC	\$784,070	\$0	\$784,070	\$784,070	\$678,803	
	ADVANCED ROOFING, INC.	\$3,875,538	(\$334,686)	\$3,540,852	\$3,540,852	\$3,158,328	
	CGR CONSTRUCTION CO INC	\$158,510	\$58,167	\$216,677	\$216,677	\$158,510	
Atlantic West ES - SMART ADA Restrooms		\$9,504	\$0	\$9,504	\$9,504	\$0	
P.001796-ADA							
	MEP ENGINEERING INC	\$9,504	\$0	\$9,504	\$9,504	\$0	
Atlantic West ES - SMART Fire Sprinklers		\$747,172	\$0	\$747,172	\$747,172	\$546,952	
P.001796-FSP							
	FRANCIS ENGINEERING, INC.	\$745,150	\$0	\$745,150	\$745,150	\$546,952	
	NUTTING ENGINEERS OF FLORIDA	\$2,022	\$0	\$2,022	\$2,022	\$0	
Atlantic West ES - SMART HVAC		\$35,880	\$0	\$35,880	\$35,880	\$2,095	
P.001796-HVC							
	RGD & ASSOCIATES, INC.	\$35,880	\$0	\$35,880	\$35,880	\$2,095	
Atlantic West ES - SMART Program Renovations		\$290,850	(\$31,650)	\$259,200	\$259,200	\$200,207	
P.001796							
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$217,000	\$0	\$217,000	\$217,000	\$158,007	
	JORGE A. GUTIERREZ ARCHITECT LLC	\$73,850	(\$31,650)	\$42,200	\$42,200	\$42,200	
Blanche Ely HS - Additional Canopy and Sidewalk		\$44,710	\$0	\$44,710	\$44,710	\$28,730	
P.002893-CNP							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$44,710	\$0	\$44,710	\$44,710	\$28,730	
Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings		\$299,625	(\$6,052)	\$293,573	\$293,573	\$293,573	
P.001385							
	ACAI ASSOCIATES, INC.	\$6,070	(\$1,150)	\$4,920	\$4,920	\$4,920	
	ADVANCED ROOFING, INC.	\$293,555	(\$4,902)	\$288,653	\$288,653	\$288,653	
Blanche Ely HS - Bus Loop Renovations		\$3,922,033	\$0	\$3,922,033	\$3,922,033	\$80,700	
P.002893							
	JORGE A. GUTIERREZ ARCHITECT LLC	\$116,000	\$0	\$116,000	\$116,000	\$80,700	
	LEGO CONSTRUCTION CO.	\$3,797,777	\$0	\$3,797,777	\$3,797,777	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$8,256	\$0	\$8,256	\$8,256	\$0	
Blanche Ely HS - Civil Work for Switch Gear Replacement		\$268,232	(\$49,381)	\$218,851	\$218,851	\$218,851	
P.002342-CIV							
	SIERRA COMMERCIAL CONSTRUCTION, INC.	\$268,232	(\$49,381)	\$218,851	\$218,851	\$218,851	
Blanche Ely HS - SMART GOB Renovations		\$1,670,128	\$214,311	\$1,884,440	\$1,884,440	\$1,818,826	
P.001646							
	BASS UNITED FIRE AND SECURITY SYSTEMS, INC	\$1,908	\$0	\$1,908	\$1,908	\$1,908	
	FEDERAL ENGINEERING & TESTING INC	\$3,195	\$5,008	\$8,203	\$8,203	\$8,195	
	GULFSIDE SUPPLY INC DBA GULFEAGLE S	\$125,292	(\$8)	\$125,284	\$125,284	\$125,284	
	TRANE US INC	\$625,000	(\$1,121)	\$623,879	\$623,879	\$623,879	
	UNITED DATA TECHNOLOGIES INC	\$549	\$0	\$549	\$549	\$549	
	UNIVERSAL CABLING SYSTEMS INC	\$2,284	\$0	\$2,284	\$2,284	\$2,284	
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$911,900	\$210,432	\$1,122,332	\$1,122,332	\$1,056,727	
Blanche Ely HS - Switch Gear Replacement		\$1,001,123	(\$129,761)	\$871,362	\$871,362	\$603,130	
P.002342							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$603,130	\$0	\$603,130	\$603,130	\$603,130	
	CITY ELECTRIC SUPPLY COMPANY	\$129,761	(\$129,761)	\$0	\$0	\$0	
	SIERRA COMMERCIAL CONSTRUCTION, INC.	\$268,232	\$0	\$268,232	\$268,232	\$0	
Bright Horizons Center - SMART Program Renovations		\$3,026,991	(\$82,737)	\$2,944,254	\$2,944,254	\$2,931,864	
P.001974							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$282	\$0	\$282	\$282	\$0	
	LEGO CONSTRUCTION CO.	\$2,886,000	(\$113,422)	\$2,772,578	\$2,772,578	\$2,772,578	
	PROFESSIONAL SERVICES INDUSTRIES IN	\$5,909	(\$5,909)	\$0	\$0	\$0	
	SONG & ASSOCIATES, INC.	\$134,800	\$36,594	\$171,394	\$171,394	\$159,286	
C. Robert Markham ES - Phase 1A Temporary Portables		\$992,862	\$226,677	\$1,219,539	\$1,973,539	\$1,050,199	
P.002777-P1A							
	FHP TECTONICS CORP	\$848,374	\$226,677	\$1,075,051	\$1,829,051	\$1,050,199	
	SCHOOLHOUSE PRODUCTS INC	\$5,217	\$0	\$5,217	\$5,217	\$0	
C. Robert Markham ES - Replacement of Building 1		\$2,213,957	\$0	\$2,213,957	\$2,228,779	\$1,267,555	
P.002777							
	CARTY ARCHITECTURE, LLC	\$2,199,927	\$0	\$2,199,927	\$2,214,749	\$1,253,525	
	UNIQUE CHARTERS INC	\$14,030	\$0	\$14,030	\$14,030	\$14,030	
C. Robert Markham ES - SMART Program Renovations		\$5,970,026	(\$601,015)	\$5,369,011	\$5,369,011	\$3,729,508	
P.001920							
	BURKE CONSTRUCTION GROUP, INC.	\$5,288,026	(\$680,987)	\$4,607,039	\$4,607,039	\$3,011,603	
	CARTY ARCHITECTURE, LLC	\$682,000	\$79,972	\$761,972	\$761,972	\$717,905	
Charles Drew ES - SMART Fire Alarm		\$1,261,200	\$0	\$1,261,200	\$1,261,200	\$1,130,950	
P.001818-FA1							
	C & F ELECTRIC OF FORT LAUDERDALE, INC.	\$1,261,200	\$0	\$1,261,200	\$1,261,200	\$1,130,950	
Charles Drew ES - SMART Fire Sprinklers		\$273,820	\$0	\$273,820	\$273,820	\$205,142	
P.001818-FSP							
	FRANCIS ENGINEERING, INC.	\$273,820	\$0	\$273,820	\$273,820	\$205,142	
Charles Drew ES - SMART HVAC Improvements 2		\$2,470,000	\$0	\$2,470,000	\$2,470,000	\$0	
P.001818-HV2							
	Johnson Controls Inc.	\$2,470,000	\$0	\$2,470,000	\$2,470,000	\$0	
Charles Drew ES - SMART Program Renovations		\$214,000	\$61,694	\$275,694	\$275,694	\$199,323	
P.001818							
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC.	\$214,000	\$61,694	\$275,694	\$275,694	\$199,323	
Charles Drew Family Resource Center - SMART Program Renovations		\$5,001,412	(\$852,040)	\$4,149,372	\$4,149,372	\$2,862,721	
P.001848							
	COMMERCIAL RELOCATION GROUP INC	\$2,960	\$0	\$2,960	\$2,960	\$2,960	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$28,116	(\$28,116)	\$0	\$0	\$0	
	CORS - AIR INC	\$22,535	\$0	\$22,535	\$22,535	\$22,535	
	DAIKIN APPLIED AMERICAS INC	\$160,000	(\$61,701)	\$98,299	\$98,299	\$98,299	
	H.A. CONTRACTING CORP.	\$160,000	\$0	\$160,000	\$160,000	\$0	
	HEIDELBERG MATERIALS	\$28,116	(\$28,116)	\$0	\$0	\$0	
	HM Southeast Cement LLC						
	JOSEPH T RYERSON & SON INC	\$105,275	(\$2,051)	\$103,224	\$103,224	\$103,224	
	KINGSPAN INSULATION LLC	\$55,291	\$0	\$55,291	\$55,291	\$55,291	
	ROTH SOUTHEAST LLC	\$56,515	\$0	\$56,515	\$56,515	\$56,515	
	SCHOOL SPECIALTY INC	\$41,599	\$0	\$41,599	\$41,599	\$0	
	SOL-ARCH, INC.	\$232,000	\$11,800	\$243,800	\$243,800	\$211,086	
	SOPREMA INCORPORATED	\$411,181	\$0	\$411,181	\$411,181	\$411,181	
Coconut Creek ES - Building Renovations		\$4,186,571	\$117,835	\$4,304,406	\$4,304,406	\$4,304,406	
P.001413							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$3,800	\$0	\$3,800	\$3,800	\$3,800	
	FEDERAL ENGINEERING & TESTING INC	\$1,700	(\$337)	\$1,364	\$1,364	\$1,364	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	JORGE A. GUTIERREZ ARCHITECT LLC	\$378,874	\$735	\$379,608	\$379,608	\$379,608	
	LEGO CONSTRUCTION CO.	\$3,802,197	\$117,437	\$3,919,634	\$3,919,634	\$3,919,634	
Coconut Creek HS - Fire Hydrant		\$1,046,983	(\$388,133)	\$658,850	\$658,850	\$629,567	
P.001480							
	FERGUSON ENTERPRISES INC	\$159,726	(\$16,836)	\$142,891	\$142,891	\$142,891	
	H.A. CONTRACTING CORP.	\$550,000	(\$130,902)	\$419,098	\$419,098	\$419,098	
	MILLER, LEGG & ASSOCIATES, INC.	\$90,518	\$0	\$90,518	\$90,518	\$65,518	
	SPRINKLERMATIC FIRE PROTECTION SYSTEMS, INC.	\$240,396	(\$240,396)	\$0	\$0	\$0	
	TERRACON CONSULTANTS INC	\$6,343	\$0	\$6,343	\$6,343	\$2,061	
Coconut Creek HS - SMART GOB Renovations		\$7,978,695	(\$1,153,851)	\$6,824,844	\$6,829,176	\$6,418,743	
P.001753							
	ALARM AND ELECTRONICS SYSTEMS LLC	\$236,209	\$0	\$236,209	\$236,209	\$236,209	
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$360	\$0	\$360	\$360	\$0	
	BOND PLUMBING SUPPLY INC	\$31,860	\$0	\$31,860	\$31,860	\$11,798	
	COMPLETE STRUCTURE PAINTING INC	\$4,995	\$0	\$4,995	\$4,995	\$4,995	
	CORS-AIR	\$27,375	(\$27,375)	\$0	\$0	\$0	
	DAIKIN APPLIED AMERICAS INC	\$34,650	\$0	\$34,650	\$34,650	\$34,650	
	DIVERSIFIED FLUID CONTROLS INC	\$58,944	\$0	\$58,944	\$58,944	\$58,944	
	GRACE & NAEEM UDDIN, INC.	\$695,136	\$0	\$695,136	\$695,136	\$695,136	
	H.A. CONTRACTING CORP.	\$5,627,000	(\$833,886)	\$4,793,114	\$4,797,447	\$4,582,295	
	HVAC ASSOCIATES INC	\$70,388	\$0	\$70,388	\$70,388	\$57,728	
	JOSEPH T RYERSON & SON INC	\$50,426	\$0	\$50,426	\$50,426	\$50,426	
	K & M ELECTRIC SUPPLY INC	\$62,310	(\$5)	\$62,305	\$62,305	\$62,305	
	KINGSPAN INSULATION LLC	\$40,022	\$0	\$40,022	\$40,022	\$40,022	
	LIBRARY INTERIORS OF FLORIDA INC	\$40,343	(\$40,343)	\$0	\$0	\$0	
	M.C. HARRY AND ASSOCIATES, INC.	\$595,850	(\$252,242)	\$343,608	\$343,608	\$291,992	
	Moving Solutions Experts LLC	\$5,700	\$0	\$5,700	\$5,700	\$0	
	NUTTING ENGINEERS OF FLORIDA	\$2,448	\$0	\$2,448	\$2,448	\$1,153	
	ROTH SOUTHEAST LLC	\$41,039	\$0	\$41,039	\$41,039	\$41,039	
	SCHOOL SPECIALTY INC	\$99,869	\$0	\$99,869	\$99,869	\$0	
	SONG & ASSOCIATES, INC.	\$2,016	\$0	\$2,016	\$2,016	\$2,016	
	SOPREMA INCORPORATED	\$218,660	\$0	\$218,660	\$218,660	\$218,000	
	TERRACON CONSULTANTS INC	\$5,718	\$0	\$5,718	\$5,718	\$2,659	
Cresthaven ES - SMART Program Renovations		\$1,096,970	\$0	\$1,096,970	\$1,096,970	\$654,023	
P.001676							
	CES ENGINEERING SERVICES, LLC	\$368,300	\$0	\$368,300	\$368,300	\$289,965	
	CORS-AIR	\$32,000	\$0	\$32,000	\$32,000	\$32,000	
	D & N DUCT SOLUTIONS INC	\$151,933	\$0	\$151,933	\$151,933	\$33,691	
	DIVERSIFIED FLUID CONTROLS INC	\$32,711	\$0	\$32,711	\$32,711	\$32,711	
	SOPREMA INCORPORATED	\$246,370	\$0	\$246,370	\$246,370	\$0	
	TRANE US INC	\$265,656	\$0	\$265,656	\$265,656	\$265,656	
Cross Creek School - SMART Program Renovations		\$1,586,024	(\$18,591)	\$1,567,434	\$1,567,434	\$1,526,623	
P.002081							
	D.L. FIELDS CONSULTANTS, LLC	\$170,000	\$0	\$170,000	\$170,000	\$118,391	
	H.A. CONTRACTING CORP.	\$1,415,000	(\$19,156)	\$1,395,844	\$1,395,844	\$1,406,642	
	NUTTING ENGINEERS OF FLORIDA	\$1,024	\$566	\$1,590	\$1,590	\$1,590	
Crystal Lake MS - SMART Program Renovations		\$2,279,585	(\$131,346)	\$2,148,239	\$2,150,115	\$1,928,695	
P.000816							
	Honeywell International, Inc.	\$114,475	\$0	\$114,475	\$114,475	\$114,475	
	INTEG MIAMI LLC	\$1,874,282	(\$131,346)	\$1,742,936	\$1,744,812	\$1,561,408	
	MEP SUPPLY CORP	\$34,818	\$0	\$34,818	\$34,818	\$34,818	
	NUTTING ENGINEERS OF FLORIDA	\$1,073	\$0	\$1,073	\$1,073	\$1,073	
	RODRIGUEZ ARCHITECTS, INC.	\$195,000	\$0	\$195,000	\$195,000	\$162,516	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	SCHOOL SPECIALTY INC	\$51,704	\$0	\$51,704	\$51,704	\$51,704	
	TERRACON CONSULTANTS INC	\$5,532	\$0	\$5,532	\$5,532	\$0	
	WEGMAN ASSOCIATES INC	\$2,700	\$0	\$2,700	\$2,700	\$2,700	
Deerfield Beach ES - SMART Program Renovations		\$4,251,935	\$93,329	\$4,345,264	\$4,345,264	\$2,363,147	
P.001820							
	ACAI ASSOCIATES, INC.	\$5,489	\$13,829	\$19,318	\$19,318	\$8,062	
	BROADWAY TYPEWRITER COMPANY INC	\$415	\$0	\$415	\$415	\$415	
	CDW GOVERNMENT LLC	\$4,875	(\$200)	\$4,675	\$4,675	\$4,675	
	COMMERCIAL RELOCATION GROUP INC	\$1,280	(\$1,280)	\$0	\$0	\$0	
	DIPOMPEO CONSTRUCTION CORPORATION	\$3,777,000	\$5,628	\$3,782,628	\$3,782,628	\$1,876,369	
	LENOVO (UNITED STATES) INC	\$9,271	\$0	\$9,271	\$9,271	\$9,271	
	SCHOOL SPECIALTY LLC	\$1,160	\$0	\$1,160	\$1,160	\$1,160	
	SMILEY'S AUDIO-VISUAL INC.	\$519	\$0	\$519	\$519	\$519	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$8,926	(\$1,426)	\$7,500	\$7,500	\$7,500	
Deerfield Beach HS - SMART GOB Renovations		\$6,389,416	(\$927,894)	\$5,461,522	\$5,821,510	\$4,496,189	
P.001694							
	CORS - AIR INC	\$27,200	\$0	\$27,200	\$27,200	\$27,200	
	H.A. CONTRACTING CORP.	\$0	\$0	\$0	\$0	\$0	
	Moving Solutions Experts LLC	\$1,889	\$0	\$1,889	\$1,889	\$0	
	MRSE LLC DBA ROTH SOUTHEAST	\$71,393	\$0	\$71,393	\$71,393	\$71,393	
	NUTTING ENGINEERS OF FLORIDA	\$6,043	(\$6,043)	\$0	\$0	\$0	
	SGM ENGINEERING INC	\$5,000	\$0	\$5,000	\$5,000	\$5,000	
	TECHNICAL SYSTEMS	\$75,945	\$0	\$75,945	\$75,945	\$65,470	
	WOLFBERG/ALVAREZ AND PARTNERS, INC.	\$887,946	(\$377,946)	\$510,000	\$510,000	\$498,039	
Deerfield Beach HS - SMART Program Renovations		\$813,706	(\$300,000)	\$513,706	\$513,706	\$261,870	
P.002134							
	JOHNSON-LANCASTER AND ASSOCIATES IN	\$1,019	\$0	\$1,019	\$1,019	\$0	
	LAURA M. PEREZ AND ASSOCIATES, INC.	\$300,000	(\$300,000)	\$0	\$0	\$0	
	Moving Solutions Experts LLC	\$1,889	\$0	\$1,889	\$1,889	\$0	
	SCHOOL SPECIALTY INC	\$123,490	\$0	\$123,490	\$123,490	\$0	
	SCHOOL SPECIALTY LLC	\$24,541	\$0	\$24,541	\$24,541	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$22,592	\$0	\$22,592	\$22,592	\$0	
	UNIQUE CHARTERS INC	\$6,255	\$0	\$6,255	\$6,255	\$6,255	
Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program		\$906,067	\$0	\$906,067	\$906,067	\$906,067	
P.002849							
	ATLAS APEX ROOFING, LLC	\$906,067	\$0	\$906,067	\$906,067	\$906,067	
Deerfield Beach MS - Roofing Building 1, 3, 4, 9 - SMART Program		\$4,327,978	(\$556,059)	\$3,771,919	\$3,771,919	\$2,725,139	
P.002778							
	ADVANCED ROOFING, INC.	\$3,771,919	(\$556,059)	\$3,215,860	\$3,215,860	\$2,183,873	
	BEACON SALES ACQUISITIONS INC	\$342,401	\$0	\$342,401	\$342,401	\$328,965	
	CONCRETE SOLUTIONS GROUP LLC	\$213,658	\$0	\$213,658	\$213,658	\$212,302	
Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program		\$3,208,183	(\$819,031)	\$2,389,152	\$2,389,152	\$2,389,152	
P.002861							
	ATLAS APEX ROOFING, LLC	\$2,435,653	(\$819,031)	\$1,616,622	\$1,616,622	\$1,616,622	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$39,760	\$0	\$39,760	\$39,760	\$39,760	
	KINGSPAN INSULATION LLC	\$77,955	\$0	\$77,955	\$77,955	\$77,955	
	SOPREMA INCORPORATED	\$654,815	\$0	\$654,815	\$654,815	\$654,815	
Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement		\$170,459	\$0	\$170,459	\$170,459	\$170,459	
P.002778-HVC							
	HB HOFFMAN, LLC	\$170,459	\$0	\$170,459	\$170,459	\$170,459	
Deerfield Beach MS - SMART Fire Sprinklers		\$684,318	\$0	\$684,318	\$684,318	\$578,248	
P.002142-FSP							
	FRANCIS ENGINEERING, INC.	\$682,020	\$0	\$682,020	\$682,020	\$576,980	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	TERRACON CONSULTANTS INC	\$2,298	\$0	\$2,298	\$2,298	\$1,268	
Deerfield Beach MS - SMART Program Renovations		\$550,257	\$52,500	\$602,757	\$538,670	\$417,894	
P.002142							
	AGC ELECTRIC INC	\$6,194	\$0	\$6,194	\$6,194	\$6,194	
	APRICOT OFFICE INTERIORS INC	\$5,613	\$0	\$5,613	\$5,613	\$0	
	CAMCOR INC	\$2,447	\$0	\$2,447	\$2,447	\$0	
	D.L. FIELDS CONSULTANTS, LLC	\$350,000	\$52,500	\$402,500	\$338,413	\$235,282	
	SCHOOL SPECIALTY INC	\$117,887	\$0	\$117,887	\$117,887	\$117,887	
	Solotech Sales & Integration USA Inc. fka PRO SOUND INC	\$3,972	\$0	\$3,972	\$3,972	\$0	
Deerfield Park ES - SMART Program Renovations		\$5,110,306	(\$478,230)	\$4,632,076	\$4,658,495	\$2,788,170	
P.002036							
	ADVANCED ROOFING, INC. RODRIGUEZ ARCHITECTS, INC.	\$4,685,306	(\$494,582)	\$4,190,724	\$4,217,143	\$2,441,929	
		\$425,000	\$16,352	\$441,352	\$441,352	\$346,241	
Liberty ES - SMART Program Renovations		\$355,084	(\$40,605)	\$314,480	\$314,480	\$314,480	
P.001999							
	FHP TECTONICS CORP	\$303,084	(\$22,192)	\$280,893	\$280,893	\$280,893	
	SONG & ASSOCIATES, INC.	\$52,000	(\$18,413)	\$33,587	\$33,587	\$33,587	
Lyons Creek MS - SMART Program Renovations		\$717,787	(\$33,762)	\$684,024	\$684,024	\$184,776	
P.002141							
	AGC ELECTRIC INC	\$2,469	\$0	\$2,469	\$2,469	\$0	
	D.L. FIELDS CONSULTANTS, LLC	\$242,000	\$23,457	\$265,457	\$265,457	\$180,276	
	SCHOOL SPECIALTY INC	\$56,992	(\$374)	\$56,618	\$56,618	\$0	
	SSE & ASSOCIATES, INC. DBA SOUTHEASTERN SURFACES & EQUIPMENT	\$25,800	\$0	\$25,800	\$25,800	\$0	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$4,500	\$0	\$4,500	\$4,500	\$4,500	
Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3		\$4,849,099	(\$1,102,558)	\$3,746,541	\$3,746,541	\$3,534,313	
P.002141-RC1							
	ATLAS APEX ROOFING, LLC	\$3,809,506	(\$1,101,571)	\$2,707,936	\$2,707,936	\$2,495,727	
	CELLOFOAM NORTH AMERICA INC	\$141,141	\$0	\$141,141	\$141,141	\$141,122	
	CENTURY METALS & SUPPLIES INC	\$96,879	\$0	\$96,879	\$96,879	\$96,879	
	HEIDELBERG MATERIALS HM Southeast Cement LLC	\$37,163	(\$988)	\$36,175	\$36,175	\$36,175	
	SOPREMA INCORPORATED	\$764,410	\$0	\$764,410	\$764,410	\$764,410	
Margate ES - Classroom Addition SMART Program		\$8,440,932	(\$351,623)	\$8,089,309	\$8,105,123	\$7,383,901	
P.002859							
	DAIKIN APPLIED AMERICAS INC	\$38,525	\$0	\$38,525	\$38,525	\$20,125	
	LEGO CONSTRUCTION CO. METAL CONSTRUCTION SERVICE CORP	\$7,877,777	(\$352,581)	\$7,525,196	\$7,539,711	\$6,957,646	
	Moving Solutions Experts LLC	\$169,990	\$0	\$169,990	\$169,990	\$169,990	
	NUTTING ENGINEERS OF FLORIDA	\$4,789	\$0	\$4,789	\$4,789	\$4,789	
	SCHOOL SPECIALTY INC	\$15,811	\$958	\$16,770	\$18,068	\$12,853	
	SOL-A-TROL ALUMINUM PRODUCTS INC	\$6,298	\$0	\$6,298	\$6,298	\$0	
	SOPREMA INCORPORATED	\$82,189	\$0	\$82,189	\$82,189	\$82,189	
	SOUTH FLORIDA JANITORIAL AND	\$122,210	\$0	\$122,210	\$122,210	\$122,210	
		\$14,099	\$0	\$14,099	\$14,099	\$14,099	
Margate ES - SMART Building Renovations		\$3,091,036	(\$157,123)	\$2,933,913	\$2,933,913	\$2,262,192	
P.001647							
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$20,540	(\$20,540)	\$0	\$0	\$0	
	COSUGAS, LLC	\$541,880	\$0	\$541,880	\$541,880	\$0	
	GRACE & NAEEM UDDIN, INC.	\$1,920,510	(\$186,094)	\$1,734,417	\$1,734,417	\$1,629,504	
	NUTTING ENGINEERS OF FLORIDA	\$4,909	\$1,837	\$6,747	\$6,747	\$1,840	
	SONG & ASSOCIATES, INC.	\$603,197	\$47,673	\$650,870	\$650,870	\$630,848	
Margate ES - SMART Building Renovations (Demolition)		\$541,880	\$78,475	\$620,355	\$620,355	\$620,355	
P.001647-DEM							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	COSUGAS, LLC	\$541,880	\$78,475	\$620,355	\$620,355	\$620,355	
Margate MS - SMART Program Renovations		\$1,125,558	\$532,822	\$1,658,380	\$1,658,380	\$899,198	
P.001836							
	FHP TECTONICS CORP	\$279,815	\$0	\$279,815	\$279,815	\$0	
	LIVS ASSOCIATES, LLC	\$575,500	\$532,822	\$1,108,322	\$1,108,322	\$798,467	
	Moving Solutions Experts LLC	\$3,889	\$0	\$3,889	\$3,889	\$0	
	SCHOOLHOUSE PRODUCTS INC	\$93,737	\$0	\$93,737	\$93,737	\$93,737	
	TAMARA PEACOCK COMPANY	\$5,071	\$0	\$5,071	\$5,071	\$4,710	
	TERRACON CONSULTANTS INC	\$3,463	\$0	\$3,463	\$3,463	\$2,284	
Margate MS Modulares - SMART Civil Work		\$1,975,012	\$0	\$1,975,012	\$1,975,012	\$876,672	
P.001836-CIV							
	GRACE & NAEEM UDDIN, INC.	\$1,975,012	\$0	\$1,975,012	\$1,975,012	\$876,672	
Monarch HS - SMART Program Renovations		\$262,330	\$19,000	\$281,330	\$281,330	\$233,365	
P.002148							
	D.L. FIELDS CONSULTANTS, LLC	\$200,000	\$19,000	\$219,000	\$219,000	\$171,035	
	TRANE US INC	\$62,330	\$0	\$62,330	\$62,330	\$62,330	
Norcrest ES - SMART Program Renovations		\$2,538,200	(\$399,762)	\$2,138,438	\$2,138,438	\$2,138,438	
P.001969							
	BURKE CONSTRUCTION GROUP, INC.	\$2,360,000	(\$363,032)	\$1,996,968	\$1,996,968	\$1,996,968	
	THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC.	\$178,200	(\$36,730)	\$141,470	\$141,470	\$141,470	
Palmview ES - SMART Program Renovations		\$438,660	\$0	\$438,660	\$438,660	\$287,284	
P.002084							
	Moving Solutions Experts LLC	\$2,579	\$0	\$2,579	\$2,579	\$2,579	
	RGD & ASSOCIATES, INC.	\$350,000	\$0	\$350,000	\$350,000	\$284,705	
	VIRCO INC	\$86,081	\$0	\$86,081	\$86,081	\$0	
Palmview ES - SMART Roofing Carve Out		\$814,303	\$0	\$814,303	\$814,303	\$0	
P.002084-RC1							
	A-1 DURAN ROOFING, INC.	\$814,303	\$0	\$814,303	\$814,303	\$0	
Park Ridge ES - SMART Program Renovations		\$6,999,797	(\$3,175,508)	\$3,824,289	\$3,824,289	\$3,720,071	
P.001844							
	911 COMPUTER SERVICES INC	\$250	\$0	\$250	\$250	\$250	
	ACCUAIR INC	\$145,300	\$0	\$145,300	\$145,300	\$145,300	
	CELLOFOAM NORTH AMERICA INC	\$54,864	\$0	\$54,864	\$54,864	\$54,864	
	CES ENGINEERING SERVICES, LLC	\$191,500	\$0	\$191,500	\$191,500	\$145,710	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$22,968	\$0	\$22,968	\$22,968	\$22,968	
	HEDRICK BROTHERS CONSTRUCTION CO., INC.	\$2,645,532	(\$2,645,532)	\$0	\$0	\$0	
	JEFFREY ALLEN INC	\$9,690	\$0	\$9,690	\$9,690	\$9,690	
	LEGO CONSTRUCTION CO.	\$3,561,140	(\$525,722)	\$3,035,418	\$3,035,418	\$3,003,122	
	MACKIN BOOK COMPANY	\$565	\$0	\$565	\$565	\$565	
	REX CHEMICAL CORPORATION	\$1,278	\$0	\$1,278	\$1,278	\$0	
	SCHOOL SPECIALTY	\$16,938	\$0	\$16,938	\$16,938	\$16,937	
	SCHOOL SPECIALTY INC	\$17,861	(\$602)	\$17,259	\$17,259	\$17,259	
	SOPREMA INCORPORATED	\$235,729	\$0	\$235,729	\$235,729	\$213,008	
	SOUTH FLORIDA JANITORIAL AND	\$1,344	\$0	\$1,344	\$1,344	\$1,344	
	TRANE US INC	\$75,250	(\$3,818)	\$71,432	\$71,432	\$71,432	
	TROXELL	\$360	\$0	\$360	\$360	\$360	
	COMMUNICATIONS INC	\$2,132	\$0	\$2,132	\$2,132	\$0	
	WEGMAN ASSOCIATES INC	\$2,132	\$0	\$2,132	\$2,132	\$0	
Pompano Beach ES - SMART Program Renovations		\$5,508,374	(\$174,422)	\$5,333,952	\$5,333,952	\$5,333,952	
P.001713							
	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$1,383	\$0	\$1,383	\$1,383	\$1,383	
	LEGO CONSTRUCTION CO.	\$4,799,140	\$74,417	\$4,873,557	\$4,873,557	\$4,873,557	
	TERRACON CONSULTANTS INC	\$8,644	(\$7,614)	\$1,030	\$1,030	\$1,030	
	WILLIAMSON DACAR ASSOCIATES INC.	\$699,207	(\$241,225)	\$457,982	\$457,982	\$457,982	



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
Pompano Beach HS - SMART Program Renovations		\$2,562,693	(\$27,009)	\$2,535,683	\$2,535,683	\$1,383,024	
P.002091	ALL-SITE CONSTRUCTION INC.	\$2,172,342	(\$27,007)	\$2,145,335	\$2,145,335	\$1,151,665	
	D.L. FIELDS CONSULTANTS, LLC	\$280,000	\$0	\$280,000	\$280,000	\$201,312	
	HOME DEPOT USA	\$12,517	(\$2)	\$12,515	\$12,515	\$12,515	
	SCHOOL SPECIALTY INC.	\$11,975	\$0	\$11,975	\$11,975	\$11,975	
	SCHOOL SPECIALTY LLC	\$5,557	\$0	\$5,557	\$5,557	\$5,557	
	TREASURE COAST MATS	\$3,482	\$0	\$3,482	\$3,482	\$0	
	VISIONWORK LLC DBA CCS PRESENTATION	\$13,380	\$0	\$13,380	\$13,380	\$0	
Pompano Beach MS - SMART Program Renovations		\$10,847,532	\$86,282	\$10,933,814	\$10,933,814	\$10,678,261	
P.001721	NYARKO ARCHITECTURAL GROUP, INC.	\$953,888	\$58,276	\$1,012,164	\$1,012,164	\$980,855	
	THORNTON CONSTRUCTION COMPANY, INC.	\$9,887,982	\$19,972	\$9,907,954	\$9,907,954	\$9,685,299	
	WOOD ENVIRONMENT & INFRASTRUCTURE	\$5,662	\$8,033	\$13,695	\$13,695	\$12,107	
Quiet Waters ES - SMART GOB Renovations		\$5,327,423	(\$176,955)	\$5,150,468	\$5,163,480	\$4,239,697	
P.001754	ANATOM CONSTRUCTION COMPANY	\$4,799,926	(\$191,048)	\$4,608,879	\$4,608,879	\$3,761,775	
	TERRACON CONSULTANTS INC	\$6,355	\$0	\$6,355	\$6,355	\$1,378	
	WILLIAMSON DACAR ASSOCIATES INC.	\$521,141	\$14,093	\$535,234	\$548,246	\$476,544	
Sanders Park ES - SMART Program Renovations		\$9,787,890	(\$1,732,149)	\$8,055,741	\$8,306,357	\$6,295,113	
P.002132	ACCUAIR INC	\$124,200	\$0	\$124,200	\$124,200	\$124,200	
	ALARM AND ELECTRONICS SYSTEMS LLC	\$139,938	(\$139,938)	\$0	\$0	\$0	
	CELLOFOAM NORTH AMERICA INC	\$103,987	\$0	\$103,987	\$103,987	\$38,419	
	CONTINENTAL FLORIDA MATERIALS INC DBA LEHIGH CEMENT COMPANY	\$48,990	(\$48,990)	\$0	\$0	\$0	
	CORS - AIR INC	\$140,350	(\$140,350)	\$0	\$0	\$0	
	CORS-AIR	\$140,350	(\$140,350)	\$0	\$0	\$0	
	D.L. FIELDS CONSULTANTS, LLC	\$395,000	\$0	\$395,000	\$395,000	\$321,257	
	FERGUSON ENTERPRISES INC	\$29,475	\$0	\$29,475	\$29,475	\$7,002	
	H.A. CONTRACTING CORP.	\$7,590,000	(\$1,221,321)	\$6,368,679	\$6,619,295	\$4,894,040	
	K & M ELECTRIC SUPPLY INC	\$34,065	\$0	\$34,065	\$34,065	\$0	
	MORSE ARTS & CRAFTS	\$5,750	\$0	\$5,750	\$5,750	\$5,750	
	ROTH SOUTHEAST LLC	\$35,435	\$0	\$35,435	\$35,435	\$35,435	
	SOPREMA INCORPORATED	\$474,665	\$0	\$474,665	\$474,665	\$472,156	
	THERMACOR PROCESS LP	\$29,945	\$0	\$29,945	\$29,945	\$29,945	
	TRANE US INC	\$215,025	\$0	\$215,025	\$215,025	\$215,004	
	UNIQUE CHARTERS INC	\$5,040	\$0	\$5,040	\$5,040	\$5,040	
	VIRCO INC	\$60,125	\$0	\$60,125	\$60,125	\$60,125	
	WORLD ELECTRIC SUPPLY	\$41,200	(\$41,200)	\$0	\$0	\$0	
Tedder ES - SMART Program Renovations		\$3,844,793	(\$425,425)	\$3,419,368	\$3,419,368	\$3,057,748	
P.001808	BASS UNITED FIRE AND & SECURITY SYSTEMS, INC	\$89,607	\$0	\$89,607	\$89,607	\$89,607	
	CELLOFOAM NORTH AMERICA INC	\$37,288	\$0	\$37,288	\$37,288	\$37,288	
	CORS-AIR	\$30,900	\$0	\$30,900	\$30,900	\$30,900	
	OAC ACTION CONSTRUCTION CORP.	\$3,142,378	(\$532,630)	\$2,609,749	\$2,609,749	\$2,291,659	
	SOL-ARCH, INC.	\$238,000	\$107,205	\$345,205	\$345,205	\$337,665	
	SOPREMA INCORPORATED	\$306,620	\$0	\$306,620	\$306,620	\$270,628	
Tradewinds ES - SMART Program Renovations		\$3,269,705	(\$736,833)	\$2,532,872	\$2,532,872	\$2,532,872	
P.002129	LEGO CONSTRUCTION CO.	\$3,089,000	(\$683,083)	\$2,405,917	\$2,405,917	\$2,405,917	
	RODRIGUEZ ARCHITECTS, INC.	\$175,000	(\$53,750)	\$121,250	\$121,250	\$121,250	
	WENGER CORPORATION	\$5,705	\$0	\$5,705	\$5,705	\$5,705	
Winston Park ES - SMART Program Renovations		\$4,025,769	(\$90,041)	\$3,935,728	\$3,935,728	\$1,348,013	
P.001981							



Appendix B.2 Commitment Change Summary

Project Number	Company Name	Original Commitment Value	Approved Changes	Current Commitment Value	Projected Commitment Value	Actuals Approved	Company Type
	CES ENGINEERING SERVICES, LLC	\$243,000	\$0	\$243,000	\$243,000	\$173,607	
	GRACE & NAEEM UDDIN, INC.	\$1,259,161	(\$84,755)	\$1,174,406	\$1,174,406	\$1,174,406	
	RADISE INTERNATIONAL LC	\$5,286	(\$5,286)	\$0	\$0	\$0	

Appendix C – Project Status Reports

C.1 Monthly Project Update (MPU) Report

C.1 Monthly Project Update (MPU) Report District 1



Appendix C.1-1 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 1											
Annabel C. Perry Pre K-8 (f.k.a. Annabel C. Perry Elementary School)											
Annabel C. Perry PK-8 - Kitchen HVAC - SMART Program	P.002814	Daniel P. Foganholi	8-Financial Closeout	Provide dedicated HVAC to the existing Kitchen.	The A/E has not attended any warranty walkthroughs. An email was sent to the A/E to advise that they are to provide a report for both 6 and 12 month warranty walkthroughs. Their invoice not be processed if they do not provide the reports. The 110B BD executed 7/24/23 - 209 - BD executed 11/08/23.	85%	99%	PCO - 2 -Contractor Potential Change Order (includes CUD) in Scheduler review for delay caused by Inspector flagging joist reinforcement calculations. This was denied by the scheduler due to not having the necessary documents.	None to report.	No Risk	
Apollo Middle School											
Apollo MS - SMART Program Renovations	P.002110	Daniel P. Foganholi	5B-Construction	Safety and Security Emergency Lighting System Replacement: Building 1 Fire Sprinkler System Replacement: Building 1 Media Center & Restroom Improvements: Building 1 HVAC Improvements: Buildings 1, 2, 3, 4, 6, 7 & 9 Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 7 & 9 (2110-RC1) Single Point Entry Modifications	Air handling unit: 1-9 Replacement expected to complete summer 2024. The two hood exhaust units are in place. The ductwork with double insulation is installed. One double wrapped flue is installed through the roof. The second flue is pending.	85%	88%	Air handling unit: 1-9 replacement in progress. Chilled water lines with insulation approximately 75% complete. Condensate line for AHU 1-9 pending.	Kitchen Hood replacement was not done Summer of 2023 - will be completed this Summer (2024)	Low	Hood will be completed this Summer (2024)
Apollo MS - SMART Roof Carve Out	P.002110-RC1	Daniel P. Foganholi	7-Final Completion	This Roof Carve-out project consists of the removal and replacement of existing roofs in the buildings #1, 3, 4, 6, 7, and related roof top mechanical equipment. GC Engineer: Alvaro Mejia, PE # 69771	The phase will not change this reporting period. The General Contractor has been contacted by the ORPM to submit their invoice. The contingency line has been added to the SOV. - Certificate of Final Inspection 209, approved by the Building Department on 03/11/2024. - Certificate of Occupancy, form 110B, approved by Building Department as of 01/12/2024.	100%	98%	- 800a submitted: 10/7/22. - 800b received: 11/11/22. - NTP issued: 3/15/23. - Roofing Permit issued: 3/16/23. - Certificate of Occupancy, form 110B, approved by Building Department as of 01/12/2024. - Certificate of Final Inspection 209, requested to submit to the Building Department on 2/20/2024 - Completed - PCO 1 - DOP Roofing Material - Approved - PCO 2 - DOP Century Metals - Approved - PCO 3 - DOP Heidelberg Material - Approved	No issues this reporting period.	No Risk	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
								- PCO 4 - DOP - Cellofoam - Approved - PCO 5 - DOP Return unused funds back to the GC - Submitted - PCO 6 - DOP Tax Savings - Submitted			

Attucks Middle School

Attucks MS - SMART Program Renovations	P.001686	Daniel P. Foganholi	5B-Construction	Campus-Wide Fire Alarm Replacement, Fire Sprinkler Installation in Bldg. 1 & 2, HVAC Improvements inclusive of AHUs and Chillers in Bldgs. 1 & 2, Electrical Improvements inclusive of panels, transformers, and selective lighting in Bldgs. 1 & 2.	Installation of the new fire alarm system continued throughout April.	95%	95%	An updated schedule was received and actuals corrected. Planned substantial completion was again extended to October 2, 2024	1. Material Supplier Delay: A long lead item, switchgear, was not delivered in time for installation as scheduled during the summer of 2022. 2. Contractor delays with coordination due to not following the phasing plan and lack of manpower. 3. The fire alarm subcontractor changed, delaying the fire alarm submittals. The fire alarm work is slowly progressing.	Low	1. Resolved: The switchgear was installed last summer 2023. The contractor is to submit a TIA. 2. A notice to cure has been issued to the contractor. The contractor hired a new electrician, bringing more manpower to the project. 3. A TIA review recommended 106 days of additional time for Fire Alarm Revisions. The contractor has been notified that they are subject to Liquidated Damages if they do not supply additional supporting documentation for the additional days requested. Requests to the contractor have been made to supply more manpower to complete the fire alarm work. Two additional electricians have been provided.
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Boulevard Heights Elementary School

Boulevard Heights ES - SMART Program Renovations	P.002065	Daniel P. Foganholi	7-Final Completion	Exterior Paint on Walls, Doors Soffits, and Trim: All buildings with the exception of Buildings 3 & 8. Re-Roofing: All buildings with the exception of Buildings 3,14, & 16. Aluminum Window Replacement: Buildings 1, 2, 4, 5, 6, & 7. Metal Exterior Door Replacement: Buildings 1 & 6. Ductwork Replacement. Air Handler HVAC Component Replacement Controls to be replaced with DDC controls Fan Coil Chiller water HVAC Component Replacement Mechanical HVAC Piping/System Replacement Fan coil HVAC Component	Pending the results of the CA services the phase will not be changed this reporting period. This project is pending extended CA services in PM court for review. The certificate of final inspection OEF 209 was signed by the building department 04/10/2024. OEF 110B Certificate of Occupancy was fully executed on 7/17/23.	100%	99%	Construction is Complete	Nothing to report.	No Risk	Nothing to report.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Replacement Exhausts/ Hoods Replacement Exterior Condenser Replacement Large HVAC Circulating Pump Replacement							

Collins Elementary School

Collins ES - SMART Program Renovations and Restroom Renovations	P.001659	Daniel P. Foganholi	5B-Construction	Roofing: Buildings 3, 10, & 85 Kitchen Hood and Air Condition Installation: Building 3 Group Restroom Renovations: Building 4 Door Hardware Replacement: campus wide Emergency Lighting Replacement Media Center Renovations: Building 1 Fire Alarm Replacement: Campus wide Miscellaneous Electrical improvements	During this month, we made substantial progress on the project. 1. The contractor was able to pour the slab on grade after successfully passing all the necessary inspections. 2. The exterior CMU walls were completed during this period, and the contractor is getting ready for interior framing and exterior stucco. 3. Interior MEP roughs will follow after the framing is completed.	88%	92%	Contractor has shown good progress during the last period, they have not provided a schedule update but from the PMOR points of view, the critical path for this project has now become the interior MEP work, in order to be able to start the finishes inside the restrooms in order to achieve completion.	1. Restrooms were promised to the school and district by the end of Summer.	Medium	1. PMOR and CC are tracking the contractor's progress closely to ensure that all the work is being performed in a timely manner.
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Dania Elementary School

Dania ES - SMART Demolition of Bldg 2	P.002061-DEM	Daniel P. Foganholi	5A-Construction	Demolition of Building 2. Grade and sod area.	1. Submitted demolition plans to building department.	0%	2%	Summited ASI to building department.	None at this time.	No Risk	
Dania ES - SMART Program Renovations	P.002061	Daniel P. Foganholi	5B-Construction	Phase 1: Art Room and Media Center Renovation: Building 1 Demolition: Buildings 8. Electrical Improvements: - Emergency Lighting: Buildings 1, 3, 4, 5, 7, & 9 - Exit Signage: Buildings 1, 3, 4, & 5 - Light Poles: Building 1 - Receptacles: Buildings 1, 3, 4, 6, 9, & 11 - Install New MDP-1 and TC: Building 1 - Install New DPLP7 and 7L1: Building 7 - Exterior Lighting: Buildings 1, 3, 4, 7, 9, 10, & 11 Brick Exterior Replacement: Building 1 Painting: Building 1, 3, 4, 5, 7, & 11 Replace Exterior Door Hardware in Buildings 1, 3, 5, 6, 7, & 11 Re-roofing: Buildings 10 (1,109 Sq. Ft), & 11 (207 Sq. Ft).	1. Restroom rough inspections completed. 2. Exterior lighting. 3. Media Room painted and carpet installed. 4. Exterior lighting conduit installed.	30%	50.4%	1. Restroom rough inspections completed. 2. Exterior lighting. 3. Media Room painted and carpet installed. 4. Exterior lighting conduit installed.	None at this time.	No Risk	

Driftwood Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Driftwood ES - SMART Program Renovations	P.002064	Daniel P. Foganholi	5B-Construction	Re-roofing: Buildings 1, 2, 3, 4, 6, 7, 8, 9, 10, 12, 13, 15, & 16 (To be carved out). Door Replacements: Buildings 1, 6, 7, 8, 9, & 12. Window Replacements: Buildings 1, 2, 6, 8, & 12. Covered Wood Walkways Replaced with Aluminum Walkways. Exterior Painting: Buildings 3, 4, & 16. Fire Sprinklers: Buildings 12 and Driftwood MS Building 2. HVAC Improvements: Replace Components at Buildings #1 (8 VAVs), #2 (2 AHUs with CW), #8 (2 AHUs with CW), & #12 (1 FCU at Stage).	Stucco replacement is completed. Windows are being replaced. Painting is ongoing. Fire sprinklers including underground is ongoing.	20%	44%	Stucco replacement completed. Paint ongoing. Fire sprinklers ongoing.	Swing space may still be an issue, but the forecast is that the project can use temp plug and spot coolers to allow the classrooms to be used while the RTU's are being replaced one at a time. Temp walls will be built in front of the windows during replacement and the sprinkler work is scheduled for off hours.	Low	We're planning on using spot coolers to allow the classrooms to be used while RTU's are being replaced. We will also build temp walls in front of the windows when we change them out
Driftwood ES - SMART Roofing	P.002064-RC1	Daniel P. Foganholi	5B-Construction	This Roof Carve-out project consists of the removal and replacement of the existing roofs on Buildings # 1-2-6-7-8-10-12-13-15-16 & Walkways. GC Engineer: Alvaro Mejia, PE # 69771	- The Contractor got final inspections for the discipline: roofing, mechanical, plumbing, and electrical, and continued working to get the building final for buildings # 1, 2, 6, 7, 8, 10, 12, 13, 15, and 16.	96.5%	95%	800a sent-out: 3/24/23. 800b turned in by GCs: 5/18/23. NTP issue: 10/11/23. Roofing permit issued: 12/19/23. Duration from NTP to Subst. Compl.: 400 days. - Contractor completed construction activities at buildings # 1, 2, 6, 7, 8, 10, 12, 13, 15 and 16. Requested final inspections to the Building Department.	None at this time.	No Risk	
Driftwood ES - Structural Repairs & Roofing	P.002989	Dr. Jeff Holness	5A-Construction	Bldgs. 3, 4 & 9: Structural repairs and roofing.	6/21/2024 - AE turned-in his proposal to evaluate and generate a set of permittable design plans for evaluation and approval by the owner.	16%	3%	New project, in planning phase.	None at this time	No Risk	

Driftwood Middle School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Driftwood MS - SMART Program Renovations	P.001837	Daniel P. Foganholi	5B- Construction	Re-Roofing: Building 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, & 12 Safety/Security Upgrades Electrical Improvements: Switchgear Building 7, Transformer Building 12, GFCI Buildings 2, 3, 4, 5, 6, 10, 11, & 12 HVAC Improvements: AHU Buildings 3, 5, & 12.	A Construction Change Directive was issued to the General Contractor for a portion of their Temporary Cooling. The contractor installed the Temp cooling tower completed demolition of the old structure. The new structure is set to be poured the week of July 8th. The contractor is again revising the AHU test station renovation shop drawings for resubmission to the Building Department.	91%	92%	A June schedule update has not been received.	1. Unforeseen Condition: The structure of the cooling tower that is not in scope needs to be replaced. 2. Fire alarm submittal approval delays. 3. The A/E has stopped working and refuses to review the latest set of AHU test station renovations or sign CORP approved Change Orders 4. The District is holding the contractor's application for payment due to the liquidated damages (LD) assessment of the maximum amount of LDs per day of delay which exceeds the remaining contract value.	Low	1. A CCD was issued to install temporary cooling and for structural repair/replacement. The contractor and HVAC subcontractor are in dispute. A Notice to Cure has been issued. 2. The contractor is preparing the revisions. The PMOR is scheduling a stand-up review with the Building Department upon resubmission. 3. The PMOR issued a Notice of Delay to the A/E. 4. A TIA is under review.

Gulfstream Academy of Hallandale Beach K-8 (f.k.a. Hallandale Elementary)

Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations	P.002072	Daniel P. Foganholi	6- Substantial Completion	Exterior Stucco Repair: Building 1 HVAC improvements: Buildings 1, 2 & 3 Reroofing: Buildings 1 & 3	No change for this reporting period. General Contractor has not been responsive to calls or emails. Pending credit CO in their court. Requested the TL to know how they are willing to proceed with the 209 since it has been signed by Architect. This project has pending commissioning report. The 209 was returned by the building department due to missing documents from commissioning. Pending PCO-2 in A/E review. The 110B was executed by the building department 05/02/2023.	92%	99%	Pending the GC to revise and resubmit the credit amount of the change order.	No Issues or Concerns this reporting period.	No Risk	
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Gulfstream Early Childhood Center of Excellence

Gulfstream Early Learning Center - SMART Program Renovations	P.002055	Daniel P. Foganholi	6- Substantial Completion	HVAC Improvements: Buildings 1-5,7-9, 11-13 New Fire Alarm System: Campus-wide Re-roofing: Buildings 1-5,7-9, 11-13, 85 Restrooms Renovations: Building 4 Window Improvement: Building 85 Bathroom Renovation: Building 9	The inspection for entire building and restroom in building 9 is still pending. The 209 cannot be submitted there are deficiencies and the commissioning report that have not been processed. The General Contractor is working on completing these deficiencies. Pending	80%	100%	The unforeseen conditions found during the renovation of Building #9 bathroom caused multiple ASIs, change orders, and delays to the project, a change order was submitted to extend the project by 166 days, and the CO is still in the review process. The unforeseen conditions	None this reporting period.	No Risk	1- The GC submitted three change orders with TIA; one was approved, adding 75 days to the schedule, and the other two are still in the review process. The contractor is updating the construction schedule to include the approved CO.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				(School Choice Project)	PCO-17 and 20 in scheduler review and PCO-23 with A/E proposal. The General Contractor is working on correcting the mechanical deficiencies and should be completed and entered into the upcoming reporting period. The remodeling of existing building 9 restrooms inspection request was sent to the General Contractor. This portion of the project has its own permit and project number but due to minor funding issues it was included as part of the GOB. The 110b was fully executed on 10/06/2023.			found during the roof demo caused a revision to the drawings and a couple of change orders that are being processed, a CO was approved with additional 75 days. The mechanical work is 99% complete, pending the commissioning punch list items. The canopy replacement is 100% complete The Bathroom renovation for Building 4&9 is 100% complete. The roof is 100% complete.			

Hallandale High School

Hallandale Magnet HS - SMART Program Renovations	P.002115	Daniel P. Foganholi	5B-Construction	Scope of work consist of the following: Fire Alarm Replacement: Campus wide Canopy Lighting Replacement: Buildings 1 & 2 Electrical Transformer Replacement: Buildings 1 & 2 Mounted Building Lighting Replacement: Buildings 1, 2, 3, 5, & 6 Pole Light Replacement: Building 1 HVAC Renovations in Buildings 1, 2 & 3 Electrical Renovations: Building 1, 2, 3 & 4 Fire Sprinkler Installation: Building 1 Media Center Renovation: Building 1 Restroom Renovations: Buildings 1 & 2 Stem Lab Renovations: Buildings 1 & 2 Chemistry Fume Hood Replacement: Building 1 Exterior Door Repair: Buildings 4 & 6 Exterior Painting: Building 4 Aluminum Window Replacement:	Building 01 Level 01 & 02 Fire Protection installation is 100% complete, pending final inspections. Building 01 level 01 Fire Alarm Device Installation is in Progress 100% Complete. Building 01 level 02 Fire Alarm Device Installation is in Progress 90% Complete. Fire Alarm Panel installation is 95% complete. Exterior Light pole and fixture replacement is complete, Rewiring per approved Change Order is 100% Complete, final inspection is Pending. Restroom 903A/903B Renovations are 100% completed, Substantial Completion Inspection is pending. Restroom 300/302 Renovations are 100% completed, Substantial Completion Inspection is pending. Restroom 626/627 Tile Installations is complete,	87%	89%	Contractor did not submitted a current schedule update, last schedule update data date 04/30/2024, Shows a 412-day delay in achieving substantial completion on 09/13/2024.	1). Contractor did not submitted a current schedule update, last schedule update data date 04/30/2024, Shows a 412-day delay in achieving substantial completion on 09/13/2024. 2). STEM Lab FF&E Scope was over budget; scope revision is planned.	Low	1). Contractor has submitted various Change Requests including TIA for 236 Days, which are in review. GC has been instructed to issue TIA revisions to account for current delays. 2). A/E ASI-04 drawings for STEM Lab Scope Revision have been submitted for permit review.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Building 4 Air Terminal Replacement: Building 2 Architectural Life Safety Upgrades: Building 1. 2nd Floor, Science Department Area	fixture installation is complete. Switchgear Replacement, New Section MSB-A was installed in its new location, new Section MSB-C was installed and Inspected.. Balance of work scheduled for Summer 07/08 2024.						

Henry D. Perry Education Center

Henry D. Perry Education Center - SMART Program Renovations	P.001986	Daniel P. Foganholi	8-Financial Closeout	Fire Alarm System: Campus-wide Fire Sprinklers: Building 4 HVAC Improvements: Buildings 1, 2, 3, 4, 5 & 6 Reroofing: Buildings 1, 2, 3, 4, 5 & 6	This phase has not changed this reporting period. An email was sent to the A/E to submit their final invoice. The 110b was executed on 04/11/2023, and the 209 on 06/28/2023.	95%	100%	The Building Department approved the Certificate of Final Inspection, form 209 on 6/30/2023. This project has been approved by the Board and the GC has submitted their final invoice.	None at this time.	No Risk	
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Hollywood Hills Elementary School

Hollywood Hills ES - SMART Program Renovations	P.001845	Daniel P. Foganholi	5B-Construction	Re-roofing: Buildings 1, 2 & 8. Door Replacements: Buildings 1 & 2. Window Replacements: Building 2. Exterior Painting: Buildings 1, 2, 8, 9, 11, & 13. Aluminum Covered Walkway Replacement: Building 2 Electrical Improvements- Replace switchgear, and transformer at Buildings 1 & 2. Provide lightning protection at Buildings 10, & 13. Fire Sprinklers: Building 1 HVAC Improvements- Components replaced: Buildings 1, 2, & 13. Test and Balance: Building 1. Replace Light fixtures and GFCI Receptacles.	June -Plan B for coordination for switchgear for Winter Brake in underway in order to eliminate risk during summer brake since material is currently not on site. Walkway Canopy - unforeseen underground pipes investigation underway PCO approved. Lightning Protection passed inspection. 1st Coat of exterior building scope completed. Electrical panels completed in room #204. #124 Mechanical Room AHU 1-7 completed.	65.00%	74%	March Schedule being reviewed. February - No updated schedule provided by time of submission. Requested. PM will upload into documents if received while MPU is in review. - Uploaded schedule reflective of January updates. January - Updated Project Schedule provided 01.31.2024 reflects new projected substantial completion of 10.12.24. Baseline Schedule Substantial Completion is 06.18.2024. the schedule has improved 2 months since the 10.31.23 update. - Priority Submittals approved, Additional submittals still in progress. - GC ahead of schedule for roofing, Fire Sprinkler and HVAC procurement.	1) Potential delay per GC's updated Project Schedule from 01.31.24 shows projected SC as 10.12.24 from BL SC of 06.18.24. 2) replacement of switchgear during summer brake is of a concern & Risk since all material is currently not on site. Plan B (install during winter brake) is currently in motion with team.	Low	1) a. PMOR requested GC to submit TIA for delay. b. GC expedited plan of action for items executed during Winter Break; cut the 10.31 schedule projected SC by two months in 01.31 schedule update.
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Hollywood Hills High School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Hollywood Hills HS - SMART Program Renovations	P.001806	Daniel P. Foganholi	7-Final Completion	ADA Restrooms: Building 1 Doors and Hardware: Buildings 1 & 7 Electrical System Renovation: Buildings 1, 4, 5, 6, 7, & 8 Exterior Painting: Building 9 Fire Alarm: Buildings 1, 4, 5, 6, 7, 8, & 9 Fire Sprinkler: Buildings 1 & 5 HVAC System Replacement: Buildings 1, 6, & 7 Interior Finishes & Improvements: Buildings 4, 5, 6, & 7 Plumbing: Buildings 1, 5, & 7 Re-Roofing: Buildings 1, 4, 5, 6, 7, & 9	This project phase will remain as is. All pending instances that require the A/E approval and stamp will remain. Payment to the AE was suspended due to breach of contract. Notice of Cease of Operations was submitted to the AE. The 110B was executed by the building department on 07/31/2023. The Certificate of Final Inspection was executed by the building department on 02/12/2024.	95%	98%	- PMOR and GC working on closing change order. - once change orders are processed, the 209 will be requested and processed.	The AE has ceased business operations.	Medium	All processes requiring AE approval are placed on hold pending issue resolution.

Hollywood Park Elementary School

Hollywood Park ES - SMART GOB Renovations	P.001788	Daniel P. Foganholi	6- Substantial Completion	Aluminum Window Replacement: Buildings 1 & 2 Reroofing: Buildings 1, 2, 3 & 4 Electrical Exterior Lighting Replacement. Exterior Painting: Buildings 1, 2, 3 & 4. Door Hardware Replacement: Buildings 1 & 2. Media Center Renovation Building 1. ADA Restroom Renovations: Building 1 Clinic Restroom ADA Renovations Building 01. Fire Protection Building 01. (Buildings 02, 03 & 04 Have been de-scoped). HVAC Chiller Replacement, Chiller Yard. HVAC Unit, Ductwork Replacement Building 01. HVAC Test and Balance. Electrical Switch Gear Replacement.	No changes to the reporting this period. The project is in litigation. The certificate of final inspection (209) is pending the approval of change orders. The 110B was executed on 7/13/2023. The Architect submitted a proposal for extension construction administration.	75%	98%	Change orders are being processed and reviewed.	1) The project is in litigation.	Medium	1) PMOR is providing litigation support to the District Counsel when needed.
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Lake Forest Elementary School

Lake Forest ES - SMART Program Renovations	P.001886	Daniel P. Foganholi	6- Substantial Completion	Reroofing: Buildings 01, 03, 05, 06, 07, 09, 10, & 13 HVAC Improvements: Controls, Condenser Units and Air Handlers to Buildings 01, 03, 04, 05, 06, & 07	No changes to this phase this reporting period with the pending of PCO 11 is in change order Q&A. The Architect submitted a Construction Administrative Services - PCO 15. The General Contractor was granted the additional days which would support the	90%	99.8%	PCO 11-CPCO/CUD 05 - Securock vs Densdeck- GC Revise PCO13- DOP 06 - DOP Tax Savings Credit- GC Sign Tax Savings - Finished PCO 15- DCO - Additional Construction Administration (CA)- AE Change Negotiation Panel	none at this time.	No Risk	
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					extended CA however, there are additional days being requested. A comment for backup documentation for these days have been requested this is in the Architects court. This project has all of its final inspections pending the PCOs to determine adjusted contract amount. The certificate of final inspection OEF 209 was sent to the A/E for stamp and sign. The 110B was executed by the building department on 04/29/2022						

Mary M. Bethune Elementary School

Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)	P.002984	Daniel P. Foganholi	3-Design	Phase 2 (P.002984) - Phase 2A - New 8500 sqft. Administration building for Mary M Bethune Elementary School. Include Site adaptations adjacent to new Building with covered walkways and single point of entry. - Phase 2B - Demolition of existing administration building 1.	On June 11th, the A/E and Project Manager made a Design Development review meeting. By June 30th, A/E continued to work on 50% of the CDs, with the submittal milestone date set for July 24, 2024.	43.0%	12%	See ATP#2 page 2 of 3 for Project Schedule that Designer is complying with. 1) Project Manager adjusted the schedule to reflect 12 days added Design Development review submittal. 50% Construction Documents are due July 24, 2024. 2) Project Manager has been requesting a code compliant design for the Fire Alarm system, which has not been observed in the submittals. A/E has hired JCI to perform survey. 3) Consultant received Design Development Comments for the A/E to review, update and respond at next submittal. 1) The Consultant team submitted the digital Design Development documents on April 30th, 2024. Hard copies to follow. 2) Project Manager to set up meeting with Fire Chief and Consultant. 3) Project Manager to forward hard copies and digital records to BCPS Pre-	1) AECOM will share comments with the district coordination with varied owner disciplines. 2) A/E to coordinate the asbestos and lead-based paint surveys for Building 1. 3) Municipal permits need to be formalized. 4) The project does not have DEFP funding for next year.	Low	1) The Project Manager will issue documents to stakeholders. 2) The Project Manager will ensure that all tests inside and outside are done and that A/E has results noted for the GC schedule and actions. 3) Project Manager to coordinate consultant team and Construction Dept. for Owner fee payments. 4) Project Manager to coordinate with AECOM and Atkins for recommendations.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Mary M. Bethune ES - SMART Program Demo - Phase 1	P.002125	Daniel P. Foganholi	5B-Construction	SBBC Approved Phase 1 for Demolition of Buildings 2, 3(partial), 4, 5, & 6. GOB 2018 Scope - Building 4 & 6 Replacement - Building Exterior Improvements including Stucco, Window Replacement, and Painting: Buildings 1, and 2. - Building Exterior Improvements including Stucco, CMU Exterior wall repair, Window Replacement: Buildings 3, 5, and 7. - Roof Replacement: Buildings 1, 2, 3, 5, and 78. - HVAC Improvements and Controls Replacement: Buildings 1, 2, 5, and 7.	Contractor has completed the installation of the sod over the demolished buildings as well as the temporary irrigation needed to maintain the sod. Contractor has completed all the electrical work on the project, only pending the F/A shop drawing approval to complete the F/A work. Site and Plumbing finals were obtain for the project.	95%	95%	Construction and IT Dept. Substantial completion was not obtain on May 31st as the schedule indicates, the only item currently pending on the project is the completion of the fire alarm scope pending the shop drawings approval.	The fire alarm shop drawings approval pending to finalize the project.	Low	JCI resubmitted the shop drawings and they are currently on the building department pending approval to complete the project.

McArthur High School

McArthur HS - New Classroom Addition	P.002892	Daniel P. Foganholi	5B-Construction	New 2 Story 19 Classroom Building Addition. (33,728 SQ. FT.) Demolition of the existing Building No. 8	The submittal review is in process. Pouring footings in progress, relocation of underground utilities and chilled water lines The ASI to relocate the fire alarm was approved by the building department. A revision will follow as per PPO direction, and a change order will be submitted accordingly.	8%	35%	The project duration is 650 days.	Multiple utilities and duct banks were found, creating a conflict with the footings; relocation is required.	Medium	An ASI was created after meeting with PPO, it was permitted, a revision will be submitted after different direction were provided by PPO, a change order will follow
McArthur HS - Roofing Bldg 12, 13, 16-18, 21, 24-26 - SMART Program	P.002884	Daniel P. Foganholi	5B-Construction	Roofs carve-out, Bldgs. 12, 13, 16, 17, 18, 21, 24, 25 & 26 and their associated Mechanical Rooftop units	Construction is ongoing. ASI#1 for the lightning protection design is pending approval. The current status is listed below: Bldg 12: The demo/Temp Roof is complete. The curbs have been installed. The LWIC has been completed. The base sheet/Interply has been completed. The whitecap has been completed. The metalwork has been completed. Bldg 13: The demo/Temp Roof is complete. The curbs have been installed. The LWIC has been completed.	90%	91%	800a: 2/3/22 800b: 3/3/23. NTP: 6/3/22. Roof Permit: 5/24/23. Duration: 450 days. -Complete tie-downs, canopy reroofing (Bldgs 12, 13, 17), and railings (Bldgs 16 and 18). -Call in final inspections. -Prepare 110B.	1. The contractor was delayed in the submission of the roofing binder. 2. No plumbing subcontractor. 3. Delays in completing this project may impact the start of project P.001954 GOB project.	Medium	A Notice to Cure was issued on 01/19/24 1. Resolved: The roofing binder was planned to be approved in July of 2022 but was approved on 05/24/23. 2. Resolved: The contractor has a new plumbing contractor working on the project. 3. Resolved: The contractor, in response to the Notice to Cure, has provided a recovery schedule to complete the work that would overlap with the project P.001954

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>The base sheet/Interply has been completed. The whitecap has been completed. The metalwork has been completed.</p> <p>Bldg 16: The demo/Temp Roof is complete. The curbs have been installed. The LWIC has been completed. The base sheet/Interply has been completed. The metalwork has been completed. The safety rails are in fabrication.</p> <p>Bldg 17: Demo/Temp Roof complete. Curbs installed. LWIC completed. Base sheet/Interply completed. White cap completed. Metalwork completed. Safety rails in fabrication.</p> <p>Bldg 18: The demo/Temp Roof is complete. The curbs have been installed. The LWIC has been completed. The base sheet/Interply completed, white cap completed, and metalwork completed. Safety rails in fabrication.</p> <p>Bldg 21: The demo/Temp Roof is complete. The curbs have been installed. The LWIC has been completed. The base sheet/Interply has been completed, the white cap has been completed, and the metalwork has been completed.</p> <p>Bldg 24: The demo/Temp Roof is complete. There are no curbs for this building. The LWIC is completed. The base sheet/Interply is completed. The metalwork is completed.</p> <p>Bldg 25: Demo/Temp Roof complete. Curbs installed. LWIC completed. Base sheet/Interply completed. Metalwork completed.</p> <p>Bldg 26: The demo/Temp Roof is complete. There are no curbs for this building.</p>						

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					The LWIC is completed. The base sheet/Interply is completed. The metalwork is completed. Canopies: Bldgs 12, 13, and 17 must be completed.						
McArthur HS - SMART Program Renovations	P.001954	Daniel P. Foganholi	5B-Construction	Fire Sprinklers: Buildings 2 & 3 Aluminum Store Front: Buildings 1, 2, & 20 Building Envelope Improvements (Roof, Window, Flooring): Buildings 1 - 4, 9 - 13, & 15 - 27 Electrical Improvements: Buildings 1 - 5, 9 - 19, 21 - 27, & 29. HVAC Improvements: Buildings 1 - 5, 10, 11, 13, 15, 16, 18, & 21 Media Center improvements: Building 5 STEM Lab Improvements: Building 21 Exterior Painting: Buildings 5, 9, 10, 12 - 30, 31-A, 31-B, 31-C, 32, & 33 Replacement of Buildings 6, 7, & 8 Safety / Security Upgrades	Submittals are in the review process DOP has been released & in progress Temporary portables have been installed, connecting the utilities is in progress. IT work has been completed, pending intercom. Exterior painting is in progress Electrical panel replacement is in progress	8%	35%	The construction duration of the project is 650 days.	No issues and concerns at this time	No Risk	

Oakridge Elementary School

Oakridge ES - SMART - Building 2 Renovations	P.002663	Daniel P. Foganholi	6- Substantial Completion	Install kitchen hood. Install Hydra-extractor pulper. Fire Alarm.	No changes for this reporting period. The entire building final inspection pending ceiling in kitchen deficiency. This is being addressed by the GC. The PMOR is in discussions with the building inspector to resolve the last issues. 110b Fully executed on 3/9/2023	95%	98%	The 110B received Schedule not required.	None for this reporting period	No Risk	
Oakridge ES - SMART GOB Renovations	P.001712	Daniel P. Foganholi	5B-Construction	Electrical System Renovation: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, & 11 Exterior Aluminum Windows: Buildings 1, & 2 Exterior Doors and Hardware: Buildings 1, 2, 4, & 5 Fire Alarm: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11 & 12 HVAC System Replacement: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, & 11 HVAC Controls: Building 12	Currently there are 14 downspout/supports remaining. The fire alarm connection to the school's notification service is pending. A conduit is required from Building 1 to Building 5. The mass communication connection: PPO has visited the site, met with the contractor's superintendent. The 1900 box, conduit, and	83%	93%	Our focus is to push the contractor on maintaining an appropriate level of manpower on the project consistently to accomplish much as possible to complete the project. This has not worked well, the manpower levels are not consistent. No sense of urgency from the contractor. **CONTRACTOR FAILED TO COMPLY WITH	1. Contractor Delays: The plumbing and roofing sub are not on site as required. The contractor owes the roofer money for work performed on this and other District projects. 2. Eyewash @ chiller building: Contractor instructed to correct the tie-in connection to an existing sanitary line.	Low	1. Contractor to resolve their issues with the sub-contractors to have them on site daily to facilitate project completion. 2. Contractor to follow up and verify that the correction is made.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Interior Finishes & Improvements: Buildings 1, 2, & 11 Media Center Improvements: Building 11 Re-Roofing: Buildings 1, 2, 4, 5, 6, 7, 8, 9, & 10	wire required by PPO was added by the contractor. There is a small amount of rough work on the fire alarm replacement pending by the contractor. NOTE: THE CONTRACTOR IS NOT WORKING ON THE PROJECT THIS SUMMER AS REQUIRED. THEY HAVE PAYMENT ISSUES WITH THEIR SUB CONTRACTORS.			SCHEDULE SUBMISSION			

Olsen Middle School

Olsen MS - SMART Program Renovations	P.001955	Daniel P. Foganholi	5B-Construction	Demolition of Buildings 20-29 at old Olsen MS and restoration of the site. Re-roofing of Building 1-18, Media Center Renovation, Safety, and Security Improvements & HVAC Improvements consisting of AHU, duct heaters, circulation pumps, ext. Building improvement consists of new door hardware throughout various buildings, new windows in the Building 5 store.	Clean up ASI being created. Final punch list items being done. Commissioning and close out docs being completed.	98%	97%	Clean up ASI being created; final inspections and commissioning being done for substantial completion and close out.	Building 9 fire alarm is not in sync with all other buildings. This was noticed while performing a fire final inspection. PPO was notified as it is their issue to address.	No Risk	PMOR has reached out to district fire alarm team and made them aware of the issue in building 9 so they may rectify it.
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Pasadena Lakes Elementary School

Pasadena Lakes ES - SMART Program Renovations	P.001634	Daniel P. Foganholi	5B-Construction	Building Envelope Improvements Windows, Ext Wall, Design of Fire Sprinkler Protection System Building 1. Re-Roofing of Buildings 1,3,4,5,6,& 85 Design of HVAC Improvements Design of Media Center improvements Water main connection in submittal process to the city.	-The General Contractor (GC) is working on obtaining Commissioning for all mechanical work -Building 2: downspouts are not complete; an Architect Supplemental Instruction (ASI) is needed for them to connect to the dry well. -Building 3: The new air handler unit (AHU) does not have the clearance for motor maintenance.	95%	95%	GC did not provide updated construction schedule.	The A/E has stopped working on this project. All construction work will stop until the A/E completes its contractual obligations.	High	The District Counsel is in litigation with the A/E.
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Pembroke Pines Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Pembroke Pines ES - SMART Program Renovations	P.001864	Daniel P. Foganholi	6- Substantial Completion	Reroofing for Buildings 01, 02, & 05 HVAC: Replace RTU 04, 05, 06, 10, 13, 14, 17, & 18, AHU replace in rooms 157, 159, 168, 173, 174, & 180, Replace Pumps P1-1, P1-2, Media Center Improvements: Furniture and Flooring Replacement	This project will not change phases this reporting period. The phase on this project is pending TIA Claims Analyst Team to review with the current open PCO-5 TIA. No pending inspection only resolution of PCO to adjust the contract amount to submit the OEF 209 for execution by the building department. The 110B was executed by the building department on 01/04/2024.	100%	98%	Active Construction complete	None at this time	No Risk	

Sheridan Hills Elementary School

Sheridan Hills ES - SMART Building Renovations	P.001636	Daniel P. Foganholi	5B- Construction	Campus Improvement Aluminum Covered Walkway Repair - Total Roof Area 4,325 S.F. Replace Damaged Pole Lighting Media Center Improvements Renovate Existing Media Center Building Envelope Improvements Reroof Buildings 1, 2, 3, 4, 5, and 75 consists of a total roof area of 76,786 SF. HVAC Building 1 - Replace 2 chillers, & Install 3 new circulating pumps in the chiller yard, New HVAC Unit for the office, install 3 new toilet exhaust systems Building 2 - Install 2 new toilet exhaust systems Building 4 - Replace 2 air handlers and controls Building 75 - Remove the existing single room HVAC units and install 2 complete HVAC systems. FIRE SAFETY Replace Entire Fire Alarm System. Install Emergency Exit Signage KITCHEN Replace Kitchen Exhaust Hood and install new make up air system ELECTRICAL Panel Board, Distribution Panel, GFI Receptacles and mounted	Building 1: Renovation of administration offices, renovation of room 137A restroom, and installation of additional fire alarm devices. Building-2 Renovation of restrooms ongoing.	90%	91%	Building 1 75% Building 2 80% Building 3 95% Building 4 95% Building 75 95%	GC lost 2 weeks due to weather	Medium	GC provided a recovery schedule.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Building Lighting							

Sheridan Park Elementary School

Sheridan Park ES - SMART Program Renovations	P.002071	Daniel P. Foganholi	5B- Construction	<p>Re-Roofing for Buildings 2, 3 & 6.</p> <p>Media Center Improvements for Building 1.</p> <p>Aluminum Windows and Exterior Door Replacement: Building 1.</p> <p>Exterior Door Hardware Replacement for Building 1, 2, 3 & 4.</p> <p>Re-Paint Exterior Wall for Building 1, 2, 3, 4, 5 & 6.</p> <p>Re-Paint Exterior Soffit for Building 2 & 4.</p> <p>Aluminum Covered Walkway Repair</p> <p>HVAC Renovations/Replacement for Buildings 1.</p> <p>Emergency Exit Replacement.</p> <p>Electrical Switchgear Replacement.</p> <p>Canopy Lighting Replacement.</p> <p>Light Poles Replacement.</p> <p>Emergency Lighting Replacement & Install for Building 1 & 4.</p> <p>Duct heater, Data port, controls, Ext. Meter Replacement for Bldg. 1.</p> <p>GFCI Electrical Receptacles Replacement for Building 1, 4, 5 & 6.</p> <p>Fire Alarm Replacement for Buildings 1,2,3,4,5 & 6</p>	<p>-GC performing final Fire Alarm function tests with the Building Department. 2 remaining inspections/tests to pass.</p> <p>-GC to remove old Fire Alarm panels from main office and repair wall openings. - Pending Fire Alarm Final</p> <p>-Installation and connection of AHU/CU-1-1.</p> <p>- Installation of refrigerant lines, connection to ductwork.</p>	96%	95%	<p>- Fire alarm final function testing is ongoing.</p> <p>-Installation and connection of AHU/CU-1-1.</p> <p>- Installation of refrigerant lines, connection to ductwork.</p>	<p>1. Contractor installing AHU on I beams based on AE RFI response. Building Department requested signed and sealed SK detail. Detail not received, contractor installing.</p> <p>2. RTUs replaced by contractor are missing heater and creating increased humidity and low temperatures in classrooms. Contractor was awaiting PCO.</p> <p>3. Contractor hasn't replaced multiple damaged ceiling tiles affected during construction.</p>	Low	<p>1. Discussed with building department regarding proceeding. Got approval from Chief, SK has been requested from AE, still need to submit.</p> <p>2. Contractor advised that heaters were in SOW and told to proceed. Heater released.</p> <p>3. Contractor was advised regarding payment of general conditions not being approved until tiles are replaced.</p>
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Sheridan Technical Center

Sheridan Technical College - SMART Program Renovations	P.002060	Daniel P. Foganholi	4-Bid & Award	<p>Building Envelope with Re-roofing: Buildings 1, 7, 11, 12, 13, 14, 15, 16 and 17. Replace miscellaneous metal deck.</p> <p>Building Envelope with Storefront replacement at Building 11.</p> <p>Covered Walkway Roofing: Buildings 12 & 15 to 17.</p> <p>Fire Alarm Replacement: Campus-wide</p> <p>Electrical Improvements with Building 10 Switchgear, parking lot lighting.</p> <p>Fire Sprinklers: Buildings 1, 12, 13, & 17, and Fire Service Connection Buildings 4 & 19.</p> <p>HVAC Component Replacement: Buildings 1, 4, 7, 11, 12, 13,14,15 and 17.</p>	Continued to work with CMAR on review of proposed GMP. Currently negotiating Terms and conditions	95%	30%	Continued to work with CMAR on review of proposed GMP. Currently negotiating Terms and conditions	GMP contract delayed, project not awarded yet.	No Risk	Working with CMAR to resolve terms and conditions issue to deliver package for board approval
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				ADA Restroom Renovations: Building 12 Media Center Improvements							
Sheridan Technical College - SMART Roof Carve Out	P.002060-RC1	Daniel P. Foganholi	5B-Construction	This Roof Carve Out project consists of the removal and replacement of the existing roofs on the Buildings # 1, 7, 11, 12, 13, 14, 15, 16, 17 & Walkways, and related roof top mechanical equipment. GC Engineer: Omar Mejia, PE # 75524	- Binder's resubmission (R03), in progress	15%	30%	800a issued 8/31/23. 800b submitted: 11/3/23. NTP approved & contract start date: 02/08/2024 - The contractor is working on the design-binder's resubmission (R02) to be sent to the Building Department for review and approval. Ongoing.	None at this time.	No Risk	

South Broward High School

South Broward HS - SMART Program Renovations	P.001838	Daniel P. Foganholi	5B-Construction	ADA Restroom Renovations. Building 6 Electrical Improvements. HVAC Improvements: Cooling Tower Building 5, AHU Building 2, 5, 9, 10, & 11, Duck Heater, Hoods Re-Roofing Building 1 thru 11, 16,17,18, 21, 22, 23, 24,& 25 STEM Lab Improvements	Roofing work in Building 9 is ongoing. The lower roof is continuing. The installation and programming of new duct detectors are completed. Function Test inspections are ongoing. Testing and balancing (T&B) and commissioning are ongoing. RTU installation in Building 17 is pending approval of shop drawings. GC is addressing comments by structural EOR. Auditorium Acoustical Panels installation and ADA RR renovation are pending due to GC delays. CCD issued.	91%	92%	Roofing work in Building 9 is ongoing. Lower roof is ongoing. Installation of new duct detectors and programming is completed. Function Test inspections ongoing. Testing and balancing (T&B) and commissioning are ongoing. RTU installation in Building 17 is pending shop drawings approval. GC is addressing comments by structural EOR. Auditorium Acoustical Panels installation and ADA RR renovation are pending due to GC delays. CCD issued	1. Unforeseen Condition: In STEM Lab 612, the as-built drawings incorrectly show all wall penetrations as fire-sealed. 2. Unforeseen Condition: The Auditorium's Asbuilt drawings incorrectly show a solid wall; a bordered-up window was in place upon demo. 3. Building 16 structural issues due to termite damage. 4. RTU-17 installation pending shop drawings approval. 5. Bldg 6 ADA RR's renovation pending on ASI to address current room dimensions, which are not ADA (as per as-builts) 6. GC is refusing to move forward until GC and GR approved	High	1. AE submitted a proposal with the additional scope of work. Currently in review by PMOR. 2. ASI approved. CCD issued to the contractor. 3. AE submitted a proposal with the additional sow. Currently in review by PMOR. 4. GC and AE are addressing the recent BD comment and are resubmitting it for review. 5. Per owner directions, an ASI with actual dimensions will be submitted for BD review. 6. TIA was approved. A CCD was issued. Notice of Delay will follow if work is not continuing.
South Broward HS - SMART Roof Carve Out	P.001838-RC1	Daniel P. Foganholi	5A-Construction	Reroofing of Bldgs 1D, 2A, 5A-E, 6A-C, 10A, 10B, 17A, & 17B. The roofing for this project was initiated under the GOB project; however, the roofer stopped work on the project prior to completion.	-6/11/24: Winning bid submitted to Atkins for estimate review. -6/12/24: Atkins completed the winning proposal review. Atkins estimate was 13% lower. -6/18/24: Estimate negotiation meeting held between contractor and Atkins. -6/20/24: Contractor submitted revised bid which was now within 5% of the Atkins estimate; however, it was subsequently noted	20%	4%	-Winning contractor is currently revising the unit prices on his bid and will resubmit. -A notice to proceed (NTP) package will be prepared and submitted to District for approval and processing. -Once NTP package is approved, a Pre-Construction Meeting will be scheduled. -Construction will then begin.	None.	No Risk	None.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					that the contractor's unit pricing was also significantly different from the Atkins unit pricing. Therefore, the contractor was requested to review his unit pricing.						

Stirling Elementary School

Stirling ES - SMART Program Renovations	P.001905	Daniel P. Foganholi	5B- Construction	Re-Roofing: Buildings 1, 3, 4, 5, 6, & 7. Paint: Building 85. Window Replacement: Buildings 1, 3, 4 & 5. HVAC Improvements: AHU Buildings 1, 3, 4 & 5, Circulating Pumps Building 1, and Condenser Unit Building 3.	The bonding has met with the PMOR and construction coordinator to review incomplete and damaged areas of the school resulting from the previous contractor's abandonment of the project. The bonding company mobilizing to begin work in Summer 2024, including moisture content testing, was completed throughout the campus. Environmental destructive sampling was requested to verify the presence / non-presence of mold within the walls around the new window installations by the previous contractor.	60%	71%	No work performed during the reporting month. Project to resume with new contractor once all negotiations are complete; expected start June 2024.	Contractor default. Correct and complete the project that the previous contractor abandoned.	High	PMOR assisted in developing the list of remaining scope and all required corrections for the bonding company. Last month, the bonding company walked through the school twice to assess existing conditions and held a pre-construction meeting. The revised anticipated start is June 2024.
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The Quest Center

The Quest Center - SMART Program Renovations	P.001892	Daniel P. Foganholi	5B- Construction	HVAC improvements: Buildings 1, 2, 3, & 4 Fire Alarm Improvements: Building 1 Electrical Upgrades: Building 1, 2, 3, & 4	General Contractor is working with subcontractor to update shop drawings for additional devices in Principals Office and Locker Rooms.	98%	97%	General Contractor has failed to provide an updated construction schedule.	Fire alarm inspection has failed final inspection. Inspector called for additional fire alarm strobes in locker room showers and principals office/ staff lounge.	Low	Red line As-builts showing additional fire alarm devices and revise fire alarm shop drawings.
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West Hollywood Elementary School

West Hollywood ES - SMART Program Renovations	P.001794	Daniel P. Foganholi	6- Substantial Completion	HVAC Improvements inclusive of (33) FCU, (2) AHU, and (2) air-cooled chiller replacements and installation of (4) new split units, Campus-wide Fire Alarm Replacement, Building Envelope Improvements inclusive of exterior painting and window replacement.	This phase will not change this reporting period. The building entire project has not passed final inspection. The commissioning report was completed and submitted to the building department. The 110B was executed on 6/15/2023.	89%	99%	No schedule attached. GC submitted TIA for 1,191 Days; refer to PCO 15 Time Extension request.	Mitigation of low flow issue requires PPO to resolve. PMOR in contact with PPO to have this issue resolved. No delays on the project all other disciplines have final inspections.	Low	PMOR submitted GFMWO to PPO to correct issue. Continuous follow up for status updates in progress.
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C.1 Monthly Project Update (MPU) Report District 2



Appendix C.1-2 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 2											
Chapel Trail Elementary School											
Chapel Trail ES - SMART Program Renovations	P.001732	Torey Alston	7-Final Completion	Building Envelope Improvements & HVAC Improvements, Walkway replacement	No changes to this phase since all parties have not submitted their final invoices or retainage releases. The warranty walkthrough was performed and the A/E was informed to bill their full invoice. The Certificate of Occupancy OEF110B was executed 5/2/2023 and the Certificate of Final Inspection OEF 209 was executed on 3/18/2024. There is a huge delay of days from NTP to the execution of the 110B and from the 110B to the 209 a summary was sent to the Project Manager for review and narrative. This may require that the GC submit a TIA. An email was sent to the GC to submit the explanation of days which has not been replied to. Contractor completed the job being behind schedule.	100%	99%	Punch out list item pending: - peeling paint on Building 85. - GC to send all requested information for closeout documents to Warranty Manager and PM in charge of closeout/209 document.	None to report this period	No Risk	- A TIA has been requested. Pending submittal from GC to be reviewed. - GC requested additional proposals from other subcontractors to be able to complete the pending punch out list item. - GC to send a RFI to the consultant to get clarification in the process to get the paint issue quoted/resolved.

Charles W. Flanagan High School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Charles W. Flanagan HS - SMART Program Renovations	P.001847	Torey Alston	6- Substantial Completion	Aluminum Covered Walkways Replacement: Campus-wide Classroom Addition Aluminum Window Replacement: Buildings 1, 2, 3 & 9 Re-roofing: Buildings 3 (including new decking), 5 (including new decking), 7 & 8 (including new decking) HVAC Improvements: Buildings 1, (Test & Balance), 2 (Exhaust Hoods, Roof Condenser, and Test & Balance), 3 (Circulating Pump, Chiller & Cooling Tower) 4 (Test & Balance), 5 (Test & Balance), 6 (Test & Balance), 8 (Exhaust Fan & Test & Balance), 9 (Test & Balance), & 11 (Controls, Electric Heater, Window AC Unit)	No commissioning report was found. The OEF 209 pending due to entire building and other deliverables pending. ORPM was informed of these pending inspections and will contact the GC to know why these inspections are failing. CMAR is in the process of recalling all failed inspections to obtain project finals from the BD. 110b Fully Executed on 01/03/2020	95%	99%	Both 6-month and 12-month Warranty walkthroughs have been completed on this project.	None this reporting period.	Low	PMOR is assisting CMAR to resolve inspection issues with the BD. PMOR and Commissioning plan to resolve the missing reports for this project.

Coconut Palm Elementary School

Coconut Palm ES - SMART Program Renovations	P.002088	Torey Alston	5B- Construction	Electrical Improvements: Building 1 Fascia Repair: Buildings 1, Testing and Balancing: Buildings 1 Reroofing: Building 1	- The Kitchen Hood FA system was inspected, as requested prior to final inspection, but it failed because the kitchen hood lights did not power off during the inspection. PMOR contacted the school for them to put an emergency work order. PPO responded to the FMWO but said that it needs to be handled differently. Another FMWO was requested specifically for PPO to remove the light circuit from the existing panel and connect it to the panel that is controlled by the shunt trip which is connected to the fire alarm panel. - There is an issue with PPO and the change of 4-5 exhaust fans in buildings 1 and 2, that have lightning protection system damage.. GC states that PPO disturbed some work they did in the roof for existing exhaust fan and PPO states that they didn't. AECOM is requesting the GC to	97%	96%	- FA kitchen hood system to be retested when PPO completes GFMWO-2 for the issue with the lights. This is not GC's scope of work. - Final Inspections. - Closeout documents.	1. Additional fire alarm (FA) devices were added during the FA spacing inspection. 2. Contractor delays.	Low	1. ASI is approved, a CCD was issued on 06/23. The contractor is to submit signed daily job tickets for the actual work. 2. The subcontractor would not submit shop drawings until they were paid. The subcontractor has now submitted shop drawings on 11/23. A TIA has been submitted and will be reviewed once the CCD work has been completed.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					provide pictures/inspections related to the work in question. No answer yet. Without this exhaust fans resolved, final electrical roof inspection can't be called in.						

Fairway Elementary School

Fairway ES - SMART Program Renovations	P.001785	Torey Alston	8-Financial Closeout	Aluminum Covered Walkway Repairs Re-roofing to Buildings 1, 2, 3, 4, 5, 6, 7, 8, & 75 Mechanical Improvements: Buildings 1 (1 AHU), 2 (2 AHU & 10 VAV), 3 (4 AHU), 4 (1 AHU), 5 (2 AHU), 6 (1 AHU), 7 (1 AHU & 1 RTU), and 75 & 78 (2 BARD units, 2 AHU) Fire Alarm System Replacement: Campus-wide Emergency Lighting & Exit Signage Replacement: Campus-wide Building, Canopy, and Pole Lighting Replacement: Campus-wide Media Center Improvements	The phase of this reporting period will not change pending A/E submitting their invoice. Negotiation recommendation was acceptance by the A/E. The 110B executed on 3/9/2023 & 209 was executed by building department 01/10/2024.	95%	99%	Contractor was given a time extension of all days outstanding project complete schedule not required.	None this reporting period.	No Risk	
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Hawkes Bluff Elementary School

Hawkes Bluff ES - SMART Program Renovations	P.001784	Torey Alston	6- Substantial Completion	HVAC Improvements: Buildings 1 (1 CU & 10 FCU), 2 (2 FCU & 2 Chillers), 3 (1 RTU, 1 AHU, 3 FCU), 4 (5 Gravity Ventilators, 9 FCU), 5 (7 Gravity Ventilators, & 12 FCU), 6 (4 Gravity Ventilators, & 7 FCU), & 8 (Wall unit) Re-roofing: Buildings 1, 2, 3, 4, 5, & 75	The 110b Certificate of Occupancy was executed by Chief Building Official on 11/30/23. The final Commissioning deficiencies are being addressed by the contractor. Once complete the pending Final OEF 209 Inspections can be scheduled.	90%	98%	A schedule update has not been received.	None at this time	No Risk	
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Lakeside Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lakeside ES - SMART Program Renovations	P.002070	Torey Alston	6- Substantial Completion	Electrical Improvements Exterior Lighting: Campus-wide HVAC Improvements Duck Heater, AHU Building 4, Controls: Building 17 Window-mount A/C: Building 4 Re-Roofing: Building 4, 8, 9, & 10	No changes this reporting period. Per contract exhibit this has passed the allowed 30 days and is subject to be voided/denied. PCO-4 for Extended construction administration in OR court. The BD inspector failed the electrical inspection and requested that there be an update to the panel 12k as 2017 NEC art 110.3 The GC is working on correcting this issue. The Certificate of Occupancy OEF 110B was executed by the building department 04/06/2024	100%	98%	Work complete.	None at this time.	Low	

Miramar High School

Miramar HS - SMART Program Renovations	P.002003	Torey Alston	5B- Construction	Fire Alarm System: Campus-wide, Fire Sprinklers Building 2, Re-Roofing Buildings 2, 3, 9, & 10, Rooftop Cabling Buildings 1, 2, 4, 5, 7, 8, and 14. Window replacement Building 4 & 12, Door replacement Buildings 1, 4, 9, & 12. Restroom renovations Buildings 2 & 4, Remodel of Band Room. Media Center, & Art Room Building 1. Repair of Fume Hoods Building 7. HVAC Improvements: Campus-wide. Electrical Improvements Building 7 & 8.	The power shutdown was successful. All MDPs have been installed, passed rough and permission to energize inspection, and are pending FPL's restoration of the power. The temp cooling system installation was completed.	89%	91%	The band room remodeling is 100% complete. The roof work is 99% complete. The aviation lab bathroom renovation is 97% complete. The fire sprinkler work is 99% complete. The mechanical work is 95% completed. The Fire alarm is 95% completed. The vocal room renovation is 100% completed. Bathrooms renovation is 100% completed. Civil work is 90% completed.	1-The fire department requested additional devices after the work was completed according to plan. This work will cause schedule delays and increase the cost. 2- The plumbing inspector has failed 2 inspections for work that was completed based on approved plans and direction from the pre-construction department. this will cause a schedule delay	Medium	1- The GC is preparing the change order for the additional work. 2- Continuously following up with the building chief; no direction so far.
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New Renaissance Middle School

New Renaissance MS - SMART Program Renovations	P.002143	Torey Alston	5B- Construction	Exterior stucco repair - Bldg 1, 2, 3, and 4. Exterior painting - Bldg 1, 2, 3, and 4. HVAC component replacement - Bldg 1, 2, 3, and 4. HVAC test and balance - Bldg 1, 2, and 3.	The Project manager working with the CSMP to prepare the NTP. HB Hoffman waiting for stucco contractor to provide the surety bond letter to proceed with the NTP package. The Notice to Proceed (NTP) has been approved, and the 50% design review	35%	54%	No update.	none	No Risk	
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					has been completed. We are currently awaiting the completion of the 100% drawings. 50% design drawings were submitted to the Building Department for review and approval. And received approval with comments. A/E will incorporate the necessary revisions and submit the complete 100% design package. The BD has approved the 100% design package for this project, and we have received the permit. The contractor has commenced mobilization. On going stucco repairs for Buildings #4 & #3. Completed stucco repairs at Building #4 and is being painted. Ongoing stucco work at Building #3. Ongoing stucco repairs at Buildings #3, #1 & #2						
New Renaissance MS - SMART Roof Carve Out	P.002143-RC1	Torey Alston	5B-Construction	This Roof Carve Out project consists of the removal and replacement of the existing roofs on the Buildings # 1, 2, 3, & 4, and the related roof top mechanical equipment. GC Engineer: Omar Khan, PE # 75524	- Buildings #1, 2, and 4: The contractor finished the white cap. ARBS and MEP ongoing. - Building # 3: The contractor finished the work and got the final inspection for the Disciplines of plumbing and mechanical. The electrical Final is pending the Lightning Protection certification. The lightning protection certification will be issued to all Bldgs. once all completed. No Partial finals allowed.	89%	89%	800a sent-out: 12/30/22. 800b received from GCs: 2/2/23. NTP issued: 8/4/23. (Additional funding was approved by the July Board.) Duration from NTP to Subst. Compl: 365 days. - The contractor finished the pouring of lightweight concrete on the roofs of buildings # 1-2-3-4. - Also, it finished the installation of white cap and metals at building # 3.	None at this time.	No Risk	

Pembroke Lakes Elementary School

Pembroke Lakes ES - SMART Program Renovations	P.001842	Torey Alston	5B-Construction	Restroom Renovations: ADA Restrooms #151 (Female) & #152 (Male) Aluminum Walkway Repairs New Fire Alarm System Mechanical Improvements: Buildings 1 (10 AHU, 10 Duct heaters, 2 Gravity vents, 2 CHW	1. GC/Elect/Fire Alarm Subcontractors waiting for Bass-AES Radio/Antenna installation to complete new Fire Alarm system. 2. GC/HVAC Subcontractors waiting for Atlas-Apex to obtain	93%	93%	- The GC has provided their overall schedule update for June 2024. - The GC has provided their SIS for July 2024. - The GC has latest projected SC date of 10-4-2024, losing 28 days since	1. During the fire alarm spacing inspection during a previous reporting period, a large quantity of additional fire alarm devices were added. 2. Delayed Bass-AES Radio/Antenna installation delays completing the new fire	Medium	1. PM-OR received direction from Sr. CC: GC is to complete the currently permitted FA installation, obtain certification from the FA installation subcontractor, and take the certification document and additional
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				circulation pumps, 1 MAU, & 1 KEF), 2 (2 Gravity Ventilators) Kitchen Work (Electrical, HVAC ductwork & Ceiling)	Building Department approval of two rooftop gravity vent transition pieces to perform Testing/Balancing.			last reporting period. - The GC is currently 722 days late for achieving Substantial Completion based on their latest monthly schedule update.	alarm system. 3. Delayed installation of transition pieces for two rooftop gravity vents is delaying performing Testing/Balancing and Commissioning.		device list to the Fire Marshal for review. 2. The PM-OR hounded Bass (emailed some V.P.s) since their PO was approved in January '24, and submission to the Building Department is expected soon. 3. Atlas-Apex is working on another round of re-submission to the Building Department, addressing their comments.
Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program	P.002779	Torey Alston	5B-Construction	Emergency Temporary Roofing for Building 1.	No work performed during this reporting period.	95%	93%	Final work: Additional roof structural stiffening: The GC performed no work during the current reporting period. No Schedule Update provided.	The GC has not performed any work during the current reporting period. The GC does not communicate with the PM-OR, CC, or APM. The PM-OR has reported the lack of progress to the GC's Bonding Company during this reporting period, attempting to get the GC to perform their work during t	Medium	The PM-OR has reported the lack of progress to the GC's Bonding Company during this reporting period to get the GC to perform their work during this summer break.

Pines Lakes Elementary School

Pines Lakes ES - SMART Program Renovations	P.002004	Torey Alston	7-Final Completion	Building 01,-New Fire Sprinkler System, New Chilled Water, and Condenser Water Pipes, New Ceiling In Administration Area and Corridors. Test & Balance Building 02-Replace Roof Shingles, Flashing. Test & Balance Building 03-Add Secondary Egress, Replace HVAC Units, Test & Balance Building 06-Relocating Power and Data For Smart Board, Test & Balance Building 07-Test and Balance Building 85-Roofing, Flashing, Drains, Window Calking. Test & Balance	This monthly reporting will not change due to the Liquidated Damages supersedes remaining PO balance. A TIA narrative was requested to address the delay of days. The ORPM received the construction summary to address this with the GC and provide the narrative of the delays. The 110B was executed on 7/21/2023 the (209) on 10/05/23.	100%	98%	All work has been completed	None this reporting period.	No Risk	No issued at this time
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Pines Middle School

Pines MS - SMART Program Renovations	P.002130	Torey Alston	6- Substantial Completion	Installing a new roof on Building 6 including removing and reinstalling the existing mechanical equipment. Test and balance the air handling systems in Buildings 5 & 11.	This reporting period will not change. It has been recommended to redo the test and balance reporting since this document was not filed at the time it was performed. Once this report is completed the OEF 209	80%	99%	The General Contractor has prepared a Time Impact Analysis (TIA) requesting 543 days.	None this reporting period	No Risk	No issued at this time
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					will be submitted to the building department for execution. Pending PCO-5 TIA was considered non-compliant with the contractual requirements and is in scheduler review. The General Contractor submitted a time extension due to changes in the rooftop units. The 110B was executed on 4/11/23.						

Sea Castle Elementary School

Sea Castle ES - SMART Program Renovations	P.001632	Torey Alston	5B-Construction	HVAC Improvements inclusive of (42) FCUs, (9) AHUs, and RTU replacements, Campus-wide Fire Alarm Replacement, Building Envelope Improvements inclusive of reroofing of bldg. 80 and exterior painting, ADA chair lift installation.	General Contractor is finalizing Fire Alarm scope. Function testing is ongoing.	99%	97%	GC did not provide a project schedule update. Fire Alarm Inspection is scheduled for Saturday 07/13/2024 for Building 9, thereafter GC will provide one PCO to address all the additional devices needed.	Project is significantly behind schedule.	Low	Requested TIA from contractor.
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Silver Trail Middle School

Silver Trail MS - SMART GOB Renovations	P.001406	Torey Alston	7-Final Completion	Building Envelope Improvements inclusive of reroofing of Buildings 2 and 3, HVAC Improvements are inclusive of the replacement of heat pump AHUs, cooling towers, and exhaust fans.	No changes to this reporting period. General Contractor submitted CI-43 a board item will be prepared for the August meeting. Pending the final amount to be submitted to release the retainage minus costs. The invoice was rejected. The 110B was exe on 6/30/2021 and the 209 on 6/17/2022.	99%	99%	TIA submitted board approved additional 156 days to contract.	None	No Risk	
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Sunshine Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Sunshine ES - SMART Program Renovations	P.002079	Torey Alston	5B-Construction	Fire Alarm Panel Replacement HVAC Improvements: Buildings 1 (AHU, Controls, & Distribution System), 2 (Exhaust Fan), 4 (Backdraft Dampers)8 (Exhaust Fan), 9 (Exhaust Fans, & HVAC Controls), & 14 (Exhaust Fan). Demolish Building: Building 3 (Bid alternate 1). Roofing Roof: Building 4, 10, 11, and 13. Fire Sprinkler System: Building 4. Building Expansion Joint Replacement: Building 4.	This month the Contractor Submitted all documents for official Substantial Completion. The Contractor is currently working on the Final Punch List.	97 %	95%	The Contractor this period continued ongoing sitework and repairs to irrigation lines, along with installation of Rooftop Equipment Guardrails. The Project has achieved Substantial Completion this Period, and the GC has begun work to complete Punchlist Items provided by the AE.	1. Timely completion of the Final Punchlist	Low	1. The PMOR will monitor the Contractor for timely completion of the Punch List.

Walter C. Young Middle School

Walter C. Young MS - SMART Program Renovations	P.002010	Torey Alston	6- Substantial Completion	Re-roofing: Buildings 1 - 14 Window & Door Replacements: Buildings 10 & 16 HVAC Improvements: Buildings 1 - 13 Electrical Improvements (HVAC related): Buildings 1 - 13 Painting: Buildings 1 - 3, 6 - 10, 13, 16	No changes this reporting period. The building has not passed final inspection. The CMAR has received the updated permitted plans to finish the last punch list items. The OEF 209 was sent to the Architect. The 110B was executed on 8/29/2023.	55%	98%	110b has been fully executed by the by the Superintendent on 9/20/2023.	None this reporting period.	No Risk	
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Whispering Pines Education Center

Whispering Pines Education Center - SMART Program Renovations	P.002089	Torey Alston	5B-Construction	Exterior Stucco Painting: Buildings 1, 2 & 3 Exterior Stucco Repair: Buildings 1, 2 & 3 Fire Alarm System: Campus-wide Fire Sprinklers: Building 2 Fire Main for New Fire Sprinkler System HVAC Improvements: Buildings 1 & 2 Reroofing: Covered Walkway, Buildings 1, 2 & 3 Test & Balance: Buildings 1, 2 & 3	1. Building 3 Fire Alarm device install. 2. Install piping insulation building 1 3. Install AHU 2-1	89%	91%	1. Building 3 Fire Alarm device install. 2. Install piping insulation building 1 3. Install AHU 2-1	None at this time.	No Risk	N/A
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C.1 Monthly Project Update (MPU) Report District 3



Appendix C.1-3 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
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District: 3

Croissant Park Elementary School

Croissant Park ES - SMART Program Renovations	P.002086	Sarah Leonardi	5B-Construction	Building Envelope Improvements (Roof, Window, Ext Wall, etc.) Fire Alarm Fire Sprinklers HVAC Improvements	Finals are all passed. Final walkthrough for punch list was done. Awaiting A/E and G/C to get the paperwork issues cleaned up before 110b is submitted.	99%	97%	We are troubleshooting unit for building #4. Canopy needs to be cleaned.	Building #4 A/C continues to be a problem. Working with Trane engineers for resolution.	Low	Trane has taken ownership of the failing unit and is actively troubleshooting.
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Floranada Elementary School

Floranada ES - SMART Program Renovations	P.002001	Sarah Leonardi	8-Financial Closeout	Roofing Improvements: Building 1 & 2. Install new Mini Split Units and Rooftop Condenser Units on Building 1.	No changes this reporting period. The A/E submitted additional fee for extended CA services and PCO-9 TIA in scheduler review. The General Contractor has billed for their final invoice pending approval to submit for retainage release. The TIA response from the estimator was submitted and the response is the following: AECOM recommends granting the Contractor an excusable time extension of two hundred ninety-two (292) calendar days to Substantial Completion for impacts to the Project's Critical Path and has determined this is the responsibility of the Owner. The Time Extension is in the scheduler's review. The 110B was executed on 1/13/2023 & the 209 executed 04/11/2023.	80%	99%	All construction has been completed and finalized.	None at this time.	No Risk	
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Harbordale Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Harbordale ES - SMART Program Renovations	P.002068	Sarah Leonardi	5B-Construction	Scope of Work: 1) Re-Roofing: Buildings 05, 07, 09, 11, 13, 14, 15 & 16. 2) HVAC Improvements: Buildings 05, 10, 11, 13 & 16. 3) Electrical Work related to HVAC & Roofing Work. 4) Plumbing Work related to HVAC and Roofing work.	1. Punchlist completed. 2. Obtain finals.	98%	97%	1. Punchlist completed. 2. Obtain finals.	None at this time.	No Risk	None at this time.

James S. Rickards Middle School

James S. Rickards MS - Replacement of Building 1	P.002775	Sarah Leonardi	5B-Construction	Reuse of the Zyscovich Architects' designs for a new Middle School being constructed at Herbert A. Ammons Middle School for Miami-Dade public Schools(MDCPS) and a new Gymnasium from Broward County Public Schools' Parkway Middle School. The delivery method for this project will be using the Construction Manager at Risk(CMAR) method. The facility will consist of a new multi-story middle school facility of approximately 113,000 sq. ft., along with a new gymnasium and locker room facility of approximately 22,000 sq. ft. The project is to include the replacement of the main campus facilities with the exception of Building 2 (pending outcome of a Castaldi Analysis) and Building 5, while the campus is partially occupied.	Building 1 Classroom: Most of the Tilt panels have been poured for Building 1. Contractor is showing on his schedule to start lifting tilt panels on the first week of July. Gym Building: Tilt Panels are being poured and are on the process of being finalize. Once the crane is set up onsite it will be to lift both the main building and the Gym Building. Contractor has started the civil installation (force main, drainage, etc.) on the North Parking lot which will tie-in with the new construction.	25%	47%	During this period, the contractor was able to pour most of the panels for Building 1 and the Gymnasium building. The contractor has repurposed the flow of work once the buildings are completed, starting to work on the interior from level 1 to level 3, instead of the other way around as they had it before. The critical path of the project now is the construction of the chiller building, as this building will allow for FPL to install their service and the HVAC components to be installed.	Schedule has slipped due to structural revisions by the EOR.	Low	CMAR has developed a draft recovery schedule and is under review.
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Lloyd Estates Elementary School

Lloyd Estates ES - SMART Program Renovations	P.001824	Sarah Leonardi	5B-Construction	Re-Roofing: Buildings 01, 03, 04, 05, 06 & 75. Media Center Renovation Building 01. Group Restrooms ADA Renovations Building 01. Fire Protection Bldg 01. Fire Alarm System Replacement: Buildings 01, 02, 03, 04, 05, 06, 08 & 75. HVAC Unit Replacement Buildings 01, 02 & 05.	1. Contractor installing Building 1 interior structural reinforcement for above roof structural support of RTU 1-1&2 2. Installing Underground Fire Alarm conduit and interior of buildings Fire Alarm conduit. 3. Installing exterior underground water line.	77%	82%	1. Contractor installing Building 1 interior structural reinforcement for above roof structural support of RTU 1-1&2 2. Installing Underground Fire Alarm conduit and interior of buildings Fire Alarm conduit. 3. Installing exterior underground water line.	1. The A/E has resumed work on the project 2. A/E previously stopped work and has filed a lawsuit against the District.	Low	1. The A/E has resumed work on the project. 2. The District General Council is managing this lawsuit.
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McNab Elementary School

McNab ES - SMART Program Renovations	P.001964	Sarah Leonardi	6-Substantial Completion	-Roofing: Building 1, 2, 3, 4, 5, 6, 7, & 9. NTP was 2/11/19.	No changes this reporting period. The Architect no longer with this program cannot process the OEF	100%	98%	-4/1/24: The 110B was prepared and submitted to the AE for signature. -4/12/24: The 110B was	1) The inspector wanted the RTUs on Bldgs 1, 2, & 3 replaced or remediated due to surface rust.	Low	1) Resolved: PCO-4 was approved to perform rust remediation on the RTUs for Bldgs 1, 2, & 3.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>209. Entire Project Inspection Completed</p> <p>Contract work is 100% complete. The 110B was executed by the Building Department on 4/12/24:</p>			signed by the Building Dept.	<p>2) The inspector would not issue a roofing final because there was a defective exhaust fan on Bldg 9, which was not part of the GOB scope.</p> <p>3) The ladder shop drawings required several submittals in order to be approved. Once approved by the Building Dept., the AE required additional changes to be made to the shop drawings.</p> <p>4) The inspector would not pass the Building Final because the plans called for roofing of the eyebrows and canopies, even though they were removed from the scope prior to bidding.</p> <p>5) The inspector would not pass the Building Final because inspections were not performed to demonstrate that rebar was installed in the chiller pad piers.</p> <p>6) The inspector would not pass the Building Final because the plans showed a generic detail for joist reinforcements under the RTUs, if needed. The inspector wanted a signed and sealed letter from the EOR that the joist reinforcements were not needed.</p> <p>7) The inspector again failed the Building Final because rough and final electrical inspections were never passed.</p> <p>8) The inspector again failed the Building Final inspection. The inspector requested that the joist reinforcement details now be removed from the plans. The inspector also wants inspections for the fan/RTU curbs prior to issuing the Building Final.</p> <p>9) PMOR met with the Chief Building Official (CBO) and the inspector on 2/13/24. PMOR was told that the Building Final would not pass because the</p>		<p>2) Resolved: PPO replaced the defective exhaust fan on Bldg 9.</p> <p>3) Resolved: All required changes were made to the shop drawings, including those requested by the AE after Building Dept. approval.</p> <p>4) Resolved: Additional funding was approved for the AE to prepare a descoping ASI for the eyebrows and canopies.</p> <p>5) Resolved: Non-destructive testing was performed to show that rebar was installed within the chiller pad piers; however, the inspector would not accept the testing results. Therefore, the chiller pad piers were cut to expose the rebar. After the inspection, the piers were then repaired.</p> <p>6) Resolved: The detail in question did not require the joist reinforcements but specified them if needed. The EOR stated in an RFI response that the reinforcements were not required; however, the inspector would not accept the RFI response. Instead, she requested a signed and sealed letter from the EOR to this affect, along with calculations. This was then downgraded to just the s/s letter from the EOR and subsequently to just an email stating the joists are not required from the EOR. The EOR provided the email and then the inspector rejected it, stating again that a s/s letter must be issued stating the joist reinforcements are not required. PCO-5 has been approved to cover the costs for preparation of the required EOR letter. A change order was then issued to the AE to have the EOR prepare a signed and</p>

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
									Tek screws were obscured by fireproofing insulation and could not be seen on the structural steel in the pics that were provided.		sealed letter stating that the joist reinforcements were not required. 7) Resolved: The electrical inspections will be called in during the first week of January 2024. 8) Resolved: PMOR met with the contractor onsite to document the existing curb conditions (e.g. steel properly attached to joists/curbs). This info will be provided to the inspector/Building Dept. 9) Resolved: PMOR met with the CBO and Building Inspector again to review clearer pics of the Tek screws on the structural steel. All agreed that the required conditions were met and the inspector passed the Building Final on 3/28/24.

Meadowbrook Elementary School

Meadowbrook ES - Installation of Switchgear	P.002083-ELE	Sarah Leonardi	5A-Construction	Replacement of existing switchgear.	Switchgear reconfiguration drawings have been approved by the building department, coordination of work on-going.	0%	0%	Drawings have been completed and Building Department have given the approval to proceed.	NTP cannot be issued until funding is available in next FY.	No Risk	
Meadowbrook ES - SMART Program Renovations	P.002083	Sarah Leonardi	7-Final Completion	Test & Balance: Buildings 3, 6, 7, 8, & 78 Exterior Lighting: Building 6, 7, 8, 12, 13, 16, & 78 Selective Demolition: Building 1 & 6 Exterior Windows: Building 3 & 6	No changes to this reporting period. . Pending PCO-5 in scheduler review for final financial adjustment and PCO 8 Extended CA Services in AE court to submit scope backup for each item separately. The 110B was exec 6/15/2023. The 209 executed by the building department on 03/18/20204.	75%	99%	All work has been completed. 110b was fully executed on 6/15/2023.	None this reporting period.	No Risk	

New River Middle School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
New River MS - SMART GOB Renovations	P.001710	Sarah Leonardi	5B-Construction	Re-roofing: Buildings 1 and 2 (re-roofing and partial deck repair/replacement.) Exterior Painting: Building 1 & 3 HVAC and Electric Improvements: Buildings 1 (Replace mini-split AC, water source heat pumps, rooftop condenser units, and testing and balancing), 2 (Replace eight water source heat pumps), and 3 (Replace 12 water source heat pumps, condensate piping, and Testing and balancing).	1. All project scopes are complete except the air handler replacement, which is being descoped. 2. The A/E defaults on its contract and refuses to prepare an ASI and the 1770 substantial completion forms.	56%- taken from Sov	68%	No Change in status from previous month.	1. The humidity control drawing noted a heat recovery system that was not designed. A/E must issue an ASI for the contractor to proceed with the work. 2. The A/E has defaulted on their contract and refuses to perform contract administration, including ASI and the 1770 substantial completion forms. The A/E has submitted a claim.	Medium	1. A/E needs to prepare an ASI to add the heat recovery system, 2. District's General Counsel stated that a negotiation meeting has been scheduled.

North Andrews Gardens Elementary School

North Andrews Gardens ES - SMART Program Renovations	P.001890	Sarah Leonardi	5B-Construction	Re-roofing: Buildings 1 through 7 Aluminum Covered Walkway Repairs Exterior Doors Replacement: Building 4 Exterior Paint: Buildings 5 & 6 Fire Sprinklers: Buildings 2, & 3 HVAC Improvements: Buildings 2, 4, 7 & 8 Test & Balance: Buildings 1, 2, 3, 4, 5, & 6	- AHU (air handler unit) 2-1 Installed with permission to energize. - AHU 2-2 GC has began replacement with use of swing space. - Required chain link fence installations complete; for FDC locations. -Completed installation of AHU 2-2. -Completed installation of AHU 2-4.	93%	93%	- AHU (Air handler unit) 2-1 complete - AHU 2-2 in progress - Required fencing installations complete; at FDC locations. -Completed the installation of AHU 2-2, Contractor will begin work on AHU 2-4. - Completed the installation of AHU 2-4	no issues	Low	TIA has been submitted for review.
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North Side Elementary School

North Side ES - SMART Program Renovations	P.001992	Sarah Leonardi	5B-Construction	Roofing on Buildings 2, 3, & 8 HVAC improvements in Buildings 1, 3, 8, & 9. New chiller installation.	The project is currently on hold due to the termination of AE. The current status of the roofing construction is listed below: Bldg 2: The mechanical stands need to be replaced. This building has no other roofing work. VFDs are installed, and electrical work is in progress. Bldg 3: Demo/temp completed. Curb installation is in progress (pending the Building Department's approval of the attachment method). MEP (chilled water lines) demo/installation is in progress (old stands were removed; new stands were installed). Skylight covers are pending the Building	99%	97%	-Complete VFD relocation work and call for final inspections. Contractor is currently completing the electrical/control work for the VFDs. VFDs have been installed. -Complete installation of the new curbs, skylight covers, CWP, and roofing on Bldg 3. These items are pending approval of RFIs/ASIs that are on hold due to the lack of an AE. -Install two goosenecks (in fabrication) on Bldg 7 and install whitecap. -Install roof hatch railings on Bldg 8. -Call for roofing final inspections. -Prepare 110B once finals have passed.	1. Unforeseen Condition - Building 3 roof deck could not support designed LWIC. 2. The submittal approval of the roofing binder was delayed. 3. Unforeseen Condition - abandoned skylights boarded off. 4. Received complaints from the school that the installed unit ventilators are leaking. 5. No mechanical subcontractor. 6. CCD issued for change to Poly ISO Subcontractor refusing to start work. 7. A representative from the City of Fort Lauderdale Parks and Recreation Dept. notified PMOR that they will be initiating construction at Warfield Park, located adjacent to the west side of North Side ES. This may limit construction	Medium	The contractor has submitted a TIA. The TIA was denied after multiple requests for contractual supporting documentation. 1. Resolved: Design changed to Poly ISO. 2. Resolved: Eleven (11) reviews. Initial submittal 8/21/19 final approval 05/19/23. 3. Resolved: Skylights will be buried under the new Poly ISO. 4. Resolved: The PPO contractor was not performing routine maintenance of draining the condensate lines and changing filters. PMOR reviewed with PPO; maintenance has been performed, and there is no "leaking."
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>Department's approval of the cover method. The curbs, chilled water lines, and skylight covers require AE/EOR work before construction.</p> <p>-Bldg 7: Demo/Temp completed.</p> <p>-Bldg 8: The roof is complete except for installing roof hatch railings.</p>				<p>access to Bldgs 3 and 8, as this is the only way to access these buildings.</p> <p>8. As of April 2024, the AE for this project has ceased operations. There is currently no AE in place to address project issues (e.g., RFIs, ASIs, etc.), which has caused the project's progress to stagnate.</p>		<p>5. Resolved: The mechanical subcontractor has mobilized.</p> <p>6. Resolved: PMOR Roofing Consultant met with the roofing subcontractor and has agreed to mobilize.</p> <p>7. Resolved: PMOR has requested a schedule, plans, and scope of work from the Parks Dept. to coordinate work. The Parks Dept. indicated that their work should not impact the roofer's ability to load materials on Bldgs 3 and 8 roofs.</p> <p>8. Unresolved: The former AE has been willing to perform certain minor review tasks; however, a permanent replacement is needed for the project to move forward (structural design for Bldg 3 curbs attachment method, CWP stands attachment methods, and skylight covers attachment methods).</p>

Northeast High School

Northeast HS - New Addition and Renovations to Building 12 SMART Program	P.002301	Sarah Leonardi	5B-Construction	<p>New 2- story classroom addition, building #29, and 1-story Flex Lab, Building #30, both tilt-up construction with the complete HVAC system. Renovations to Building #7 P.E. Locker Rooms and Building #12 new football locker room, flex and support spaces, ROTC classrooms, office, storage, and support spaces. New building CEP two (2) air-cooled chillers and associated underground piping, pumps, and VFDs. Demolish Buildings 8, 9, 10, 11 & 27. Parking lot modifications.</p>	<p>No changes this reporting period. This project has several failed inspections. The 110B to occupy cannot be submitted with all of these deficiencies. The deficiency list are attached to the inspection request. Several PCO have been created mostly due to unpredictable escalation between time of bid and NTP. Building 12 occupancy being allowed by the AHJ Destructive asbestos testing for buildings 8, 9, 10 and 11 to begin April 1, 2024. Building 27 demolition to take place week of 4/1/24 Building 7 RTU installed at permission to energize inspection.</p>	94%	94%	<p>Asbestos abatement destructive testing to begin on April 1, 2024 in buildings 8, 9, 10 and 11. Building 7 RTU's installed. Demolition of building 27 to begin week of 4/1/24.</p>	<p>1. Building 12 occupancy allowed by building department but still requiring the fire protection to be installed. AHJ won't accept NFPA 101 alternative method for determining fire sprinklers computation which determine no fire sprinklers are required.</p> <p>2. Downspouts drain over walkway, roofing was installed under GOB project.</p> <p>3. Once buildings 8, 9, 10 and 11 are demolished there will be no covered walkways between buildings 17 and 85. There is no covered walkway for this area in the scope of work.</p>	Low	<p>A DCO and PCO to be initiated to install the fire protection in building 12. A temporary covered walkway to be installed between buildings 17 and 85. A PCO is being submitted to reroute downspouts. GC to install extended partitions in shower area.</p>
Northeast HS -	P.001684	Sarah Leonardi	5B-	Renovations Scope Of Work:	Fire alarm certification is	92%	93%	The schedule update shows	AE is out of business,	High	PMOR is negotiating with

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
SMART Program Renovations			Construction	Re-roofing Buildings #1, 2, 3, 5, 6, 7, 12, 15, 17, 25, 85 & 86. Exterior door & window replacement. Complete fire alarm system replacement. Fire sprinkler upgrades at Buildings 1, 3, 4, 5, 6 and 7. Selective ceiling replacement for fire sprinkler installation. ADA restroom renovations of restrooms 101 & 102, 117 & 119 and Building #3 restrooms 189, 191 and 194. Renovation of Building #1 Life Science S.T.E.M. Labs rooms 142 & 153, 146 Teacher planning. Building #3 Culinary STEM Lab room 194 with associated food service equipment. Building #3 Fabrication STEM Lab. Building #4 Auditorium mechanical, electrical and controls upgrades. Music Building #5 renovations. Electrical work to support new HVAC systems. HVAC SOW: Building 2 chiller replacement, various AHU replacement, Digital Direct Controls & EMS upgrades. Test and Balance.	99% complete for the entire campus. After meeting with the building department, NFPA 72 inspections will commence during the upcoming period. The Fire Sprinkler system campus-wide has been completed, and final inspections will follow. After meeting with the fire chief, I learned that F/S sprinkler protection is necessary under the covered walkways in Buildings 4,5, and 6,7, which will delay the completion of the fire sprinklers. Building 2- Roofing cap sheet and flashing are ongoing. Building 4-The Contractor has agreed to move forward with replacing the smoke vents. We should see some progress on this item during the upcoming month. Building 5-Mezzanine Shop Drawings were rejected because they did not have the wet stamp, EOR, or AE. Their lack of involvement in the project is delaying all aspects. Building 7 - Roofing cap sheet and flashing are ongoing.			no major progress on the project. The lack of the design team is really affecting the project as it reaches the completion stages. The contractor was able to progress on the fire alarm and fore sprinkler certification and final inspections will follow. Smoke Vents replacement at building 4 will commence at the risk of the contractor.	jeopardizing every project process: PCOs are not getting approved, pay applications are not being processed, etc.		another A/E to replace the current AE.

Oakland Park Elementary School

Oakland Park ES - SMART Program Renovations	P.001895	Sarah Leonardi	5B-Construction	Roof Replacement: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11 & 13. Replacement of Exterior Lighting: Campus-wide Roofing tile in selected areas Electrical Upgrades: Campus-wide (including the replacement of Switchgear and Distribution Panels and AHU's) RTU replacement at building	General Contractor (GC) has been working on correcting all the deficiencies that need to be addressed to obtain commissioning and mechanical finals.	97%	96%	Construction schedule calls for substantial completion to be completed by 2/21/25. Project Manager on record (PMOR) is currently working with GC to have all work expedited and push forward the substantial completion to a sooner date.	Electrical panel in building 11 failed inspection due to not having a main disconnect.	Low	Contractor is to install a main disconnect switch in the existing panel once the ASI is approved by the building department.
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Riverland Elementary School

Riverland ES - SMART Program Renovations	P.001987	Sarah Leonardi	6-Substantial Completion	1. Air Side Duct Work & Ancillary Equipment: 2. HVAC Equipment Replacement:	No changes to this monthly reporting. Due to the entire project failed inspections the certificate of final	80%	98%	no update	none this reporting period	No Risk	
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				3. Reroofing and capping: Buildings 1, 3, 4, 5, & 6-100% complete	inspection (209) cannot be processed. This project has several pending deficiencies since 11/20/2023 one of which the canopy leaks by the cafeteria, the rooftop condensers, missing sidewalk sections which was to be replace and paint entire building where the scuppers were altered. There are no updates on scheduled inspections at this time last Periodic Observation Report was in May 2024 which states no workers on site at the time of the visit. The 110B was executed on 12/08/2023.						

Seagull Alternative High School

Seagull Alternative HS - SMART Program Renovations	P.001951	Sarah Leonardi	5B-Construction	Building Envelope Roofing Improvements: Buildings 1, 2 & 3. Wall Painting: Building 1 ADA Restroom Renovations: Building 1 Media Center Renovations: Building 1 including new flooring Fire Alarm improvements: Campus-wide Bldgs.1, 2, 3, 4 & Portables HVAC AHU Renovation in the Cafeteria HVAC Test & Balance: Building 1	Building 1 roofing has been completed, with only 2 line jack pending installation. Building's 3 roofing is also finished, with just 3 shingles in need of repair. The connection of the downspouts to catch basin is currently in progress. The Fire Alarm work is at 95% completion. PCO#9 was approved in CORP granting 1192 days for the GC, the invoice will be submitted accordingly.	93%	93%	1192 days were approved by COPR under PCO#9.	The fire alarm revised shop drawing had a comment from a reviewer without any reference to a code or SBBC spec, this is holding the progress of the fire alarm scope of work.	Low	The GC will resubmit the shop drawing with a response that the work was done in compliance with the code and SBBC spec.
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Sheridan Technical High School

Sheridan Technical HS - SMART Program Renovations	P.002128	Sarah Leonardi	5B-Construction	-Roofs carve-out, Bldgs. 1 & 2 and their associated Mechanical Rooftop units. -Bldg. 1 is a Hurricane Shelter and must be approached with caution. -This is a D/B/B project. The AE is Laura Perez and Associates. -The building permit was issued on 6/2/23.	The current approved roofing sub-permit is tied to the existing main GOB permit. There is additional GOB work related to that permit that is non-roof related. Therefore, we are in the process of transferring the "below-roof" work (controls, duct installation, etc.) to a CSMP mechanical contractor. This is being done in order to close the permit once the	70%	78%	-We are in the process of descoping the "below-roof" work (controls, duct installation, etc.) via PCO-10. This is being done in order to close the permit once the roofing work has been completed. ASI#1 for the descoping of the below-roof mechanical work was negotiated on 5/16/24 and the negotiation team agreed that the ASI could be submitted to the Building	1) The upper portion of Bldg 1 is a hurricane shelter. 2) The HVAC controls are part of the approved permit plans; however, this is not to be part of the roof carveout scope. 3) The roofing sub-permit is tied to the main permit, which includes work related to the HVAC controls; therefore, the roofing work cannot be finaled if the controls work is not completed.	Low	1) Resolved: Work on the upper portion of Bldg 1 cannot be done during hurricane season. Work was initiated in mid-December 2023 to avoid hurricane season. 2) Resolved: The below-roof work will be performed by a separate CSMP mechanical contractor under a new permit. 3) We are in the process of descoping the "below-roof"
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					<p>roofing work has been completed.</p> <p>-6/6/24: AE submitted 01770b, c, and d forms.</p> <p>-6/25/24: The R02 ASI#1 was submitted to the Building Dept. for review. The current construction is listed below:</p> <p>Bldg 1 Upper Roof: Demo/Temp Roof completed. LWIC/base sheet/interply/white cap have been completed. Metal work is nearing completion. Mechanical equipment installations completed. Tie-downs pending.</p> <p>Bldg 1 Lower Roof: Demo/Temp Roof completed. LWIC/base sheet/interply/whitecap have been completed. Mechanical and metal work are in progress.</p> <p>Bldg 2: Demo/Temp Roof completed. LWIC/base sheet/interply/whitecap have been completed. Mechanical work is in progress.</p>			<p>Dept. for review. ASI#1 came back from the Building Dept. as Revise & Resubmit on 5/28/24. The revised (R02) ASI#1 was submitted to the Building Dept. on 6/25/24.</p> <p>-Bldg 1 Upper Roof: Complete equipment tie-downs, hatch railings, ladder extension, and collector heads/downspouts.</p> <p>-Bldg 1 Lower Roof: Complete metal work.</p> <p>-Bldg 2: Complete metal work.</p> <p>-Obtain final inspections.</p> <p>-Prepare 110B.</p>			work (controls, duct installation, etc.) under PCO-10. This is being done in order to close the permit once the roofing work has been completed. ASI#1 for the descoping of the below-roof mechanical work was negotiated on 5/16/24 and the negotiation team agreed that the ASI could be submitted to the Building Dept. for review. ASI#1 came back from the Building Dept. as Revise & Resubmit on 5/28/24. The revised (R02) ASI#1 was submitted to the Building Dept. on 6/25/24.

Stephen Foster Elementary School

Stephen Foster ES - SMART Program Renovations	P.002067	Sarah Leonardi	8-Financial Closeout	<ul style="list-style-type: none"> - Aluminum covered walkway replacement - Fire alarm system upgrades (campus-wide) - Re-roofing Buildings 1,2,3,4,5,6,7,8,9,11,12,13 - HVAC renovations: 4 RTUs, 16 Unit Ventilators, 6 Air Handler Units, 1 Mini-Split, 2 condensing units, 1 kitchen exhaust fan, 1 Make Up Air unit, and roof equipment tie-downs. - Test & Balance - Media Center Interior Improvements 	<p>Pending response of the current actors to approve or provide other recommendation on PCO-16 CA fee request in the amount of \$18,532 and 254 days at a rate of \$72.96 / CA day. The GC submitted their final retainage and was approved by the board.</p> <p>The Certificate of Final Inspection (209) was executed on 04/04/2024. The 110B was executed by the building department on 12/19/2023.</p>	50%	99%	Project scope of work completed.	No issues or concerns.	No Risk	none
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Stranahan High School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Stranahan HS - Cafeteria Additions / Renovations	P.002163	Sarah Leonardi	5B-Construction	New Stranahan HS Cafeteria Addition (23,950Sf +/- to serve 800+ students) based on prototype/reuse of Cafeteria Building Design based on Miami Palmetto HS Cafeteria Building. Site Adaptation coordination is included as a Supplemental Services.	Interior Dining Hall - Finishing and priming ceilings/soffits Kitchen - Quarry Tile Flooring in progress; wall tile work in progress; ACT framing in progress; Kitchen equipment delivered and installed Lounge - Floor Tile in restrooms Exterior - irrigation completed in all areas; landscaping in progress; disconnects at receiving yard installation in progress	81%	85%	The critical path of the project is installing drywall, finishing, painting, and flooring.	Contractor has had difficult passing some building department inspections.	Low	PMOR is working with working actively with CMAR leadership to resolve the inspection issue(s).
Stranahan HS - SMART GOB Renovations	P.001683	Sarah Leonardi	9-Closed	-NTP: 8/31/18, SC: 1/15/21 -Roofing Replacement for Buildings 1, 2, 3, 4, 8, 9, 10, 11, 13, 14, 17,18, 20, 21, and 22. -Air Handler Replacements in Buildings 1, 2, 4, 5, 6, 7, 9, 10, 13, 14, 17, and 21. -Fire Alarm Complete Replacement of Campus. -Electrical Improvements to the main Switch Doghouses on-site. -Media Center (MC) and STEM lab improvements in Buildings 4, 6, 20, and 23. -Fire Sprinkler additions to Buildings 1, 2, and 9.	-No activity. The CMAR for this project was terminated and the project closed. All future work is being conducted by a CSMP contractor under P.001683-RC1.	100%	100%	The CMAR for this project was terminated and the project closed. All remaining work is being conducted by a CSMP contractor under P.001683-RC1.	The CMAR for this project was terminated and the project closed. All future work is being conducted by a CSMP contractor under P.001683-RC1.	Low	The CMAR for this project was terminated and the project closed. All future work is being conducted by a CSMP contractor under P.001683-RC1.
Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9	P.001683-RC1	Sarah Leonardi	5B-Construction	Reroofing Bldgs 2A, 2B, 2C, 8, & 9; Demo/Construction of Bldg 6 Kiln Room; and Installation of the Bldg 4 exfiltration system. The Board terminated the former CMAR on 8/8/23 (P.001683). A new CSMP GC has been selected to complete the work.	Below is the current construction status: -Bldg 2A: Demo/temp completed. LWIC completed. Base sheet/interply completed. Whitecap completed. Metal work completed. -Bldg 2B: Demo/temp completed. LWIC completed. Base sheet/interply completed. Whitecap completed. Metal work completed. -Bldg 2C: Demo/temp completed. LWIC completed. Base sheet/interply completed. Whitecap completed. Metal work completed. -Bldg 4 (Counter flashings, downspouts, &	42%	52%	-Complete new Kiln Room construction. -Complete Bldgs 13/14 downspouts. -Complete Bldg 4 Exfiltration downspout connections. -Complete sprinkler system repairs. -Complete open inspection closeouts. -Complete final inspections. -Prepare 110Bs for all buildings once finals pass.	-None at this time.	No Risk	None.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>drainage/exfiltration only): Counterflashing completed. Exfiltration work completed.</p> <p>-Bldg 6 (Kiln Room only): Demo completed for former Kiln Room. Former Kiln Room door abandonment completed. Former kiln room pad replacement completed. Demo of replacement Kiln Room/former storage room completed. Duct work installation for new Kiln Room in progress. Completion of kiln room pending review of all submittals, which are being reviewed by the AE.</p> <p>-Bldg 8: Demo/Temp completed. LWIC completed. Base sheet/interply completed. Whitecap completed. Metal work completed.</p> <p>-Bldg 9: Demo/Temp completed. LWIC completed. Base sheet/interply completed. Whitecap completed. Metal work completed.</p> <p>-Bldg 13: (Gutter/Downspouts only): In progress.</p> <p>-Bldg 14: (Gutter/Downspouts only): In progress.</p> <p>-Sprinkler System Repair: Former CMAR damaged a zone controller. Repairs are in progress.</p> <p>-Open Inspections: GC is currently addressing all open/failed inspections for completed work.</p>						

Sunrise Middle School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Sunrise MS - SMART Program Renovations	P.001819	Sarah Leonardi	6-Substantial Completion	Re-Roofing and Roof Top Equipment: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 15 & 16 Electrical Improvements: Covered Walkway Lighting, Replace Building Mounted Lighting, Emergency Exit Signs, New Disconnect and Fire Alarm Devices, and New Wiring for new Equipment. Replace exterior Dry Type XFMR: Building 4 HVAC Improvements: Buildings 1 (1-AHU), 1 - Gymnasium (Supply Fans), and 4 (2-AHU), Safety / Security Upgrade	No changes to this project phase this reporting period. The GC submitted their invoice and was returned to for RRR. The TIA is in A/E review. Rejection Letter was sent to FICE for their most recent claim. The 110B has been fully executed 11/30/2022.	75%	99%	PCO-8 DCO - Construction Administration Services Increased- PM Negotiate Design Change - OR Entitlement PCO 12-CPCO/CUD - Time Extension- Corp. Chair verify	None this reporting period	No Risk	

Virginia Shuman Young Elementary School

Virginia Shuman Young ES - SMART Program Renovations	P.002000	Sarah Leonardi	5B-Construction	Roofing Improvements: Building 1, 2, 3, 4, 5, 6, 7, and 8. Fire Alarm Replacement: Campus-wide. Mechanical Improvements: Building 1, 3, 4, 5 & 6 (including Air Handling Units, mini-split, fan coils units).	PDF shop drawings approved by AE. Waiting on hard copies from GC. No new work on going this summer. GC working on clearing up all their failed inspection tickets.	89%	93%	Fire alarm PDF shop drawings approved by AE. Waiting on GC to deliver hard copies to GC. GC working on clearing up failed inspection tickets. GC failed to provide SIS and Schedule updates	Fire Alarm shop drawing delaying the progress.	Medium	PMOR will push GC to deliver hard copies to AE before 7.4.24
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Whiddon Rogers Educational Center

Whiddon-Rogers Education Center - SMART GOB Renovations	P.001711	Sarah Leonardi	5B-Construction	Re-roofing Buildings : 1, 2, 3, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, 16 and 17. Interior renovation of Media Center. Fire Alarm System replacement. HVAC Mechanical renovation. (3 DX Split Systems, 4 Package Units, 14 CHW AHUs, 17 EDHs, 6 EFs) Aluminum-covered walkways repair and replacement. (Currently being de-scoped) Covered walkway Electrical lighting fixture replacement.	Roofing: -Buildings beyond 93% completion: 1, 1B, 2, 2B, 3, 5, 6, 7, 8, 15, 16, 17 -Ongoing buildings: 4, 9, 10, 11, 12, 13, 14 (Delayed due to HVAC) -Scattered incomplete sections of roofing across all buildings. Interior renovation of Media Center. -Interior Renovation Complete -Door /door hardware replacement pending, waiting for approval of schedule Fire Alarm System replacement. The fire alarm system replacement is 85% complete, but multiple inspection comments	70%	81%	The roof work is 93% complete, pending the canopy area around the RTUs The fire alarm is at 85% Media center is 100% complete kitchen duct work installation is 100% complete Mechanical unit replacement is 32%	1. GC severely delayed from substantial completion of work. 2. Multiple FA inspection tickets request new devices not on the plans. This will hinder the completion of the FA system. 3. The new A/C Units in the kitchen are turned off because they are not connected to the old F/A system per the scope. The new F/A system is not operational, and the kitchen is experiencing high temperatures.	Medium	1. GC has a time impact request under review. Additional delays will be required. 2. There is no risk mitigation strategy. GC will continue to call inspections and fail and request that the inspector put new devices in the ticket. After all devices per the drawings are installed, a comprehensive list of devices will be generated and submitted for PCO. 3. The District is providing one additional 5-ton spot cooler. The PPO will attempt to connect the two new package units to the old FA Panel.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>requested additional devices not be on the drawings.</p> <p>HVAC Mechanical renovation. (3 DX Split Systems, 4 Package Units, 14 CHW AHUs, 17 EDHs, 6 EFs)</p> <p>-6 of 6 EFs complete -4 of 4 Package Units complete -6 of 14 CHW AHUs Complete. 7 Underway. -0 of 3 DX Split Systems complete. -Building 4, 9, 10, 11, 12, 13, 14 CHW AHU in progress</p> <p>Aluminum-covered walkways repair and replacement. -Currently being de-scoped</p> <p>Covered walkway Electrical lighting fixture replacement.</p> <p>-26 canopy light being de-scoped -All other work complete.</p>						

Wilton Manors Elementary School

Wilton Manors ES - SMART Program Renovations	P.001917	Sarah Leonardi	5B-Construction	<p>Re-roofing: Buildings 1, 2, 3, 4, & 5. Covered Walkway Replacement/Renovations Exterior painting (performed by PPO). Fire Alarm System Replacement: Campus-wide. HVAC Improvements: Buildings 1, 2, 3, & 4.</p>	<p>1) The Contractor who worked on roof penetrations, sealing them with stucco and painting, completed the work during spring break. 2) Bldg. 3 Overflow roof drain: Through the roof penetration, final connections of the drains will be completed during summer break. 3) Ship Ladder: The existing ladder was replaced during spring break; however, the inspector required additional bracing, which will be completed during summer break. 4) Chiller 3-2: Complete</p>	86%	89%	<p>All work will be substantially completed during spring break; however, the walkway canopies will be pushed off until summer break 2024 since they are not being descope as originally requested. 1) The Contractor made little advancement during this period but has not supplied a schedule for 2 over 1 month after being requested numerous times. 2) Progress was made in roughing the new fire alarm conduit and device boxes in all buildings, and we are waiting for credit for the original work before we approve the PCO's move to</p>	<p>1) The low-voltage subcontractor is ready to start work but is delayed by the contractor not resubmitting the walkway canopy submittal. The contractor needs his submittal approved by AE and BLDG. Dept. before we can move forward with this work. Work needs to be completed during summer break. The low-voltage sub will start work on the walkway canopy on 6/12/24. 2) The Testing and Balancing (T&B) of new Mechanical HVAC equipment must be commissioned before the end of the 2024 summer break. 4) The contractor has been delayed in requesting final</p>	Medium	<p>1) Low voltage contractor to complete the final stages of powering up the FA panels with the newly approved drawings. 2) The contractor delayed the T&B, which will now need to be completed during summer break to be completed by the school opening. 3) Reinspecting has been rescheduled once the FA panels have been powered up according to the revised plans. 4) Revised electrical plans were approved and delivered to the site on 4/5/24. 5) The contractor is scheduled to resubmit the canopy submittal on 5/15/24.</p>
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C.1 Monthly Project Update (MPU) Report District 4



Appendix C.1-4 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 4											
Broadview Elementary School											
Broadview ES - SMART Program Renovations	P.001638	Lori Alhadeff	5B-Construction	Electrical Panel Replacements: Building 1 Fire Alarm: Building 1 Conversion of Cafetorium to Music Room: Building 1 Existing Art Lab Renovation: Building 1 Existing Media Center Renovation: Building 1. HVAC Replacement: Building 1 Test & Balance: Buildings J, 2, 5, 7, 8 & 85, Electrical Panels Replacement: Building 1 Reroofing: Buildings 1, 2 & 85	Powering up reset RTU's, FA panel programming, LWIC and roofing completion	91%	92%	FA programming ongoing. Electrical for RTU's that were reset ongoing and should be started late this week. LWIC and roofing ongoing. GC issued a claim for the delay of the LWIC as well as cost increase.	Progress is slow but steady. Claim issued for delay of LWIC in process	Low	Stay on top of GC to push things along.
Challenger Elementary School											
Challenger ES - SMART Program Renovations	P.002040	Lori Alhadeff	5B-Construction	Fire Alarm Replacement: Building 1 Conversion of Existing Space to Music and/or Art Lab(s) Music Room Renovation Re-roofing: Buildings 1, 2 & 4 HVAC Improvements: Buildings 1, 2 & 4	The 110b has been submitted in December. Final Building Failed and is being recalled.	99%	98%	Awaiting final building inspection. This project is 100% completed by G/C	The inspector refuses to do a final inspection until a ASI states descoped work.	Low	The approved ASI states removed from scope approved. Contacted A/E to resubmit ASI that states requested header Descoped.
Coral Glades High School											
Coral Glades HS - New Auditorium Facility	P.002950	Lori Alhadeff	4-Bid & Award	Design and Build a New 20,000 SF Auditorium Facility with 800 seats, and a Black Box second theatre space. Hire a Design Criteria Professional to make a Schematic Design Package. Work with PWS to obtain Design Build companies' qualifications and rank them. Solicit proposals from vetted design-build companies and complete the design and build the project.	By June 30th, AECOM requested the Executive Director's direction on a range of issues that were not addressed. The issues are: 1) Clarification of aligning project scope reduction to make SBBC budget request and added Black Box theatre coordinated or direction of modifications needed to lower the Atkins cost estimate. 2) Delivery method Design Build will remain or be replaced with Design Bid Build and CMAR. 3) Re-confirm the need for approval to advertise the	10%	13%	Project Manager needs Owner direction on the delivery system and associated project schedule to follow. This is a DEFP project.	1) PWS has delayed receiving RFQ Division 00 and 01 Specification documents. We don't have owner-reviewed RFQ documentation with the legal department's signoff of the Design Build, nor is there a pre-determined time anticipated for this review and approval. 2) Pre-construction has raised design concerns that need to be addressed now or with the Design-Build entity that will most likely make these changes. 3) CPCM cost estimate is over budget for 2022. 4) The Owner has another project called the EHPA	Medium	1) Procurement Warehouse Services (PWS) has shared examples of DIV 0 & DIV 1 Hire Design Build documentation. PWS has requested feedback from the BCPS Executive Director regarding the 2-step RFQ process. The Project Manager needs to clarify with the Executive Director the 2-step process timing for RFQ, Shortlist, and QSEC. They acquired two versions of RFQ Documents to hire a Design Builder. The team will evaluate and set meetings with PWS, Legal, Goals Setting Committee, and Pre-Construction to

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					Owner's selected delivery method. 4) Confirmation of EHPA project layout, timing, and funding.				Emergency Generator, which has sought funding from Broward County for multiple years. 5) Pre-construction shares that the school campus is land that the school leases and municipal approval should not be an issue. The Project Manager is aware of another project's permit for a grandstand, but that was not the case.		advance BCPS formatted RFQ documents for hiring a Design Builder. 2) On April 30th, the Project Manager issued a written full status review for the Owner's direction on proceeding. The pre-construction concerns should be addressed after the owner gives directions on the confirmed delivery system. 3) Project cost estimate overrun is unforeseen, and direction from the Owner for alignment with the program was issued. 4) The Pre-Construction Department advises that the timing of the EHPA Emergency Generator should have little effect on the Auditorium project. 5) The Project Manager should coordinate with Facilities and Real Estate, which should possess and evaluate the lease.
Coral Glades HS - SMART Program Renovations	P.002080	Lori Alhadeff	8-Financial Closeout	Re-Roofing: Building 1, 2, & 3 Test and Balancing: Building 1 MEP support for Re-roofing: Buildings 1 & 3. Remove and Reinstall the Existing Lightning Protection System: Buildings 1, 2, & 3 Test and Balancing: Building 4	No changes to this phase. Pending PCO-8 - TIA in OR court to be approved. The A/E submitted their invoice and returned for revision. The GC submitted a letter of Material Escalation from the roofing manufacturer. The 110B executed 5/2/2023, the Certificate of Final Inspection (209) was fully executed 10/25/23.	90%	99.8%	1. Signed 110b	None at this time.	No Risk	

Coral Springs High School

Coral Springs HS - SMART Program Renovations	P.001765	Lori Alhadeff	5B-Construction	Provide additional Sprinkler heads in selected rooms of Building 1. RE-Roofing and related repairs to Buildings 1,2,4, and 10. Painting Exterior Walls on Buildings 2,4,10, and 11 Restroom renovations at 630a & 630b. Renovate STEM Labs and advanced Culinary Kitchen in	BUILDING 1 WORK 1. Renovation Restrooms 630 A&B BUILDING 2 WORK 2. Replace switchgear, 3. Remove Existing Chillers #1 and #2 4. New Generator and demo existing Generator	65%	87%	1. Continue renovation of Building 1 Restrooms 630 A&B 1a. Need ASI for removing existing hard ceiling and supporting new ceiling. 2. Make final connections from Switchgear to FPL Vault	1. Restrooms 630 A&B unforeseen issue with the existing wall that divides supporting the existing ceiling. To demo wall will require demo of the ceiling. In addition, ceiling must be demolished as no safe way to install more hangers through the hard deck (some times called smoke lid)	Low	1. AE is developing an ASI to revise the ceiling in the bathrooms which will necessitate a change order from the CMAR. Weather did cause some of the delay with the Underground Pipe and Cooling Tower support work.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Building 3. HVAC improvements and Chiller replacements Electrical improvements throughout.	(has not started), ASI for location just approved). 5. FPL shutdown July 17 and 18. 6. Demo boiler room all equipment Building 2 7. Layout housekeeping pads for Chillers, pumps, hot water tank and heat exchangers 8. Demo Cooling Tower and supports. 9. Install and power up Temp Chiller			3. Install new chillers, pumps, and connect piping. 4. Install new heat exchanger, hot water tank and piping. 5. Layout, housekeeping pad, install new Emergency Generator 6. Install Panel CR and VFD's 7. Final FPL Vault shutdown No SIS or Schedule provided.	while the existing ceiling is in place. 1a. EOR/AE looking into an engineering solution to support the walls from the existing exterior rooms walls and the new center dividing wall with beams/trusses/orther. 2. Estimated by PMOR that GC is 2 weeks behind.		GC many still be able to recover. 2. The GC has begun working Saturdays to recover.

Coral Springs Middle School

Coral Springs MS - Provide Fire Sprinkle	P.000441	Lori Alhadeff	5B-Construction	Fire Sprinkler Protection System: Building 1 (Approx. 146,000 sq.ft.)	No additional work performed from visual inspection(s).	55%	67%	GC provided Schedule, see attached.	1. The fire sprinkler system connection to the city line permit has expired. 2. The fire sprinkler work has fallen behind schedule because the Contractor was running the work with the renovation project. 3. AE is out of business, jeopardizing every project process: PCOs are not getting approved, pay applications are not being processed, etc.	High	1. & 3. The PMOR continues working to hire a replacement for the AE that has gone out of business. 2. The GC has started work ahead of the renovation.
Coral Springs MS - SMART Program Renovations	P.001979	Lori Alhadeff	5B-Construction	Re-roofing at Building 1. Re-painting at Buildings 1,3,4,5, and 6. HVAC Improvements- Component Replacement at Buildings 1,4 and 5. Media Center Improvements & ADA Restrooms Renovations at Building 1.	Work continues in Area 1 (locker room and corridors); Plaster application completed; tile repairs remaining. Work to be done in Restrooms 221 & 222, pending RFI 82 Response to resume work. Exterior painting of East and South Elevations is in progress. Mechanical Room 170a is a work in progress; framing and AHU installation are in progress.	50%	64%	GC provided Schedule, see attached.	1. Roof deck replacement scope is pending Board Approval.	Medium	1. The contractor is to continue work on areas unaffected by roof deck replacement.

Coral Springs Pre K-8

Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler	P.001923	Lori Alhadeff	5B-Construction	Fire Alarm System Replacement: Campus-wide Fire Sprinklers: Building 1 and civil underground water line tie-in. ADA Restroom Renovations: Building 1 (Rooms 155 & 156).	- Fire Alarm (FA): shop drawings were approved on June 20th. GC started underground FA work and passed one inspection. FA system is ongoing in Building 6. Fire Sprinkler: The	66%	75%	- Restrooms: partitions to be fixed due to some dents. - Fire Alarm: FA work is ongoing in Building 6. FA underground installation is ongoing.	1. Project won't finish in April 2024 due to additional FA devices requested during the review of FA shop drawings. Shop drawings needed to be resubmitted a few times to the Building Department as there were comments during every	High	1. A meeting with the Chief Fire Official needed to happen to resolve the issue with the comments. Due to no AE available, the vendor BASS United was given permission to upload comments into ISS, but they
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>patchwork inspection for the fire sprinkler above the ceiling was completed and passed on 5/23/2024. The final building inspection is pending.</p> <ul style="list-style-type: none"> - The final electrical inspection is pending until the FA system is completed. <p>Restrooms 155/156: The inspector requested that the partition doors be replaced as they were damaged. The partitions were installed, but they arrived damaged again, so another replacement needs to be done.</p> <ul style="list-style-type: none"> - CC has been removing workers without badges from the School. GC has been informed to check that all their workers/subcontractors have badges. 				<p>submittal.</p> <p>2. AE is out of business, jeopardizing every project process: PCOs are not getting approved, pay applications are not being processed, etc.</p>		<p>haven't provided them. They haven't been approved yet during May 2025. PMOR requested TIA from GC. GC submitted a PCO for a time extension. The process is on the AE step, but the AE is no longer working on this project.</p> <p>2. The PMOR is negotiating with another AE to provide the remaining services needed to close the project.</p>
Coral Springs Pre K-8 - SMART Program Renovations	P.001982	Lori Alhadeff	5B-Construction	<p>Building Envelope Improvements-Re-roofing at Buildings 2, 4 & 5.</p> <p>Building Envelope Improvements-Exterior painting at Building 1,3,4,6, & 78.</p> <p>HVAC Improvements at Buildings 1,3,6 & 85.</p> <p>Media Center Improvements at Building 1.</p>	<ul style="list-style-type: none"> - Media Center, Building 1: PCO-12 was approved and the carpet was installed. Ductwork is in process. - Building 6: demolition of existing ductwork, started installation of new ductwork, chiller yard pipes are being insulated, AHU was installed in place, mechanical room is being built. - New chiller yard: pipes were insulated, water make up system is in process, controls were installed. - Mechanical Ductwork: GC is working in classrooms 112-116, 117 and 120, media center, corridor 014, mechanical rooms 109 and 153. - Mechanical rooms 109 & 153: 8 AHUs were installed in place and pipes are in process, VFDs and electrical work. - Construction coordinator 	70%	78%	<ul style="list-style-type: none"> - GC continues mechanical ductwork in Building 1 rooms 112-116, 117-120. - Ductwork to continue in Building 1 and 6. - New chiller yard: water make up system, complete inspections. - AHUs: complete the pipes and connections. 	<ul style="list-style-type: none"> - ASI #1: AE submitted updated drawings back in May 2022, but those documents were not included as part of the bidding package given to the GC during the bidding process in October 2022. The issued NTP does not include the updated drawings therefore the GC didn't have the latest drawings included as part of their contract. ASI #1 was prepared on April 2023 to include those documents as part of the contract, and it was approved on June 2023 by Building Department. Documents were sent to the GC to review them and provide us the updated cost. - ASI #2: it was completed to descope the roofing work drawings from the approved drawings (it was not part of the GC's contract), and address architectural/mechanical and electrical changes per existing field conditions/conflicts. It was 	Low	<ul style="list-style-type: none"> - ASI #1 was approved by Building Department on June 2023. GC submitted a change order, it was denied by previous project director. PCO is pending revision by GC. - ASI #2 was approved by Building Department on August 2023. GC working to give us the updated project cost (credit). - PCO was submitted, approved and carpet was installed. Issue resolved.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					has been working with the GC in removing from the school any worker that doesn't have the badge. GC was instructed to check all workers/subcontractors for their badges.				approved on August 2023 by Building Department. - Carpet selected and approved can't be installed due to not complying with yarn pile weight as specified on BCPS specs.		

Country Hills Elementary School

Country Hills ES - SMART Program Renovations	P.002063	Lori Alhadeff	5B-Construction	Building Envelope Improvements (Roof, Window, Ext Wall, etc.) Fire Sprinklers HVAC Improvements	<p>1) New HVAC System having Control issues shutting down earlier than typical EMS District shutdown. EMS Report to ROTH Controls on wrong wiring. ROTH corrected wiring problems >> No Issues.</p> <p>2) FCU 2-2 Feeds FISH #214 - GC RFI to relocate unit into classroom, existing conditions (chilled water piping-fire protection-electrical & low voltage wiring) obstructing access to remove and replace unit per plan. GC & Mech-Sub proceeded to relocate FCU as per same conditions in BLD 4, 5 & 6.</p> <p>3) AHU 2-1 Feeds kitchen. New unit set per plans, yet has maintenance issues on 90 degree door swing. New unit rotated 90 degrees on housekeeping pad, yet door access is still obstructed, pending Inspector approval.</p> <p>4) BLD 2 AHU 2-3 new unit replacement complete, pending delivery on new RK fuses</p> <p>5) BLD 2 FISH 211 New Fan Coil Unit replacement complete. pending T-bar ceiling button up.</p> <p>6) ASI #6 AHU 2-2 / Fresh Air. Standup review, pending MECH approval</p> <p>7) ASI #7 AHU 3-1 / Clearance issues, Stand up review, pending MECH approval</p> <p>Delays in keeping SIS on</p>	88%	90%	BLD 2 HVAC Balance of Scope / includes fire sprinkler scope BLD 1 FCU 1-9 pending start	<p>1) BLD 1 HVAC new system down at different times, EMS & Control connections questioned by PPO</p> <p>2) AHU 2-1 Feeds kitchen. New unit set per plans, yet has maintenance issues on 90 degree door swing. New unit rotated 90 degrees on housekeeping pad, yet door access is still obstructed, pending Inspector approval.</p>	Medium	<p>1) BLD 1 HVAC new system / ROTH Controls wiring issues - corrected</p> <p>2) AHU 2-1 Feeds kitchen. / pending Inspector approval.</p>
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					schedule, multiple days with no work, due to E-Sub & M-Sub lack of manpower & no-shows.						

Forest Glen Middle School

Forest Glen MS - SMART Program Renovation	P.001865	Lori Alhadeff	5B-Construction	Campus-Wide HVAC Improvements, Electrical Improvements, Re-roofing, and Exterior Painting	Descoping process is being addressed. A/E and G/C should be complete with required paperwork for final descoping sign off.	98%	97%	Awaiting descoping submittal from A/E	Building department will not sign off on outside air.	Low	VIA is working with Thornton the produce a descoping package. Including Deductive Change Order, ASI and descoping paperwork.
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Forest Hills Elementary School

Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	Lori Alhadeff	8-Financial Closeout	Roof carve-out - Bldgs. 1, 3 & 80	This phase will not change this reporting period. The board approved the final invoice and the GC billed their retainage. Pending approval to close the PO. The 110B was executed on 8/23/23 & the 209 executed on 10/5/2023.	90%	99%	The 110B was submitted on 8/7/23 and approved by the Building Dept. on 8/23/23. The 110B was then signed by the Superintendent on 9/13/23. The 209 was building department executed on 10/05/2023 pending board superintendent in February 2024.	None to report.	No Risk	
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Heron Heights Elementary School

Heron Heights ES - SMART Program Renovations	P.002147	Lori Alhadeff	8-Financial Closeout	Exterior Re-painting at Buildings 1, 2 MUSIC/ART ROOM Space Conversion -New sink and cabinets Music Room Renovation with Shelving for instruments. HVAC Improvements- Test & Balance.	No changes to this reporting period. An email was sent to the A/E to submit their final invoice. The Certificate of Occupancy was fully executed on 11/7/2023. The Certificate of Final Inspection was approved by the Building on 11/28/2023 and was approved by the Superintendent on 12/19/2023.	50%	99%	Final completion in progress.	None at this time.	No Risk	
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J.P. Taravella High School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
J.P. Taravella HS - ADA Restrooms	P.001675	Lori Alhadeff	5B-Construction	Renovate Building 1 group restrooms for ADA compliance First floor restrooms: 301, 301A, 302, 302A, 416A, 419, 419A, 420, 420A Second floor restrooms: 626, 626A, 627, 627A, 720E	All Scope of work completed / ADA Restrooms' punch list corrections Completed and Signed off 5/13/24 OPEN PCO - 15 New Electrical Run / GC REVISE PCO - 16 Ceramic Wall Repair / HOLD FOR BUNDLING PCO - 18 Floor drain at wall relocation / HOLD FOR BUNDLING	100%	97%	All scope of work is completed, final inspections approved. / ADA Restrooms Punch list corrections COMPLETED AND SIGNED OFF 5/13/24 A/E -> The Certificate of Final Inspection was signed and sent to the Contractor. We need to provide three originals of the Certificate of Occupancy. We are waiting for the Contractor to send the document signed so we can sign it and stamp it. Also waiting for the Contractor to send the closeout binders for review. GC pending submittals of A/E request	GC No action on revising PCO -15 GC pending response to A/E on submittals related to 110B &209	No Risk	N/A
J.P. Taravella HS - SMART Program Renovations	P.001942	Lori Alhadeff	5B-Construction	Fire Sprinklers Safety / Security Upgrade Window Replacement: Building 4 Re-roofing Buildings 1 and 7 HVAC and Electrical Improvements: Buildings 1, (25 Air Handling Units, 3 Window AC units, New DDC Controls, Test & Balance, and 25 Exit Signs), 2 (4 exhaust fans with new roof curbs and back draft dampers, 3 air handler units, and new DDC controls), 3 (3-circulating pumps, 6-new pumps, DDC controls, and 2-chillers and new chilled water piping), 4 (1 -AHU, new DDC controls, 1-exhaust fan, provide roof curb and back draft damper, and Test & Balance), 5 (3-AHU, remove existing air-cooled chiller and associated components, prep existing chilled water pipes, to remain, for a new connection to the chilled water system, and Test & Balance), 8 (new connection to the chilled water system, and Test & Balance) Media Center Improvements School Choice Enhancement STEM Lab Improvements: Building 1 (1st Floor Rooms 203 & 205, 312 & 312A and 2nd Floor Rooms 516, 525 & 526) Science Lab (Room 525): Demo	The connection of the Isimet system for Room 525 to the fire alarm system is scheduled for the week of July 8th. Once complete the final 110b inspections will occur.	99%	97%	No schedule update submitted.	None	Low	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				all sinks and associated piping, provide new sinks with water & gas piping; provide acid waste piping to new lab sinks; and emergency eyewash shower (Building 10 - 1st Floor Rooms 1016 & 1018)							

James S. Hunt Elementary School

James S. Hunt ES - SMART Program Renovations	P.002059	Lori Alhadeff	5B-Construction	Re-roofing: Buildings 2, 5, 6 & 7. Exterior Painting: Building 1. Doors Replacement: Building 5, 6, & 7. Fire Sprinklers: Building 1. ADA Restrooms Improvements: Building 1. Fire Alarm System Replacement: Campus-wide. HVAC Improvements: Buildings 1, 5, 6, 7, and chiller yard.	The contractor received the approved revised drawings for the fire alarm.	98%	97%	No schedule was provided. The project is near completion.	1. The GC has passed the required substantial completion date.	Low	1. The GC is preparing the time extension request.
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Maplewood Elementary School

Maplewood ES - SMART Building Renovations	P.001639	Lori Alhadeff	5B-Construction	ADA Restrooms Fire Sprinklers Improvements: Building 1 Roof Replacement: Building 1, 2, 4, 5, 6, & 80, Fire Alarm Improvements: Campus-wide.	General Contractor's (GC) sub-contractor has been non-responsive, the GC will be put on notice. Additional Fire Alarm devices in Bldg 1 is on hold. GC will submit a	97%	97%	Additional Fire Alarm Devices, Programming, testing & Final Inspection is in progress. Address and recall all the failed inspections	1. GC is currently behind schedule by 229 days for Substantial Completion (after inclusion of the latest TIA recommendation) with no recovery schedule. GC lost 33 days since previous month.	Low	
Maplewood ES - SMART HVAC & Media Center	P.001998	Lori Alhadeff	6-Substantial Completion	HVAC Improvements Campus-wide with Test and Balance and Media Center Improvements in Building 1	The electrical inspection failure is ongoing therefore, no changes for this reporting period. Ongoing PCO-4 - ASI#3 Power Poles Pending in scheduler review. Electrical Bldg. 1 and Entire project inspection failed. The Certificate of Final Completion (Form 209) cannot be processed no commissioning reporting can be found for this project. Change Order #8/Potential Change Order #4 is for \$2,691.00 and an AECOM recommendation of a 215-day time extension. The General Contractor requested a re-review of their time extension request, provided additional backup, and is currently in AECOM Scheduler Review.	60%	99%	The Certificate of Occupancy (OEF 110B), was fully executed on 4/4/2022.	Nothing to report this period.	No Risk	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					The 110B was executed by the building department on 04/01/2022						

Marjory Stoneman Douglas High School

Marjory Stoneman Douglas HS - SMART AHU Installation	P.000817-HVC		5B-Construction	Replace a total of 7 AHUs in Buildings 1, 4 & 9.	Contractor has completed test and balance for Buildings 1,4 & 9 and is working on punch list and completion documents.	92%	93%	Contractor has completed test and balance for Buildings 1,4 & 9 and is working on punch list and completion documents.	none	No Risk	
Marjory Stoneman Douglas HS - SMART Modular Portable Addition	P.000817-POR	Lori Alhadeff	5B-Construction	Installation and rental of Modulars	The Modulars have been installed and the utilities to the modulars are in the process of being installed.	98%	97%	The Modulars have been installed and the utilities to the modulars are in the process of being installed.	None	Low	
Marjory Stoneman Douglas HS - SMART Program Renovations	P.000817	Lori Alhadeff	5B-Construction	Entire Fire Alarm Replacement Art Lab Music Room Re-Roofing: Buildings 1 (6500SF), 2 (20000 SF), 3 (6100SF), 4 (Membrane flashing at metal edge 160LF), 5 (5000SF), 6 (27000SF), 7 (Membrane flashing at metal edge 160 LF), 8 (10300SF), 9 (14016SF) & 11 Exterior Painting: Buildings 1 (including soffits), 2, 3, 4, 5, 7, 8 (including soffits), 9, 10, & 11 Mechanical Upgrades: Buildings 1 (Controls, exhaust hood, ductwork (1000lf), exhaust fans (4), increase make-up air, (2) AHU, piping, & small exhaust/hood.), 2 (Controls, 2X2 exhaust/hoods, ductwork replacement, exhaust fans (8), AHU (2), fan coil, large exhaust, piping, roof condenser, and small exhaust /hood (4).), 3 (Controls, exhaust Fans. piping, & air compressor.), 4 (Controls, ductwork 1600 LF, AHU 2, & piping.), 5 (Controls, ductwork 3000LF, AHU 2, & piping 31552LF.), 6 (Controls, ductwork 4000LF, AHU 6, & piping 45049 LF.), 7 (Controls, AHU (2), Exterior AHU (2), ductwork 2000LF, controls, AHU (2), & piping 24262 SF), 8 (Controls, duct dampers (4), AHU replacement (6), ductwork, Electric unit heater, exhaust fans (2), AHU 4, & piping 25724.), & 9 (Controls, ductwork, AHU (2), & piping.)	1. Submittals continue being submitted and reviewed. 2. Utilities continue to be installed and hooked up to the modulars that have been installed. 3. Demo and installation of roofing continues on Buildings 1,2,3,5,6,7,8 and LWIC has commenced. Temporary roofing on all walkways has been completed. 4. Fire Alarm rough conduit installation continues in Buildings 1,3,5,7. 5. Demo of interior of Building 3 started and completed. Floor is being prepped for new floor and cabinets have been ordered. 6. AHUs 2-3,4,5 are set and piped with all other components in progress. 7. AHUs 7-1&2 and 8-3 have been demoed and units are being set. 6. Demo of interior of Building 8 started and completed. Floor is being prepped for new floor installation.	25%	47%	1. Submittals continue being submitted and reviewed. 2. Utilities continue to be installed and hooked up to the modulars that have been installed. 3. Demo and installation of roofing continues on Buildings 1,2,3,5,6,7,8 and LWIC has commenced. Temporary roofing on all walkways has been completed. 4. Fire Alarm rough conduit installation continues in Buildings 1,3,5,7. 5. Demo of interior of Building 3 started and completed. Floor is being prepped for new floor and cabinets have been ordered. 6. AHUs 2-3,4,5 are set and piped with all other components in progress. 7. AHUs 7-1&2 and 8-3 have been demoed and units are being set. 6. Demo of interior of Building 8 started and completed. Floor is being prepped for new floor installation.	none	No Risk	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Steel Door Replacement: Building 6 Storefront/Curtainwall: Building 6 Flooring: Building 6 (PE Weight Room)							

Millennium 6-12 Collegiate Academy (f.k.a Millennium Middle School)

Millennium 6-12 Collegiate Academy - SMART Program Renovations	P.002046	Lori Alhadeff	5B-Construction	Re-Roofing Buildings 1, 2,& 3. Music room renovations Building 3 (Rooms 112, 112A, 112B, & 112C). Band Room Renovations Building 3 (Rooms 113, 113A, & 113C). Art Lab Renovations Building 3. Test & Balance: Buildings 1, 2, & 3. HVAC System Replacement-Building 4 Ductless split system replacement- Building 2. Fire Alarm Control Panel Replacement	The contractor submitted the Test and Balance documents for review and have completed the deficiencies. The contractor scheduled the final fire safety inspection which resulted in further deficiencies to be corrected. A plan change is being created to address a building inspection.	98%	97%	The contractor has not submitted a June update at this time. Execution of the 110b is now expected in late July.	Due to the discovered above ceiling conflicts, material delays, and full occupancy of Building 4, the installation of the new HVAC system had to be pushed until the summer of 2023 when the building was unoccupied. Substantial completion is planned for the fourth quarter of 2023.	Low	The contractor has submitted a Time Impact Analysis requesting additional day due to the conflicts and material delays.
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Morrow Elementary School

Morrow ES - Fire Sprinklers Building 1 - SMART Program	P.002860	Lori Alhadeff	5B-Construction	Fire Sprinkler Improvement	1. Project As Per NTP Document 00550 - It scheduled to commence on 4/18/24 - Note Still Pending Issue of permit from Building Department as of 7/1/24. GC addressing new set of comment reviews by BD 2. Fire Sprinkler Contractor Has Submitted new revised Shop Drawings on 6/25/24 to building department for review and comments	0%	30%	Currently Project Schedule Is In Preparation	None at this time	No Risk	
Morrow ES - SMART Program Renovations	P.001996	Lori Alhadeff	6-Substantial Completion	Fire Alarm System Replacement Media Center Associated Restroom Renovation Building 1: Electrical: Replace main distribution panel and transformer in electrical room 163, canopy lighting, damaged pole lights, the motor control center in room 165, exterior dry type transformer, and existing transformer in room 150. Mechanical: T&B. Fire Protection Building 2: Electrical: Replace exterior canopy lights and exterior building-mounted lights. Mechanical: T&B. Replace	The Architect signed and sealed the Certificate of Final Inspection OEF 209 the plan preview mentions Fire Suppression and Safety. The building department is requesting that an inspection be completed when it was not part of the project scope. The project received its entire building final inspection and all of the electrical work included the Fire Alarm system which passed inspections.	100%	99%	Construction Complete	This project is in legal due to many delays on drawings for existing Fire Rated Drywall Barrier. This does not elevate a risk level at this time.	No Risk	No issued at this time

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				existing DDC controls. Fire Protection: Install new fire sprinklers Building 3: Electrical: Replace exterior canopy lights and building-mounted lights. Mechanical: T&B. Replace existing DDC Controls. Fire Protection: Install new fire protection Building 5: Electrical: Replace exterior building mounted lights. Building 6: Electrical: Replace exterior building mounted lights. Mechanical: T&B Fire Protection: Install New Fire Protection. Building 80: Replace exterior canopy lights. Mechanical: Replace existing DDC Controls	Project is currently with District Legal. The 110B was executed by the building department on 10/13/2020						

North Lauderdale Elementary School

North Lauderdale ES - SMART Fire Sprinklers	P.001903-FSP	Lori Alhadef	5B-Construction	Scope of work - Design Build North Lauderdale ES Building 1 install Fire Sprinklers (59,956 SF). Action Item: 1. Design Build - Fire Sprinklers Building #1 (59,956 SF) and connection to City water. 2. Prepare and submit a City of North Lauderdale Plumbing /Civil application for the permit: a. . 2 signed and sealed Civil drawings sets	Bldg. 1 Installation of fire sprinkler heads 90% Received City of North Lauderdale permit to tap into their water line. 85%	75%	81%	Install system 1 branch lines and flex drops with heads. Install system 2 branch lines and flex drops with heads lost time due to weather issues.	No issues or concerns.	No Risk	
North Lauderdale ES - SMART ADA Restrooms	P.001903-ADA	Lori Alhadef	5A-Construction	ADA Restroom Upgrades: Building 1 (Rooms 155 and 156)	District's PreCon staff are completing the ADA restroom and Media wall design documents, to be completed in August 2024. and then sent to CSMP for a construction quote.	5%	2%	The District PreCon engineers are developing the permittable drawings	The district is struggling with assigning an MEP to complete drawings.	No Risk	PM is working with the Districts
North Lauderdale ES - SMART Fire Alarm	P.001903-FA1	Lori Alhadef	5B-Construction	Design Build for the replacement of the campus-wide fire alarm system	GC working on engineering drawing for the fire alarm shop drawing.	0%	18%	Contractor working on facilitation of shop drawings. Engineered shop drawings scheduled to be delivered end of July 2024	None at this time.	No Risk	
North Lauderdale ES - SMART HVAC Improvements	P.001903-HVC	Lori Alhadef	5A-Construction	HVAC Test and Balance Building #1, 5 75 and 78	Building 1 - T&B vendor(Earl Haygood) T&B testing on-going. Building 5 - Completed test and balance procedures Building 78 -completed.	10%	3%	Earl Haygood has completed building 5, 78.	None	No Risk	
North Lauderdale ES - SMART Program	P.001903	Lori Alhadef	5A-Construction	All scopes are in the following P numbers (no work remains in P.001903)	All scopes are in the following P numbers (no work remains in P.001903)	80%	28%	Project manager is requesting A/E to be terminated for convenience.	1) Orgiana! A/E has NO scope remaining in the P.001903 project.	Low	1) process to close P001903

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Renovations				Phase 1 - Fire Sprinklers: Building 1 (P.001903-FSP) status LOR - Fire Alarm Replacement: Building 1 (P.001903-FA1) - in award stage - ADA Restroom Upgrades: Building 1 (Rooms 155 and 156) (P.001903-ADA) in award stage - Test & Balance: Buildings 1, 5, 75, and 78. (P.001903-HVC) in bid phase	Phase 1 - Fire Sprinklers: Building 1 (P.001903-FSP) status LOR - Fire Alarm Replacement: Building 1 (P.001903-FA1) - in award stage - ADA Restroom Upgrades: Building 1 (Rooms 155 and 156) (P.001903-ADA) in award stage - Test & Balance: Buildings 1, 5, 75, and 78. (P.001903-HVC) in bid phase Project manager is requesting A/E to be terminated for convenience.				A letter of "Terminate for convenience" was sent to the consultant.		

Park Springs Elementary School

Park Springs ES - SMART Program Renovations	P.002062	Lori Alhadeff	5B-Construction	Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 8, 9, & 10. Exterior Door Hardware Replacement: Buildings 1, 2, 3, 4, 5, 6, & 8. Fire Sprinklers: Building 2. HVAC System Replacement: Buildings 1, 2, 3, 4, 5, & 6. Replace exterior cooling tower. New DDC control system. Music Room and Art Lab Renovation: Building 2 New Foundation and Pad for Cooling Tower. Fire Alarm Voice Evacuation System Replacement: Campus-wide.	Mechanical completed the installation of three FCUs in Bldg 1 "Rough FA installation ongoing	89%	91%	Campus-wide rough FA installation is ongoing. The contractor is completing the Kitchen area. FA shop drawings revise and resubmit. Installation of FA wiring is pending complete approval of shop drawings. Building 2 FP work is ongoing, with Kitchen FP installation completed. Small closets in progress. The contractor is installing main runs and fire sprinklers in the cafeteria. Installation of 5 (five) FCUs in Building 6 is in progress. Pressure test passed. CHWP insulation in progress. Building 2 FCU 2-6, 2-7, 2-8 and 2-9 in progress. Equipment installed. Piping and ductwork installation in progress. Music Room renovation in Building 2 is ongoing. Framing installation and new cabinets installation in progress. Walls prep in progress. Testing and balancing (T&B) and commissioning are ongoing.	- AE is claiming additional CA due to the project being delayed - FA shop drawings pending BD approval - Project delayed due to numerous reasons	Medium	- DCO has been submitted. Currently in review. The contractor is revising and resubmitting the drawings. The contractor submitted a TIA and a request for additional time.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Park Trails Elementary School											
Park Trails ES - SMART Program Renovations	P.002116	Lori Alhadeff	5B-Construction	Re-roofing: Building 1 Fire Alarm Improvements: Campus-wide HVAC Improvements; 3 New Mini Split AC Units for IT Rooms in Building 1 Conversion of Existing Space to Music and/or Art Lab(s) Music Room & Art Room Renovations	Certification of the New Fire Alarm system is in progress, addressing all failed inspections and recalling them.	98%	97%	Certification of the New Fire Alarm System is in progress. Certification of the New Fire Alarm is in Progress. Burke during the summer will be competing installation of Fire Alarm devices in Bldg. 1; FISH 112, 116, 162, 149, Stairs 007, 101M, 101N, 151, Corridor 001A (2 locations), 2nd Floor in corridor 010 in 2 location, and Bldg 4 FISH 314, see attached Photo 1.	1. GC filed a lawsuit against owner Case No 24-001566 regarding the additional days. 2. Revised Document 01250g Construction Change Order Item # 02 is in the AE's court for review and comment for the approved PCO 5 Fire Alarm, see photo 2	Low	The Contractor to submit a Claim to the owner
Parkside Elementary School											
Parkside ES - SMART Program Renovations	P.002082	Lori Alhadeff	6-Substantial Completion	Reroofing: Buildings 1 & 2 Test and Balance: Buildings 1 & 3	No changes to this reporting phase. Several disciplines failed final inspection cannot process the OEF 209. The PM is working with the GC to get these completed. The 110B Certificate of Completion was approved by the BD on 8/24/2023.	75%	99%	OEF 110B Certificate of Occupancy was executed by the Building Department on 08/24/2023. It was fully executed on 9/13/2023.	No issues	No Risk	
Ramblewood Elementary School											
Ramblewood ES - SMART Program Renovations	P.001725	Lori Alhadeff	5B-Construction	Doors and Hardware: Buildings 1, 2, & 80 Electrical System Renovation: Buildings 1, 2, & 80 Exterior Windows: Buildings 1 & 2 Fire Sprinkler: Buildings 1, HVAC System Replacement: Buildings 1, 2, 3, 80, & 85 Interior Finishes & Improvements: Building 1, 2, & 80 Media Center Improvements: Re-roofing: Building 85 Roof Repairs: Building 3 Stucco Repairs: Building 3	Surety is working on punch list items and T&B. Commissioning documents were finalized and presented to AECOM commissioning agent.	96%	95%	The project is behind schedule. No updated schedule was provided by the Surety for this month.	1. The contractor was terminated with cause.	Low	1. The bonding company has taken over the project. The bonding company has been slow in moving forward with the remaining scope.
Ramblewood Middle School											

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Ramblewood MS - SMART Program Renovation	P.001867	Lori Alhadeff	5B-Construction	ADA Restroom, Renovations: Building 1 Rooms 117/118 and 106/107. Electrical Panel, Switch Gear and Transformer Replacement: Building 1 Emergency Generator Replacement: Building 1 Existing Fire Alarm Recertification: Campus-wide Exterior Lighting Replacement Media Center Renovation: Building 1 Reroofing: Building 1 Test & Balance: Building 1	Sink heads to be replaced, Recall all the Failed inspections, Final Inspections. 3- Testing Fire Alarm	97%	96%	Sink heads to be replaced, Recall all the Failed inspections, Final Inspections. 3- Testing Fire Alarm. 4-ADA Flush away from the wall (GC proposed Battery Automated flush, pending approval)	01). The Contractors Current Schedule, Data Date 10/31/2023, shows a 936-day delay in achieving substantial completion on 12/13/2023, updated TIA Narrative, Pre and Post Impact schedules submitted	Low	01). The contractor has submitted change orders with Time Impact Analysis (TIA) requesting time extensions currently in review. The contractor has been notified to submit an overall total project Time Impact Analysis (TIA) for a project delay.

Riverglades Elementary School

Riverglades ES - SMART Program Renovation	P.001866	Lori Alhadeff	5B-Construction	Fire Sprinklers: Buildings 1, 2, 3, 4, & 6 Fire Alarm HVAC Improvements Re-roofing: Buildings 1, 2, 5, & 6.	During the 5-19-23 OAC meeting, the GC's PM informed the PMOR and the A/E that they would not perform any more work onsite until payments resumed. On 5-24-23, the GC demobilized their site materials and removed the contents of their site trailer (mainly drawings and other paperwork). The GC has not performed any work nor had a presence on-site during this reporting period. The issue is currently with BCPS Legal Counsel. During the 10-6-23 OAC meeting, the GC's PM informed the PMOR and the A/E that they intend to remobilize the project site and complete their Contract work. During the same OAC meeting, the GC's PM informed us that they would be preparing a schedule for remobilizing and completing the work. At the end of this reporting period, the GC has not remobilized to the project site nor provided a schedule for remobilizing and completing the work. - Ongoing: the GC continues to inform the	92%	93%	- The GC did not provide a Monthly Schedule Update for this reporting period. - The GC shows a projected SC date of 2-25-2025 which will be 1,546 days late beyond the Contract SC date of 12-2-2020. This information is from the last provided schedule update (May 2024).	1. Contractor delays: the GC and all their subcontractors have demobilized from the project site. 2. Additional fire alarm devices were added during Building Department Shop Drawing reviews. 3. Contractor delay, coordination issue. The newly installed roof needs a penetration for HVAC ductwork adjacent to a roof expansion joint. The roofer has demobilized and is requesting a remobilization cost from GC. 4. The fire alarm subcontractor returned the already purchased fire alarm devices. The subcontractor is having an issue re-purchasing FA devices: can't find an approved vendor and wants \$ from GC to purchase. 5. The liquidated damages assessment exceeds the remaining balance to finish, and the District has returned the contractor's application for payment. 6. The GC sent a letter titled 'Notice of Termination by the Contractor' dated March 1, 2024, which invokes Article 39 of their Contract titled 'Termination By The Contractor'. They intend to	High	1. Notice to Cure issued. 2. CCD issued, contractor still refusing to work. 3. The PMOR informed the GC that the contractor is responsible for this coordination issue, and remobilization costs are a GC/Sub issue. 4. The PMOR informed the GC that their subcontractor should not have returned the already purchased devices, and the GC/Sub is responsible for any additional cost of repurchasing the devices. 5. The PD sent a letter (March 2024) to BCPS requesting a waiver of LDs for this project except for 'actual costs' to pay the GC and get them back to work. The PMOR has not received or knows of any response during this current reporting period. 6. The PMOR has drafted a response to the GC's March 1, 2024 letter titled 'Notice of Termination by the Contractor,' and finalization is a pending response to the PD's letter in 5. above.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>PMOR at OAC meetings: (1) They have discussed with the FA Subcontractor about re-purchasing FA devices but don't have a vendor at this time or the \$, and (2) discussed with the roofing subcontractor to cut the roof penetration but roofing subcontractor wants more \$ to remobilize, and GC won't pay either subcontractor, therefore stalemate. The PM-OR was directed by Mgmt to have the GC resubmit their Payment Application #18, which has been on hold by the BCPS due to the current assessment of liquidated damages exceeding the current remaining value of the GC's Contract. This direction was based on Mgmt's determination that the actual damages incurred to the BCPS were much less than the current retention value. During this reporting period, the GC resubmitted their Payment Application #18. BCPS returned this submission to the GC because 'This project has passed the contractual substantial completion date, and the scope of work is incomplete. The potential amount of liquidated damages exceeds the remaining contract balance. Therefore, it is recommended that this pay application not be paid until such time as an approved TIA is approved.' - Due to the return of Payment Application #18 to the GC during this reporting period, and based on the GC's Letter to BCPS dated March 1, 2024, titled</p>				terminate their Contract unless payment is made within 90 days, May 30, 2024.		

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					'Termination by the Contractor,' during the OAC meeting on June 28, 2024, the GC stated that they would be proceeding with implementing Article 39 of their Contract to terminate their Contract with BCPS.						

Riverside Elementary School

Riverside ES - SMART Program Renovations	P.002039	Lori Alhadeff	5B-Construction	Re-roofing: Buildings 11, & 85. Fire Alarm System Replacement: Campus-wide. Fire Sprinklers: Building 4 HVAC Improvements- Component Replacement: Buildings at 11, & 85. HVAC Improvements- Test and Balance: Buildings 1 through 10. Media Center Improvements & ADA Restroom Improvements: Building 3.	Fire alarm testing complete, certification received from the contractor. Additional fire alarm device installations WILL BEGIN ONCE THE ASI IS APPROVED, AND THE SHOP DRAWINGS ARE UPDATED AND APPROVED.	99%	97%	Contractor completed the campus wide fire alarm system. Additional device request from inspector is resolved. Installation pending required approvals.	Contractor has not started installing additional FA devices as directed - THE APPROVAL OF ASI # 8, AND ONCE THE FIRE ALARM SHOP DRAWINGS ARE UPDATED AND APPROVED.	Low	Construction change directive issued to expedite pending fire alarm device installations. The anticipated accelerated process to expedite the ASI and shop drawing approvals was not implemented. The principal was made aware that the added fire alarm devices will not be completed until mid August 2024.
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Sawgrass Springs Middle School

Sawgrass Springs MS - SMART Program Renovation	P.001841	Lori Alhadeff	5B-Construction	Building Envelope Improvement- Roof replacement at Buildings 1, 2, 3, 4, 5, 6, & 7. Building Envelope Improvement- Exterior painting at Buildings 1, 2, 3, 4, 5, & 6. Building Envelope Improvement- Windows replacement at Buildings 2, 3, 4 & 5. Building Envelope Improvements- Cleaning the Aluminum covered walkways. HVAC Improvements- Equipment and controls in Buildings 1 to 6 and 9. Test & Balance in Buildings 1-6 and 9. Fire Sprinklers in Buildings 4. Fire Alarm System Replacement Throughout the Campus. NTP: 8/31/2022 Substantial Completion: 2/9/2022	(1) Fire Alarm Rough Work In Progress Throughout- 87% (2) Electrical Work In Progress Throughout - 98% (3) Grass Sodding Submittal Has Been Submitted To A/E For Review And Approval - Closed (4) Fan Coil Units & Air Handler Units Are Currently Going Through Commissioning Review. - Pending Three Units Left	96%	95%	(1) GC currently working on programming and integrating mechanical by pass for new mechanical equipment - Completed / Closed (2) Current Test And Balance Work is in progress - Completed / Closed (3) Commissioning Of All FCU And AHU In Progress - (3a) In Progress There Are Three (3) AHU Units That Were Inspected By Commissioning & Require Some Work - GC Is Working On Those Items Requested By Commissioning. (4) Job site Staging Area Requires Additional Leveling - Cure & Non-Conformance Letters Have Been Issued To GC. (5) GC Intends To Begin Removing Old Devices, Conduit, and Cabinets From The Old Fire Alarm System	(1) Several AHU Are Leaking From Mechanical Rooms 823-824 & Mechanical Rooms 826 & 827 Update: (1a) GC Currently Working On & Completing The Leak Issues Coming From AHU In Building #8 (2) Staging Area Has Been Cleared Of Trailer & Containers - GC To Level Field & Sod Areas Where The Grass Is Worn Down Update: (2a) Staging Area Has Been Cleared GC Is Still Working On Sodding & Leveling Field.	Low	(1) Cure Letter Has Been Prepared & TL To Review Prior To Issuing To GC Air Handler Units To Be Repaired, included in the Cure letter Staging Area Needs To Levelled, and Grass Area Require Additional Sodding. GC Is Currently Working On Sodding Area (2) Architect (BRPH) Has Issued Non-Conformance Letter To GC Regarding Issue #1 - Completed / Closed (3) Relay To Kitchen Hood To Automatic Controls Is Missing, PPO Has Not Responded To FM Work Order Generated. Will Request Assistance From TL Regarding This Issue.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
								Starting In June. GC Will Need To Repair, Patch, & Paint The Walls Affected By The Demolition Of Devices. NTP: 8/31/2022 Substantial Completion: 2/5/2024			

Silver Lakes Middle School

Silver Lakes MS - SMART Fire Sprinklers	P.002144-FSP	Lori Alhadeff	5B-Construction	P.002144-FSP Design-Build Budget in EBuilder \$680,000. Fire Sprinklers Building 7 Underground tap to fire main. Possible relocation of a hydrant in the building 5 crumple zone.	Francis Engineering Bid is \$545,825 + \$25,000 for Relocating Fire Hydrant from Crumple Zone. NTP April 19, 2024. Permitting and Shop Drawings resubmitted 6.4.24. Still not returned from BD. Project Completion expected to be November/December 2024, due to longer than anticipated BD reviews.	0%	18%	NTP issued 4.19.24 Submittal for FS System submitted and responded to as Revise and Resubmit on 5.10.24. Resubmit to Building Department Round 2 on 6.4.24 per Orrett Francis. As of 6.30.24, resubmission still not approved by BD.	As of 6/30/24, Building Department still has not responded to the resubmission from GC, and it will now impact the schedule. --Certain GC will have to submit a PCO / TIA to recover the owner delay days.	Low	Follow up with BD for a quicker response and approval. Have requested an updated full schedule, but GC is reluctant to provide till submittal approved. Current schedule shows two months to install piping throughout building 7. Work will have to be planned after school hours once school is back in session.
Silver Lakes MS - SMART Media Center Improvements	P.002144	Lori Alhadeff	6-Substantial Completion	Media Center Renovations Building 6.	Painting completed on 7/17/23. Carpet replacement completed August 2023.	100%	98%	Painting completed on 7/17/23. Carpet replacement completed August 2023.	None at this time.	No Risk	
Silver Lakes MS - SMART Roof Carve Out	P.002144-RC1	Lori Alhadeff	5B-Construction	Reroofing of Bldgs 1, 6-15, & 85.	-Current status of construction: -Bldg 1: Demo/Temp roof completed. -Bldg 6: Demo/Temp roof completed. -Bldg 7: Demo/Temp roof completed. -Bldg 8: Demo/Temp roof completed. -Bldg 9: Demo/Temp roof completed. -Bldg 10: Demo/Temp roof completed. -Bldg 11: Demo/Temp roof completed. -Bldg 12: Demo/Temp roof completed. -Bldg 13: Demo/Temp roof completed. -Bldg 14: Demo/Temp roof completed. -Bldg 15: Demo/Temp roof completed. -Bldg 85: Demo/Temp roof	41%	51%	-Complete curb installations and LWIC installation on all buildings. -Install base sheet/interply on all buildings. -Install white cap on all buildings. -Install metal work on all buildings. -Call for final inspections.	None.	No Risk	None.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					completed. -Walkways: Not started.						

Tamarac Elementary School

Tamarac ES - SMART Fire Protection Building 1	P.002874	Lori Alhadeff	5B-Construction	New Fire Protection system installation in Building 1	The General Contractor completed the installation of all the fire sprinkler heads and overhead piping in the building. Current work to complete: - Trenching, connection to fire main and cover. - Installation of DDCV and fencing. - Pressurization of Fire suppression system.	75%	78%	General contractor to complete the following: - Trenching, connection to fire main and cover. - Installation of DDCV and fencing. - Pressurization of Fire suppression system.	1.- The general contractor performed all work without an approved set of shop drawings. The shop drawings are in the third resubmission to the Building department with few comments. Any changes requested by the building department will be at the General contractor's expense. 2.-The General Contractor has not commenced the bus loop trench.	Medium	1. Plans have been resubmitted to the Building department. A notification was sent to the contractor regarding assuming all costs derived from proceeding at risk prior to shop drawing approval. Waiting on BD Approval. 2. Contractor sent a notice to cure. If delayed, contractor will provide steel plates to cover trench in loop.
Tamarac ES - SMART Program ADA Restroom Renovations	P.002049-ADA	Lori Alhadeff	7-Final Completion	Building 01 Female Student Restroom 155 and Male Student Restroom 166 ADA Compliance Renovations.	The GC submitted their final invoice pending their retainage. The A/E pending warranty inspection to submit their final invoice. The construction phase is completed. Certificate of occupancy OEF 110B and the Certificate of final inspection OEF 209 were both executed by Building department 05/15/2024.	0%	98%	- No further construction work to complete - Contractor to Submit Closeout Documents	None this reporting period	No Risk	
Tamarac ES - SMART Program Renovations	P.001724	Lori Alhadeff	7-Final Completion	Aluminum Canopy Renovation & Replacement of Lighting Electrical Improvements: Buildings 1, 2, 3, 4, & 6 HVAC Replacements: Buildings 1, 4 & 9 Reroofing: Building 6 Test & Balance: Buildings 1, 2, 3, 4, 6 & 7	No changes for this months reporting. This project was broken into different scopes this project will remain in this phase no financial commitments are pending at this time. The 110B was executed on 7/18/2023 and the 209 on 10/02/2023 the 6-month walkthrough was performed on 1/24/2024 no deficiencies were found.	85%	98%	Final Closeout -AE Completed 110b forms. Building Department has approved and verified the closeout documents. -209 form has been received from Building department.	This project is in claims and will remain until all processes have negotiated.	No Risk	

Westchester Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Westchester ES - SMART Program Renovations	P.001823	Lori Alhadeff	5B-Construction	Campus-Wide Fire Alarm Replacement Fire Sprinkler Upgrades and Supply to Building 1 Entire Building, Electrical panel replacements in Building 1 Re-Roofing of Building 3, 8, and Portables 85 & 86 Civil Improvements for roof drainage of Building 1 Media Center Renovation including ADA Restroom Improvements.	1) The fire alarm work continues. Inspections are also continuing. 2) Awaiting PO approval for AES installation and Elevator services.	98.5%	97%	Fire alarm inspections ongoing.	Remaining fire alarm scope of be completed.	Low	The Contractor is working to complete the fire alarm by July 30th.

Westglades Middle School

Westglades MS - SMART Program Renovations	P.002131	Lori Alhadeff	7-Final Completion	Scope of Work: 1) HVAC: Building 1, 2, 3, & 4 2) Roof: Building 1, 2, 3, & 4 3) Building Envelope Improvements include wall cracks and stucco repair. 4) Structural steel column replacement 5) Louvers at Building 3	No changes this reporting period. Pending the approval of TIA requesting 118 days and ASI #4. If approved the contract amount will be adjusted and turned over to the board doc team. The 110B was executed by the building department on 01/31/2024. The OEF (209) was signed by the building department 04/12/2024.	98%	98%	The certificate of final inspection (209) was signed by the building department 04/12/2024 The 110B was executed by the building department on 01/31/2024	None at this time.	No Risk	
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C.1 Monthly Project Update (MPU) Report District 5



Appendix C.1-5 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 5											
Atlantic Technical College, Arthur Ashe, Jr. Campus											
Atlantic Technical College, Arthur Ashe, Jr. Campus-SMART Program Renovations	P.001959	Dr. Jeff Holness	7-Final Completion	Lightning Protection: Buildings 1 & 2 Paint Roof Access Ladder: Building 1 Reroofing: Buildings 1 & 2 Completed Change Order Work - Removed and installed 2 rooftop condensing units and 1 DX unit.	The certificate of final inspection OEF 209 was signed by the building department on 6/21/2024. The TIA is still pending in scheduler court and the A/E submitted a Design Change Order for additional CA services. The 110B was executed on 8/1/2023.	85%	99%	Closeout. The project is 1442 days late.	None this reporting period.	No Risk	Schedule a meeting with the building department. 1) Letter of finding can be provided. But, it will exclude grounding rod and down leads. A second option is to installed a grounding system which will request new design plans and additional cost. As-builts do not show the ground rods. The PM expects that the resolution will be accepted by the BD.
Bair Middle School											
Bair MS - SMART Program Renovations	P.002044	Dr. Jeff Holness	5B-Construction	Fire Alarm: Entire Campus. Media Center and Restrooms. Aluminum Window Replacement. AC replacement in the IT closet.	Fire alarm device and programming is on-going. ASI 6, additional fire alarm devices to be resubmitted to the building department for review.	98%	97%	The project is 98% complete with a plan duration of 332 days. However due to additional approved days from TIAs 1 and 2 totaling 334 days, the revised project duration is 666 days. As of May 1, 2024, the project is 94 days with the new expected completion date of 8/22/24.	1) Fire Alarm material order was on backorder from the manufacturer. 2) The restroom's design was not ADA code compliant. 3) Power issue for the mini split system. The mini split could not connect to the designated electrical panel because the panel was full. The electrical panel schedule as-built was not updated. 4) Additional fire alarm (FA) devices were requested during inspection. 5) Book security system damaged by GC. 6) ASI 6 delay	Low	1) PMOR requested the GC submit a schedule to maintain the substantial completion date. TIA is approved for 186 days . Closed 2) An ASI was issued followed by a CCD. Work is completed. PCO in progress. 3) An RFI and a CCD have been issued. Work is completed. PCO in progress . Closed 4) An RFI was issued. Revised FA shop drawing is in resubmittal process. New TIA is in review for 147days. approved. Closed 5) GC Submitted submittal for book security and will be replaced once approved. 6) A/E to resubmit
Banyan Elementary School											
Banyan ES - SMART Program Renovations	P.001944	Dr. Jeff Holness	5B-Construction	Reroofing: Buildings 1, 2 & 80 Test and Balance: Buildings 1, 4 & 80 Restrooms Renovation: Building 1 Media Center Renovation: Building 1	Roofing construction is the only remaining task on this project. Bldg 1: Phases 1-4: Minor metal work being completed. All other work has been completed.	98%	96%	All project work has been completed except for the roofing. Roofing construction began in July 2023. The current roofing status is below:	1) Damaged cement board substrate (parapet) was discovered during roofing demolition at Building #1 in the parapet areas.	Low	1) Resolved: RFI #18 was issued and ASI #3 was subsequently submitted to the Building Dept. to address the parapet wall issue on 9/20/23 and approved on 9/28/23. Draft PCO-6 has

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Window Replacement: Building 1	Bldg 2: Phase 6: Reroofing completed. Note: this bldg is a shingle roof playground gazebo. Bldg 80: Phase 5: Reroofing completed. Northern Covered Walkway: ASI#5 (rooftop insulation) submitted to the Building Dept. on 4/1/24. The camera was relocated to the underside of the walkway prior to reroofing. Reroofing of the walkway is in progress and should be completed in July 2024. GC Evaluation in signatures process			Bldg 1: Phases 1-4: Minor metal work being completed. All other work has been completed. Bldg 2: Phase 6: Reroofing completed. Note: this bldg is a shingle roof playground gazebo. Bldg 80: Phase 5: All reroofing work completed. Northern Covered Walkway: Currently being reroofed.			been prepared to cover the implementation costs for ASI #3. PCO-6 was approved by CORP on 2/15/24. Repairs have been performed.

Boyd H. Anderson High School

Boyd Anderson HS - SMART Program Renovation	P.001846	Dr. Jeff Holness	5B-Construction	Roofing: Buildings 1, 2, 3, 6, 8, 9, 10, 11, 12 & 13 ADA Restroom Renovations: Building 1: Rooms 102H, 102J, 106, and 166, and Building 2: Rooms 291 and 292 STEM Lab Renovations: Building 1: Business Technology Center (Rooms 223, 224, 225, and 227) and Aviation (Room 194) and Building 2: Health and Wellness (Room 2001 and 2002). 4) Safety and Security Upgrade: Exit Signs in - Buildings 1, 5, and 6	This period the Contractor continued Roofing Flashing and Re-Roofing operations at Building No. 01 placing Lightweight Insulated Concrete (LWIC) at Roof Sections 1A, 1B, 1C, and 1F. Although the Project is significantly delayed, the Contractor has resumed major work toward completion. The Project is on course to complete by Summer's end w/Substantial Completion now projected to be achieved by 08/13/2024.	85%	88%	The GC continued ongoing work w/commencement of placing LWIC at Building No. 01. LWIC placement will continue on to Building No. 02 once Building 01 is completed and also move onto other buildings accordingly as each is completed. Other Areas on campus getting re-roofing include Building No.'s 03, 06, 08, 09, 11, 12, and 13.	1. The AE has requested a time extension to continue Construction Contract Administration/Professional Services due to Contractor Delays	Low	1) The PMOR will recommend AE Extensions are funded through back charges of Contractor Retainage or LDs accrued and justified to-date.
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Castle Hill Annex

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations	P.002092	Dr. Jeff Holness	5B- Construction	Building Envelope Improvements (Roof, Window, Ext Wall, etc.) - Exterior painting, Exterior Doors, Frames, and Hardware Full Fire Alarm Replacement HVAC Improvements - Roof-mounted duct heater replacement. Media Center improvements - Carpet replacement, new baseboards, painting of walls and doors.	- Installed last FA device and inspection passed. - FACP Programming and pre testing completed. - FA System certification testing with building department June 29, 2024. - Final Mech Inspection July 2024 - Final Building Inspections. July 2024 - Submit for 110b. July 2024 - Closeout documents. July 2024	99.0%	97%	- Final Mech Inspection July 2024 - Final Building Inspections. July 2024 - Submit for 110b. July 2024 - Closeout documents. July 2024 - 1770 e,f,g,h July/August (209 final completion)	1. Behind schedule due to error/omission of one FA device in Room 112A. PCO-07 approved SC Date through May 30. School is open 7am to 7pm Monday through Saturday, so getting the school to close for a day for the SBBC Fire inspection to take place. PMOR finally had to demand a Saturday June 29 for the school to close for the inspection. 2. The contractor has not submitted any Closeout Documents, the PMOR has been requesting them since November 2023. GC states that not until the SC date is established.	Low	1. PCO-08 expected from GC upon knowing the SC date to account for the remaining days being behind schedule. 2. GC assures closeout documents are waiting for the SC date to enter it before submission.

Castle Hill Elementary School

Castle Hill ES - SMART Program Renovations	P.001661	Dr. Jeff Holness	6- Substantial Completion	Roofing Replacement - Buildings 1, 2, 3, 4, 6 Roof metal deck replacement Fire Alarm System Replacement Renovate Media Center Renovate Restrooms 115& 116, 137 & 138 Casework test & Balance HVAC	This phase will not change. The GC and A/E have not responded to submitting their invoices. It was requested by the Project Manager to submit a CLPO and the remaining amount be returned to capital budget. If in the future the remaining amount is requested a CMMT will be created if needed. The Certificate of Final Inspection OEF 209 was submitted to the building department for execution was not processes due to pending of the pending Test and Balance report from Mechanical Engineer. The 110B was executed by the building department on 02/28/2024.	100%	98%	All work is completed with approved final inspections.	none	No Risk	none
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Dillard 6-12 School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Dillard 6-12 School - SMART Program Renovations	P.001726	Dr. Jeff Holness	5B-Construction	-NTP: 5/6/19, SC: 11/25/20 -Site improvement: -New Site Lighting Poles -Aluminum Walkways -New Building for Single Point of Entry -Fire Protection install in Building 3 -Re-Roofing: -Building 4 - 10 (ALL to be Descoped) -Emergency Signage for Buildings 5, 6, & 7 -HVAC improvements: -Building 3 Electrical HVAC Repairs -Boiler Repairs in Building 7 -Building 8 & 9 Electrical repairs for HVAC	Installation of Fire Sprinklers in Building 3 was completed. The Fire sprinkler shop drawing revisions were again resubmitted for Building Department review. The Construction change directive for the directional boring under the duct bank for the new Fire Department Connection was issued. The contractor has not mobilized to complete this work and the contractor was put on Notice for Failure to Perform this CCD work as well as complete work from a previous CCD.	93%	93%	A June update has not been received from the contractor and they will be placed on Notice.	1) Roofing binders went through 14 reviews with the Building Dept. and were never approved. 2) The contractor submitted a new PCO for boring under the duct bank to install the FDC. The PCO submitted charges for Project Management and Supervision. The PCO was revised for issuance of the CCD.	Low	1) The roofing is being descoped from the original contractor and is underway by a CSMP contractor. 2) A CCD was issued for this work.
Dillard 6-12 School - SMART Roof Carve Out	P.001726-RC1		5B-Construction	Reroofing of Bldgs 4, 7, 8, 9, 10, & Walkways. This is a roof carveout project. The roofing work was descoped from the main GOB project because it was taking the GOB GC too long to obtain a roofing permit after multiple roofing binder submittals.	-Current roof construction status is listed below: -Bldg 4 - Work complete. Building Final passed. -Bldg 7 - Work complete. Building Final passed. -Bldg 8 - Work complete. Building Final passed. -Bldg 9 - Demo/Temp completed. Curb installations completed. LWIC completed. Basesheet/Interply completed. Cap sheet in progress. MEP completed. -Bldg 10 - Work complete. Building Final passed. -Walkways - Bldg 9 Metal canopy work completed. Remaining canopies pressure cleaning in progress. GC Evaluation in signatures process	86%	87%	-Complete pressure cleaning of canopies. -Complete white cap and metal work for Bldg 9. -Call in for Bldg 9 final. -Prepare 110B once all finals have passed.	None at this time.	No Risk	None at this time.

Dillard Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Dillard ES - SMART Program Renovations	P.001915	Dr. Jeff Holness	5B-Construction	Re-roofing: Buildings 1, 3, 4, 5, & 9 Window replacements (2) HVAC Improvements - Replacements of all classroom FCUs and all AHUs	Roofing work is 100% complete. Replacement of the final Fan Coil Units and AHUs are complete. The Test and Balance is completed and approved. Final reinspections are held up due to comments made on an electrical asbuilt plan change which are not related to the electrical discipline which is now approved and inspections being scheduled in early July.	99%	97%	An updated schedule has not been received.	None at this time	Low	

Endeavour Primary Learning Center Elementary School

Endeavour Primary Learning Center ES- SMART Program Renovations	P.002111	Dr. Jeff Holness	5B-Construction	The scope includes roofing building's #1 and #2. Replacement of chiller. Building #2 test and balance	110b has been submitted to the Building Department. Final building inspection has passed. March 2024	100%	97%	1) 110b has been executed. And uploaded to e-builder. 2) The decision to have the TIA reviewed for a 3rd time has been requested by Atkins and district.	fire department holding ticket for fire alarm (hood) No fire alarm in scope. PPO is responsible for replacement of faulty hood exhaust.	Low	PMOR working with district and the Fire Marshall to have failed inspection removed for hood. No hood work was performed not in the original scope of work. PPO has confirmed the fan in question will finally be replaced by weeks end July 21st. Inspection will be called and this ticket can be completed.
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Horizon Elementary School

Horizon ES - SMART Program Renovations	P.002038	Dr. Jeff Holness	5B-Construction	HVAC Improvements: Building 1 Media Center Renovations: Building 1 Re-roofing: Buildings 2, 3, 5 & 85 The existing electrical Main Disconnect Panel(MDP) failed, so a new electrical feed is being designed for the chillers.	During the inspection, the GC requested that the duct for two existing exhaust fans in the mechanical room be extended. The ASI was approved. The contractor was issued a CCD, and the GC claimed the release of the material. COPR approved the time impact change order; however, GC is refusing to sign it as he disagrees with the approved number of days.	99%	97%	-Disconnect and remove existing Chiller 1. Install new chiller #1. closed -All the roofing work is complete except for Building 3. Bldg 3 failed its roofing inspection because of an existing condition with damage on the underside of the exterior soffits. closed -The Media Center is completed. - We discovered that the existing Federal Pacific main panel would not shut off during the power shutdown. The EOR recommends replacing the damaged panel. The EOR submitted 2 proposals to design the main panel replacement and to add a new electrical panel (phase 1) for the chillers. Both proposals have been	During the mechanical final inspection, it was requested that the duct from the exhaust fans be extended 12 inches from the ground. -According to GC and the mechanical contractor, the warranty on the chiller has expired.	Medium	RFI was issued. Revised plans are permitted. CCD was issued. The GC claimed he released the material, but is not responsive; he does not want to perform this work until the pay application is processed. Since occupancy hasn't been obtained, we disagree that the warranty has expired per the contract. This was escalated to Leadership. However, I reached out to the manufacturer directly and now await a response.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
								approved. ATP to the Designer has been processed. ASI2 Phase 1 and ASI3 phase 2 have been approved by the Building Department. The Contractor's CHNG 3 is approved. Phase 1 work will have a scope reduction. MDP panel was installed. Chiller 2 start up in August. Chiller #1 installation is on going. Start up is in progress -As o 2/29/24, the project is 639 days late. Most of the delays are cause by the omission condition of the Federal Pacific panel. closed. TIA is in review.			

Larkdale Elementary School

Larkdale ES - SMART Program Renovations	P.002073	Dr. Jeff Holness	8-Financial Closeout	ACT Ceilings: Building 1 Doors, Frames, and Hardware: Buildings 3 & 4 Electrical Services: Buildings 3, 11, 12, & 14 Exterior Paint: Buildings 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, & 15 Exterior Windows: Building 7 Fire Alarm Replacement: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, 14, & 15 HVAC Controls: Buildings 3, 10, 11, 12, & 14 HVAC System Renovation: Buildings 3, 10, 11, 12, 13, & 14 Minor Roofing (Flashing): Building 3	No changes to this reporting period. Pending the final warranty walkthrough to request the final invoice from the Architect. The 110b was approved 10/16/2023. The 209 was executed by the building department on 1/22/2024.	95%	98%	The the schedule was increased by 534 days due to the delays caused by the Building Department	1. A work order was given to PPO to board up the portables because they are not connected to the new fire alarm system, but the Principal will not allow the work to be done. The Building Department is now saying the two portables, one on the removal list and one minimally used, should be connected to the new Fire Alarm system. The principal believed that they needed one portable for the gym teacher recreation area. The portable is still onsite and have not been boarded. This is a Low risk level and those concerned have been contacted. The alarm will go out but not connected to the main fire alarm. 2. The contractor's estimate for the work is \$67,470 and the Atkins estimate is \$52,690. Was Denied.	Low	1. The portable issue has been escalated to PPO supervisor and the Fire Marshall.
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Lauderdale Lakes Middle School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lauderdale Lakes MS - Kitchen HVAC - SMART Program	P.002813	Dr. Jeff Holness	8-Financial Closeout	Provide dedicated HVAC to the Existing Kitchen.	No changes to this reporting period. The retainage will be submitted to the July board meeting for approval. The 110B was executed on 7/26/2023 209 was executed by the building department on 11/6/2023 and the superintendent on 12/05/20	100%	100%	110B has been fully executed. The 209 was approved by the Building Department on 11/6/2023. TIA was denied and voided. Time Extension Eng. Calcs. T&B in scheduler review. This was denied.	No issues at this moment	No Risk	
Lauderdale Lakes MS - SMART Program Renovations	P.001637	Dr. Jeff Holness	6- Substantial Completion	Fire Alarm: Building 1, 2, 3, & 4 Fire Sprinklers: Building 1 Media Center Improvements: Building 1 Re-Roofing: Building 1, 2, 3, & 4 Stucco, Waterproofing, and Interior Repairs: Building 1 HVAC System Replacement: Building 1 & 2 Test & Balance: Building 1 & 2	Pending deficiencies list that have not been completed and the final inspection for building. Meeting has been scheduled with all concerned for the month of May 2024. Pending entire project inspection to pass. The GC have a huge amount actual delay of days from NTP to execution of the 110B. This will require a TIA narrative. Once these are addressed, the GC can proceed in finalizing their invoice. The 110B document was signed by the Building Official on January 11th, 2024. Meeting included GC, Atkins/Program Control Manager, Capital Budget, Team Leader, Procurement. No notes have been submitted after this meeting.	90%	98%	- PMOR and Warranty Manager working with GC for the closeout documents.	1. Schedule is behind. TIA is needed and it was requested to the GC but has not been submitted. 2. Contractor has outstanding inspections that they refuse to call to close the project.	No Risk	1. PMOR following up with GC to submit TIA and send a Notice for them to comply. Contractor refusing to complete TIA. 2. PMOR has met repeatedly with Contractor to explain the necessary steps to close the project.

Lauderdale Manors Early Learning And Resource Center

Lauderdale Manors Early Learning and Resource Center - SMART Program Renovations	P.001635	Dr. Jeff Holness	5B- Construction	Window replacement - Bldg 1, 2, 4, and 5. HVAC component replacement - Bldg 1 - 7. Bldg 17 - Test and balance the existing system. Exterior painting - Bldg 2 and 9. Door replacement - Bldg 1, 2, 5, and 9. ADA restroom renovation - Bldg 4 and 5.	Submittals 80% Complete. Building 1: - Restroom 109 & 109 renovation for ADA compliance. Demolition completed. Plumbing rough in complete Density test complete Frame and reinforcement complete. Building 4: - Restroom 403 renovation for ADA	7%	35%	Contractor working on compressed schedule to cure submittal phase delay. General Contractor is currently on submittal phase, 80% complete. Submittals related to scope regarding the ADA restroom are approved, Submittals on Mechanical Equipment and Exterior Finishes are pending.	1. -Contractor delayed 2.5 months per baseline schedule. 2. - Complaint from school regarding insufficient available bathrooms for personnel on site, because roofing carve out project shut down a building with 6 additional bathrooms and Cosugas shut down bathrooms 401 and 501.	Low	1. -Contractor working on compressed schedule removing chiller scope to verify if delay from submittal phase can be cured. 2. -Cosugas cleaned and returned bathrooms 401 and 501 to school. Completed walkthrough with school staff. Redirected staff to additional available bathrooms within 200 ft of bathrooms under construction with the use of
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>compliance. Demolition completed. Plumbing rough in complete Density test complete Frame and reinforcement complete.</p> <p>Building 5: - Restroom 503 renovation for ADA compliance. Demolition completed. Plumbing rough in complete Density test complete Frame and reinforcement complete.</p>			The ADA restroom demolition and renovation for Bathrooms 109 and 111, 403 and 503 underway. To be completed mid august.			signage. AE provided calculations demonstrating available bathrooms are more than sufficient for occupancy,
Lauderdale Manors Early Learning and Resource Center - SMART Roof Carve Out	P.001635-RC1	Dr. Jeff Holness	5B-Construction	Reroofing of Bldgs 1, 2, 4, 5, 6, 7, 8, 9, & 10.	<p>-6/24/24: PPO notified PMOR that the roofer had drilled several roofing screws through the fire alarm (FA) conduit, located below the roof deck. -6/26/24: PMOR met with PPO and roofing contractor to inspect damaged FA conduit. Roofer will have his electrician repair the damage. -See below for current status of construction: -Bldg 1: Demo/Temp completed. LWIC instillation and Base sheet/interply installation in progress. Air Handler Units (AHUs) and Chilled Water Piping (CWP) installations are ongoing and should be finished my mid-July. -Bldg 2: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 4: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed.</p>	75%	78%	<p>-Bldg 1: Install LWIC, white cap, metal work and complete final inspections. AHU/CWP installation to be completed in July 2024. -Bldg 2: complete final inspections. -Bldg 4: complete final inspections. -Bldg 5: complete final inspections. -Bldg 6: complete final inspections. -Bldg 7: complete final inspections. -Bldg 8: complete final inspections. -Bldg 9: complete final inspections. -Bldg 10: complete final inspections. -Submit for 110B once all finals have passed.</p>	-Roofer drilled several roofing screws through the fire alarm (FA) conduit, located below the roof deck.	Low	-Roofer's electrician repaired the damaged FA conduit. Do time delays.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					-Bldg 5: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 6: Demo/Temp completed. Existing LWIC to be utilized. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 7: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 8: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 9: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed. -Bldg 10: Demo/Temp completed. LWIC installation completed. Base sheet/interply completed. White cap completed. MEP completed. Metal work completed.						

Lauderhill 6-12 STEM-MED Magnet School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program	P.002812	Dr. Jeff Holness	8-Financial Closeout	Provide dedicated HVAC to the existing Kitchen.	No changes to this phase for this reporting period. The final retainage is earmarked for July board meeting. PCO was returned for unused of contingency. The 110B was executed by the building department 07/05/2023 and the 209 was fully executed on 11/6/2023	85%	98%	110B has been fully executed. The 209 was approved by the BD on 11/6/2023. Fully executed Superintendent's signature 12/5/2023. PCO-2 Revised TIA - Void by the scheduler	No issues at this moment	No Risk	
Lauderhill 6-12 STEM-MED Magnet School - SMART ADA Restrooms	P.001801-ADA	Dr. Jeff Holness	5A-Construction	ADA RESTROOMS 101 & 104 ADA RESTROOMS 177 & 178	District's PreCon staff are completing the ADA restroom and Media wall design documents, to be completed in August 2024. and then sent to CSMP for a construction quote.	2%	0%	The District PreCon engineers are developing the permittable drawings	The district is struggling with assigning an MEP to complete drawings	Low	PM is working with the Districts and CSMP to expedite the project.
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Alarm Replacement	P.001801-FA1	Dr. Jeff Holness	5B-Construction	Design Build Fire Alarm system to replace the existing campus-wide system at Buildings 1,2,3,4,5,6 & 7.	Engineering fire alarm shop drawing currently being developed. Scheduled to be delivered on the end of July 2024.	15%	30%	Contractor is working on submitting shop drawings. This is a Design build project. Bass generates drawing and then submit to engineer(SGM) Then Bass finalizes plans sign and submit to C&F Electric for issuance to building department.	None at this time.	No Risk	
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Sprinkler	P.001801-FSP	Dr. Jeff Holness	5B-Construction	Design Build new Fire Sprinklers in Buildings 1 & 2. This proposal is based on equipping the entire 60,772 sq. ft. Building# 1 with a wet pipe sprinkler system including the following: Underground fire line from the East side of NW 75?? Ave. up to the building wall, including DOC, fire hydrant and FDC. Restore all asphalt, pavement, concrete, drywall, and plaster. Paint all restored areas and exposed piping. Replace all ceiling tiles damaged during the installation process. Provide full fire sprinkler design and hydraulic calculations; obtain	Sprinkler heads installation on-going. Replacement of broken ceilings on-going. Replacing sprinkler head on the southern section of building 1.	65%	74%	Install fire sprinkler(FS) piping building 1-NE system sprinkler heads installation on-going. Install fire sprinkler(FS) piping building 1-NW system sprinkler heads installation on-going. Install FS in building 2-branch lines, flex drops and sprinkler heads on-going.	GC has to several issues: safety fences around open trenches, replacement of drop ceiling tiles on a timely basis, housekeeping	Low	The PMOR meet with GC , Safety director, CC and laid out recovery plan for the GC to follow. The PMOR will be checking the site daily to see if the GC follows the recommendation of the Safety Director.

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				approval from Building Department, along with courtesy review from the City of North Lauderdale. All Fire Protection Drawings to be signed and sealed by a Registered Professional Engineer in the State of Florida.							
Lauderhill 6-12 STEM-MED Magnet School - SMART HVAC	P.001801-HVC	Dr. Jeff Holness	5A-Construction	HVAC replacement Bldg 1, Bldg 7, and test and balance at Buildings 1 & 2	50% of the CDs were submitted to the building department for review.	5%	2%	none	1)The complexity of the HVAC project, phasing will be complex over two summers beyond Oct 2025	Medium	1) The team will work with a CSMP to answer RFIs and understand the project more clearly.
Lauderhill 6-12 STEM-MED Magnet School - SMART Program Renovations	P.001801	Dr. Jeff Holness	5A-Construction	This project has been carved out by disciplines with the Media Center Improvements remaining. Fire Sprinkler Protection at Buildings 1 & 2 (1801-FSP). Fire Alarm System Replacement at campus (1801-FA1). ADA Restrooms work at Building 1 (1801-ADA). HVAC improvement work at Building 1 with 9 AHUs to be replaced (1801-HVC). Re-roofing improvements work at Building 1 (1801-RC1).	On June 18th, the Project Manager issued clarifications to A/E PCO requests and shared them with BCPS's General Counsel. The A/E never advanced this project beyond Phase III. Legal teams are dealing with this project for the parties involved. The Fire Sprinkler, Fire Alarm, Re-roofing, and ADA work scopes of the project have been carved out to CSMPs, except for the Media Center improvements. In June 2024, AECOM will oversee Media Center FF&E work this summer 2024. The HVAC work scope has been approved for A/E with Authorization To Proceed-1.	10%	37%	The Project Manager has re-distributed GOB work scopes, except the Media Center improvements. P.001801-RC1 with re-roofing is a design build carve out with CSMP delivery. P.001801-FSP with the fire sprinklers scope is a design build carve out with CSMP delivery. P.001801-FA1 with fire alarm system replacement is a design build carve out with CSMP delivery. P.001801-HVC with HVAC replacement is a design build carve out with CSMP delivery. P.001801-ADA with ADA Restrooms is a design build carve out with CSMP delivery.	1) A/E has filed a claim. BCPS's General Counsel will advise when needed.	High	1) Project Management team working with Owner to address lawsuit by A/E.
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	P.001801-RC1	Dr. Jeff Holness	6- Substantial Completion	This Roof Carve-out project consists of the removal and replacement of the existing roof on the buildings # 1-2-3-4-5, and related roof top mechanical equipment. GC Engineer: Alvaro Mejia, PE # 69771	- Certificate of occupancy, 110B, was approved by the District Superintendent of 04/17/2024.	5%	98%	800a sent-out: 11/18/22. 800b received from GCs: 12/19/22. NTP issued: 4/19/23. Roofing Permit issued: 7/11/23. Duration 345 days. - Certificate of occupancy, 110B, was approved by the Superintendent as of April-17-2024.	None at this time.	No Risk	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lauderhill Paul Turner Elementary School											
Lauderhill Paul Turner ES - SMART Program Renovations	P.002066	Dr. Jeff Holness	7-Final Completion	Re-roofing: Buildings 1, 2, 3, 4, & 5, Fire Sprinklers: Buildings 1, 2, 3, & 5 Test and Balance: Buildings 1, 2, 3, & 4, Building Envelope Improvements (Roofing, Windows, Exterior Walls) Installation of covered walkway between Buildings 1 & 4. HVAC Improvements	1. Form 209 was executed 5/21/2024.	100%	98%	Form 209 approved and executed.	None at this time.	No Risk	
Mirror Lake Elementary School											
Mirror Lake ES - SMART Program Renovations	P.002011	Dr. Jeff Holness	7-Final Completion	Roof Replacements: Buildings 1, 4, 5, 6, 7, & 8. Renovations to Restrooms 144 & 145 (including floor and wall tiles, new fixtures, and new lighting). Media Center Improvements (including flooring, wall paint, and furniture).	There have been no changes to this reporting period. The AE has a pending amount but is in breach of contract. This item is still pending in the scheduler's court PCO-8 (TIA). The documents requested from the GC were submitted. The GC did not revise and resubmit CI-43, so this item is pending in their court. 110B was exe on 3/7/2023. The 209 was exe on 3/7/2023.	100%	99%	- The project is in close-out. - GC to submit additional requested documents for the PCO 8 Time Extension. - The GC submitted the requested documents this is now in scheduler review. - Contractor completed the job while being behind schedule.	The Architect has ceased operations. All processes have been suspended pending resolution.	Medium	The PMOR is negotiation to replace the A/E.
Oriole Elementary School											
Oriole ES - SMART Program Renovations	P.001970	Dr. Jeff Holness	5B-Construction	ADA Restrooms: ADA Compliance Renovation to Room Numbers: 101h, 108, 109, 115, 116, 128a, 129a, 152, 153,198a & 301a. HVAC Improvements; Buildings 1 & 75 HVAC Installation: Complete Kitchen Media Center Improvements New Fire Alarm System Reroofing: Buildings 1, 2 & 75 Fire Sprinklers Bldg. 1	June - Restrooms 152 &153 construction in progress. Clinic Restroom 95% complete. . Classrooms 128 & 129 in progress for PCO flooring install	94.45%	94%	May Schedule update 03.31.2024 shows projected substantial completion on 07.19.2024; Contractual Substantial Completion was 08.12.2023. February - Schedule update 02.29.2024 shows projected substantial completion on 07.09.2024; Contractual Substantial Completion was 08.12.2023. - The GC's 2 TIAs equaling 241 days have concluded review and are pending final analysis to be uploaded into eBuilder for Contractor to revise schedule based on entitlement determination.	1. Project did not meet substantial completion of 08.12.2023. Schedule submitted on 03.31.24 shows new projected SC for 07.19.2024.	Low	1. a. GC submitted 2 TIAs for time equaling 241 days; final analysis of entitlement pending publishing in eBuilder. b. PMOR issued LD Letter and requested expedited schedule for Spring Break to improve schedule. c. GC improved HVAC portion of schedule during Winter Break improving overall project schedule.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
								- Restroom 152/153 is the critical path which has commenced.			

Parkway Middle School

Parkway MS - Phase 2 - New Addition	P.002665	Dr. Jeff Holness	2-Pre-Design	Planning Review with the Owner to review new facilities at a campus with a Partial # of buildings demolished under GOB Project # P.001807-PH1. The Project Manager to work with OCP's Pre-Construction and PWS to review and solicit RFQs for A/E and CMAR.	By June 30th, AECOM's Project Manager had not received the direction requested in the May 3rd letter to the Executive Director.	55%	3%	Schedule has been presented. 07/24 to 09/24 - Get the RFQ for Designer/Planner to the market. Get the CMAR RFQ to the Market. 09/24 to 10/24 - Hire Designer and CMAR with Board approval and ATPs. 10/24 to 07/25 - Design Completion (9 months) 07/25 to 01/26 - Permitting (6 months) 05/26 to 01/28 Construction (18 months)	1) The Project Manager confirmed that PWS is working on the Facilities Condition Assessment RFQ, and Parkway MS RFQ may be next after this for mid-June 2024. 2) The Scope of use areas by Educational Specs need to be added up to establish a target SF concept and coordinated with the ADEFP budget. A phasing and relocating facilities plan during active school times needs to be created. 3) Issue the RFQ for the Construction Manager at Risk.	Low	1) The Project Manager has included the Executive Dir. of Operations in PWS communications. 2) Issue a letter to the Executive Director, OCP, to get feedback on building SF with relocated programs rather than new programs. Work with stakeholders to develop a successful Phasing strategy. Work with Atkins to get a cost estimate on the rough SF facility, demolition, and site amenities. 3) Get PWS to issue a draft RFQ for CMAR services. Get PWS to make RFP CMAR updates to the RFQ CMAR template.
Parkway MS - SMART Program Renovations	P.001807	Dr. Jeff Holness	8-Financial Closeout	Building Demolition - Building 7, 8, 9, 10, 13, 14, 15, 16, 17 and 19. Temporary Roof - Building 18. Building 22 - Exterior Window Replacement, Exterior Door Hardware, AHU 4, 5, 6, 7 (Rooms 972 and 913B) Building 23 - Exterior Door Hardware, Roof Mounted Exhaust Fan. Exterior Painting: Buildings 25 & 26 Building canopy demolition - building 27 and 28.	Pending is the 11-month warranty walkthrough for the A/E to submit their final invoice. The 110B was exe 2/17/2023 the 209 was executed on 2/29/2024 by the building department.	90%	99%	The Certificate of Occupancy has been fully executed. Pending change orders to be completed, in order to process the Certificate of Final Completion. The 6-month walkthrough was performed and no deficiencies were found.	None at this time.	No Risk	

Peters Elementary School

Peters ES - SMART Program Renovations	P.002041	Dr. Jeff Holness	5B-Construction	Re-roofing Buildings: 1, 2, 4, 5, 6, 7, 8, 9, 10, 11, 12, 13, & 14 Exterior Painting: Buildings 1, 2, 4, 5, 6, 7, 8, 9, 10, 11, & 12. Site- Repair Aluminum Covered walkways Fire Alarm System Replacement: Campus-wide. Fire Sprinklers- No fire sprinkler work and provide double-acting doors for egress at buildings 12, 13, & 14. Also, relocate HVAC equipment at Building 10 for	Building #10: The contractor completed the installation of drywall in the restrooms, the new flooring in the Media Center, and the relocation of the condensing unit.	77%	82%	The contractor estimates meeting Substantial Completion in January 2025.	1. Owner Request: Change the window and door glass to be reflective. 2. Building #10 was planned for swing space, but the roof collapsed due to unforeseen steel corrosion. It has not yet received approval for occupancy. 3. Work in Building #10's restrooms was delayed due to a drain line not in the as-built drawings.	Low	The contractor submitted a TIA. 1. ASI approved. Windows are on order. The contractor will submit a PCO for time and cost. 2. Resolved: CCD was issued to repair the steel deck. Work is complete. 3. Resolved: ASI issued and work is complete.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				egress compliance. Test & Balance: Buildings 1, 2, 4, 7, 8, 9, 10, 11, 12, 13, 14, & 20. HVAC Component Replacement: Buildings 2 & 6. Media Center Improvements: Building 10. ADA Restroom Renovation: Building 10 (Rooms 108A & 110A.)							

Piper High School

Piper HS - SMART Program Renovations	P.001744	Dr. Jeff Holness	5B-Construction	SPE and Aluminum Covered Walkways: Completed as a Separate Project Air Handler HVAC Component Replacement: Building 1 Aluminum Storefront Exterior Door Replacement: Building 1 Aluminum Window Replacement: Buildings 1 & 2 Building Lighting Replacement: Building 9 Canopy Lighting Replacement: Building 1 Chemistry Lab Fume Hoods Replacement: Building 1 Controls with DDC Controls Replacement: Buildings 1, 5, 7 & 8 Electrical: Unit Heater Replacement and Transformer in Building 1 Emergency Exit Signage: Buildings: 1, 3, 4 & 5 and Emergency Lighting System: Buildings 3 & 4 Exterior Condenser Replacement: Building 5 Fire Sprinklers Installation: Buildings 1, 2, 5, 6, 7, 9, 10, 15 & 85 HVAC Terminal Device Replacement: Building 1 Large Diameter and Kitchen Exhaust Hood Replacement: Building 1 Make-up Air Increase: Building 6 Media Center Renovation: Building 1 Mounted Building Lighting Replacement: Buildings 1, 2, 6, 10, 15 & 85 New Kitchen Fire Suppression	1. Shoring for entry #1 completed. Asbestos abatement Completed. 2. Structural Reinforcement shop drawings under review by BD. Need approval to install. 3. Contractor measured and released blinds for new windows. To be installed end of July. 4. Gas solenoid valve for chem labs installed. Missing completed gas install. 5. Address multiple punch list items all over the school.	97%	97%	Ongoing work to complete punch list items across campus. No final inspections achieved due to excessive punch list items.	1. Storefront doors and ladders-The installation differed from the approved shop drawings. 2.. Excessive punch list items across multiple trades left throughout the project. 3. Building 1's Emergency overflow drains to drain water in light rain, per the roof consultant. 4. RTUs leaking water in heavy rain through ductwork.	Medium	1. Subcontractor working on updated shop drawings to match installed conditions. 2. AE compiled all punch list items and we are working to clear all items. 3. 4 Emergency drains need extensions to accommodate the greater height difference from normal drains, roofer installing. All other drains in the school needed cleaning of leaves that clog drains. Held meeting with school to explain problem and school to monitor custodian maintenance of drains. 4. GC to bring manufacturer to review issue and provide recommendations.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Hood Installation: Building 1 Package Unit HVAC Component Building Replacement: 6 Panelboard Replacement: Buildings 4 & 18 PE Weight Room Equipment and Flooring: Building 1 Pole Lighting Replacement: Building 19 Reroofing: Buildings 1, 2, 4, 5, 6, 8, 11 & 85 Restrooms associated with Educational Adequacy Renovations: Building 1 STEM Lab Renovation: Building 1 Switchgear Replacement: Building 19 Test and Balancing: Buildings 1, 5, 6 & 85 Window AC Unit Component Replacement: Building 2							

Plantation High School

Plantation HS - SMART Program Renovations	P.001916	Dr. Jeff Holness	5B- Construction	Re-roofing: Buildings 4, 5, 6, 7, 8, 9, 11 and part of Building 1 Roof Cabling: Buildings 1, 3 & 7. Window Replacement: Buildings 1 & 4 Safety/Security Upgrade Fire Sprinklers Improvements: Buildings 1 & 4 Demolish Building 2- Refer to Art Room relocation to Building 1. STEM Lab Improvements with Tech Lab wall hood at Building 3; Culinary Lab upgrade at Building 1; Art Room relocation to Building 1. Media Center Improvements at Building 1 with ADA group restrooms renovation. HVAC Improvements - Component Replacement: Buildings 1, 3, 4, 5, 6, & 8. and Test & Balance: Buildings 3, 4, 7, 11 & 12.	During this period the project experience some important progress. Covered Walkways all around campus: Roofing demolition in progress. Building 1: Roofing demolition in progress. Building 1: Culinary Lab demolition is in progress as contractor has taken over the area. Building 1: Art lab / Media Center demolition is planned to start within the next couple of days. Building 2: Clearance letter was received by the district's environmental department, Contractor has issue the 10 days notice to the county in order to demolish the building. MEP have already being disconnected. Building 4: Roofing demolition was completed and temporary roofing is now installed. Building 6: Roofing	5%	33%	Based on the contractor's schedule during the summer they will be working on the Culinary lab, Media Center and Art Lab simultaneously. The critical path for the project is shown to be the AHU replacement. Material has already been released and Contractor's ETA is around 6 month for the material to be onsite. No delays shown as of the June schedule update.	No issues at the moment	No Risk	
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					demolition was completed and temporary roofing is now installed. Building 11: Roofing demolition was completed and temporary roofing is now installed. Campus Wide: Underground rough for electrical feeders ongoing.						

Plantation Middle School

Plantation MS - ADA Restrooms	P.001729-ADA	Dr. Jeff Holness	5A-Construction	Update Restroom 101 and 104 to present-day ADA Standards	District's PreCon staff are completing the ADA restroom and Media wall design documents, to be completed in August 2024. and then sent to CSMP for a construction quote.	0%	0%	The District PreCon engineers are developing the permittable drawings	The district is struggling with assigning an MEP to complete drawings	Low	PM is working with the Districts
Plantation MS - Fire Sprinkler	P.001729-FSP	Dr. Jeff Holness	5A-Construction	Install Fire Sprinklers in Building 1 and 2	The District approved Funding on May 21 and the NTP is being processed.	0%	0%	Project is pending NTP approval.	none	No Risk	
Plantation MS - HVAC	P.001729-HVC	Dr. Jeff Holness	5A-Construction	Conducting HVAC tests & balance in buildings 1 and 5	The test and balancing has started. This will continue in to the fall of 2024.	0%	0%	The work has started.	none	No Risk	
Plantation MS - SMART Electrical Improvements	P.001729-ELE	Dr. Jeff Holness	5A-Construction	Electrical upgrades Floodlights, Electrical Transformers, Electrical, and Panelboard require Arc Labeling & replacement	the A/E submitted the 50% CD to the Building Department for review.	0%	0%	We are hiring an A/E to then hard bid or CSMP the construction if there is enough time to complete the project under this program, otherwise project will be moved to District future projects.	The work is complex and requires a long construction time.	Low	the PM will work with the CSMP to expedite the project.
Plantation MS - SMART Program Renovations	P.001729	Dr. Jeff Holness	6- Substantial Completion	Aluminum Covered Walkway Repairs: site wide Civil-related work for new Fire Sprinkler: Buildings 1, 2 & 3 Re-roofing: Buildings 1, 2, 3, & 4 (1729-RC1) Media Center Renovations Restroom Renovations: Building 1 (101&104) MEPF Repairs (Fire sprinklers), Mechanical HVAC Repairs T&B. Electrical panel boards, transformers, lighting: Buildings 1, 2, & 3 Mechanical Test & Balance: Building 5	PMOR submitted to the District costs that could be approvable under termination negotiations. District is currently negotiating with the Contractor.	55%	98%	The contract is in financial closeout.	Renovation work is unfinished.	Low	The original scope of work including media center renovation, roofing, and fire sprinkler will be divided between various CSMP contractors.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Plantation MS - Smart Re-Roofing	P.001729-RC1	Dr. Jeff Holness	5B-Construction	This Roof Carve-out project consists of the removal and replacement of the existing roof on the buildings # 1-2-3-4, and the related roof top mechanical equipment. GC Engineer: Omar Khan, PE # 75524	5/29/24 - The contractor submits the 1st revision of the Roofing Binders & Drawings to the Building Department. 6/17/24 - The Roofing Binders & Drawings were returned from the Building Department for Revise & Resubmit. The contractor is updating the Binders & Drawings for the 2nd revision - Ongoing.	28.5%	41%	11/21/22 - 800a sent-out 2/21/22 - 800b received from GCs. 10/30/23 - NTP approval date. Duration from NTP issuance to Subst. Compl.: 310 days as of 09/04/2024. 5/29/24 - The contractor submits the 1st revision of the Roofing Binders & Drawing to the Building Department.	1. The contractor delayed submitting the planning binder (first round) for the construction department to review.	Low	1. Resolved. The contractor submits to the BD the 1st revision on 5/29/24.

Rock Island Elementary School

Rock Island ES - SMART Program Renovations	P.001950	Dr. Jeff Holness	8-Financial Closeout	HVAC Replacements: Buildings 1 & 3 Re-roofing: Buildings 1 & 3	This process will remain the same for this reporting period. The A/E has not submitted their final invoice and CLPO was created and sent to their firm. The CLO is notifying the A/E the project has a scheduled financial closeout date. To be advised that the remaining funds will be cleared from the budget and the project will be considered officially closed. The 110B was exe on 4/12/2022 and the 209 on 3/7/2023.	100%	99%	Closeout docs completed, ready to turnover.	No Issues and Concerns at this time.	No Risk	None
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Royal Palm STEM Museum Magnet (f.k.a Royal Palm ES)

Royal Palm STEM Museum Magnet - SMART Program Renovations	P.001896	Dr. Jeff Holness	5B-Construction	Window Replacements: Buildings 2, 3, & 5 Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 7, & 9 Fire Alarm: Campus-wide Fire Sprinklers: Building 1 Restroom Renovations Rooms 127 & 126, Plumbing, Lighting, Fire Alarm, and Test & Balance Test & Balance Air Systems in All Buildings HVAC Improvements: Buildings 2 (4 Rooftop Air Handlers with Chilled Water Coils, 3 Air Cooled Chiller & 3 Chiller Water Pumps), 3 (2 Air Handlers with Chilled Water Coils in Rooms 307 & 308), & 4 (3 Air Handlers with Chilled Water Coils in Rooms 404, 408 & 412)	The functionality test for the fire alarm system is completed. NFPA 72 passed. Construction Change Directive is in progress for PCO 13, AECOM/District is in discussion on enlarging the mechanical rooms. GC to submit TIA back up.	93%	93%	Final NFPA 72 inspection passed. Demo of the existing FA system ongoing.	1. The new mechanical equipment does not fit in the mechanical room. PMOR request TIA back up to process the request.	High	1. GC requesting additional time, therefore PMOR request TIA back up to process the request.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Media Center Improvements Electrical Work for all New Mechanical Equipment							

Thurgood Marshall Elementary School

Thurgood Marshall ES - SMART Program Renovations	P.001674	Dr. Jeff Holness	5B-Construction	<ul style="list-style-type: none"> - Re-roofing of Buildings 1 - 6 - Repair aluminum covered walkways - Remodel (2) ADA Restrooms in Building 1B - Replacement of (1) Chiller in Building 1B, (2) Cooling Towers in Building 1, (8) Chilled water central station Air Handler Units, (12) electronic duct heaters, (9) stand-alone Air Handler Unit Controllers, (1) DX Split System Central Station Air Handler Unit - Addition of (1) Refrigerant Monitor System in Chiller Room - Remove and Reinstall (4) Exhaust Fans, (1) Kitchen Grease Fan, (1) Kitchen Grease Hood Supply Air Fan, (6) Exhaust Air Vents, (7) Outside Air Intake Vents - Replace (4) DX Package Wall Mounted Air Conditioning Units - Replacement of Breakers, Disconnect Switch, AHU & Condensing Unit Conduit, and Wiring - Electrical for Chillers, Pumps, Cooling Towers 	<ul style="list-style-type: none"> - All teams involved are working towards completing the commissioning of the project. Commissioning agent gave a deficiency list to the GC and they are working to get it solved. - PMOR/CC/Commissioning agent have been in constant communication regarding deficiency list given to the GC. 	99%	97%	<ul style="list-style-type: none"> - Commissioning final report pending. - Final inspections. - 110B request pending. - Closeout documents. - 209 request. 	none	No Risk	
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Village Elementary School

Village ES - SMART Program Renovations	P.001952	Dr. Jeff Holness	5B-Construction	<ul style="list-style-type: none"> Roofing Improvements: Building 9 and 7. Fire Alarm Upgrade: Campus-wide. Test and Balance in all mechanical units throughout the school to identify deficiencies. Media Center Improvements (including new floor, wall paint, and FFE). 	<ul style="list-style-type: none"> 1. Buildings 1,2, 3,4,5,6,7,8,9, 10, 11 Fire Alarm rough completed. Fire Alarm Panel was relocated in Building 1 	97%	96%	pending BCPS Board response to the recommendation not to withhold liquidated damages letter. No work was performed since 01/2024- No chnage.	CI 32 was sent back to the Contractor by CM because liquidated damages exceeded the remaining balance.	No Risk	TIA is in review Process
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Walker Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Walker ES - SMART Program Renovations	P.001938	Dr. Jeff Holness	5B-Construction	New Fire Alarm Re-roofing Bldg.5, HVAC; Replacing 8 units of ventilators in Bldg.1, Replacement of 4 AHUs in Bldg. 5 Test & Balance	CCD for safety rail in place but GC has not signed or started the work CCD in place for the FA at the Old Dillard building in place but GC has not signed or started the work. FA continues in as devices are being moved from locations shown on plans due to the wall being a folding partition. Shops will need to be revised and resubmitted once install is complete.	92%	93%	The GC needs to sign and start work on 2 CCD's. The first one is for a safety rail around 3 sides of an exhaust fan. The second one is for the FA system at the Old Dillard building. They also continue working on the original FA system.	We have 2 CCD's in place that have not been signed or the work started yet.	Low	Continue to push GC to sign and move forward.

Welleby Elementary School

Welleby ES - SMART Program Renovations	P.002114	Dr. Jeff Holness	5B-Construction	Re-roofing at Buildings 1, 2, 3, 4, 5, & 6. Repair Aluminum Covered Walkways Replace Windows: Building 6. Electrical Improvements: Buildings 1, 2, 3, 4, 5, 6, & 85. Fire Alarm System Replacement: Campus-wide. Fire Sprinklers: Buildings 1, and Site HVAC Improvements - Components Replacement: Buildings 1, 2 & 3. and Test & Balance at Buildings 3, 4 & 85.	Contractor to furnish and install the additional fire alarm devices determined by our recent walkthrough. Fire alarm certification received. Connection of EMS to buildings 5 & 85 pending. CCD was initiated to expedite the additional work required.	98%	97%	Emergency elevator recall connection with new fire alarm system, complete/approved. Fire alarm certification received. **CONTRACTOR FAILED TO COMPLY WITH SCHEDULE SUBMISSION	1. Inspector failed last inspection citing additional fire alarm devices required throughout campus. 2. Energy management connection to Bldg's 5 & 85.	Low	1. Added fire alarm devices installed. 2. Engineer's letter of non-conformance sent to the contractor. The contractor was told that they will not receive a building/electrical final inspection if this scope isn't complete. A CCD was initiated to have the contractor expedite their efforts to connect buildings 5 & 85 to the existing energy management system. There is no intention to create a change order as this work is indicated in the original design. The contractor takes exception to this. The issue will be resolved after the work is complete to avoid any further unnecessary delay.
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Westpine Middle School

Westpine MS - SMART Program Renovations	P.002043	Dr. Jeff Holness	5B-Construction	Aluminum Walkway Canopy Repairs Fire Sprinkler Installation: Building 2 Lighting Installation: Bus Loop Pre-construction Test and Balance: Buildings 1-10, 16 and 19 Reroofing: Buildings 1-18	The Re-Roofing of the project has reached completion, and the contractor is presently attending to the final roofing inspection comments by implementing essential corrections. Nevertheless, a delay has surfaced due to issues highlighted during the electrical final inspection, particularly concerning the condition of	98%	97%	GC submitted Shop drawings for temper and back flow switch to the Building Department. GC to submit a PCO for the Temper proof and Back flow switch is in progress. addressing and recalling the failed inspections.	1) The Contractor procured the Roofing sub-contractor late, therefore obtaining the Roofing Permit was delayed. 2) The Roofing codification report and test and balance Report stated some RTUs that are not in scope require replacement. 3) Not in scope AES Antenna system is required per the Building Department fire sprinkler submittal review	Low	1) PMOR issued a notice to GC requesting a recovery schedule. A schedule has not been provided. An additional NOC was issued. 2) The list of failed HVAC equipment not in scope was submitted to PPO. 3) The CSMP Fire Alarm monitoring company was issued a PO to install the AES system. The Building Department approved the
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					the existing disconnects at buildings 2 and 4. Consequently the contractor is unable to advance with the remaining inspections until the disconnects in the conduit issues are resolved to meet the necessary standard and pass electrical final inspection. it's crucial to know that these concerns regarding the existing conditions were brought to the attention of authorities over six months ago.				<p>comments.</p> <p>4) Not-in-scope flow and tamper switches are required per the Building Department fire sprinkler submittal review comments.</p> <p>5) Various roof top disconnects and exhaust fans are deteriorated and required replacement or repair stated on failed inspections. This issue is delaying electrical, mechanical and building final inspections.</p> <p>6) According to Inspector, Fire sprinkler is not required in electrical rooms.</p> <p>7) Contractor invoice was rejected because the liquidated damage log fee is greater than the balance on the invoice.</p> <p>8) Electrical inspection is pending disconnect resolution.</p>		shop drawings. The dedicated outlet has been marked on the wall. Antenna removed. Closed 4) ASI was issued. GC submitted a change order for review. A CCD was issued. The site work was completed during the winter break. Partial change order for CCD was submitted and approved. Part 2 of CCD was rejected. . 5) We have notified PPO of existing damaged equipment. 6) A meeting has been requested with the Building Department. 7) Upper management was contacted to expedite the TIA review that has been in the scheduler's court since September 2023. 8) The Building Department is reviewing a process to allow contractor to proceed with inspections

William E. Dandy Middle School

William E. Dandy MS - SMART Program Renovations	P.001900	Dr. Jeff Holness	5B-Construction	<p>Reroofing: Buildings 1-18</p> <p>Repair and Paint Exterior Soffits: Buildings 14 & 17.</p> <p>Removal of Existing Fiberglass Canopy and addition of new Aluminum Canopy Between Buildings 01 and 16</p> <p>ADA Restrooms Renovations: Building 18.</p> <p>Fire Protection: Building 02.</p> <p>Exit Signs modifications: Buildings 5, 6, 7, 8, 9, 10 & 18.</p> <p>HVAC Unit Replacement: Building 1</p> <p>HVAC Chiller Replacement: Building 04 (2 Similar)</p>	GC will provide a schedule and will resume work in the following areas; 1- Fire Alarm Devices in Bldg. 1. 2- Sidewalk Concrete Repair. 3- Chiller # 1 Repair 4- CU 2-2 Repair for IT Room	93%	93%	Fire Alarm Devices installation in Bldgs; 5,9,19,108,14,7,13,& 6. Programing & Testing	1. Building 2: fire protection shop drawing approval was delayed. The Fire Marshal requested connections away from the building and the addition of a new fire hydrant.	Medium	1. Pending final decision from BCPS. PMOR to follow up with District Leadership
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Wingate Oaks Center

Wingate Oaks Center - SMART Program Renovations	P.001741	Dr. Jeff Holness	5B-Construction	<p>Fire Alarm: Buildings 1, 2, 3, 4 & 5</p> <p>HVAC Equipment Replacement: Buildings 1, 2, 3, 4 & 5</p> <p>Media Center Improvements</p> <p>Music Equipment Replacement</p> <p>Reroofing: Buildings 1, 2, 3, 4 & 5</p>	A/E has agreed to get back on the project.	97%	98%	Contractor will be completing during the summer of 2024	None at this time. Awaiting building department approvals and scheduling of work.	Low	awaiting Building department review and approval, schedule will be sent after inspections are completed.
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C.1 Monthly Project Update (MPU) Report District 6



Appendix C.1-6 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 6											
Central Park Elementary School											
Central Park ES - SMART Program Renovations	P.001757	Brenda Fam, Esq	5B-Construction	Fire Sprinkler Building 2 HVAC Improvements: Buildings 1 (1-AHU, 9-FCU), 2 (5-AHU, 2-Chillers, & 6-FCU), 3 (2-AHU), 4:(9-FCU), 5 (13 FCU), & 6 (7 FCU). Music (Room 202) and Art (Room 201) Room Improvements Aluminum Covered Walkways Replacement Aluminum Window Replacement: Portables Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 8, 9,& 10	flushing chilled water system, punch list work being done. Final inspections and commissioning	98%	97%	Final inspections and close out documents. Flush chilled water lines due to sludge build up Punch list work	None at this time	No Risk	
Cooper City Elementary School											
Cooper City ES - SMART Program Renovations	P.002150	Brenda Fam, Esq	5B-Construction	Building Envelope Improvements inclusive of exterior door hardware replacement and reroofing of Building 85. HVAC improvements inclusive of chiller pump exhaust fan replacements and campus-wide Test & Balance. Campus-wide Fire Alarm Replacement. Media Center and ADA restroom renovations.	In preparation of the final inspection the Contractor began the required 24hr battery test and discovered the existing system battery would not power the main Control Panel and needs to be replaced. The battery was replaced and the battery test was acceptable. The new annunciator is malfunctioning and a new one has been ordered.	99%	97%	The contractor has not submitted a schedule update.	1. Contractor delays. 2. The fire alarm subcontractor is behind in completing the fire alarm system. The inspection failed because the fire alarm device speaker volume was too low. Multiple deficiencies have been identified throughout the final system testing process 3. The existing system battery is malfunctioning and will need to be replaced. - Change order 4. The new annunciator is malfunctioning.	Low	1. A TIA was submitted and approved but did not recommend enough days to extend the substantial completion to the current estimated completion date. The District is holding the contractor pay application as the projected Liquidated Damages (LD) based on the maximum LD per day of delay exceeding the remaining invoice. The PMOR CO team is evaluating the project to calculate the actual LDs. 2. A Notice to Cure was issued. Contractor completed the deficiency corrections. 3. Contractor purchased and installed a new battery and passed the 24hr test. 4. Contractor ordered a new one and the manufacturer is expediting.
Cooper City High School											
Cooper City HS - SMART Program Renovations	P.002133	Brenda Fam, Esq	5B-Construction	Re-roofing: Buildings 13, 21 & 22. Replace or Repair Doors: Buildings 3, 4, 5, 7, 8, 9,10, & 13. Replace or Repair Windows:	Demolition of STEM lab and adjoining spaces.	3%	32%	The Contractor must provide a schedule update to the PMOR for evaluation of potential delays resulting	1) The contractor has not fully committed all of the subcontractor to the project which is heavily affecting the	Low	1) Contractor claims that without the input of the subcontractor it is complicated to generate an

C.1 Monthly Project Update (MPU) Report District 7



Appendix C.1-7 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 7											
Atlantic Technical College & Technical High School											
Atlantic Technical College & HS - Smart Program Renovations	P.000415	Nora Rupert	5B-Construction	Building Envelope Improvements- Re-roofing at Buildings 13 and Walkways Building Envelope Improvements- Exterior Painting at Buildings 1,2,3,4,5,6,7,8,10,11,12,13,14,15, 16,17,18,19,20,22,& 23 Building Envelope Improvements- Door Hardware at Buildings 1,2,5 &7. Fire Sprinklers at Buildings 3,4,8,13,14,15, and 17. HVAC Improvements with Component replacement chiller and cooling towers at Buildings 4 & 20. HVAC Improvements with Component replacement at Buildings 1,2,3,4,6,7,8,10,11,12,13,14,15,17,18,19,20, & 24 Media Center Improvements at Building 5.	Continued underground fire line. Continued to work with contractor for routing and work with school to minimize impact for students traversing the campus. Commenced installing interior fire sprinklers in Buildings 17. Installing chiller in Building 4. Commenced painting of Buildings 2,5 &6.	19%	43%	Continued underground fire line. Continued to work with contractor for routing and work with school to minimize impact for students traversing the campus. Commenced installing interior fire sprinklers in Buildings 17. Installing chiller in Building 4. Commenced painting of Buildings 2,5 &6.	GC is moving slow.	Low	Reviewing ways to pick up time now that AHU equipment has started to arrive. Per contractor they are preparing a TIA due to mechanical equipment delivery issues.
Atlantic Technical College & HS- Smart Re-Roofing	P.000415-RC1	Nora Rupert	5B-Construction	This Roof Carve-out project consists of the removal and replacement of the existing roof on the buildings # 1-2-5-6-7-9-10-11-12-13-14-16-17-18-20-22-23, and the related roof top mechanical equipment. GC Engineer: Omar Khan, PE # 75524	-The contractor is currently addressing the Building Dept. review comments for ASI#1 (roof drains). -Roofing construction on all buildings is complete. -Final inspections are in progress.	92%	92%	-Resubmit ASI#1 -Final inspections are in progress. -Install rooftop equipment tie-downs once electrical finals have passed. -Call in roofing finals. -Address Bldg 13 roofing issues once structural analysis and design have been completed.	1) 11/28/23- While the GC (A1 Duran) was performing roof demo work on Bldg 10, Debris was stacked on the adjacent canopy, causing a portion to collapse. No injuries were reported, and all stakeholders were made aware. 2) On 01/29/24, while the GC was performing roof demo work on Bldg. 1, debris fell on the ceiling below, causing some ceiling tiles to collapse. The debris contaminated the office area at ground level. No injuries were reported, and all stakeholders were made aware. 3) 02/13/24-It was discovered that the GC was using a crane to load roofing materials over occupied buildings. 4) 02/20/24 - Pieces of LWIC	Medium	1) The PMOR Health and Safety Officer was notified. The area was immediately closed to pedestrian traffic. WJE (Forensic engineers) were contacted and began assessing the structural integrity of the whole section. This mitigation process has been in progress since 12/31/2023. On 1/18/24, a Notice to Cure was issued to the GC, notifying them of their responsibility for the cleanup and mitigation of the collapsed material. A second Notice to Cure was issued on 2/7/24 requesting the GC replace the project Superintendent. The GC is currently preparing plans to replace the canopy/covered walkway.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
									<p>from the Bldg 1 demo fell through the ceiling tiles in Bldg 1. During the inspection of the decking from below the ceiling, a set of wooden supports was discovered in the ceiling.</p> <p>5) 02/28/24 - PMOR received a call from one of the school's APs stating that the roofers had caught fire on Bldg 7.</p> <p>6) 03/18/24 - PMOR received a call from one of the APs at the school, stating that something had fallen through the ceiling and disturbed several ACTs and the ceiling grid while the roofers were working on a curb on Bldg 7. Debris was scattered inside FISH 169. Nobody was in the classroom at the time.</p>		<p>2) Resolved. The GC must provide full-time supervision as specified in his contract while work is performed.</p> <p>3) Resolved. The contractor was formally reminded that cranes carrying loads over occupied spaces are prohibited.</p> <p>4) Resolved. Officials from the Building Department evacuated Bldg 1 until a structural engineer determined it was safe to occupy. The engineer determined that the existing wood supports were not structural but remnants of past formwork. The GC provided a new project Superintendent.</p> <p>5) Resolved. The school fire alarm was sounded, evacuated, and the fire department was dispatched to the school. Before the arrival of the fire department, the school's Facilities staff extinguished the fire on the roof of Bldg 7. On 2/29/24, the GC provided an Incident Report describing the events leading up to and after the fire. The GC was then informed to provide a formal Corrective Action Plan by 3/4/24. The GC provided the Corrective Action Plan (CAP) on 3/1/24. The CAP stipulated that a new crew would be utilized to complete the remaining work.</p> <p>6) Resolved. While removing a piece of rooftop MEP equipment from a curb on Bldg 7, the contractor disconnected the curb from the roof. The ductwork fell because the vertical/horizontal ("T") section had no support straps and was only supported by the curb attachment. The MEP</p>

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
											contractor immediately went to the school and installed the necessary ductwork support straps. All debris was cleaned up, and the work was inspected and passed on to the building department inspectors.

Atlantic West Elementary School

Atlantic West ES - Roofing Bldg 1, 3,6 - SMART Program	P.002810	Nora Rupert	5B-Construction	Roofing carve-out - Bldgs. 1, 3 & 6 and their associated roof top mechanical equipment	-Below is the current status of the buildings: -Bldg 1: LWIC/Base Sheet/Interply installed. White cap in progress. Metal work in progress. -Bldg 3: LWIC/Base Sheet/Interply installed. White cap completed. Metal work completed. -Bldg 6: LWIC (crickets only)/Base sheet/Interply completed. White cap completed. Metal work completed. -Canopies: Awaiting delivery of PMMA materials to complete work. GC Evaluation in signatures process	93%	93%	-6/20/24: PCO-3 (TIA) was approved at CORP for 101 additional days.	To date, all of the decking that was uncovered on Bldg. 1 was severely deteriorated and has required replacement. The reroofing of Bldg. 1 progressed slower than anticipated due to the need to replace the metal roof decking. This was done in sections and has been completed. The weather also slowed the deck replacement because each section had to be ripped, the deck replaced, and temped during dry periods. The roofers were also having to be careful not to allow the roofing debris to fall down into the building; therefore, they had to manually clean any debris out that dropped down onto the hard ceiling.	Low	Resolved: The decking replacement on Bldg 1 necessitated an ASI, which the contractor prepared and was submitted to the Bldg. Dept. on 8/25/23 and subsequently approved on 9/28/23. A change order (PCO-2) was prepared to replace all of the damaged decking on Bldg. 1. PCO-2 was approved by CORP on 10/18/23 and was approved by the Board on 12/12/23.
Atlantic West ES - SMART ADA Restrooms	P.001796-ADA	Nora Rupert	5A-Construction	ADA Restrooms renovation Bldg 1 at Rooms 155 & 156 and Media Center Walls	District's PreCon staff are completing the ADA restroom and Media wall design documents, to be completed in August 2024. and sent to CSMP for a construction quote.	0%	0%	The District PreCon engineers are developing the permittable drawings	The district is struggling with assigning an MEP to complete drawings	Low	PM is working with the Districts and CSMP to expedite the project.
Atlantic West ES - SMART Fire Sprinklers	P.001796-FSP	Nora Rupert	5B-Construction	Fire Sprinklers Bldg 1 and ROW water tap	BLD 1 interior rough overhead fire sprinkler installs 98% Pressure test Pending July start for Water tap, tap source on campus. No City permit required,	98% INTERIOR Sprinkler heads	97%	BLD 1 interior rough overhead fire sprinkler installs 98% Pressure test Pending July start for Water tap, tap source on campus No City permit required, Nutting 3rd Party Density Testing PO approved	Housekeeping at Staging yard lack of communication on scheduling	No Risk	
Atlantic West ES - SMART HVAC	P.001796-HVC	Nora Rupert	5A-Construction	HVAC Improvements in buildings 1, 2, (3 with Preconstruction Test & Balance) & 6	The A/E's have completed ground truthing and document reviews and will complete the 50% CD by the end of July.	5%	1%	none	1) the complexity of the HVAC project will take additional effort to coordinate the CMPS.	Low	1) The team will work with a CSMP to answer RFIs and understand the project more clearly.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Atlantic West ES - SMART Program Renovations	P.001796	Nora Rupert	5A-Construction	ADA Restrooms renovation Bldg. 1 at Rooms 155 & 156 and Media Center acoustical wall enclosure with P.001796-ADA HVAC at Buildings 1,2 & 3 with P.001796-HVC Fire Sprinkler Protection at Building 1 and water tap with P.001796-FSP Re-roofing at Buildings 1,3,& 6 with P.002810	The A/E never advanced this project beyond Phase III. Legal teams for the involved parties are handling it. The plan is for all the project's GOB SMART Renovation scope items to be carved out to CSMPs under different project numbers.	10%	23%	Project P.001796-FSP is a design build carve out with CSMP delivery. Project P.001796-HVC is a design build carve out with CSMP delivery. Project P.001796-ADA is a design build carve out with CSMP delivery. Project Manager understands that PWS denied a CSMP award of the ADA project due to limits of CSMP pre-approval. This school and 3 other schools need ADA design drawings with assistance from Pre-Construction. AECOM will use these future LOR ready plans to hire the Contractor.	1) A/E has submitted a claim. 2) The A/E issued a Revised Percent Fee Request dated May 28, 2024.	High	1) The Project Manager updated the Claim Review Report dated Jan. 15, 2024, to include the most recent e-Builder PCOs and Action Items. 2) The Project Manager drafted a response and issued it to the Program Director in early June.

Blanche Ely High School

Blanche Ely HS - Bus Loop Renovations	P.002893	Nora Rupert	5A-Construction	Renovation of the existing Bus Drop-off Loop which includes the following: Reconstruction and expansion of the existing bus drop-off towards the south New aluminum walkways 2 new walkways connecting the bus loop to the main building Lighting for walkways Re-grading and re-paving of existing parking area/bus loop area New Drainage system Upgrades and repairs to perimeter fencing New screen wall to enclose existing cooling towers	1. Road Excavation in progress. 2. Forms for canopy footers completed.	21%	24%	1. Road Excavation in progress. 2. Forms for canopy footers completed.	None at this time	No Risk	
Blanche Ely HS - Civil Work for Switch Gear Replacement	P.002342-CIV	Nora Rupert	8-Financial Closeout	Switch Gear Replacement - civil work	No change to the phase this reporting period. An email was sent to the General Contractor to submit their final release of retainage invoice. The Certificate of Completion 105B was signed by the building department on 05/04/2023	95%	99%	Work is complete	None at this time	No Risk	

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Blanche Ely HS - SMART GOB Renovations	P.001646	Nora Rupert	5B-Construction	Re-Roofing Buildings 1, 2, 4, 10, 11, 17, 18, 20, and 21 HVAC Replacement in Buildings 1, 2, 13, 14, 15, and 17 Chilled piping replacement on the south half of the campus Chiller Replacement in Building 4 Electrical Upgrades to support HVAC Replacement ADA Improvements (ADA Lifts at Building 14, ADA Restrooms Building 14), Building 17 Entry Ramp New Concessions area in Building 14 for Basketball Games New Outdoor Dining Area	A Construction Change Directive for the Bldg. 14 to 17 Canopy was issued to the contractor and the shop drawings are being created for Building Department review and material procurement. The Contractor is pricing the ADA Ramp and a CCD is being created for issuance.	100%	97%	The contractor is complete with all contract work. A TIA will be submitted with the forthcoming change order work.	A change order was added to the project.	Low	Issue the second CCD and expedite the work. Contractor to submit a TIA.

Bright Horizons Center

Bright Horizons Center - SMART Program Renovations	P.001974	Nora Rupert	8-Financial Closeout	Reroofing Buildings 01, 03, & 14. Fire Alarm and Fire Sprinkler Improvements: Buildings 01, 02, 03, 04 & 05 HVAC Improvements: Test and Balance for Buildings 01, 03, and & 04 and RTU Installation for Pool Area.	No changes for this reporting period. Pending PCO-12 for Extended CA Services this is in Design and Project Manager court. The Architect received the CLPO letter for this project. The Certificate of Occupancy, (110b) was approved by Building Department on 9/13/22. The Certificate of Final Inspection, (209) was approved by the building department on 01/08/2024.	83%	100%	209 has been executed by building department 01/08/2024 - turned over to board doc team Work is completed a schedule update is not required.	none at this time.	No Risk	
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C. Robert Markham Elementary School

C. Robert Markham ES - Phase 1A Temporary Portables	P.002777-P1A	Nora Rupert	5B-Construction	Modular Classrooms and Swing Space for Building 01 Replacement. Installation of 8 Classroom Temporary Portable. Installation of 1 Food Service Temporary Portable. Installation of 2 Administrative Office Temporary Portable. Installation of Temporary Stair, Ramps, Walkways and Awnings at temporary Portable Entrances. Asphalt walkways to access Portable. Mechanical, Electrical and Plumbing Service Connections to Portables. Installation of 2 Dining Portables have been added to the scope of work.	Project Team is working to expedite schedule to be able to complete 6 additional portables for occupancy by start of 2024/25 school year. Architectural, Drawings were submitted for permit and have been approved. Plumbing, Electrical and Fire Alarm Drawings were submitted for permit and are in review. Building Pad installation, inspection is pending. Domestic water line installation to new portables site was completed.	100%	98%	Contractor did not submit Schedule Update. Requirement to add lightning protection to portable and temporary canopies has further delayed final completion. Installation of 3 Classroom Portables and 3 Administration Portables has further delayed final completion.	02). Requirement to add lightning protection to portable and temporary canopies has further delayed final completion. 03). Fire Alarm Inspection of 10% of existing fixtures was failed, due to Descoped Exterior Devices on Building 05. 04). Installation of 3 Classroom Portables and 3 Administration Portables has further delayed final completion.	Low	02). Vendor has submitted a Proposal for Lightning Protection Shop Drawings, Permitting and Materials and Installation, Approval of a Purchase Order is in Progress. 03). PPO has removed Remove building 05 Exterior FA Devises installed as part of project P.001920 Descoped FA System, Inspection was recalled and Passed. 04). PM-OR, Consultant, Contractor and The District are working to expedite schedule to be able to complete 6 additional portables for occupancy by
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Installation of 3 Administrative and 3 Classroom Portables have been added to the scope of work.							start of 2024/25 school year.
C. Robert Markham ES - Phase 1B FPL Vault/Chiller Plant	P.002777-P1B	Nora Rupert	5B-Construction	New Standalone Building Containing FPL Vault, Electrical Switchgear Room, Emergency Generator and Chiller Plant.	Project is in Shop Drawing and Submittal Phase. Contractor is evaluating Potential Change Order for Time and Price Escalation due to delay in issuance of the Notice to Proceed (NTP).	0%	30%	Project is in Shop Drawing and Submittal Phase. Contractor is evaluating Potential Change Order for Time and Price Escalation due to delay in issuance of the Notice to Proceed (NTP).	01). Extended Procurement time for Electrical Switchgear.	No Risk	01). Contractor and PM-OR are coordinating working to minimize Electrical Switchgear. procurement time
C. Robert Markham ES - Replacement of Building 1	P.002777	Nora Rupert	3-Design	Replacement of Building 1 and Building 9 Chiller Yard	Phase 2 New Building A/E prepared a proposal for the additional hours required to update 50% of drawings with new codes and address the district's 50% CD Comments.	50%	14%	Consultants are working to incorporate review comments and preparing a 50% package for submittal in March 2023. A/E is not moving forward on the 100% CD until the 50% Project Programing (room sizes) are approved by the District PreCon group.	1) now that we are moving forward, we must ensure we make up time.	Low	1) the PMs will work with the A/E and CMAR to look for ways to expedite the processes.
C. Robert Markham ES - SMART Program Renovations	P.001920	Nora Rupert	5B-Construction	Aluminum & Concrete Canopy Repairs Double Egress Doors: Buildings 3, 4 & 5 Exterior Window and Glass Block Replacement: Buildings 3, 4, 5 and 7 Exterior Painting: Buildings 6 & 78 HVAC Improvements: Buildings 01, 07, and 08. HVAC Replacements: Buildings 1, 2, 3, 4, 5 & 7 New Fire Alarm System: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 10, 78, 99 & Chiller Yard Reroofing: Buildings 1, 2, 3, 4, 5, 6, 7 & 8 Walk-in Cooler Condenser and Piping Replacements All work in Building 01 has been De-scoped in lieu of Building 01 replacement project.	Continuing to work on punch list to complete all finishes	98%	97%	Contractor did not submit a schedule update for April 2023. Substantial Completion Inspection was completed on 12/12/2023. This is a 529 day delay beyond the contractual completion date of 07/01/2022.	01). Substantial Completion Inspection was completed on 12/12/2023. This is a 529 day delay beyond the contractual completion date of 07/01/2022. 2). Contractor continues to delay in calling entire project roofing final inspection.	Low	01). Contractor has submitted a change order with Time Impact Analysis (TIA) requesting time extension which are currently in review. 02). Contractor called and passed entire project final inspection, final building in now pending.

Charles Drew Elementary School

Charles Drew ES - SMART Fire Alarm	P.001818-FA1	Nora Rupert	5B-Construction	Design Build for the replacement of the campus-wide fire alarm system	June - All devices installed working towards inspections.	75%	78%	Fire alarm installation in progress.	None at this time.	No Risk	N/A
Charles Drew ES - SMART Fire Sprinklers	P.001818-FSP	Nora Rupert	5B-Construction	Design Build for fire Sprinklers and water tap if needed for Building #2	June - working towards next steps for pressure test & inspections.	75%	78%	3/25/24 work began in building 2 cafeteria. Installation in progress	none	No Risk	N/A

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Charles Drew ES - SMART HVAC Improvements	P.001818-HV1	Nora Rupert	5A-Construction	Develop Design documents, obtain a permit, and construct the approved design. HVAC Improvements in buildings 1, 2, 3, 4,5, 6, and 8	The District agreed to stage the HVAC repairs - The Project Manager will be requesting updates to the design proposal from a CC A/E. A/E resubmitted the design proposal - it is in review.	2%	1%	Select CSMP in March 2024	The HVAC needs to be coordinated with fire Alarm and Fire Sprinklers	Low	the PMs will need to help coordinate work
Charles Drew ES - SMART HVAC Improvements 2	P.001818-HV2	Nora Rupert	5A-Construction	Develop Design documents, obtain a permit, and construct the approved design for the school Chiller Plant.	The design-builder submitted an updated proposal for the Ice Plant and Aktin is reviewing it. PM worked with the District to identify the purchasing mechanism.	2%	1%	Goal to have an acceptable bid by February 2024	The HVAC needs to be coordinated with fire Alarm and Fire Sprinklers	Low	The PMs will need to help coordinate work.
Charles Drew ES - SMART Program Renovations	P.001818	Nora Rupert	6- Substantial Completion	Campus Fire Alarm System Replacement with project P.001818-FA1. Fire Sprinkler Protection at Building 2 with project P.001818-FSP. HVAC Improvements at Buildings 1,2,3,4,5,6 & 8 with project P.001818-HV1 HVAC Improvements at Chiller Plant with project P.001818-HV2 Building Envelope work with Door hardware replacement achieved by PPO.	On May 28th Project Manager issued PCO updates to address Open claim items. The A/E never advanced this project beyond Phase III. Legal teams for the involved parties are handling this project. Fire Sprinkler and Fire Alarm project work scopes have been carved out to CSMPs - Teams are negotiating proposals with CSMPs to commence Design Build deliveries. HVAC carve out is a large scope with Chiller and Ice plant (HVC-2) and AHUs replacements (HVC-1) being reviewed by Pre-Construction.	5%	98%	Project P.001818-FA1 is a design build carve out with CSMP delivery. Project P.001818-FSP is a design build carve out with CSMP delivery. Project P.001818-HV1 and P.001818-HV2 are design build carve outs with CSMP delivery.	1) The A/E has filed a claim. BCPS legal counsel is addressing this. 2) The complexity of the HVAC project is taking additional time to get an accurate quote.	High	1) The Project Management team is working with the Owner to address the lawsuit by A/E. 2) The Project Manager for P.001818-HVC is working with the JCI vendor and the CSMP contractor to understand the project more clearly and divide the HVAC work.

Charles Drew Family Resource Center

Charles Drew Family Resource Center - SMART Program Renovations	P.001848	Nora Rupert	5B-Construction	Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 7, 8, 9, 10 & 13. HVAC Improvements: Buildings 12. Exterior Wall Renovation: Buildings 2, 3, 4, 6, 7 & 8. New Smoke Detectors Interface: Buildings 2 & 5.	1.ASI to de-scope in progress.	100%	98%	1. A/E to de-scope HVAC on permitted drawings. 2. 110b is in building department awaiting Descope ASI.	None at this time.	No Risk	
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Coconut Creek High School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Coconut Creek HS - Fire Hydrant	P.001480	Nora Rupert	8-Financial Closeout	Fire Sprinkler main loop and fire hydrants installation.	The GC submitted an invoice and was returned pending board approval. The A/E was sent an email to submit their final invoice. The certificate of final inspection (209) was executed by the building department 03/19/2024. The Form 110B was executed 11/27/2023.	99%	98%	All contractual site work is complete.	None this reporting period.	No Risk	None
Coconut Creek HS - SMART GOB Renovations	P.001753	Nora Rupert	5B-Construction	Auditorium seating - ADA compliance Security upgrades - Add CCTV Cameras Campus-wide Fire Alarm System Replacement Stem Lab Improvement Media Center & Restroom Improvements HVAC Improvements: Buildings 1 (Enclose and air-condition main corridor), 2 (Circulating Pump & AHU), 3 (1-Window A/C Unit), 4 (Exhaust Hoods), 5 (1-Window A/C Unit), 7 (Replace 5 Large Pumps), 8 (Upgrade Minor Controls), & 9 (Upgrade Minor Controls). Re-roofing: Buildings 4, 5, 6, 7 & 9 Exterior Paint: Buildings 3 & 8 Door & Hardware Replacement: Building 8 Replace Fire Alarm System (including electrical connection in Buildings 2, 4, & 9)	The contractor completed the roofing vents installation for the new ductwork for the Fan Coil Units (FCUs). Work resumed in the restrooms in the auditorium's backstage. More fire alarm devices and wires were installed.	92%	93%	The contractor plans to establish Substantial Completion on October 1, 2024.	1. The contractor missed the new contractual Substantial Completion date.	Low	1. The contractor will submit a second time extension request.

Cresthaven Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Cresthaven ES - SMART Program Renovations	P.001676	Nora Rupert	5B-Construction	Re-roofing at Buildings 1,2,3,4,5, and 6. Exterior painting at Buildings 1,3,4, and 5. Alum. Covered Walkway Repairs at Buildings 1,5, & 78. ADA Restrooms Improvements at Buildings 1. HVAC Improvements- Components replace at Buildings 1,3,4,5,6 & 78 including (7) AHUs, (25) FCUs, and (3) DX splits.	This month the Contractor resumed ongoing work previously held up by inspection failures. LWIC was placed on Building No. 01 and major Mechanical Upgrade work resumed as well. The Contractor has lost some time but is currently capitalizing on limited work restrictions to catch up.	45%	61%	The Contractor continued ongoing Re-Roofing work this period before inspections halted operations. Work was shifted toward completing cleaning of Exterior Facade and applying Finish Paint. The Contractor intends to resume Re-Roofing early next period with approval of submittals now in review at the Building Department. The Contractor has also planned an aggressive schedule for Summer Break to catch up on time loss. Work should be back on Track by Mid-Summer.	1. The Contractor is struggling to pass inspections due to rejected submittals and required work omitted on Contract Drawings 2. The Project Schedule as slipped at least one month and must be remedied.	Low	1. The GC will submit Project Change Orders to accommodate extra-work for Drawing Omissions and the PMOR is assisting the Contractor on passing inspections. 2. The Contractor will generate a recover schedule for review and attempt to bring the Project back on a timely course to completion.

Cross Creek School

Cross Creek School - SMART Program Renovations	P.002081	Nora Rupert	5B-Construction	Exterior Painting (including soffits): Buildings 1, 2, 4, 5, 6, & 7 HVAC Improvements: Buildings 1 (Chiller, Pump, Piping, & HVAC Components) Concrete Pads for Chillers	Fire alarm progress is at a standstill. No electricians onsite.	88%	95%	Fire alarm has been at a standstill. No inspections.	1) No electrical contractor. H&A negotiating with Universal. Bass not onsite either.	Medium	1) G/C has been sent a Failure to perform. June 27th. 2024
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Crystal Lake Middle School

Crystal Lake MS - SMART Program Renovations	P.000816	Nora Rupert	5B-Construction	Exterior Stucco Replacement - Bldg. 1 & 2. Exterior Painting - Bldg. 1 & 2. Exterior Covered Walkway Repair - new gutter system and downspout (existing ones to be capped). Full Fire Alarm Replacement Media Center Renovation - Bldg. 1 - new carpet, paint, sink/cabinet replacement, eyewash station removal, video equipment relocated. Music Lab Renovation - Bldg. 1 - Sound wall removal, new carpet/tile, ceiling tiles, sink cabinet removal, new door/hardware Art Lab Renovation - Bldg. 1 - Paint, existing FF&E to be removed, tiling under mill work, sliding board, shelving, refinish sink cabinet and cabinets. ADA Improvements - Bldg. 1 Exhaust Fan Replacement (8) Wall Mounted AC Unit	1. Install Fire Alarm devices in building 1, 2nd floor. 2. Install devices in building 1, 1st floor.	96%	95%	1. Install Fire Alarm devices, building 1, 2nd floor. 2. Install devices building 1, 1st floor.	Elevator controls are not compatible with current code-compliant fire alarm devices.	High	RFP from elevator vendor.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Replacements (Rooms 851, 854, 859)							

Deerfield Beach Elementary School

Deerfield Beach ES - SMART Program Renovations	P.001820	Nora Rupert	5B-Construction	<p>1) Campus Wide Fire Alarm system replacement.</p> <p>2) Building 9: - Exterior Doors and Windows</p> <p>3) HVAC Improvements: - Building 13: Replacement of two (2) AHUs - Building 8: A new split A/C unit - Tie-downs of various pieces of existing roof equipment.</p> <p>4) Media Center renovations including flooring, ceiling, lighting, windows and door replacement, and FF&E.</p> <p>5) Building 1 (Historic) renovations include lead paint removal and exterior painting, new fire sprinklers, four (4) group restrooms, structural repairs, flooring repairs, exterior walkways, installation of new classroom ductwork, new electrical system and equipment, new ceilings and light fixtures, new stair tower, replacement of all gates, handrails, and guardrails, and new FF&E.</p>	AECOM is consulting with a new A/E to take over the Original A/E (who will close the shop) and GC stopped working. We are looking at descoping elements for the original project that have not been completed to make a new project and close the completed scope.	50%	64%	<p>Descoping plans were returned by the BD with revisions requested.</p> <p>ACAI has closed their doors so a NEW AE team will be needed. Management to discuss and decide path forward.</p>	Need to complete the current GC replacement process We are having a hard time finding an A/E to take over the project with construction started.	Low	The remaining work will be performed under a CSMP contracting method.
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Deerfield Beach High School

Deerfield Beach HS - SMART GOB Renovations	P.001694	Nora Rupert	5B-Construction	The replacement of existing air handling units and other equipment in Buildings # 1, #2, #5, #6, #8, #9 and #12 including incidental general construction, electrical, plumbing and fire protection work necessary to accommodate the proposed new equipment. The installation of new, replacement, electrical Panel boards and transformers as well as relocation of existing electrical equipment necessary to accommodate proposed HVAC work. Re-roofing of Building #12.	Building 1 HVAC improvement: Contractors have utilized the summer to work on Multiple AHUs simultaneously. Currently, they are working on all units on the second form for 7 units. Building 1: Currently, all units are at different stages, but all new units have been set in place. Some are pending electrical work, some are pending ductwork, and some are pending pipe work. Campus Wide: 3 out of 6	80%	84%	During this period contractor was able to commence the installation / demolition process of multiple AHU on the second floor of building 1. The schedule shows them completion this units early July. Contractor completed installation of 3 of the overhead primary feeders for the project. Now that the electrical work is ongoing the critical path for the project falls back on AHU installation and completion of the ones that	The contractor has fallen behind on the schedule that was provided for the completion of the project.	Medium	PMOR will held a meeting on 7/1 with the contractor to discuss multiple ways to recover the schedule including supplementing the mechanical subcontractor on its work.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					main feeders have landed on the switchgear room; the electrical subcontractor continues to install the wire, hoping to land all the feeders before the scheduled shutdown with FPL. Campus Wide: The secondary panel's main feeders were installed around the campus. Building 9: AHU 9-1 is being worked on, the multizone damper is installed, and the new metal duct is being installed to finalize the unit.			are already installed. For the summer once the electrical portion is complete AHU installation will be the path to complete the project. Electrical shutdown is planned for 7/15.			
Deerfield Beach HS - SMART Program Renovations	P.002134	Nora Rupert	5B-Construction	Exterior Painting: Buildings 1, 2, 3, 5, 6, 8, 9, 10, 11, 12, 13, and 17. Exterior Lighting Replacement: Buildings 1, 2, 11, and 13. Media and Stem Lab Renovations (Culinary Room): Building 1. ADA Restroom Renovation: Buildings 1,2 and 9. Door and Window Repairs: Buildings 1 and 2. Security Camera Installation: Building 99.	Building 1: Culinary Lab Restoration delayed due to unforeseen condition regarding the insulation on the room and delayed because the contractor lack the manpower and the correct backing for equipment. Building 1: New AHU rough work continued during this period. Building 1: Contractor has keep working on some punch out items within the Media Center Building 1: Boys and Girls group restrooms were delayed by the contractor because they were not able to complete the ceiling restoration. MEP trims are now delayed until this work is completed. Exterior Painting is in progress at multiple buildings at a very slow pace, contractor needs to provide more manpower. Exterior doors replacement at building 2 is ongoing, we are currently replacing 15 doors at once.	68%	76%	Per the June schedule update the project is showing 164 days behind the substantial completion date of 08 May 2024. TIA is under review with a requested 107 days. The current critical path of the project based on the latest update is the installation of the new generator. ASI 5 is pending a resubmission and a review to finalize the new location of the generator in order for the contractor to start working on it. The lack of manpower shown by the contractor this last month is also impacting the substantial completion of the schedule.	1. Generator work is being discussed with the Building Department in order to finalize ASI 5 design with the new generator location. 2. Multiple exterior doors are to be replaced on Building 2 and all of the work will fall for the Summer. 3. Contractor showed no progress on the first month of summer, manpower has become a concern.	Low	1. PMOR will continue to have meeting with the Building Department to solve the existing condition issues. New boilers installed by PPO are now an issue as well. 2. CM has provided a schedule that shows all the doors being replaced before the start of the new school year. 3. Contractor will be supplementing all the contractors that are currently having manpower issues.

Deerfield Beach Middle School

Deerfield Beach	P.002849	Nora Rupert	7-Final	-Roofing carve-out - Bldgs. 8, 85	An email was sent to the	100%	98%	800a: 1/24/22.	None this reporting period.	No Risk	1) Resolved: A meeting was
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program			Completion	& walkways and their associated roof top mechanical equipment -NTP issued 5/25/22.	GC to submit their final invoice prior to submitting their retainage invoice. This project has a placeholder for the August board agenda. 5/10/24: The OEF 110B was signed by the Building Dept. 5/22/24: The OEF 209 was submitted to the board			800b: 2/28/22. NTP: 5/24/22. Roof permit: 5/18/23. (154 days elapsed between R1 and R2, in addition to 157 days from NTP to Binder's 1st submittal). Duration: 120 days. -11/11/23: The contractor installed splash blocks within the sidewalks under the covered walkways to direct the rainwater to an impervious area (grass/soil). The contractor then installed splash blocks within the sidewalks under the covered walkways to direct the rainwater to an impervious area (grass/soil). -12/7/23: The Building Final inspection failed because the inspector said that no emergency lighting or lightning protection (LP) had been installed per FBC 453.17.1 and 17.7, respectively. It should be noted that no emergency lighting or LP previously existed at the school. -1/23/24: The lightning protection for the aluminum covered walkways has been completed. -PMOR is coordinating with PPO and the contractor regarding implementation of the emergency lighting between Buildings 3 and 4. -2/29/24: ASI#1 was submitted for addition of lightning protection and emergency lighting for the new aluminum walkways. -4/15/24: Emergency lighting installed for Bldgs 3 and 5 covered walkways. -4/16/24: Emergency lighting electrical passed. -4/25/24: Electrical Final passed. -4/26/24: Building Final passed.			held between PMOR, the GC, and the Building Dept. The Building Dept requested a detail from the GC to show how the drainage from the covered walkways will be modified to prevent flooding of the sidewalk. The contractor subsequently installed splash blocks within the sidewalks under the covered walkways to direct the rainwater to an impervious area (grass/soil). 2) Resolved: The contractor has installed the lightning protection on the aluminum covered walkways and is coordinating with PPO for the installation of the emergency lighting between Buildings 3 and 4. ASI#1 was submitted for addition of lightning protection and emergency lighting for the new aluminum walkways. 3) Resolved: A meeting was held on 12/14/23 between PMOR and the contractor to discuss this project and other projects being performed by the contractor. The contractor was required to submit written measures per project to address the delays that have resulted in missing the respective contractual Substantial Completion dates. These responses were to be submitted by 1/5/24. Proper documentation was not received from the contractor documenting schedule recovery measures; therefore, a Notice to Cure was issued to the contractor on 2/29/24. On 3/1/24 the contractor responded to the Notice to Cure and provided justification for the project delays.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
								-4/29/24: 110B prepared for signatures. -5/10/24: The 110B was signed by the Building Dept. -5/28/24: The 110B was submitted to the Superintendent for signature.			
Deerfield Beach MS - Roofing Building 1, 3, 4, 9 - SMART Program	P.002778	Nora Rupert	5B-Construction	Roofing carve-out - Bldgs. 1, 3, 4 & 9 and their associated rooftop mechanical equipment	-5/1/24: ASI#2 for Bldg 9A deck slope calculations was approved by the Building Dept. -Below is the current status of the buildings: -Bldg 1: White cap has been installed and metal work is completed. -Bldg 3: White cap has been installed and metal work is completed. -Bldg 4: White cap has been installed and metal work is completed. -Bldg 9: Demo/temp has been completed and curbs installed. LWIC installation has been completed on the lower roof and is pending on the upper roof. Metal work for upper roof is pending panels being fabricated.	95%	95%	-Bldg 1: Final inspections to be completed. -Bldg 3: Final inspections to be completed. -Bldg 4: Final inspections to be completed. -Bldg 9: LWIC installation to be completed, white cap to be installed, upper roof metal work to be installed. -Upon completion of all bldg work, all final inspections to be called in. -Upon approval of final inspections, 110B to be submitted. -Upon approval of 110B, 209 to be submitted. -Upon approval of 209, project closeout to be initiated.	1) Bldg 3 below ceiling ductwork needs to be removed/replaced prior to new finishes in media center and the FF&E installation. 2) Bldg 3 RTU has a faulty circuit board that needs to be replaced. 3) Contractor has not been adequately progressing with issues related to the mechanical work on Bldg 3, the wall stucco repair and ASI for Bldg 9;	Low	1) Resolved: This scope was carved out of the GOB project and was performed under P.002778-HVC. District EHS completed the asbestos duct mastic abatement. An NTP was issued to a CSMP mechanical contractor on 10/3/23 (start date 10/4/23) to remove and replace the ductwork under P.002778-HVC. This work was completed in December 2023. 2) Resolved: The contractor ordered the new circuit board for the Bldg 3 RTU and it was installed by Trane the first week of January. T&B testing was conducted on 1/10/24 after the new board was installed. 3) Resolved: Mechanical work on Bldg 3 has been completed and finalized. ASIs #1&2 were prepared, submitted to, and approved by the Building Dept. to address the Bldg 9 issues.
Deerfield Beach MS - SMART Fire Sprinklers	P.002142-FSP	Nora Rupert	5B-Construction	Install a new Sprinkler System in Building #1	The permit was issued on 9/20/2023. Mobilization and Construction has began on 10/16/2023. Installation of interior piping on North of Building #1 will be completed by 11/6/2023. The construction of the sprinkler system for the North wing of Building #1 has been finished. The current focus is on the West wing, specifically Sprinkler System #2. The pressure test for the	90%	91%	The project is experiencing delays because JCI has not provided the Fire Alarm shop drawings to the contractor within the expected timeframe.	Coordinating with the school to complete the job after hours. Contractor to provide the schedule and paper work required for project. Coordination with Simplex system for approval of Fire Alarm SD's. Fire Sprinkler inspector commented the need to provide sprinkler heads and proper coverage in the corridor and outside room 133 and office 134 due to the wall not 50% open per NFPA 13.18.15.7.4.	No Risk	To have a meeting with the principal and coordinate. Trying to explain the contractor about the required documentation and helping them to resolve it by providing the templates. Contacting Simplex to expedite the review and approval process. Discussing to schedule a meeting with EOR and the building inspector. Trying to make continuous follow ups with JCI, just to get the SD's on time.

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					<p>entire fire sprinkler system in Building #1 has been successfully conducted. Additionally, the fire line connection for the (FDC) and the Mechanical room connection was completed during the winter break. The primary scope of work has been finished, and we are now awaiting JCI to supply the fire alarm shop drawings necessary for connecting the sprinkler system to the FA panel. Francis Engineering confirmed that he'll provide the sprinkler connections for the areas commented by the inspector. We are currently awaiting JCI to provide the SD's to the fire alarm contractor in order to finalize the connections. Received electronic copy of SD's from JCI, once Francis Engineering receives hard set of plans and can be submitted for BD's review. The Building Department has returned the Fire Alarm (FA) Shop Drawings, requesting revisions and resubmission. The plans have been sent back to JCI for updates based on the comments provided. Awaiting for the S&S revised shop drawings from the FA contractor to complete final inspections. FA shop drawings were approved by the Building Department. Awaiting for final inspections.</p>				<p>No issues and concerns. JCI is not currently sticking to their promised delivery date for SD's. We are making arrangement to meet someone at JCI related to this. No issues</p>		
Deerfield Beach MS - SMART Program Renovations	P.002142	Nora Rupert	5B-Construction	Replace fire alarm system, all buildings. Replace windows Stucco and paint Min HVAC (condenser, heater and duct work)	<p>The GMP package was awarded at the January 2024 Board meeting. The building permit was received on 2/14/2023. The pre-construction meeting was held on 2/28/2024.</p>	10%	37%	The project duration as awarded by the board is 622 days.	none	No Risk	none

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					The GC submitted the documents for the NTP. The Notice to Proceed (NTP) has been issued, and a project kick-off meeting has been held to introduce the team to the Principal. During this meeting, discussions took place regarding submittals and project mobilization. Contractor to begin the submittals process. The submittals for this project are currently being reviewed by A/E.						

Deerfield Park Elementary School

Deerfield Park ES - SMART Program Renovations	P.002036	Nora Rupert	5B-Construction	Re-roofing Buildings 1, 2, 3, 4, 5, 6, 7, and 8. HVAC Buildings 1, 2, 3, 4, 5, 6, 7, and 8. Fire Alarm improvements: campus wide.	Contractor continues to make progress on the campus wide Fire Alarm Rough install. Building 7 has passed fire alarm rough inspections and devices are being installed. Buildings 2 and 8 will have their fire alarm rough inspections in early July.	93%	93%	General Contractor (GC) has failed to provide an updated construction schedule due to management change with their company. GC stated they will have an updated schedule the first week of July.	The money's of PCO - 9 and PCO - 10 have been approved by CORP. These PCO's have a TIA of 506 days associated with them. If schedule review team approves these PCO's 506 days will be added to the contract. GC has recently submitted PCO -12 with a TIA of 525 days due to a design change of the fire alarm system. This PCO 12 is currently in the GC court.	Low	TIA's have been submitted by the Contractor and are pending reviews. If approved, contractor will be on schedule.
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Lyons Creek Middle School

Lyons Creek MS - SMART Program Renovations	P.002141	Nora Rupert	5B-Construction	Art Room Renovation - Replace existing to LED lighting, paint, new flooring - VCT, repair exhaust for Kiln if still in use, replace existing sink to ADA compliant sink, replace existing ceiling tiles, and new storage and drying racks. Music & Band Room Renovation - Replace existing lights with LED lighting, replace existing ceiling tiles, paint, new flooring, new furniture and storage.	FMWO funded for the ADA art sink, permit issued 2/27/24 FMWO funded for painting, flooring, ceiling tile replacement Permit issued 6/11/24 for lighting replacement Permit issued 6/11/24 for replacement of the accordion partition between 314E and 314F	50%	64%	Scheduled for Summer 2024 Art sink scheduled for the end of July Painting, flooring, ceiling tile replacement started 6/3/24 Lighting replacement start 7/1/24 Replacement of the accordion partition between 314E and 314F start 7/8/24	Not at this time	No Risk	The FF&E department is facilitating accomplishing the planned scope at a savings to Broward Schools.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3	P.002141-RC1	Nora Rupert	7-Final Completion	This Roof Carve-out project consists of the removal and replacement of the existing roofs on building # 1, building #3, and related roof top mechanical equipment. - The GC engineer is Alvaro Mejia, PE # 69771.	The Project Manger has been contacted to address this matter. This reporting period will remain the same as the GC has not taken action and the invoice was voided. This step has been removed since the GC did not respond to the request to revise and resubmit their final invoice. The certificate of occupancy the 110B was executed on 10/30/2023 by the building department - The 209 certificate of final inspection was executed by the building department 12/18/2023.	90%	99%	800a: 10/3/22. 800b: 11/4/22. NTP: 3/16/23. Roof Permit: 3/28/23. - The Certificate of Occupancy, form 110B, was approved by the Building Department and the Superintendent. The form 209 is in progress.	None at this time.	No Risk	

Margate Elementary School

Margate ES - Classroom Addition SMART Program	P.002859	Nora Rupert	5B-Construction	Demolition Buildings 3 and 5. Partial demolition of Building 2. Includes covered walkways. Building 1, new roof and new decking. Replace the main entry door and sidelights. Building 7 - new roof and decking. replace exterior non-load bearing walls including doors and windows. New 6 classroom building, New aluminum covered walkways. New elementary playground. New fire water supply loop. Site work related to new building addition.	Bldg. 02 Roofing is complete and pending final inspections. Bldg. 3&5 Temp fence and screen has been installed around buildings. Abatement was completed and clearance letter was issued. Demolition is scheduled for end of school year, 06/11/2024. Bldg. 07 Roofing is complete and pending final inspections. Exterior Wall Stucco painting is complete. Interior wall drywall and painting is complete. North South Aluminum Canopy and Foundation are 90% complete. Footing installation at Building 03 and 05 is pending completion of demolition. Playground Fencing installation is 50% complete. Rubber surface installation is 50% complete, Sand	90%	84%	The Contractors current schedule update, Data Date 05/31/2024, showed a 330-day delay in achieving substantial completion on 10/16/2024.	The 110B for partial occupancy was executed 04/03/2024. The Contractors current schedule update, Data Date 05/31/2024, showed a 330-day delay in achieving substantial completion on 10/16/2024.	Low	Contractor has submitted a Time Impact Analysis (TIA) For 167 day in Obtaining Access to Building 02, 07, 03 and 05. The TIA is pending Scheduler Review. Contractor has been notified to submit revised TIA to cover current delays.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					installation is pending.						
Margate ES - SMART Building Renovations	P.001647	Nora Rupert	7-Final Completion	Re-Roofing: Building 9, 10, 11, 13, 14, 15, 16 Exterior Painting of Building 16 & 18 Lighting Protection installation at Building 16 Art room renovation Building 15 Music Room Renovation Building 14	The phase will not change for this reporting period. The TIA was returned for GC revision. This project has liquidated damages that exceed the remaining contract amount. The General Contractors invoice was not approved and withheld until a TIA is approved. Substantial Completions on 08/01/2023 shows an 776 day delay in achieving projected substantial completion on 08/01/2023. Contractor on adjacent project ran cable on the roof and damaged the white cap. The 110B was executed on 11/28/2023 the 209 was executed on 1/24/2024.	98%	98%	Substantial Completions on 08/01/2023 shows an 776 day delay in achieving projected substantial completion on 08/01/2023. November updated schedule was not submitted.	None this reporting period.	No Risk	
Margate ES - SMART Building Renovations (Demolition)	P.001647-DEM	Nora Rupert	8-Financial Closeout	Demolition of Buildings 04, 06, and 08. Demolition of existing Concrete and Aluminum Canopies. Installation of various existing canopy concrete and aluminum columns. Relocation of Electrical feeders for existing Panels TP-3 and TP-5.	The final invoice for this project is in the GC court returned to be revised and resubmitted. The GC has not moved forward with this and the PMOR has been advised of this as. The delay of days narrative was submitted to PD and was approved to not move forward in requesting liquidated damages since the project did not stop during days the GC was waiting on directions . This project has an executed 105B on 5/2/2023.	50%	99%	PM-OR is working with GC to finalize outstanding Change Orders.	None this reporting period.	No Risk	

Margate Middle School

Margate MS - SMART Program Renovations	P.001836	Nora Rupert	4-Bid & Award	Re-roofing: Buildings 1, 2, 3, 4, 5, & 6. Electrical Improvements- Upgrade to switchgear, transformers, and panels at Buildings 1, 4, & 7. Fire Alarm System Replacement: Campus-wide. Fire Sprinklers at Buildings 1, 2, 3, 4, 5, 6 & 7. HVAC Improvements: Buildings 2, 3, & 4.	Revised plans received and package being put together for the new RFP	80%	30%	Revised plans received and procurement is assembling the RFP to issue	Final extension of LOR received, and we are currently halfway through it.	Low	Push procurement to get the RFP issued.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				HVAC Improvements- Test and Balance at Buildings 1,2,3,4,5,6, & 7. Conversion of Existing Space to Music and/or Art Lab(s) Art Room Renovation: Building 6. Media Center Improvements: Building 1. Restrooms Renovation: Buildings 1, 4 & 5. Safety-/ Security Upgrades							
Margate MS Modularity - SMART Civil Work	P.001836-CIV	Nora Rupert	5B-Construction	Site preparation and the installation of 20 Modular Classrooms to be used as swing space for the GOB renovation.	Pulling wire for LV devices Installing fencing per plans Finishing torque and meg testing for portables	87%	95%	Finish LV cabling, install FA, complete torque and meg testing and energize portables. Make water connection	GC moving very slow	Low	Stay on top of GC and push them to finish

Monarch High School

Monarch HS - SMART Program Renovations	P.002148	Nora Rupert	5B-Construction	Buildings 1, 2, 3, and 4 - Remove and replace roofing. Remove lightning protection and reinstall after roof installation. Install supports for existing roof-mounted RTU's and appliances. Remove and replace 19 AHUs. Install 2 new AHUs.	The roofing work started on Building 4. All demolition and the first layer has been completed on the areas with metal decks. Contractor worked on replacement of curbs for existing units. Replaced disconnects for the HVAC units. Contractor completed LWIC and working on base sheet for Building #4 reroofing. Contractor working on LWIC for Building #3.	40%	57%	No schedule changes.	None at this time.	No Risk	
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Palmview Elementary School

Palmview ES - SMART Program Renovations	P.002084	Nora Rupert	4-Bid & Award	Re-roofing: Buildings 2, 3, & 6. (2084-RC1) Building 1 by others. HVAC Component Replacement: Buildings 1 and 8 and Duct Heaters: Building 2. Test & Balance: Buildings 1, 2, and 80. Media Center Renovations: Building 1. ADA Restrooms Renovation: Building 1.	Scope of Work will be completed as CSMP Projects. Building 01 ADA Restroom Renovation. Building 1, 2 & 80 HVAC Improvements. We are presently in the process of finalizing a CSMP contractor for the scope of work. Need to arrange a site visit next week with FHP and their team to discuss and develop the scope for this project. FHP team confirms that they are waiting for the estimates from sub-	10%	29%	Scope of Work will be completed as CSMP Projects. Building 01 Media Room and Restroom Renovation, Building 1, 2 & 80 HVAC Improvements.	No Issues	No Risk	
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
					contractors for the scope of work developed by the A/E. The initial scope review session with FHP has been finished, and David Roy has asked for an additional site visit before finalizing his estimate. Site visit has been conducted and FHP to provide an estimate for the assigned scope of work. The contractor has requested RFI clarifications, which have been provided to enable the completion of estimates for this particular scope of work. The contractor disagrees with the comments provided by ATKINS during their review of the estimate submitted by FHP. Requested for LOR extension to resubmit the project as hardbid.						
Palmview ES - SMART Roofing Carve Out	P.002084-RC1	Nora Rupert	5B-Construction	This Roof Carve Out project consists of the removal and replacement of the existing roofs on the Buildings # 2, 3 & 6, and related roof top mechanical equipment. GC Engineer: Omar Khan, PE # 75524	The contractor submitted the design binder (R03) for review. The building department approved the Roofing Binder and Drawings on 6/26/24. Pre-Construction Meeting was held on 06/27/24.	40%	49%	5/4/22 - 800a sent-out 7/3/23 - 800b received from GCs 8/25/23 - NTP issued. Duration from NTP to Subst. Compl: 240 days. 6/26/24 - The construction Roofing Permit was approved. 6/27/24 - Pre-Construction Meeting was held.	According to NTP, substation completion and final completions were achieved as of 04/21/2024 and 05/27/2024, respectively. A1-Duran received the construction roofing permit on 6/26/24. A1 Duran neither requested nor received extensions of time approved by the school board.	Medium	The contractor will submit a Request for Change Order for a time extension, including a Time Impact Analysis and a recovery schedule.

Park Ridge Elementary School

Park Ridge ES - SMART Program Renovations	P.001844	Nora Rupert	6- Substantial Completion	Exterior Painting: Buildings 5 Fire Alarm Replacement: Campus-wide Mechanical Improvements: Buildings 1, 2, 3 & 75 Media Center & ADA Restrooms Renovation: Building 1 Re-Roofing: Buildings 1, 2, 3 & 4	Construction scope of work is complete, 110B was submitted for signatures.	100%	98%	OEF 110B Certificate of Occupancy was signed by the Building Department on 03/06/2021 and BCPS Superintendent on 03/26/2024.	None at this time.	No Risk	None at this time.
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Pompano Beach High School

Pompano Beach HS - SMART Program Renovations	P.002091	Nora Rupert	5B-Construction	Demolition of Buildings 6,7,13 and 14 Music and Art Rooms Renovation (Scope New Storage Building (650sqft):	Demolition: Buildings 6,7,13 and 14 -Complete Exterior Paint: Buildings 9,	75%	81%	Demolition: Buildings 6,7,13 and 14 -Complete Exterior Paint: Buildings 9,	1. Contractor is past substantial completion date on NTP with no approved delays. Contractor has a TIA under review. Has been on scheduler	Low	1. Contractor has a TIA under review. Has been on scheduler review for 175 days. 2. Currently pricing a PCO to
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Building 19. Test & Balance: Buildings 2, 3 and 10 Gasoline Storage Relocation: From Building 10 to 17 Exterior Painting: Building 10. Exterior Door and Hardware Replacement. New Fire Sprinkler System: Building 4 Re-roofing: Building 5	10 -Partially complete, need to address punch list items Interior Renovations: Buildings 10 (Art Room), 2 (Music Room) -Complete Test and Balance: Buildings 10, 2, 3, -Test and balance complete. HVAC improvements: Buildings: 3, 15, -Not yet complete Fire Sprinklers: Buildings 3, 4, -Underway 50% Complete Roofing: Buildings 5 -Underway 30% Complete Exterior Door Hardware replacement: Buildings 15, 17, 18 - Not yet complete. Awaiting approval of hardware schedule by Building department/PPO New Building construction: Buildings 19 -Roofing underway 30% Complete, Metal Garage rollup door replacement: Buildings 17 -Partially complete: door installed, missing personal access and punch list items Relocate gas storage from Building 5 to building 17 -Partially complete. Awaiting resolution of ASI-5 approval by Building department			10 -Partially complete, need to address punch list items Interior Renovations: Buildings 10 (Art Room), 2 (Music Room) -Complete Test and Balance: Buildings 10, 2, 3, -Test and balance complete. HVAC improvements: Buildings: 3, 15, -Not yet complete Fire Sprinklers: Buildings 3, 4, -Underway 50% Complete Roofing: Buildings 5 -Underway. 30% Complete Exterior Door Hardware replacement: Buildings 15, 17, 18 - Not yet complete. Awaiting approval of hardware schedule by Building department/PPO New Building construction: Buildings 19 -Underway. 30% Complete Metal Garage rollup door replacement: Buildings 17 -Partially complete: door installed, missing personal access and punch list items Relocate gas storage from Building 5 to building 17 -Partially complete. Awaiting resolution of ASI-5 approval by Building department	review for 145 days. 2. Building 19 (New building, not complete) was to be connected to the Fire alarm through demolished building 14. No Fire Alarm Conduit in building 14.		connect building 19 to the FA panel on Buildings 3 or 4.

Pompano Beach Middle School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Pompano Beach MS - SMART Program Renovations	P.001721	Nora Rupert	5B-Construction	Fire Sprinkler upgrade, Full fire Alarm replacement, Re-Roofing in Buildings 1,2,3,4,5,6,7,10, and all covered walkways. ADA restroom upgrades for Building 1, Media center upgrade, and a full renovation of Building 5.	1. Fire alarm certification has been passed 2. Plumbing Final has Passed. 2. Mechanical, Electrical Finals are in progress. 3. Painting Punch is in progress. 3. Passed majority of failed inspections and working on a few remaining ones. 4. T&B is in progress	98%	97%	1. Fire alarm certification has been passed 2. Plumbing Final has Passed. 2. Mechanical, Electrical Finals are in progress. 3. Painting Punch is in progress. 3. Passed majority of failed inspections and working on a few remaining ones. 4. T&B is in progress	none	No Risk	No issued at this time

Quiet Waters Elementary School

Quiet Waters ES - SMART GOB Renovations	P.001754	Nora Rupert	5B-Construction	Doors and Hardware: Buildings 2, 4, 5, 6 Electrical System Renovation: Buildings 2 HVAC System Replacement: Buildings 2, 3, 4, 5, 6, 8 & 9 Interior Finishes & Improvements: Buildings 2, 4, 5, 6 Interior Millwork/Finishes: Building 2 Media Center Improvements Re-Roofing, Buildings 1, 2, 3, 4, 5, 6, 8, 9, 10 & 11	There were no construction activities during this reporting period. The invoice was processed, and it is in capital court for payment. The moisture test was completed. A change order for the A/E was approved to create the ASI for lightweight replacement at Building#4. It is on the July board meeting; a change order will follow. A recommendation from the roofing consultant was provided to complete the reroofing of Building#5 The surety is working on hiring a new contractor.	82%	86%	No updated schedule has been provided.	The contractor was terminated, and the surety is delayed in hiring a new contractor to complete the outstanding scope of work.	High	PMOR continuously follows up with the surety to hire a new contractor and to complete the remaining work.
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Sanders Park Elementary School

Sanders Park ES - SMART Program Renovations	P.002132	Nora Rupert	5B-Construction	Re-roofing: Buildings 1, 2, 3, 4, 7 & 75 Window Replacements: Buildings 1 & 2 Fire Alarm System Replacement Fire Sprinklers Installation: Buildings 1 & 2 HVAC Improvements-Components Replacement: Buildings 1, 2 & 75 Media Center Improvements: Building 1	FA is in the process but needs revised shops submitted, showing existing portable devices being replaced. Pricing in progress MDP work for the 2nd FPL shutdown is in the process but going very slowly. Civil, electrical, and HVAC are ongoing but are extremely slow and do not have nearly enough manpower.	82%	86%	This project is behind due to the GC's lack of manpower and the fact they demolished a lot more than their fish plans showed them removing for summer work. Electrical, HVAC and civil are ongoing but continue to fall further behind due to lack of manpower. Issues with roofing and FA were worked out and pricing is forthcoming but extremely slow.	LWIC and drains had significant issues getting them to work per plans. Met on-site and worked out details. Pricing is in progress but very slow. Civil, electrical, and HVAC work is all ongoing, but due to a serious lack of manpower, it is slow and way behind. The GC demolished more than they had on their fish plans and is in danger of not completing the summer work on time.	High	I have spoken with my TL and CM several times over the last two weeks to keep them informed about what's going on. If the GC doesn't have enough manpower on site today, we must ask PPO for help.
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Tedder Elementary School

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Tedder ES - SMART Program Renovations	P.001808	Nora Rupert	5B-Construction	Re-Roofing: Buildings 8 & 14 Exterior Paint: Buildings 8, 13, 14, 15, & 19 HVAC/Electrical Improvements: Buildings 13, 14, 15, & 19 Exterior Concrete/CMU/Stucco Repair: Building 16 Main Office-Replace fire alarm panel (asbestos walls)	The Fire Alarm scope of work is ongoing. pending OAC plans for the Fire Alarm underground connection to complete the FA scope.; PCO 14 Underground Fire Alarm was denied-no entitlement. Descoping of Building 19 is also ongoing. The contractor is also recalling all failed inspections. the installation of FA wiring and devices in Bldg 9, 15 & 16. Fire Alarm walkthrough with Robert Romero and OAC Action; GC was directed to complete the FA scope per the permitted Fire Alarm	88%	90%	Recall all the Failed inspections and call for Final Inspections,	1) Termite Damage (Structural) to Building 19 2) Project A/E entity was paid well over Construction Progression and has ceased Contract Administration. 3) OAC Action keep submitting PCO for the underground Fire Alarm Connection	Low	1) A meeting is scheduled for Thursday July 18 with BCPS district to de-scope Bldg 19. 2) Negotiate an agreement with AE to continue Contract Admin services through Closeout, or use current GC LDs incurred to date to fund a time extension for A/E to resume services. 3)Underground Fire Alarm connection, included in the scope and not entitled for Change Order, Letter of cure has been issued requesting to complete the underground FA Connections, OAC Action responded Letter, PM response is in progress

Winston Park Elementary School

Winston Park ES - SMART Program Renovations	P.001981	Nora Rupert	7-Final Completion	Art, Music, and Fire Sprinkler Renovations: Building 2 HVAC Improvements: Building 1, 2, 3, 5, & 86 (including replacing nine (9) AHUs, two (2) chilled water pumps)	This phase will not change the GC is waiting on the response to the TIA to submit their final invoice. The A/E pending the response for the CA services. The Certificate of Final Inspection (209) was executed by the building department on 03/19/2024. 110B building department executed on 02/14/2024.	100%	98%	GC to Revise & Resubmit TIA -- JAN 12/24 AECOM & GC meeting to discuss TIA Q&A. GC revise & resubmittal delayed since	None this reporting period	No Risk	This process was completed. GC to Revise & Resubmit TIA -- JAN 12/24 AECOM & GC meeting to discuss TIA Q&A. GC revise & resubmittal delayed since
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C.2 Furniture, Fixtures and Equipment Tracking Log

District 1



Appendix C.2.1 Furniture, Fixtures, and Equipment

Project Name	Project Number	FF&E Phase	FF&E Scope	FF&E Status
Apollo MS - SMART Program Renovations	P.002110	Complete	DEFP Specialty Labs Scopes: - Media Center Improvements	The media center furniture was delivered August 2023 and the media center was ready for school opening. Furniture for F111 was delivered in January 2024; the shelving was installed in F166 as an extension of the media center for book overflow - completed February 2024. Aluminum letters for the school sign installed June 2024. All FF&E budget has been expensed. Projects closed.
Boulevard Heights ES - SMART Program Renovations	P.002065	Complete	DEFP Specialty Lab Scope: - Art Room Renovation & Equipment - Music Room Renovation	Technology items delivered. Music Storage Cabinets delivered and installed; punch list items to be completed on 4/10/23.
Collins ES - SMART Program Renovations and Restroom Renovations	P.001659	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	Furniture for the Media Center delivered and installed 08/2021. Atkins to confirm any remaining budget balance.
Dania ES - SMART Program Renovations	P.002061	Construction	DEFP Specialty Labs Scopes: - Art Room Renovation and Equipment - Media Center improvements - Music Room Renovation	Once a contractor is awarded, the construction costs will be determined, FF&E budget balance delineated and FF&E items coordinated accordingly. School expressed their urgent need for Morning Show Equipment installation completed 08/2023, training completed on 11/8/2023. The approved SOV was analyzed by Atkins and FF&E budget balance provided. Kick-off meeting was held onsite on 4/19/24. School does not need any FF&E for music, they do however need sound panels for the art room. Furniture for media and art on order. Proposals are being obtained for the sound panels.
Driftwood MS - SMART Program Renovations	P.001837	Complete	DEFP Specialty Labs Scopes: Art Room Renovation and Equipment Conversion of Existing Space to Music and/or Art Lab(s) Media Center Improvements	Media Center furniture delivered on 08/04/1022. Books restocked on 08/22/2022. Punch list items completed 12/2022.
Hallandale Magnet HS - SMART Program Renovations	P.002115	Construction	DEFP Specialty Labs Scopes: - Media Center improvements - STEM Lab improvements	SOV analyzed and FF&E budget provided by Atkins. An on-site meeting was held on 8/23/22 to discuss FF&E budget and scope. Media furniture quote received, reviewed and approved. The Media Center improvements were completed in August 2023. The old furniture was reinstalled, until 10/25/23, at which point the new furniture and technology for the media was delivered and installed 10/23. Punch list was completed 02/2024. The order for STEM labs is on hold until a decision is made for structural changes.
Hollywood Hills HS - SMART Program Renovations	P.001806	Complete	DEFP Specialty Labs Scopes: - Media Center improvements - STEM Lab improvements	All proposed furniture has been delivered and installed. Atkins confirmed that the all FF&E budget has been expensed, and no balance remains. Project Complete.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Hollywood Park ES - SMART GOB Renovations	P.001788	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center furniture delivered. Remaining budget balance provided to Principal on 3/28/22; Morning Show Equipment on order as of 04/2022; delivered 09/22/2022; training completed 10/25/22. All FF&E projects are complete.
Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)	P.002984	Design	New 8500 SF Administration Building	Once a the project is permitted, we begin coordination for the FF&E for the new administration building according to the budget that will be provided by Atkins.
Mary M. Bethune ES - SMART Program Demo - Phase 1	P.002125	Design	- Building 4 & 6 Replacement	Once the GC is on board, the budget will be analyzed based on the approved SOV, and the FF&E balance will be determined.
McArthur HS - New Classroom Addition	P.002892	Construction	DEFP Specialty Lab Scope: - NEW 2 STORY 19 CLASSROOM BUILDING ADDITION. (33,728 SQ. FT.)	FF&E kick-off meeting was held with staff and another with vendors to go over the FF&E scope. Proposals received from multiple vendors for the new building furniture on 1/17/24. Proposals were reviewed and sent to the school to choose the vendor. An onsite meeting was held with the chosen vendor and modifications were requested. Pending revised proposals. Anticipated completion date of the building is August 2025.
McArthur HS - SMART Program Renovations	P.001954	Construction	DEFP Specialty Lab Scopes: - Media Center Improvements	Media painting, flooring replacement, and ACT replacement were descoped from the GOB scope, and will be handled by the FF&E team. Lighting replacement campus wide is being descoped as well, and completed by BCPS Environmental Conservation team in 2023/2024 school year. Books removal was complete on 05/20/24. PPO will start demo on 5/27/24 and painting is anticipated to be completed by 6/17/24. Furniture delivered and book restocking completed 6/25/24. Media adjacent offices flooring replacement will be completed Q3/2024.
Oakridge ES - SMART - Building 2 Renovations	P.002663	Complete	This project does not include FFE.	This project does not include FFE.
Oakridge ES - SMART GOB Renovations	P.001712	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center furniture and equipment delivered and installed. Audio Visual accessories delivered 07/2022; Training completed 08/2022.
Olsen MS - SMART Program Renovations	P.001955	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	FF&E budget was provided by Atkins after analyzing the SOV. Budget is too low compared to the needs. Lack of funding will be supplemented by ICAN for furniture and painting (since the GC's scope includes only painting one wall located behind the circulation desk). A Teams meeting was held on 9/30/22 with ICAN, school, vendor and District Curriculum supervisors to finalize the scope as to comply with District requirements. Technology order was placed on 10/3/22, and funded by FF&E. Furniture order was partially funded by the FF&E budget balance, and the remaining balance funded by ICAN. VCT will remain and ICAN funded the painting of the space.; painting was completed 01/2023. Furniture delivered, installation complete, books were restocked in 02/2023. Furniture punch list open to replace tables and should be completed 06/2023.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Pasadena Lakes ES - SMART Program Renovations	P.001634	Complete	DEFP Specialty Lab Scope: - Media Center Improvements complete	FF&E budget balance was determined. An onsite meeting held on 3/3/22 to define the scope. Book removal was completed on 3/9/22; Book restocking will be scheduled once the media center is ready (anticipated completion date mid-November. Media Center furniture (shelving & furniture) delivered 12/21/22; punch list item complete. Books were restocked. Office furniture delivered for the media delivered and installed 02/2023. Promethean panel delivered 06/2023. All FF&E projects will be complete and project closed.
Pembroke Pines ES - SMART Program Renovations	P.001864	Complete	DEFP Specialty Lab Scope: Media Center Renovations completed.	Media Center furniture has been delivered and installed. (3) Promethean boards, (2) Charge Carts, and (20) high end laptops for the Music & Art rooms were delivered. A Laminator delivered 1/2023. Poster Maker delivered. Die Cut Machine on order. School did not respond to our multiple requests to provide proposals for the remaining FF&E balance, therefore, the project is closed.
Sheridan Hills ES - SMART Building Renovations	P.001636	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	SOV has been approved. FF&E budget has been provided by Atkins. Media Center demo began 06/2022; books were removed by school staff. An onsite meeting held on 6/14/22 with the BCPS stakeholders to finalize the FF&E scope (technology & furniture). GC to reinstall the existing shelving and new furniture is being purchased. An onsite meeting was held on 10/11/22 with the vendor and District Curriculum supervisors; the FF&E scope/layout was finalized and approved. Technology order delivered 02/2023.. A new circulation desk was delivered 09/2023. All projects are complete.
Sheridan Park ES - SMART Program Renovations	P.002071	Financial Closeout	DEFP Specialty Lab Scope: - Media Center Improvements	SOV approved, and FF&E budget balance determined. An onsite meeting was held on 10/17/2022 with the furniture vendor, GC and District entities. Media renovations are scheduled - Flooring replacement was completed 06/2023 - Painting scheduled 7/5/23 by GC - Furniture installed 7/24/23 - Book restocking completed 7/31/23. Additional soft seating and morning show equipment delivered 02/2024. Additional media furniture delivered 06/2024. Pending additional proposals from school for the remaining balance.
Sheridan Technical College - SMART Program Renovations	P.002060	Construction	DEFP Specialty Labs Scope: - Media Center Improvements	BCPS Pre-construction approved the descoping of the structural additions and the additional electrical scope (that was not approved by IT). FF&E team will be managing the media center improvements. Proposals were received and an onsite kick-off meeting held on 2/21/24. Flooring and painting for the media center and adjacent offices completed 06/2024. Partial furniture delivered 06/2026. Technology items on order.
South Broward HS - SMART Program Renovations	P.001838	Complete	DEFP Specialty Labs Scopes: STEM labs	STEM labs did not have any dedicated FF&E. The remaining balance for FF&E was provided by Atkins, and passed along to the school. Furniture for the STEM labs and Science Equipment delivered 12/2022. Additional science equipment delivered 01/2023. All FF&E funds are expensed. Project closed.
The Quest Center - SMART Program Renovations	P.001892	Design	N/A	N/A

District 2



Appendix C.2.2 Furniture, Fixtures, and Equipment

Project Name	Project Number	FF&E Phase	FF&E Scope	FF&E Status
Miramar HS - SMART Program Renovations	P.002003	Complete	DEFP Specialty Labs: - Music Room Renovation - Conversion of Existing Space to Music and/or Art Room - STEM Labs - Media Center Improvements	GMP awarded on 11/9/21. The GMP was finalized, SOV approved and construction costs were delineated; FF&E budget received from Atkins 07/13/2022. An onsite meeting was held on 4/13/22 to clarify the specialty labs scopes; the school stated that they do not need any FF&E in other labs, as the urgency lands with the Media Center. The furniture scope for the Media Center has been finalized, and PO issued, pending delivery information. Technology equipment on order. On 4/2023 the media improvements, except the storefront replacement, were descoped and are being managed by the FF&E team. Said scope entails, flooring replacement, painting, lighting replacement and new furniture were completed on 8/7/23 and the space was ready for school opening. Budget was reconcile, and per Atkins, all FF&E budget has been expensed. Project closed.
Pembroke Lakes ES - SMART Program Renovations	P.001842	Complete	DEFP Specialty Lab scope: - Media Center Improvements	Media Center furniture and equipment delivered and completed. Wall wraps install complete 6/28/22. Media Center FF&E project completed.
Pines Lakes ES - SMART Program Renovations	P.002004	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center furniture delivered and installed March 2022. Replacement items delivered June 2022. Additional sensory items delivered in August 2022, punch list items pending. Document Cameras and Headphones on order with the remaining balance. All items were delivered and FF&E funds have been expensed. Project Closed.
Walter C. Young MS - SMART Program Renovations	P.002010	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	SOV was analyzed, there are no FF&E funds. Project closed.

District 3



Appendix C.2.3 Furniture, Fixtures, and Equipment

Project Name	Project Number	FF&E Phase	FF&E Scope	FF&E Status
James S. Rickards MS - Replacement of Building 1	P.002775	Construction	New furniture campus wide.	An FF&E kick-off meeting was held on 11/28/23 with staff, and another with vendors on 12/4/23 to go over the required FF&E scope. Proposals were received and presentations held on 2/21/24. School determined the vendor of choice. An onsite review meeting #1 was held on 4/17/24; multiple design review meetings were held, and the vendor is revising the layouts to incorporate the comments.
Lloyd Estates ES - SMART Program Renovations	P.001824	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	GC has been awarded, SOV approved and was analyzed by Atkins. According to Atkins, there is no FF&E budget balance. The permit set however, shows FF&E in the GC's contract. An onsite meeting was held with the school on 10/18/2022 to discuss scope. IT provided 20 High-end laptops and 24 student laptops 11/2022, for the media, music and art, at no cost to the school. Book removal completed 12/23/2022. Seeking funding approval for charge carts to supplement what IT provided. Furniture layout and cost have been provided and approved by various entities. GC issued a PO to the furniture vendor, and delivery completed 4/1/23. Books were restocked 4/18/23. Doors staining completed 4/26/23. Project complete
Northeast HS - New Addition and Renovations to Building 12 SMART Program	P.002301	Complete	New two story classroom building and Flex Lab.	Furniture for the new building addition and flex lab is delivered on 8/7/23. Punch list items were completed on 8/31/23. All funds have been expensed.
			Culinary STEM Lab furniture, Fixtures and Equipment at Building #3 room 194. Food Service Equipment Consultant, General Hotel & Restaurant Supply, has the following items ready for installation: 101 - 1EA Conveyor Oven, Electric 102 - 1EA Induction Range, Counter top 103 - 1EA Planetary Mixer 104 - 1EA Pizza Bake Oven, Deck Type - Gas 104.1 1EA Convection Oven / Proofer, Electric 105 - 7 EA Work Table, Stainless Steel top, 106 - 2 EA Reach-in Refrigerator 107 - Reach-in Freezer 108 - Panini Grill 109 - 1EA Four (4) Compartment Sink	

3

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Northeast HS - SMART Program Renovations	P.001684	Complete	109.1 1EA Floor Trough 110 - 1EA Work Table, with Prep Sink 111 - 2EA Range, 60", 10 French Hot Plate 112 - 15EA Wire Shelving Unit 113 - 5EA Equipment Stand, for Mixer / Slicer 114 - 1EA Walk-in Cooler / Freezer Combo with top 115 - 1EA Gas Floor Fryer 116 - 1EA Convection Oven, Gas 116.1 1EA Cabinet, Cook / Hold / Oven 117 - 2EA Range, 24", 4 open burners 118 - 1EA Char broiler, Gas, Counter top 119 - 1EA Reach-in Refrigerator 120 - Food Slicer, Electric 121 - 1EA Planetary Mixer 122 - 1EA Convection Steamer, counter top 123 - 1EA Waffle Maker / Baker 125 - 1EA Demo Table 128 - 1EA Dishwasher, under counter 129 - 2EA Hand Sink 132 - 1EA Nugget Ice Maker with Bin 132.1 1EA Floor Trough 133 - 1Lt Gas Convection Hose Kit / Assembly 136 - 1Lt Exhaust Hood / with Fire Suppression System 136.2 1EA Installation of Hood Exhaust System 137 - 4EA Exhaust Fans 138 - 3EA Supply Fans	ALL FFE completed
Seagull Alternative HS - SMART Program Renovations	P.001951	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center furnishings were delivered and installed 11/15/2021 - Technology items are on order. 3D Printer, TVs delivered, pending installation. Horizontal racks delivered 11/2022. Morning Show Equipment are on order. Additional quotes for the remaining balance of \$12,357 were never received from the school, despite multiple requests. We advised Atkins to move the funds from FF&E to the main project contingency fund.
Stephen Foster ES - SMART Program Renovations	P.002067	Complete	Media Center furniture: tables chairs, stools Main desk and shelving by VIRCO products.	All Media Center furniture is received and installed during August 2022 in time for school opening.
Stranahan HS - Cafeteria Additions / Renovations	P.002163	Construction	New Building - Cafeteria	GMP was approved on 12/20/2022 -Presentations were held by multiple vendors on site on 3/8/2023 - Proposed layouts and quote are being revised following a Teams meeting that was held on 6/22/23. Indoor & outdoor furniture is on order. Owner purchased appliances for the lounge and along with furniture are ready to deliver, awaiting construction completion; which is now anticipated to be Mid-July.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Whiddon-Rogers Education Center - SMART GOB Renovations	P.001711	Complete	DEFP Specialty Labs Scopes: - Media Center improvements	GC was awarded, and NTP was executed on 6/8/22. SOV was approved and analyzed by Atkins. The FF&E budget was provided but is very limited. An onsite meeting was held on 9/9/2022 with multiple entities to discuss needs and budget. Furniture ordered with Capital Funding, all furniture delivered 11/2023. FF&E budget of \$13,265 was used to order technology items delivered on 12/2023. All FF&E budget has been expensed, and the project is closed.

District 4



Appendix C.2.4 Furniture, Fixtures, and Equipment

Project Name	Project Number	FF&E Phase	FF&E Scope	FF&E Status
Broadview ES - SMART Program Renovations	P.001638	Complete	DEFP Specialty Lab Scopes: - Conversion of Existing Space to Music and/or Art Lab(s) - Media Center improvements - Music Room Renovation	As of 2/2022, all Media Center, Art & Music furniture were delivered and installed. an F&E remaining balance of \$600.00 will be transferred to the main project.
Challenger ES - SMART Program Renovations	P.002040	Construction	DEFP Specialty Lab Scope: - Music Room Renovation	Music room risers delivered and installed 11/2021 - Some descopeing in both the music and art rooms, per Owner's request, resulted in a credit change order, that increased the FF&E budget to allow fulfilling the needs for the music and art rooms. Art sink repair proposal and cabinets removal FMWO processed, work is anticipated to be completed Q3/2024. Music room sink removal complete. Music storage cabinets installed 06/2024. Once all costs are finalized, the FF&E budget remaining balance will be determined and provided to the school to obtain proposals.
Coral Glades HS - New Auditorium Facility	P.002950	Letter of Recommendation (LOR)	Furnish the New 20,000 SF Auditorium Facility.	Once the SOV is approved, the FF&E budget will be determined and coordination will begin accordingly. The project is in Bid & Award.
Coral Springs HS - SMART Program Renovations	P.001765	Complete	DEFP Specialty Labs Scopes: - Media Center improvements - STEM Lab improvements	Additional furniture for the culinary lab and media center were delivered and stored onsite, until respective spaces are ready. Project is complete.
Coral Springs MS - SMART Program Renovations	P.001979	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	The FF&E budget balance is received. An onsite meeting was held on 3/15/23. The school is reviewing the options provided for the renovation of the space, and they will provided a decision by 4/21/23. On 4/18/2023 the school decided not to demolish the west wall. ASI issued, no credit was due to the Client according to the PM. Technology order was placed 12/2023; Furniture delivery schedule was pushed till November 2024 as of now. Books were removed so the GC can start the renovations.
Coral Springs Pre K-8 - SMART Program Renovations	P.001982	Complete	DEFP Specialty Labs Scopes: - Media Center Improvements	Project is in construction. Approved SOV sent to Atkins for analysis. There is not budget for FF&E.
Heron Heights ES - SMART Program Renovations	P.002147	Construction	DEFP Specialty Labs Scopes: - Conversion of Existing Space to Music and/or Art Lab(s) - Music Room Renovation	Approved SOV provided to Atkins, who in turn analyzed it and advised that there is no FF&E budget balance left. A Teams Meeting was held on 9/13/22. The school was advised that there is no FF&E balance, Technology upgrades recommendations were provided by IT if internal funding is available. After a new analysis for the budget done by Atkins, FF&E funds are now available due to some credits. A kick-off meeting was held on 4/17/24; school is now obtaining quotes for music and art.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
J.P. Taravella HS - SMART Program Renovations	P.001942	Complete	SOW teacher demo desk and fume hood are completed (COs) Computer Lab 203/205 - Media Center, lab 203/205, Culinary suite SOW are completed	Teacher demonstration desk (Lab 525) delivered install date of 12/28/22. New fume hood installed
James S. Hunt ES - SMART Program Renovations	P.002059	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	GC has been awarded. SOV was approved and forwarded to Atkins for budget analysis and to determine the FF&E budget balance. Following an analysis of cost, it was determined that descoping the Media scope from the GC was beneficial to the school. Environmental Conservation will complete the lighting scope in the 3rd quarter of 2023 at no cost to the school. Painting has been completed by the District. Schedule as follows: ** 06/09/2023 Book removal - complete ** 06/09/2023 PPO Removal/disposal of furniture - complete ** 06/10/2023 IT data removal from circ desk - Complete ** 06/28/2023 PPO Paint - complete ** 07/06/2023 Flooring replaced ** 08/10/2023 Furniture delivery ** 08/14/2023 Book restocking** Lighting replacement - BCPS Funded and will be implemented Q4/2023. Media center was completed for school opening. Morning show equipment delivered and training completed 12/2023. Additional Media Center furniture delivered 05/2024. Murals work is in progress. Additional technology items on order. Remaining balance provided to school for additional proposals.
Maplewood ES - SMART HVAC & Media Center	P.001998	Complete	DEFP Specialty Labs Scopes: - Media Center Improvements	Media Center FF&E delivered and installed. Provided the FF&E remaining balance to the Principal on 1/4/22. Additional media center furniture delivered and installed 05/2022. Technology order delivered 07/2022. Atkins confirmed that FF&E budget has been expensed. All FF&E projects complete.
Marjory Stoneman Douglas HS - SMART Program Renovations	P.000817	Construction	DEFP Specialty Labs Scopes: - Art Room Renovation and Equipment - Music Room Renovation	Music stands and Art furniture were delivered 03/2022. NTP issued with a start date of 1/26/24. Approved SOV was analyzed by Atkins, and FF&E determined. Kick-off meeting held onsite on 4/5/24. Relocations of the music suite equipment is scheduled to begin 6/11/24, in preparation for the music suite renovation. Due to the small FF&E budget, FF&E team is coordinating the resurfacing of the existing instrument storage in the band room,; install will be scheduled once the GC has completed painting and flooring replacement.
Millennium 6-12 Collegiate Academy - SMART Program Renovations	P.002046	Construction	DEFP Specialty Lab Scope: - Art Room Renovation and Equipment - Conversion of Existing Space to Music and/or Art Lab(s)	FF&E Budget balance provided; coordination in progress to finalize FF&E scope. A meeting was held on site to discuss the Music and Art rooms scopes. . (3) Promethean Boards, (20) high-end laptops delivered. The music cabinets were installed and project completed 03/2024. Keyboards stands, and sound equipment delivered 06/2024. Chorus risers, student chairs, and acoustical shell on order. Once the items are delivered, the budget will be reconciled, and any remaining balance will be provided to the school to obtain proposals.
Park Springs ES - SMART Program Renovations	P.002062	Construction	DEFP Specialty Labs Scopes: - Music Room Renovation - Conversion of Existing Space to Music and/or Art Room	Music storage cabinets are on order, PO issued to vendor. Music room renovation estimated completion date is Summer 2023. The music storage cabinets order is being finalized. The music room was not completed in Summer 2023, and is now scheduled for Summer 2024. Once the music storage cabinets are delivered, the FF&E budget will be expensed; Currently delivery is scheduled for the week of July 29, 2024.

Reporting Period

June 2024

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Park Trails ES - SMART Program Renovations	P.002116	Financial Closeout	New DEFP Specialty Labs Scope: - Art Room Renovation and Equipment - Music Room Renovation	Music storage cabinets delivered and installed 7/11/2022. Punch list items complete 12/21/22. An onsite meeting was held on 11/18/22, Art sink needs replacement; a cost estimate was requested from PPO. Music and Art rooms do not need additional items; the remaining FF&E funds will be used to upgrade the media center. Carpet replacement quote for the media received. An onsite meeting was held on 3/14/23: * Ark Sink will be maintained by PPO - no need to replace ** Media Center quote and layout were reviewed ** Proposals were revised and furniture order placed. Scope that will be performed by the FF&E team is removal and disposal of furniture, flooring replacement, painting, new furniture - Painting and flooring replacement have been completed; including the back room VCT area. The furniture vendor had major delays in deliveries due a system error, the furniture was delivered and installed on 8/14/23 and books restocked 8/17/23. The Media Space was ready for school opening. Murals in the media were completed 03/2024. Media Production equipment (2 sets of 3 mics) delivered 03/2024. Technology items delivered 05/2024. Furniture for the art lab are on order.
Riverside ES - SMART Program Renovations	P.002039	Complete	DEFP specialty Lab Scope: - Media Center Improvements	The scope was reviewed during an onsite meeting held on 5/9/23. PO for the media center furniture issued and delivered in 11/2023. There are issues with the number of shelving in relation to the book count, and other issues related to the quality of the work. The vendor visited the site, and will be providing solutions for the book count. Punch list is complete. Additional shelving delivered 02/2024. Furniture vendor patched and painted the damaged walls due to the rearranging of the shelving; PPO painted the doors and some other areas. Damaged VCT tiles were replaced 03/2024. All FF&E funds are expensed, and projects complete.
Silver Lakes MS - SMART Media Center Improvements	P.002144	Financial Closeout	DEFP Specialty Lab Scope: - Media Center Improvements	This project was CMAR, and Core Construction Services has been terminated. In the meantime,. FF&E team will manage the media center improvements. ** 7/6/23 - Data removal & book removal scheduled ** 7/12/23 - Circ desk & book sensors removal - Cap electrical *Painting and carpet replacement completed. Flooring and painting were completed during the summer, and the existing furniture was reinstalled. A meeting was held onsite with the vendor to finalize the FF&E scope. Technology items for the media were delivered 03/2024. Furniture delivery scheduled for 4/8/2024. Pending proposals for remaining balance.

District 5



Appendix C.1-5 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 5											
Atlantic Technical College, Arthur Ashe, Jr. Campus											
Atlantic Technical College, Arthur Ashe, Jr. Campus-SMART Program Renovations	P.001959	Dr. Jeff Holness	7-Final Completion	Lightning Protection: Buildings 1 & 2 Paint Roof Access Ladder: Building 1 Reroofing: Buildings 1 & 2 Completed Change Order Work - Removed and installed 2 rooftop condensing units and 1 DX unit.	The certificate of final inspection OEF 209 was signed by the building department on 6/21/2024. The TIA is still pending in scheduler court and the A/E submitted a Design Change Order for additional CA services. The 110B was executed on 8/1/2023.	85%	99%	Closeout. The project is 1442 days late.	None this reporting period.	No Risk	Schedule a meeting with the building department. 1) Letter of finding can be provided. But, it will exclude grounding rod and down leads. A second option is to installed a grounding system which will request new design plans and additional cost. As-builts do not show the ground rods. The PM expects that the resolution will be accepted by the BD.
Bair Middle School											
Bair MS - SMART Program Renovations	P.002044	Dr. Jeff Holness	5B-Construction	Fire Alarm: Entire Campus. Media Center and Restrooms. Aluminum Window Replacement. AC replacement in the IT closet.	Fire alarm device and programming is on-going. ASI 6, additional fire alarm devices to be resubmitted to the building department for review.	98%	97%	The project is 98% complete with a plan duration of 332 days. However due to additional approved days from TIAs 1 and 2 totaling 334 days, the revised project duration is 666 days. As of May 1, 2024, the project is 94 days with the new expected completion date of 8/22/24.	1) Fire Alarm material order was on backorder from the manufacturer. 2) The restroom's design was not ADA code compliant. 3) Power issue for the mini split system. The mini split could not connect to the designated electrical panel because the panel was full. The electrical panel schedule as-built was not updated. 4) Additional fire alarm (FA) devices were requested during inspection. 5) Book security system damaged by GC. 6) ASI 6 delay	Low	1) PMOR requested the GC submit a schedule to maintain the substantial completion date. TIA is approved for 186 days . Closed 2) An ASI was issued followed by a CCD. Work is completed. PCO in progress. 3) An RFI and a CCD have been issued. Work is completed. PCO in progress . Closed 4) An RFI was issued. Revised FA shop drawing is in resubmittal process. New TIA is in review for 147days. approved. Closed 5) GC Submitted submittal for book security and will be replaced once approved. 6) A/E to resubmit
Banyan Elementary School											
Banyan ES - SMART Program Renovations	P.001944	Dr. Jeff Holness	5B-Construction	Reroofing: Buildings 1, 2 & 80 Test and Balance: Buildings 1, 4 & 80 Restrooms Renovation: Building 1 Media Center Renovation: Building 1	Roofing construction is the only remaining task on this project. Bldg 1: Phases 1-4: Minor metal work being completed. All other work has been completed.	98%	96%	All project work has been completed except for the roofing. Roofing construction began in July 2023. The current roofing status is below:	1) Damaged cement board substrate (parapet) was discovered during roofing demolition at Building #1 in the parapet areas.	Low	1) Resolved: RFI #18 was issued and ASI #3 was subsequently submitted to the Building Dept. to address the parapet wall issue on 9/20/23 and approved on 9/28/23. Draft PCO-6 has

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Window Replacement: Building 1	Bldg 2: Phase 6: Reroofing completed. Note: this bldg is a shingle roof playground gazebo. Bldg 80: Phase 5: Reroofing completed. Northern Covered Walkway: ASI#5 (rooftop insulation) submitted to the Building Dept. on 4/1/24. The camera was relocated to the underside of the walkway prior to reroofing. Reroofing of the walkway is in progress and should be completed in July 2024. GC Evaluation in signatures process			Bldg 1: Phases 1-4: Minor metal work being completed. All other work has been completed. Bldg 2: Phase 6: Reroofing completed. Note: this bldg is a shingle roof playground gazebo. Bldg 80: Phase 5: All reroofing work completed. Northern Covered Walkway: Currently being reroofed.			been prepared to cover the implementation costs for ASI #3. PCO-6 was approved by CORP on 2/15/24. Repairs have been performed.

Boyd H. Anderson High School

Boyd Anderson HS - SMART Program Renovation	P.001846	Dr. Jeff Holness	5B-Construction	Roofing: Buildings 1, 2, 3, 6, 8, 9, 10, 11, 12 & 13 ADA Restroom Renovations: Building 1: Rooms 102H, 102J, 106, and 166, and Building 2: Rooms 291 and 292 STEM Lab Renovations: Building 1: Business Technology Center (Rooms 223, 224, 225, and 227) and Aviation (Room 194) and Building 2: Health and Wellness (Room 2001 and 2002). 4) Safety and Security Upgrade: Exit Signs in - Buildings 1, 5, and 6	This period the Contractor continued Roofing Flashing and Re-Roofing operations at Building No. 01 placing Lightweight Insulated Concrete (LWIC) at Roof Sections 1A, 1B, 1C, and 1F. Although the Project is significantly delayed, the Contractor has resumed major work toward completion. The Project is on course to complete by Summer's end w/Substantial Completion now projected to be achieved by 08/13/2024.	85%	88%	The GC continued ongoing work w/commencement of placing LWIC at Building No. 01. LWIC placement will continue on to Building No. 02 once Building 01 is completed and also move onto other buildings accordingly as each is completed. Other Areas on campus getting re-roofing include Building No.'s 03, 06, 08, 09, 11, 12, and 13.	1. The AE has requested a time extension to continue Construction Contract Administration/Professional Services due to Contractor Delays	Low	1) The PMOR will recommend AE Extensions are funded through back charges of Contractor Retainage or LDs accrued and justified to-date.
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Castle Hill Annex

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations	P.002092	Dr. Jeff Holness	5B- Construction	Building Envelope Improvements (Roof, Window, Ext Wall, etc.) - Exterior painting, Exterior Doors, Frames, and Hardware Full Fire Alarm Replacement HVAC Improvements - Roof-mounted duct heater replacement. Media Center improvements - Carpet replacement, new baseboards, painting of walls and doors.	- Installed last FA device and inspection passed. - FACP Programming and pre testing completed. - FA System certification testing with building department June 29, 2024. - Final Mech Inspection July 2024 - Final Building Inspections. July 2024 - Submit for 110b. July 2024 - Closeout documents. July 2024	99.0%	97%	- Final Mech Inspection July 2024 - Final Building Inspections. July 2024 - Submit for 110b. July 2024 - Closeout documents. July 2024 - 1770 e,f,g,h July/August (209 final completion)	1. Behind schedule due to error/omission of one FA device in Room 112A. PCO-07 approved SC Date through May 30. School is open 7am to 7pm Monday through Saturday, so getting the school to close for a day for the SBBC Fire inspection to take place. PMOR finally had to demand a Saturday June 29 for the school to close for the inspection. 2. The contractor has not submitted any Closeout Documents, the PMOR has been requesting them since November 2023. GC states that not until the SC date is established.	Low	1. PCO-08 expected from GC upon knowing the SC date to account for the remaining days being behind schedule. 2. GC assures closeout documents are waiting for the SC date to enter it before submission.

Castle Hill Elementary School

Castle Hill ES - SMART Program Renovations	P.001661	Dr. Jeff Holness	6- Substantial Completion	Roofing Replacement - Buildings 1, 2, 3, 4, 6 Roof metal deck replacement Fire Alarm System Replacement Renovate Media Center Renovate Restrooms 115& 116, 137 & 138 Casework test & Balance HVAC	This phase will not change. The GC and A/E have not responded to submitting their invoices. It was requested by the Project Manager to submit a CLPO and the remaining amount be returned to capital budget. If in the future the remaining amount is requested a CMMT will be created if needed. The Certificate of Final Inspection OEF 209 was submitted to the building department for execution was not processes due to pending of the pending Test and Balance report from Mechanical Engineer. The 110B was executed by the building department on 02/28/2024.	100%	98%	All work is completed with approved final inspections.	none	No Risk	none
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Dillard 6-12 School

District 6



Appendix C.1-6 Monthly Progress Update (MPU) Report

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
District: 6											
Central Park Elementary School											
Central Park ES - SMART Program Renovations	P.001757	Brenda Fam, Esq	5B-Construction	Fire Sprinkler Building 2 HVAC Improvements: Buildings 1 (1-AHU, 9-FCU), 2 (5-AHU, 2-Chillers, & 6-FCU), 3 (2-AHU), 4:(9-FCU), 5 (13 FCU), & 6 (7 FCU). Music (Room 202) and Art (Room 201) Room Improvements Aluminum Covered Walkways Replacement Aluminum Window Replacement: Portables Re-roofing: Buildings 1, 2, 3, 4, 5, 6, 8, 9,& 10	flushing chilled water system, punch list work being done. Final inspections and commissioning	98%	97%	Final inspections and close out documents. Flush chilled water lines due to sludge build up Punch list work	None at this time	No Risk	
Cooper City Elementary School											
Cooper City ES - SMART Program Renovations	P.002150	Brenda Fam, Esq	5B-Construction	Building Envelope Improvements inclusive of exterior door hardware replacement and reroofing of Building 85. HVAC improvements inclusive of chiller pump exhaust fan replacements and campus-wide Test & Balance. Campus-wide Fire Alarm Replacement. Media Center and ADA restroom renovations.	In preparation of the final inspection the Contractor began the required 24hr battery test and discovered the existing system battery would not power the main Control Panel and needs to be replaced. The battery was replaced and the battery test was acceptable. The new annunciator is malfunctioning and a new one has been ordered.	99%	97%	The contractor has not submitted a schedule update.	1. Contractor delays. 2. The fire alarm subcontractor is behind in completing the fire alarm system. The inspection failed because the fire alarm device speaker volume was too low. Multiple deficiencies have been identified throughout the final system testing process 3. The existing system battery is malfunctioning and will need to be replaced. - Change order 4. The new annunciator is malfunctioning.	Low	1. A TIA was submitted and approved but did not recommend enough days to extend the substantial completion to the current estimated completion date. The District is holding the contractor pay application as the projected Liquidated Damages (LD) based on the maximum LD per day of delay exceeding the remaining invoice. The PMOR CO team is evaluating the project to calculate the actual LDs. 2. A Notice to Cure was issued. Contractor completed the deficiency corrections. 3. Contractor purchased and installed a new battery and passed the 24hr test. 4. Contractor ordered a new one and the manufacturer is expediting.
Cooper City High School											
Cooper City HS - SMART Program Renovations	P.002133	Brenda Fam, Esq	5B-Construction	Re-roofing: Buildings 13, 21 & 22. Replace or Repair Doors: Buildings 3, 4, 5, 7, 8, 9,10, & 13. Replace or Repair Windows:	Demolition of STEM lab and adjoining spaces.	3%	32%	The Contractor must provide a schedule update to the PMOR for evaluation of potential delays resulting	1) The contractor has not fully committed all of the subcontractor to the project which is heavily affecting the	Low	1) Contractor claims that without the input of the subcontractor it is complicated to generate an

Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
				Buildings 4, & 10. Restroom Renovations: Buildings 3, 5, 6, & 8. Electrical Improvements- Transformers, Switchgear, Sub Panels, Lighting replacement Fire Sprinklers: Buildings 4, 6, 9, & 16 with civil work site tie-in. HVAC Improvements: Buildings 6 & 16 Auditorium Accessibility STEM Lab Improvements- Robotics and Cyber Security Labs Renovation				from the project's delayed start. This update enables the PMOR to analyze the impact on the project timeline and implement corrective measures to minimize further delays. Prompt communication of any schedule changes by the Contractor is crucial for efficient project management. Failure to submit a schedule update will result in a notice to cure, and payment will be withheld as per the contract terms. At the moment contractor is violating their Contract Agreement to provide monthly schedule update.	progress of the project. 2) Contractor has not provided a construction schedule to date; they have started sending submittals for review. 3) Contractor compromised to complete the STEM Lab renovation by end of September and the lack of involvement on the project is affecting this deadline.		accurate schedule. PMOR has asked the contractor to discuss with the school what areas of work can commence in order to put together a preliminary schedule. 2) PMOR has asked the contractor to provide a risk mitigation schedule showing how they are planning on meeting the deadline.

Country Isles Elementary School

Country Isles ES - SMART Program Renovations	P.002002	Brenda Fam, Esq	5B- Construction	Fire Alarm Improvement: Buildings 1 through 10, 11, 12, 80, 99 Mechanical Improvements: Campus-wide Test and Balance. Media Center Improvements (including flooring, paint, and bookshelves) Two restroom renovations (plumbing, partition walls, fixture. wall and floor tiles upgrade).	General Contractor is working with subcontractor to update fire alarm shop drawings due to the fire department adding devices.	93%	93%	June - Additional devices requested during shop drawing review, resulting in ASI 7 has been approved by the building department. - Fire Alarm shop drawings have been sent to fire department for review approval is pending. - Existing FA to be demoed after additional devices per ASI No. 7 Installed. Updated schedules will be provided after approved shop drawings.	1. The Fire Marshal added additional devices to the fire alarm system. The contractor has delayed submitting and approving the fire alarm shop drawings. Fire department has added tamper switches to the scope of work.	Low	1. ASI was approved. GC stated the subcontractor's estimate came in too high. Once revised shop drawings are submitted, the PMOR will schedule a stand-up review meeting with the Fire Marshall, GC, AE, and fire alarm subcontractor to expedite the review process of the revised drawings. A Notice to Cure is being drafted and was sent to the Bonding company in early March.
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Cypress Bay High School

Cypress Bay HS - SMART Program Renovations	P.001774	Brenda Fam, Esq	6- Substantial Completion	New Classroom Addition, Phase 2.	Phase will not change. There are several PCOs pending for this project as well as several failed utilities (Fence and Gate) inspections. The 209 cannot be processed due to pending failed inspections. The 110B executed by the building department on 07/19/2022. Door and Hardware submittal was submitted and approved.	100%	98%	110B for Phases 1 and 2. Change Orders and Punch list to be addressed. TIA in scheduler review court.	None this reporting period.	No Risk	1) The hardware submittal was approved on 12/1 and material procurement has proceeded. 2) TIA Pending in scheduler court. 3) Chain Link Fence Footer was approved and inspection scheduled for upcoming month.
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Project	Project Number	Board Member	Project Phase	Project Description	Current Month Project Status Narrative	Current Phase Percent Complete	Overall Project Percent Complete	Schedule Update Narrative	Issues and Concerns	Risk Level	Planned Risk Mitigation
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Eagle Point Elementary School

Eagle Point ES - SMART GOB Renovations	P.001746	Brenda Fam, Esq	5B- Construction	Art Room Renovation 317 & 319 Music Room Renovation Rooms 110 & 401 Re-roofing: Buildings 1, 2, 3, 4, 5, & 6 Fire Alarm Improvements HVAC Improvements: Building: 1 2 Chillers, 2 Cooling Towers, 2 Condenser Water Pumps, & Piping, Building 2: Ductwork, 3 (Chilled Water Piping, & 2 Air Handlers), 80 (AHU, New Chiller, Pumps In a Chiller Yard & New Piping).	The invoice is in process for payment. GC is still coordinating with their sub to get a schedule for this summer. Working on PCO#29 which is the 3rd portion of the CCD	90%	91%	Expected substantial completion by the end of 2024	The project is on hold pending the invoice payment.	Low	The work is anticipated to resume after the payment of the invoice.
Eagle Point ES - SMART Roof Carve Out	P.001746-RC1	Brenda Fam, Esq	5B- Construction	Reroofing of Bldgs 1, 2, 3, 4, 5, & 6.	-6/18/24: Contractor identified three clogged roof drains on Bldg 1. PMOR requested the school's Head of Facilities to put in a PPO work order to have the drains cleared, which he did. -Current construction status is as follows: -Bldg 1: roof demo/temp in progress. -Bldg 2: roof demo/temp completed. -Bldg 3: roof demo/temp completed. -Bldg 4: not started. -Bldg 5: roof demo/temp completed. -Bldg 6: roof demo/temp completed.	32%	44%	-Complete roof demo/temp on all buildings. -Install curbs and LWIC on all buildings. -Install base sheet/interply on all buildings. -Install white cap on all buildings. -Install metal work on all buildings. -Call for final inspections. -Once all inspections have passed, prepare the 110B.	None.	No Risk	None.

Embassy Creek Elementary School

Embassy Creek ES - SMART Program Renovations	P.001897	Brenda Fam, Esq	6- Substantial Completion	Re-roofing of Building 1, 2, 3, 4, 5, 6 & 85. Media Center & Art Room Improvements in Buildings 1, 2, 4 & 85 Mechanical Improvements Building 1, 2, 3, 4, & 85 Aluminum canopy restoration campus-wide. Fire Alarm upgrade campus-wide.	No changes to this phase. Trade deficiency list and entire building inspection still pending. The building department failed the final building inspection due to a plan revision of a new door that the GC relocated from a hallway to inside a mechanical room because of existing electrical conduits on the wall where the door was originally designed to be installed. According to the consultant the building department is	98%	98%	No schedule update is available. Tangible work is finished.	None this reporting period.	No Risk	
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District 7



Appendix C.2.7 Furniture, Fixtures, and Equipment

Project Name	Project Number	FF&E Phase	FF&E Scope	FF&E Status
Atlantic Technical College & HS - Smart Program Renovations	P.000415	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center FF&E was previously completed with SCEP in combination with internal funds. The FF&E budget balance was used to order welding equipment for one of the specialty labs; the equipment was delivered on 1/27/22. Bookcases and tack boards were delivered on 7/21/22.
Atlantic West ES - SMART Program Renovations	P.001796	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	The approved SOV was sent to Atkins on 3/7/24 and they determined that there are no FF&E funds remaining. This FF&E project is closed.
Blanche Ely HS - Civil Work for Switch Gear Replacement	P.002342-CIV	Construction	No FF&E on this job	No FF&E on this job
Blanche Ely HS - SMART GOB Renovations	P.001646	Complete	DEFP Specialty Labs Scopes: - Media Center Improvements - STEM labs	Multiple area FF&E furniture delivered and installed. BCPS IT installed additional cabling in various areas. The remaining FF&E balance of \$5,796.94 was expensed on 8/1/22 on Laptops and docks, and those were delivered 02/2023. All FF&E projects are complete.
C. Robert Markham ES - Replacement of Building 1	P.002777	Design	Replacement of building 1 - The new building will include but not limited to: Classrooms, head start, administrative office, Cafetorium, Kitchen, Art room, Music.	Once a GC is awarded and construction costs delineated, the FF&E budget will be finalized and scope coordinated accordingly.
Charles Drew ES - SMART Program Renovations	P.001818	Complete	There is no FF&E in this project.	There is no FF&E in this project.
Charles Drew Family Resource Center - SMART Program Renovations	P.001848	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	The Media Center has an allocated FLCC that is not in the GC's scope. Charles Drew Family Resource is under the same management as Dave Thomas Education Center West, and the students from the latter use Charles Drew's Media since there isn't one at Dave Thomas. Proposals and layout provided by the vendor for the Charles Drew Family Center media. An onsite meeting was held on 1/16/23 to review and finalize the furniture scope. Carpet was deep cleaned 06/2024. Furniture delivered and installed 06/2024. Once all costs are finalized, the FF&E budget balance will be determined and provided to the school to obtain proposals.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Coconut Creek HS - SMART GOB Renovations	P.001753	Construction	DEFP Specialty Labs Scopes: - Media Center Improvements - STEM Lab Improvements	SOV is approved and construction costs delineated. The FF&E budget balance was provided by Atkins on 9/6/22. An onsite meeting was held on 9/22/22 to discuss FF&E scopes for all Specialty Labs with the designer, school and District Curriculum Supervisors. Media furniture (no shelving, as the shelving was stained) and furniture for (4) STEM labs delivered 08/14/24 and spaces were ready for school opening 2023/2024. Promethean boards delivered 04/2024. Furniture for the Band room on order.
Crystal Lake MS - SMART Program Renovations	P.000816	Complete	DEFP Specialty Labs Scopes: - Art Room Renovation and Equipment - Conversion of Existing Space to Music and/or Art Lab(s) - Media Center improvements	Books have been removed, packed and stored in preparation for the media center renovations. Proposals were reviewed onsite with the Principal, District Representatives and furniture vendor; PO issued for School Specialty. Media center furniture delivery and book restocking were completed on 8/9/23 and the space was ready for school opening. Punch list pending as some parts are on backorder. Following multiple attempts for the school to obtain quotes for the remaining balance, and the school being non-responsive, the projects are closed. Atkins will be advised.
Deerfield Beach ES - SMART Program Renovations	P.001820	Complete	DEFP Specialty Lab Scope: - Media Center Improvements	Media Center furniture delivered and installed 11/15/2021. Office chairs for the Media Center delivered 06/2022. Morning Show Equipment partially delivered, the remaining items are pending delivery date. Technology items delivered 09/2022. Additional media furniture delivered 01/2023. Once the technology items are delivered, the FF&E projects will be complete and the budget expensed.
Deerfield Beach HS - SMART Program Renovations	P.002134	Construction	Specialty Labs Scopes: - Media Center Improvements - STEM Lab Improvements - Culinary Lab	GMP has been approved. Approved SOV was analyzed by Atkins, and there are no FF&E funds. The AE is working on an ASI to descope the added electrical work in the media; once the deductive CO is completed, if any, the credit will be used for FF&E. GC completed the media center renovation end of March 2024. Furniture was installed and completed by 4/29/2024. Culinary lab furniture on order.
Deerfield Beach MS - SMART Program Renovations	P.002142	Financial Closeout	DEFP Specialty Lab Scope: - Media Center Improvements	FF&E team will be implementing the Media Center upgrades. An onsite meeting was held on 4/11/23 with the Principal and various district entities to review the scope and schedule, with an anticipated completion October 2023, pending on the roof schedule. - 5/5/23 - IT order placed - 6/19/23 - Damaged ACT has been removed and disposed of. The lighting and new ACT install were completed on 12/15/23. The duct replacement project was completed 12/18/23. Flooring and painting complete 12/19/23. Media furniture was delivered and installed 12/20/23. Replacement of light bulbs and ceiling tiles completed 01/16/2024. Punch list items completed 04/2024. Technology and broadcasting equipment on order.
Deerfield Park ES - SMART Program Renovations	P.002036	Complete	DEFP scope does not include any specialty labs, therefore, no FF&E.	No FF&E

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Lyons Creek MS - SMART Program Renovations	P.002141	Construction	DEFP Specialty Labs Scopes: - Art Room Renovation and Equipment - Conversion of Existing Space to Music and/or Art Lab(s) - Music Room Renovation	The GC is being terminated for convenience. The FF&E team is delineating the Art and Music rooms line items to be descoped and completed separately, with the intent to expedite the completion of those two labs. The majority of the added scope was removed. The Art sink ADA refurbishing is the only scope left to perform; Project received LOR. Proposals for Technology, furniture and Art sink replacement have been received and POs issued. The media scope improvements additions, although it does not impact the project financially and will not require additional funding, as the funding exists, was rejected by APG. The music and art suites are scheduled for summer 2024.
Margate ES - Classroom Addition SMART Program	P.002859	Complete	DEFP Scope - New 6 Classroom Addition	Presentations held by multiple vendors on site on 2/22/23. School Specialty was the chosen vendor by the school; School Specialty revised the proposal and layout and they were both approved by the school, BCPS IT and Media Library. PO issued for furniture, pending completion of the building for delivery. GC was delayed in having the space ready. Furniture was delivered and installed 03/2024 during springs break, and classrooms were ready to occupy when classes resumed. Additional furniture delivered 06/2024. Install will be scheduled when the space is ready. All FF&E funds have been expensed. Project is closed.
Margate ES - SMART Building Renovations	P.001647	Complete	DEFP Specialty Labs Scopes: - Conversion of Existing Space to Music and/or Art Lab(s) - Music Room Renovation	IT completed the relocation of data outlets that are impacting the installation of the storage cabinets; Storage cabinets were installed 05/2022; punch list is being addressed. Punch list for the music room storage cabinets was completed 06/24/22. Atkins confirmed that all FF&E budget has been expensed. FF&E projects complete.
Margate MS - SMART Program Renovations	P.001836	Construction	DEFP Specialty Labs Scopes: - Conversion of Existing Space to Music and/or Art Lab(s) - Media Center improvements - Art Room Renovation and Equipment	The FF&E team was directed to remove the scope from the GC bid package and expedite the work by performing it separately for Media Center and Art room. Kick-off meeting was held on site on 2/28.24. Media center and Art room are the spaces that will have new flooring, painting, new ADA compliant art sink, new furniture and technology. Demo is underway.
Palmview ES - SMART Program Renovations	P.002084	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	Lighting to LED is scheduled to be replaced 2024/2025 school year, and funded by Environmental Conservation. FF&E team is managing the disposal of existing furniture, flooring replacement, painting, new furniture and shelving and Technology items. The work is scheduled to be completed summer 2024.
Park Ridge ES - SMART Program Renovations	P.001844	Construction	DEFP Specialty Lab Scope: - Media Center Improvements	GC awarded and SOV approved; Atkins provided the FF&E budget balance. An onsite meeting was held on 6/8/22. The GC had purchased carpet tile that is different in size than the existing; GC and designer could not provide a viable solution for the principal; therefore, PPO will be replacing the carpet in the media funded with FF&E. A credit may be owed to the Owner from the GC. Technology items cost estimate was provided, and order was placed by BCPS IT on 9/13/22. Carpet replacement in the media was completed 02/2023. Morning Show Equipment delivered 06/2023. Additional order for the morning show equipment and media furniture delivered 12/2023. Radios delivered 01/2024. Cricut Machine delivered 02/2024. Printers and a laminator on order.

Project Name	Project...	FF&E Phase	FF&E Scope	FF&E Status
Pompano Beach HS - SMART Program Renovations	P.002091	Construction	DEFP Specialty Lab Scopes: - Art Room Renovation and Equipment - Conversion of Existing Space to Music and/or Art Lab	GC is awarded and NTP issued. Approved SOV was analyzed by Atkins and budget provided. Air purifiers delivered 05/2024. Art room furniture, mats, projector & projector screen, Lenovo computers and a TV are on order. Carpet replacement for the Art suite and Music funded and the work will be completed in the summer.
Pompano Beach MS - SMART Program Renovations	P.001721	Complete	DEFP specialty Lab Scope: - Media Center Improvements	Media Center furniture delivered and installed.
Sanders Park ES - SMART Program Renovations	P.002132	Financial Closeout	DEFP Specialty Lab Scope: - Media Center Improvements	A contractor has been awarded, NTP issued. SOV was approved and FF&E budget determined by Atkins. A meeting was held onsite on 10/7/22 with multiple entities. Lighting for the media was completed by environmental Conservation/Utility Management at no cost to the school. The media scope was removed from the GC's scope and the credit assigned to Media FF&E. Painting of the media space completed. Furniture delivered 07/2023. Flooring complete and shelving anchored. Book restocking completed 8/4/23. Media Center space ready for school opening. Media Center murals will be completed in the summer. Once complete, all projects for the media center will be complete.
Winston Park ES - SMART Program Renovations	P.001981	Complete	DEFP Specialty Labs Scopes: - Art Room Renovation and Equipment - Conversion of Existing Space to Music and/or Art Lab(s) - Music Room Renovation	Art Room renovation did not include any FF&E. An order is in place for the Music Room Renovation FF&E. Delivery and installation complete 6/15/22.

Appendix D – Knowledge Management Reports

D.1 Lessons Learned Log

District 1



Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
(1 records)							
Becon ITV Center - Install new 800kw Generator (1 records)							
	Becon ITV Center - Install new 800kw Generator	P.001850	1	800KW Generator	Installation of an 800kw generator. Aluminum stairs and platform, pouring of platform and sidewalk. Installation of electrical conduits and panelboards and sidewalk handrailing due to steep elevation.	Design an effective apron slab to collect the rainwater. Assure the drain water is properly sloped if there was any sod removed in that area assure the sod is replaced with the correct elevation to avoid future damage to the concrete.	Natacha Brea
District 1 (70 records)							
Annabel C. Perry PK-8 - Kitchen HVAC - SMART Program (1 records)							
1	Annabel C. Perry PK-8 - Kitchen HVAC - SMART Program	P.002814	1	Engineering calculations	The scope of work included the installation of a new rooftop unit in the kitchen, and the construction documents were approved by the Building Department. During the construction, the building inspector pointed out that the engineering calculations for the 4000 lb RTU and joist reinforcement, that had been submitted in the permit package by the A/E, were incomplete. Complete calculations were provided and structural reinforcement was required.	When RTUs are being replaced, we need to review if engineering calculations provide the necessary information to avoid delays.	Angie Castillo
Annabel C. Perry Pre K-8 - SMART GOB Renovations (4 records)							
1	Annabel C. Perry Pre K-8 - SMART GOB Renovations	P.001728	1	Annabel C. Perry Closeout Lessons Learned	This project just came into my court and I have already hit a number of setbacks in receiving finalized closeout documents.	My recommendation is to begin requesting closeout documents way before 110b is received. Therefore, the GCs have enough time to compile and submit the documents required.	Cathy Emmanuel
1	Annabel C. Perry Pre K-8 - SMART GOB Renovations	P.001728	2	Closeout Binders	DiPompeo didn't turn in their closeout binders until after Substantial Completion. and then the binders took a while to review and get finalized before final submission to the district for their review and acceptance.	Need to impress upon PMs that before Substantial the binders are due in from the Architect after their review prior to signing the 1770 forms for substantial completion. This is critical to make the closeout process easier for the team down the line, that being for Cathy when she's doing close-outs.	Matthew Hunt
1	Annabel C. Perry Pre K-8 - SMART GOB Renovations	P.001728	1	Annabel C Perry Closeout Lessons Learned	This project was substantially complete in September of 2020 but only received their 110b in April Of 2021. This project was delayed by roof changes and some door replacements by PPO. Such a long delay also held up the warrant walkthrough. Which in most cases the GC will not be held accountable for the repair since the warranty period is over.	My recommendation is to ensure that a close relationship or understanding is kept between the GCs/AEs and myself regarding the warranty to ensure no walkthrough is forgotten or delayed. Also, the warranty walkthrough could be completed once the AE establishes completion and a 110b form was fully executed.	Cathy Emmanuek
1	Annabel C. Perry Pre K-8 - SMART GOB Renovations	P.001728	1	Closeout Final Lessons Learned	Annabel C Perry's AE achieved its substantial completion on 4/8/2021. The Warranty walkthrough was completed on 8/4/2021. During the walkthrough, it was discovered that some recommendations made to the school by the Contractor to help with the maintenance of the units were not followed. This resulted in some of the HVAC units not working as efficiently as they should.	My recommendation is also to hold the school and maintenance accountable for maintaining the equipment they receive even after the warranty period is complete. This would ensure that the maximum life expectancy is received from the equipment.	Cathy Emmanuel
Apollo MS - SMART Roof Carve Out (4 records)							
1	Apollo MS - SMART Roof Carve Out	P.002110-RC1	1	After school regular hours work.	The school Principal and her Assistant complained that sometimes the contractor superintendent was scheduling directly with the Head of Facilities, the after school regular hours to be covered by Custodial school officers.	The request for Custodial Coverage Authorization must always be done by the PMOR. In case changes are needed, the proper procedures must still be applied.	Richard Espinoza
1	Apollo MS - SMART Roof Carve Out	P.002110-RC1	1	HVAC roof top equipment - Tests.	Building Department requested a Test and Balance be performed on the existing rooftop HVAC equipment. The scope of work (SOW) in this carveout roofing project did not include Test & Balance of the existing rooftop HVAC equipment, because these tests are only required when new HVAC RTUs are installed.	Requirements to execute Test & balance must be clearly stated as a scope prior to construction start.	Richard Espinoza
1	Apollo MS - SMART Roof Carve Out	P.002110-RC1	1	Waterproofing system at eyebrows of Bldg #1.	The building #1 have eyebrows at its perimeter vertical walls, exterior face, which require waterproofing system for appropriate protection not just the regular painting work. This activity is out of the scope of work of the roofing contractor, but in the GOB one, due to the location of the eyebrows are in the exterior face of the perimeter walls and 5-6 feet below the roof surface elevation.	This activity can be included in the SOW of the roofing contractor from the beginning. If not, during the pre-bid walkthrough at jobsite all parts involved say owner's rep, GC bidders and roof consultants have to observe this matter to decide to include in the roofing contractor to avoid potential change orders.	
1	Apollo MS - SMART Roof Carve Out	P.002110-RC1	1	Timely Closeout	This project had only one pending item with the contingency that needs to be added to the General Contractor SOV. This is not an owner pending issue, only GC.	There are no issues with this project, the Project Manager was in communication with the GC at all times.	Natacha Brea
Attucks MS - Roofing Bldg 1,4,7 SMART Program (2 records)							
1	Attucks MS - Roofing Bldg 1,4,7 SMART Program	P.001633-RC1	1	Attucks MS - Roofing Bldg 1,4,7	The GC was very responsive and always sent me anything that I requested in a timely manner.	Keep up the good work.	Ameena Haddad
1	Attucks MS - Roofing Bldg 1,4,7 SMART Program	P.001633-RC1	1	Preliminary Schedule	This contractor (Atlas-Apex) submitted a preliminary schedule with their 800B package that was overly aggressive (e.g. 120 days for permitting/construction). This is what was used by Procurement for the Substantial/Final Completion dates on the NTP.	Review contractor's preliminary schedule to ensure that adequate time is allowed for preparation of the roofing binders, permitting, and construction. This will help to prevent the contractor from exceeding his Substantial Completion date.	Steve Starke
Attucks MS - Roofing Building 8 SMART Program (9 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Pre-Existing LP system conditions	When the contractor called for the final electrical inspection, the inspector failed the inspection because of a faulty grounding of the LP system. This was a pre-existing condition and not part of the roofing contractor's scope. The contractor hired an electrician to properly ground the LP system at his own expense in order to pass the final electrical inspection and close the project.	Prior to removing/reinstalling a lightning protection (LP) system, the contractor should document pre-existing conditions of the grounding of the system by inspecting it and documenting it prior to removal of the LP system on the roof.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Pre-Existing Conditions	When the contractor called for the final electrical inspection, the inspector failed the inspection because of a faulty grounding of the LP system. This was a pre-existing condition and not part of the roofing contractor's scope. The contractor hired an electrician to properly ground the LP system at his own expense in order to pass the final electrical inspection and close the project.	Prior to removing/reinstalling a lightning protection (LP) system, the contractor should document pre-existing conditions of the grounding of the system by inspecting it and documenting it prior to removal of the LP system on the roof.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Binder Approval	Because this project was an emergency reroofing project, it was reroofed with a permanent membrane that did not require a tile cover (even though the original roof was tile-covered). This was done due to a national shortage of roof time and the need to get the building reroofed and dried-in as soon as possible, without having to wait for the tile. The problem was that the original roof binder did not specify the tile. A roofing final was issued for the permanent roof without the tile. When the tile finally arrived, there was a delay in getting the roofing a "new" final for the tile work because this was not listed in the binder.	In the future, if a tile roof is going to be replaced in an emergency and roof tile is not available, the binder should specify that the tile work would be done at a later date.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive.	At time of bidding, contractor should determine potential delays to the project associated with potential material delays. This should be taken into account when preparing the schedule.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Pre-Existing Conditions	When the contractor called for the final electrical inspection, the inspector failed the inspection because of a faulty grounding of the LP system. This was a pre-existing condition and not part of the roofing contractor's scope. The contractor hired an electrician to properly ground the LP system at his own expense in order to pass the final electrical inspection and close the project.	Prior to removing/reinstalling a lightning protection (LP) system, the contractor should document pre-existing conditions of the grounding of the system by inspecting it and documenting it prior to removal of the LP system on the roof.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Lightning Protection Grounding	The roofing contractor removed the lightning protection (LP) system from the roof to install the new roof system. He did not touch the grounding portion of the LP system in the downstairs mechanical room. When the contractor called for a final inspection, the inspector said the downstairs grounding was installed incorrectly and needed to be corrected in order to receive a passing inspection. This, however, was a pre-existing condition and not the responsibility of the contractor. The contractor hired an electrician to repair the grounding at his cost in order to pass the final inspection.	Prior to removing/reinstalling a lightning protection (LP) system, the contractor should document pre-existing conditions of the grounding of the system by inspecting it and documenting it prior to removal of the LP system on the roof.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Out of Scope Work	This project required removing the existing lightning protection (LP) from the Bldg 8 roof in order to install the new roof. The scope included removing the existing rooftop LP system and reinstalling it subsequent to roof installation. During the electrical inspection, the inspector noted that the grounding wire, located inside of the building, was not properly installed. This was not part of the rooftop scope; however, the contractor had his electrician correctly install the ground in order to pass the electrical final and close the project.	Make sure to note when part of the contractor's scope may be attached or related to another part of the same system that is not in scope. Repairs to any out-of-scope elements, should be handled by PPO.	Steve Starke
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Emergency reroofing	This project was performed under the PPO emergency roofing contract. It did not require a Notice to Proceed or other closeout documents. There was no scheduled approval required as it was not performed under the standard SMART program requirements.	This project did not have any issues that could be avoided as it was performed under an emergency contract. It did have several minor failed inspections that were corrected and completed.	Natacha Brea
1	Attucks MS - Roofing Building 8 SMART Program	P.001633	1	Pre-existing LP Condition	When the contractor called for the final electrical inspection, the inspector failed the inspection because of a faulty grounding of the LP system. This was a pre-existing condition and not part of the roofing contractor's scope. The contractor hired an electrician to properly ground the LP system at his own expense in order to pass the final electrical inspection and close the project.	Prior to removing/reinstalling a lightning protection (LP) system, the contractor should document pre-existing conditions of the grounding of the system by inspecting it and documenting it prior to removal of the LP system on the roof.	Steve Starke
Attucks MS - SMART Media Center Improvements (2 records)							
1	Attucks MS - SMART Media Center Improvements	P.001686-MCI	1	BD requested automatic Lighting Controls	The A/E electrical scope of work is to replace fluorescent light fixtures with LED in the Media Center. SBBC's stance is the Electrical Design Criteria require automatic lighting controls. There is a section called "E. Lighting control" with statement #5 that states, "Ensure all new construction complies with this section and the building codes." All codes (including the Florida Energy Code) state lighting controls are permitted in this space and are not a requirement.	If the Building department request Scope that is not part of the Original project and is not a Code requirement, only permitted work, Request a waiver from Pre-Construction, and make sure the A/E has provided you with the Code sections and proper back-ups to address the comment.	Marbella M. Raposo
1	Attucks MS - SMART Media Center Improvements	P.001686-MCI	1	N/A	N/A	N/A	N/A
Boulevard Heights ES - SMART Program Renovations (3 records)							
1	Boulevard Heights ES - SMART Program Renovations	P.002065	1	ReBid	The project was rebid due to changes required to be made along with the removal of the chiller replacement scope.	Perform necessary investigations prior to putting the project out to bid to avoid further delays.	None at this time.

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Boulevard Heights ES - SMART Program Renovations	P.002065	1	Pending Closeout	This project still pending some financial commitments. Minor MEP issues with the roofing equipment but did not impede on the project moving forward.	The majority of the MEP issues are from pre-existing equipment to adapt to newly installed system. All equipment's should be removed and install new ones even though the pre-existing are not showing any mechanical issues.	Natacha Brea
1	Boulevard Heights ES - SMART Program Renovations	P.002065	1	Letter or Recommendation (LOR)	When I took over the Project, the LOR had a final expiration date of 5/28/2021. I had to ask the Building Department for an extra extension. The project was advertised on 4/8/2021 and the Bid Opening was 5/13/2021. The LOR would have expired before we received a permit. The Building Department did grant us an extension to 8/28/2021, this will allow enough time for the GC to acquire a permit and request an NTP to begin construction .	I have been keeping track of all the projects that have LOR's and I request an extension, if needed. I have made of list of priority projects that have LOR's expiring soon, and I have been working on sending these urgent Projects to Procurement to be advertised in a timely manner, to avoid the LOR from expiring.	Ameena Haddad
Colbert Museum Magnet - SMART Program Renovations (2 records)							
1	Colbert Museum Magnet - SMART Program Renovations	P.001937	1	Colbert Museum Magnet	This project had no risks or safety concerns. This was an improvement of the overall school there were no missteps the management was a success. The project manager recognized the processes and assisted the team in making this a successful project with little to no issues that could have hindered the completion.	The process that may need improvement is the timely manner the TIA and change orders were submitted and reviewed.	Natacha Brea
1	Colbert Museum Magnet - SMART Program Renovations	P.001937	1	Commissioning	Commissioning was performed at the beginning of the project; however, proper documentation of the Cx events was not maintained. At the end of the project when the contractor was attempting to get final inspections, the contractor was informed that the project had not completed Cx. Since proper records were not maintained (and the former Cx inspector had since passed away), Cx activities had to be performed over again. By this time, the school's custodial staff had not been properly maintaining the HVAC equipment (dirty and/or missing filters, resulting in dirty coils). The lack of maintenance by the school staff then resulted in the equipment not passing the Cx inspection, which in turn delayed obtaining final inspections and closeout.	When major field inspection activities are performed (Cx, Building Dept. inspections, Substantial Completion, etc.) these activities should be properly documented and the documentation uploaded into eBuilder as well as maintained in the PMOR filing system for that project.	Steve Starke
Dania ES - SMART Program Renovations (1 records)							
1	Dania ES - SMART Program Renovations	P.002061	1	Existing Electrical Conduits Investigation	The EOR requested to verify certain electrical conduits. Physical Plan Operations (PPO) Electrician is required as the A/E is not allowed to open/remove switchgear panels to verify fuse ratings.	The PM is required to open a General FMWO Request to be able to coordinate the on-site investigation, and ensure is done with enough since the process can take some time, PPO will send you an estimate, and when the FMWO is funded PPO will proceed with the scope. Remember that during the panel's investigation, be cautious as the switchboard rating varies on voltage.	Marbella M. Raposo
Driftwood ES - SMART Program Renovations (7 records)							
1	Driftwood ES - SMART Program Renovations	P.002064	1	Driftwood ES- Lesson Learned	Fire Protection Scope by Building was changed and two different PMORs had either the Driftwood Elementary School (DWES) and the other had Driftwood Middle School (DWMS). As one school advanced beyond the other, there was no scope alignment discussion of the fire sprinkler scope final determination by AHJ.	If a renovation project with an Elementary School and a Middle School sharing facilities, and project has safety and security scope with fire protection, the team needs to identify if where are the shared functions like Kitchen and Food Services. In DWES the Kitchen is part of DWES. DWMS has no Kitchen and has no proper fire rated separation between DWMS Dining Area and DWES Kitchen. The AHJ decided that the two connected buildings would be treated as one building, and require fire protection 100% in the two Buildings combined.	Blake Thorson
1	Driftwood ES - SMART Program Renovations	P.002064	2	Driftwood ES- A/E to verify field conditions.	Project got LOR on 12-20-22. Consultant had drawn up a fire sprinkler main lines layout, but did not show the extent of field conditions, such as what was below the roof structure such as a concealed spline ceiling in the DWES Cafetorium. EOR demonstrated by calculation fire protection lines with water could be supported from the existing roof joists. But the Architect sub-consultant did not present a solution as to the FSP line connection to the structure, and this lesson is not done. PMOR suggests all parties meet to work to agree on how to make precision cut and patch connections for exposed fire sprinkler lines supported from structure above.	PMOR should require the A/E to get better at identifying future change orders. Include the Program Construction Director to weigh in as much of the GOB program has /had little monies for replacement of 50 year old concealed spline ceiling systems, that are not food service / health and safety friendly.	Blake Thorson
1	Driftwood ES - SMART Program Renovations	P.002064	3	Driftwood ES- Occupancy and Work	The project has a variety of scope work which affects school buildings differently. For example re-roofing of a Building #3 & #4, built in 2001 may and did result in the need to strengthen the existing roof joists. During Bid & Award the Project Manager needs to understand this work needs to go on in the summertime, as the occupants are the ESE classes (federally funded), and no one supports moving the ESE students, teachers and belongings out of their classrooms. The Project Manager also must coordinate the Roof Carve out project, a separate Design Build delivery system, and the requirement for roof joists reinforced before the roof tear off may commence.	Project Manager must identify areas of work that will affect occupancy and work with A/E to reach viable solutions. For an Elementary School this may come down to "Adding Temporary Portables" and/or "Requiring Permitted Temp. HVAC". Each path will take additional resources, time and having positives and negatives. Project Manager to include strategy that a December LOR will become a March Bid, April Award, April NTP and 31 Days in May to get submittals approved to be able to have the Contractor perform repair work. Project Manager understands that roof deck reinforcement must be completed and ceiling / light fixtures restored, before roof tear off or school calendar year 2023 to 2024 starts.	Blake Thorson

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Driftwood ES - SMART Program Renovations	P.002064	4	Driftwood ES-Mechanical HVAC	The work scope requires an AHU with Chilled Water with a 5 Classroom zone to either get temp. HVAC or utilize Portables, set up and paid for as a separate project.	Project Manager should identify early on as possible that a precast 1 story building gives little opportunity for temporary HVAC to occur through new wall openings, and that for temporary HVAC it is best to utilize existing wall or roof deck openings if possible.	Blake Thorson
1	Driftwood ES - SMART Program Renovations	P.002064	5	Driftwood ES-Site Plan	Project Manager observed the latest Site Plan. After 1 site visit it was clear that the layout of the Fire Lane, site fences and gates did not match the field conditions.	Project Manager to make sure that Site Plan field conditions are represented accurately since viable Contractor means and methods of Staging and Phasing solutions depend on this information.	Blake Thorson
1	Driftwood ES - SMART Program Renovations	P.002064	6	Driftwood ES-Covered Wood Walkways	When Project Manager took over this project, the A/E had not demonstrated in their 100%CDs that there were existing Electrical Feeds for Buildings running along the 50 year old + wood covered walkways scheduled to be replaced due to deteriorating conditions. Three Buildings have feeder power that must be relocated away from overhead covered walkways. The PPO may have historically ran utilities along exterior covered walkways, but AORs and EORs are not allowed to repeat this path in our GOB projects, and instead must relocate the utilities to underground.	Project Manager to make sure to bring PPO to meet with the A/E at the school campus in order for actionable field reconnaissance to be earned. Consultant's may not promote destructive testing, but a small PPO work order can provide timely field conditions to the A/E for project efficiencies, and the Project Manager should not hesitate to make this happen.	Blake Thorson
1	Driftwood ES - SMART Program Renovations	P.002064	7	Driftwood ES-PPO Public Address System Project	PPO has been planning a replacement Public Address System project at DWES for awhile. GOB Smart Renovation project in Design Phase III has taken longer than planned. PPO has achieved their permit and will soon commence their public address system installation to the existing wood and aluminum walkways. Wood walkways will receive new PA devises and conduits.	Project Manager will coordinate with GOB's A/E Consultant to include Contractor coordination with Owner's Public Address System project, and to relocate the parts and devices to the new replacement alum. covered walkways.	Blake Thorson
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations (2 records)							
1	Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations	P.001822	1	Main distribution panel replacement - MDP	As the plans didn't show how the existing panel was fed, the MDP was wrongly ordered. The contractor had to revise the order and requested a new panel, which delayed the project and caused a change in the budget. This situation was considered a consultant error.	During a renovation process, it's very important that the project consultant visits the site and check the existing conditions, and make sure those conditions are reflected in the design plans.	Imad Younes
1	Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations	P.001822	1	Gulfstream Academy of Hallandale Beach K-8 (North)	The AE submitted their final invoice, and Capital sent out the check to ACAI. The Check was stolen from ACAI's mailbox, and we are in the process of issuing another check.	The AE should either come and pick up the check or have it sent electronically to their bank account.	Ameena Haddad
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations (1 records)							
1	Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations	P.002072	1	Mechanical equipment salvaging by PPO	If the projects includes the replacement of cooling towers, chillers, AHU, FCU... the PMOR must inform PPO/District to coordinate the salvaging of any of the parts.	PM to coordinate with Salvatore D'amico from PPO.	Imad Younes
Gulfstream Early Learning Center - SMART Program Renovations (1 records)							
1	Gulfstream Early Learning Center - SMART Program Renovations	P.002055	1	Aluminum canopy draining clogging	The aluminum canopies installation was scheduled prior to the roof work, which caused a lot of debris from the roof demo and white sand from the white cap to settle inside the canopies drainage system, which clogged most of them and the canopy start leaking. The GC had to pressure wash the canopy and open the clogged drain.	It is very important to phase the project in a way that the trades don't conflict/contradict with each other.	Imad Younes
Hallandale Magnet HS - SMART Program Renovations (1 records)							
1	Hallandale Magnet HS - SMART Program Renovations	P.002115	1	Hallandale HS Lessons Learned	There were some FF& E and IT issues that needed to be resolved and the AE had to create an addendum to clarify the situation. It took a little bit of time, however, we resolved all the issues.	The IT needs to be addressed early on in the design process before the LOR is issued.	Ameena Haddad
Henry D. Perry Education Center - SMART Program Renovations (4 records)							
1	Henry D. Perry Education Center - SMART Program Renovations	P.001986	1	Test & Balance issues	This project had several issues that occurred after the initial final inspection. Some were minor some was due to the lack of communication within the MEP equipment. The chillers would stop or continuously work and a resubmittal for the engineer to test and assure that the equipment is not faulty and the tests are correct.	The person performing the work shouldn't be the same doing the tests on any MEP equipment.	Natacha Brea
1	Henry D. Perry Education Center - SMART Program Renovations	P.001986	1	Several Pending Issues Not GC related	This project completed with little to no warranty issues. There were several instances with the installed assets that caused the MEP engineer to test the equipment a second time around. The findings were found not warranty related. It was addressed and the project warranty phase was closed on a timely manner. All MEP equipment are working and balanced.	It is important that all concerned be in attendance when the test and balance is performed and the results are provided to the persons that will be maintaining the equipment after the warranty phase. It is also important to video the training on the equipment to those that are there to maintain the equipment knows what to touch and not if they are not certified to do so.	Natacha Brea

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Henry D. Perry Education Center - SMART Program Renovations	P.001986	1	Lessons Learned	This project completed on a timely manner. The General Contractor addressed all punchlist items. However, the situation we faced was constant emails for items that were out of scope by the school.	During the final inspection it is preferable that the school principal and the head custodian attend to acknowledge the scope of work has been completed and accepted by the Building Department and all others.	
1	Henry D. Perry Education Center - SMART Program Renovations	P.001986	1	Solenoid shut off valve's connection to new FA.	The team was unaware that the solenoid shut-off valve must be connected to the new fire alarm system, this issue was discovered during the final fire inspection, which delayed the substantial completion of the project.	Two essential activities must take place when replacing the fire alarm system: 1- Install an AES system to monitor the fire alarm. 2- Connect the solenoid shut-off valve to the new fire alarm system.	Imad Younes
Hollywood Central ES - SMART Program Renovations (5 records)							
1	Hollywood Central ES - SMART Program Renovations	P.001983	2	Replacing single door with double doors.	To ensure adequate space for coil maintenance, the single door opening needs to be substituted with a new double door in a mechanical room, as the current clearance is insufficient for AC unit coil maintenance.	During the Design Phase, it is expected that the AE ensured that the New Air handler Unit was compliant with maintenance clearances. Additionally, the GC should ensure that the installation of the New AHU aligns with the maintenance clearances specified in the AE's mechanical submittal for review.	Joseph Aoun
1	Hollywood Central ES - SMART Program Renovations	P.001983	1	Mini-Split 1-1 (CU & AHU)	The existing mini-split used a refrigerant which is no longer acceptable by code, and the manufacturer is not approved by SBBC Design Criteria Standard. In addition, the lead time for the mini-split was delayed due to COVID 19.	The AE should ensure that the new design meets the SBBC Design Criteria Standards and the current Building Code during the design phase.	Joseph Aoun
1	Hollywood Central ES - SMART Program Renovations	P.001983	1	Timely Completion	The change orders categories were in majority omissions made by the consultant. This could have been avoided if the consultant reviewed the existing at this site.	The consultant should request the schools record drawings to assure that the newly installed assets will be able to adapt to those that will remain in place and be connected to the upgrades.	Natacha Brea
1	Hollywood Central ES - SMART Program Renovations	P.001983	2	Replacing single door with double doors.	To ensure adequate space for coil maintenance, the single door opening needs to be substituted with a new double door in a mechanical room, as the current clearance is insufficient for AC unit coil maintenance.	During the Design Phase, it is expected that the AE ensured that the New Air handler Unit was compliant with maintenance clearances. Additionally, the GC should ensure that the installation of the New AHU aligns with the maintenance clearances specified in the AE's mechanical submittal for review.	Joseph Aoun
1	Hollywood Central ES - SMART Program Renovations	P.001983	1	Mini-Split 1-1 (CU & AHU)	The existing mini-split used a refrigerant which is no longer acceptable by code, and the manufacturer is not approved by SBBC Design Criteria Standard. In addition, the lead time for the mini-split was delayed due to COVID 19.	The AE should ensure that the new design meets the SBBC Design Criteria Standards and the current Building Code during the design phase.	Joseph Aoun
Hollywood Hills ES - SMART Program Renovations (1 records)							
1	Hollywood Hills ES - SMART Program Renovations	P.001845	1	Hollywood Hills Lessons Learned (Mechanical Space)	Issues with mechanical & electrical clearance for Air Handler Unit in mechanical room. Maintenance would have limited access to maintain equipment under existing conditions.	Project Manager had to get the pre-design team to approve the solution from the consultant in order to get the building department to sign off. The Consultant added a door to the mechanical room in order to achieve clearance for maintenance to the air handling unit. After approval of consultant solution, the consultant had to show clearance dimensions on drawings to achieve LOR from building department. In conclusion adding some type of opening in the existing undersize mechanical room may alleviate the space constraints; also, if possible, resizing an existing mechanical room will assist maintenance with access to the new equipment added.	Ricardo Rodriguez
Hollywood Hills HS - SMART Program Renovations (3 records)							
1	Hollywood Hills HS - SMART Program Renovations	P.001806	1	Delay of Closeout	This project started out with a delay of the roof demo due to low voltage. All other assets were installed during the waiting period of getting the roof scope processes.	This type of delay should have been addressed prior to the start of the project.	Natacha Brea
1	Hollywood Hills HS - SMART Program Renovations	P.001806	1	Inspections and Closeout Documents	When the General Contractor had failed inspections, they didn't call for reinspection but instead they opened new inspections. This situation caused an issue when we were trying to close opened failed inspections. Numerous meetings with the Building Department needed to be done to be able to match failed inspections with passed new inspections regarding same subjects.	Make sure with the General Contractor that when they have failed inspections, they call for reinspection and not call in new inspections, to avoid confusions.	Jessica Rodriguez
1	Hollywood Hills HS - SMART Program Renovations	P.001806	1	Resource Planning	The project was behind schedule. The change orders were overwhelming even though some were credits it could be seen as too high financial impact to the owner.	Identifying the areas that could have made this project much more successful without having too many financial impacts on the owner. Meet with team members to identify how better planning and revisiting scopes could have gone better.	Natacha Brea
Lake Forest ES - Repair Roof on Bldg 4 (1 records)							
1	Lake Forest ES - Repair Roof on Bldg 4	P.001484	1	Lake Forest ES - Repair Roof Lessons Learned	This project has been completed since 2016. The scope only included the repair of the roof on building 4. This project lingered on without taking the proper steps to closeout.	My recommendations is regardless of the size of the project, the proper management techniques should be implemented to ensure that the project is efficiently and in a timely manner.	Cathy Emmanuel
Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg) (1 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)	P.002984	1	Mary Bethune ES- Educational Specifications	District has dated Educational Specifications, and AECOM made a draft update to this range of specifications for Elementary, Middle and High School. We had been asking the Executive Director for feedback as we needed to make sure the Consultant was editing this document to suit the specifics of this project. We marked up the two versions to show the extent of the updated document. No review feedback.	On another project we had this same issue come up, and the Executive Director advised that Facilities and Real Estate is the actual Department that makes or approves updates to this set of documents. And they advised the Executive Director that they did not intend to make this review.	Blake Thorson
McArthur HS - New Classroom Addition (1 records)							
1	McArthur HS - New Classroom Addition	P.002892	1	Continuous coordination to avoid delays.	Due to noneffective coordination, there was a delay in the approval of the plans and issuance of the LOR.	Continuous follow-up and coordination with all parties to avoid delays.	Imad Younes
McArthur HS - SMART Demolition of Bldgs 6 & 7 (4 records)							
1	McArthur HS - SMART Demolition of Bldgs 6 & 7	P.001954-DEM	1	McArthur HS - Demolition of Bldgs 6 & 7	This project was completed quickly and successfully with no issues. The 110B and 209 were completed quickly with no delays.	Continue to work in a timely manner.	Ameena Haddad
1	McArthur HS - SMART Demolition of Bldgs 6 & 7	P.001954-DEM	1	Broken chilled water lines	While removal of the canopy's footings as part of the building demo, the chilled water lines were damaged and broke.	It is very important to locate such utilities prior to demo.	Imad younes
1	McArthur HS - SMART Demolition of Bldgs 6 & 7	P.001954-DEM	1	Lessons Learned for Demolition Jobs	This was a complete demolition of a building. The demolition included the relocation of the a new electrical room ceiling below the duct level. The concrete slabs were removed and all utilities were identified. While removing the slab under the school, asphalt was found and it seemed that there was a parking lot under the school.	Even though there were several unexpected challenges and findings with this demolition the process was completed without any difficult issues.	Natacha Brea
1	McArthur HS - SMART Demolition of Bldgs 6 & 7	P.001954-DEM	1	Demolition	The relocation of the electrical panel along with the demolition of the buildings went smoothly even though slab of asphalt was found under one of the buildings. This was surprising and took additional time, added to the budget but was successful.	There are no real recommendations for the findings at the moment of demolition since this was preexisting.	Natacha Brea
McNicol MS - SMART Program Renovations (3 records)							
1	McNicol MS - SMART Program Renovations	P.001941	1	Sound Room Booth view for staff	The Sound Room Booth had a window on the door. Staff couldn't see in the back of the booth. BCSB added an additional window for better view of the students	Work with BCSB and school to ensure all item are met before ordering.	Jim Proano
1	McNicol MS - SMART Program Renovations	P.001941	1	McNicol MS Closeout Lessons Learned	This was one of the projects that were completed in 2018 and never fully closed out. This resulted in the warranty being voided and the contractor not taking responsibility for any defects that might arise.	My recommendation for the future is to propose some mechanism to help properly track the warranty period and ensure that the walkthroughs are completed in a timely manner.	Cathy Emmanuel
1	McNicol MS - SMART Program Renovations	P.001941	1	McNicol MS Lessons learned	The project achieved substantial completion in 2018. The warranty walkthrough was conducted in 2021. Due to the expiration of the warranty period, a lot of defects ended up being handled PPO. This is just another situation where proper management of the warranty phase was not implemented.	It is recommended that regular reminders are sent out to the Architects for the completion of their warranty walkthrough.	Cathy Emmanuel
Miramar ES - SMART GOB Renovations (2 records)							
1	Miramar ES - SMART GOB Renovations	P.001727	1	Miramar HS Closeout Lessons Learned	The warranty walkthrough for Miramar ES was performed on 7/28/2021 after being substantially completed on 11/22/2019. Regardless of the warranty period is lapsed the warranty walkthrough needs to be conducted. There were several issues discovered at the time and have been submitted to the contractor for revision. One complaint received by the school is not adequate training has been provided to the custodian or relevant school personal for the operation of equipment.	Recommendations for the future would be for the Project Managers to ensure that training sessions are conducted with the relevant personnel who operate them daily.	Cathy Emmanuel
1	Miramar ES - SMART GOB Renovations	P.001727	1	Miramar HS Closeout Lessons Learned	The warranty walkthrough for Miramar ES was performed on 7/28/2021 after being substantially completed on 11/22/2019. Regardless of the warranty period is lapsed the warranty walkthrough needs to be conducted. There were several issues discovered at the time and have been submitted to the contractor for revision. One complaint received by the school is not adequate training has been provided to the custodian or relevant school personal for the operation of equipment.	Recommendations for the future would be for the Project Managers to ensure that training sessions are conducted with the relevant personnel who operate them daily.	Cathy Emmanuel
Oakridge ES - SMART - Building 2 Renovations (1 records)							
1	Oakridge ES - SMART - Building 2 Renovations	P.002663	1	Closing Out	The situation is the closing out of the project.	There are no recommendations.	Ensure close coordination with the A/E and GC to make sure everything is ready for commissioning and finals.
Sheridan Park ES - Safety/Ventilation (1 records)							
1	Sheridan Park ES - Safety/Ventilation	P.000967	1	Sheridan Park ES lessons learned -	This project was from back in 2016 that got added into GOB. Project has since been completed through GOB.	Diligently review all projects work scope, contracts, NTPs and project narratives to avoid future project confusion.	
Sheridan Technical College - SMART Program Renovations (2 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
1	Sheridan Technical College - SMART Program Renovations	P.002060	1	A/E and CMAR Mutual Participation	Project Manager must plan meeting time to get A/E and CMAR to communicate together. This A/E has a tendency to address everything to the Project Manager and address little issues to the CMAR.	Project Manager needs to make it very obvious to the two parties that they are responsible to advance the QAQC issues with the intent that the CMAR will be ready to make a GMP with minimal qualifications and assumptions.	Blake Thorson
1	Sheridan Technical College - SMART Program Renovations	P.002060	2	QAQC Review	Project Manager reviewed the Fire Protection Plans and realized that the fire dept. hose connection and fire hydrant were not at the proper distance from the Building 12 to be fire sprinklered. Team had absorbed a good review duration time to earn the municipal review and support, and after review comments returned, Project Manager directed the A/E team to update the civil drawings to show the FDC and Fire Hydrant in an acceptable location.	Project Managers need to know when design moves will or will not work. Project Manager was meeting with Fire Reviewer and with last discipline to be approved, the latest comments were being discussed with A/E on the phone. During this meeting the FDC and Fire Hydrant issue came up, so this update including to civil plans was needed to be done.	Blake Thorson
Sheridan Technical College - SMART Roof Carve Out (1 records)							
1	Sheridan Technical College - SMART Roof Carve Out	P.002060-RC1	1	Bidding Process: From Awarded to NTP approved.	GC was awarded this project on of 11/21/2023. All documentation needed for the NTP were submitted as of 01/15/2024. The NTP package was submitted to the District as of 01/18/2024, and approved 02/08/2024. The NTP approval took 79 calendar days.	This project is an example of a good timeline management of the NTP process.	Richard Espinoza

District 2



Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 2 (34 records)							
Charles W. Flanagan HS - Re-Roofing Building 4 (2 records)							
2	Charles W. Flanagan HS - Re-Roofing Building 4	P.002589	1	Flanagan HS Re-Roofing	A slight delay with the lighting material. But there was no impact on the schedule.	When doing a re-roofing ensure that all the materials that will be removed and replaced are available.	Natacha Brea
2	Charles W. Flanagan HS - Re-Roofing Building 4	P.002589	1	Tile Roofing	The roofing on Bldg 4 included tile. Due to manufacturer delays, there was an extremely long lead time on getting the roof tile. In order to prevent damage to the roof while waiting for the tile, a permanent cap sheet was installed on the roof. This made the tile only cosmetic.	If materials are requiring a long lead time, make sure to either delay the work to avoid not being able to complete the work due to missing materials, research and obtain substitute materials, or develop a methodology to complete the required task without the specific materials. In this case a final roof was installed that did not need tile to remain sound while we waited on the tile to arrive.	Steve Starke
Coconut Palm ES - SMART Program Renovations (2 records)							
2	Coconut Palm ES - SMART Program Renovations	P.002088	1	Lessons Learned for Coconut Palm ES P.002088	This project was originally a CC CMAR, and we had the delivery Method changed to Hard Bid. Paperwork needed to be completed and approved and the Designer had to prepare an addendum for the change. This process caused a small delay, in advertising the project.	If there is a way to shorten the paperwork process, it may be faster to advertise the project.	Ameena Haddad
2	Coconut Palm ES - SMART Program Renovations	P.002088	1	Coconut Palm ES Lessons Learned	On the day of the site visit, when Procurement was reading the scope of work for the project, it was discovered that the wrong scope of work was on the bid set and was not for that project. The AE that was at the meeting did have the correct scope and was able to do the walk-through with his drawings.	The Designers need to pay closer attention to the bid sets before sending them out for LOR. The Building Department should also compare the scopes to be sure they match.	Ameena Haddad
Everglades HS - SMART Program Renovations (2 records)							
2	Everglades HS - SMART Program Renovations	P.001985	1	Everglades HS - Lessons Learned	Although the project was completed early, there was some delay with completing the warranty walkthrough by the AE. In most cases, the AE forgets about their warranty period and needs to be reminded to perform their duties.	The closeout team has taken up the responsibility of reminding and scheduling the warranty walkthroughs for the projects.	Cathy Emmanuel
2	Everglades HS - SMART Program Renovations	P.001985	1	Architect, General Contractor & Sub Contractor	Roof Binder submittal was approved quickly. The 5 million dollar project went smoothly during Covid 19. There were 2 change orders totaling \$8600. Due to the Architects drawings that were excellent. The General Contracts management of the Project and the Sub Contractor's excellent work schedule, resulted in the project being completed 75 days early.	Roof Binder Submittal Approval is critical to job meeting the schedule	Roger Veile
Fairway ES - SMART Program Renovations (3 records)							
2	Fairway ES - SMART Program Renovations	P.001785	1	Record of Safety	This project had minor issues that impeded on the schedule.	This contractor had an excellent safety record using this plan on other sites would be beneficial.	Natacha Brea
2	Fairway ES - SMART Program Renovations	P.001785	1	Schedule impact	This project did have delays that impacted the schedule a Time Impact Analysis for additional days was submitted and days were approved. This project did not have high end issues that was too concerning all went through the proper channels and closed out accordingly.	This project did not have many pending issues that held up the process of the closing.	Natacha Brea
2	Fairway ES - SMART Program Renovations	P.001785	1	Inconsistencies	This project was meant to be completed at timely manner but there was an unforeseen impact with the Fire Alarm devices which were added after the shop drawing approval. This process forced install and redesign of a new electrical panel to accommodate this for expansion in the future. As this project progressed the Fire Alarm shop drawings were delayed after a substantial amount of revisions from the Fire Marshall. Due to the pending and time it took for this scope the General Contractor submitted a Time Impact Analysis which took time for review. Additional delay was the keyed mullion and the fire hardware for the media center.	The process of this project differs as the delays was due to scope upgrade by the owner. This impacted the closing of the project as the additional; scope required revision of drawings and purchasing of hardware which took a substantial amount of time to order and ship. Maintaining a log other than the entries in the monthly reporting can assist the schedulers in their review when the General Contractor submitted their time impact analysis which does impeded on the final closing of this project.	
Palm Cove ES - SMART Program Renovations (1 records)							
2	Palm Cove ES - SMART Program Renovations	P.001885	1	Palm Cove ES - Closeout Lessons Learned	The finalization of the purchase orders proved to be a tedious task. The AE proved to be a bit difficult in submitting their final invoice for approval after numerous requests have been made.	Persistence is truly required when dealing with the closeout of projects. It can be easy for the AE/GC to brush off or put to the side those projects that they consider complete. It is important that the Owner's Rep. remain adamant about receiving their request in a timely manner.	Cathy Emmanuel
Panther Run ES - SMART Program Renovations (2 records)							
2	Panther Run ES - SMART Program Renovations	P.002069	1	Panther Run ES Closeout Lessons Learned	This project was recently substantially completed in April of 2021. The closeout binders were received and audited on 7/20/2021. The majority of closeout items were received and the entire package should be completed before the warranty walkthrough is scheduled.	My recommendations for the future would be less procrastination on the request for closeout documents for timely turnover of documents.	Cathy Emmanuel
2	Panther Run ES - SMART Program Renovations	P.002069	1	Vent through the roof (VTR) falling.	During the roof demo, a VTR that was not secured with a riser clamp, fell through and caused damage to a main water line.	Roofers must check the VTRs prior to perform the roof demo, to make sure they are secured to the deck, either above or below.	Imad Younes
Pines Lakes ES - SMART Program Renovations (2 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
2	Pines Lakes ES - SMART Program Renovations	P.002004	1	P.002004 Pines Lakes ES - SMART Program Reno	The project was delayed more than 300 days due to a nonperforming roofing subcontractor, J&E Construction. The subcontractor had not previously worked on a Broward County Schools project and did not seem to fully understand the requirements of the contract documents nor the BCPS Standards. They had a very difficult time preparing and submitting the roofing binder initially because they did not know it was required, and then understanding that all the components had to conform to the contract requirements and District standards. Their subcontract amount was just under \$100,000 while two other roofers who work on many projects were around \$150,000, however J&E was a substantial MWBE component of the contract thus were very difficult to remove and replace as the roofing subcontractor. The Architect, the General Contractor and the PMOR spent extensive time and effort to help and accomodate the roofing subcontractor.	Action should be taken early on when it is apparent a major subcontractor is not capable of performing per the terms of the contract especially when the subcontractor is an MWBE component. While replacing any subcontractor, especially an MWBE subcontractor, is difficult and potentially will require a cost increase, it is better to start early and remove the sub to prevent delays.	Jay Michaud
2	Pines Lakes ES - SMART Program Renovations	P.002004	1	P.002004 Pines Lakes ES - SMART Program Renov	The project was delayed for a substantial length of time due a non-performing roofing subcontractor that was an MWBE component of the project. This contractor, J&E Roofing & Construction Services, bid \$100,000 +/- while two other established and well known roofing contractors bid in the neighborhood of \$150,000 to \$160,000. It was apparent from the onset that J&E was not capable to perform the work as required by the BCPS Standards or the terms on the contract. They could not prepare a roofing binder that met the requirements and it took more than a year to get the binder approved by the Building Department, and after it was approved, J&E wanted more money to complete the work per the contract documents. The GC hired Atlas Apex to perform some of the work, and the roofing was finally completed and passed all inspections.	The contract should have a mechanism to remove non-performing subcontractors which it clearly does not have now. Additionally, it is almost impossible to dismiss an MWBE subcontractor even on a project like Pines Lakes where the Prime and all five subs met the criteria.	Jay Michaud
Silver Lakes ES - SMART Program Renovations (3 records)							
2	Silver Lakes ES - SMART Program Renovations	P.002009	1	Silver Lakes ES Closeout Lessons Learned	During the closeout phase, this project has had its setbacks from the GC losing the closeout binders causing a significant delay in invoice payment. The turnaround in PMs caused another delay in closeout with the loss of information caused by ineffective turnover. This project serves as a perfect example of how minor situations can hold up a project and in some cases by months.	The proper turnover of projects between project managers is recommended for effective project management.	Cathy Emmanuel
2	Silver Lakes ES - SMART Program Renovations	P.002009	1	Silver Lakes ES Closeout Lessons Learned	During this phase, this project has had its setbacks. From the GC losing the closeout binders causing a significant delay in invoice payment. To the turn around in PMs causing another delay in closeout. This project serves as a perfect example of how minor situations can hold up a project and in some cases by months.	The proper turnover of projects between project managers is recommended.	Cathy Emmanuel
2	Silver Lakes ES - SMART Program Renovations	P.002009	1	General Contractor & Sub Contractor	Sub Contractor turned General Contractor for mainly a roof project. Issues from Covid 19 slowed the project. Other issues involved General Contractor not knowing the required paperwork. Final issue was close out documents were slow to arrive due to General Contractor not being familiar with the paperwork needed.	Next project will run faster now that the General Contractor is familiar with the required paperwork, but other new contractors will have the same issue.	Roger Veile
Silver Palms ES - SMART Program Renovations (2 records)							
2	Silver Palms ES - SMART Program Renovations	P.002146	1	Painting of a modular building	Not all painting products adhere to the modular building's exterior walls. In the beginning, the contractor used one of the painting products to paint the exterior walls of modular building#75, the paint didn't adhere at all. It was a tough situation where the recommendation was to replace the walls. After multiple options review meetings, a new manufacturer was consulted, a test was done, a new product was selected and the work was completed perfectly.	It is very important to always use the correct product for a successful result.	Imad Younes
2	Silver Palms ES - SMART Program Renovations	P.002146	1	Minor Impact	The A/E billed for unforeseen design changes which was approved as they were clearly required. No changes were made per schedule and only one change order for this project which was the reason for the design change.	This project was completed with no high impact on the commitments.	Natacha Brea
Silver Shores ES - SMART Program Renovations (2 records)							
2	Silver Shores ES - SMART Program Renovations	P.001906	1	Celling Grid	Celling fell during roof demo, due to the hangers being attached to the Deck instead of the joist.	Work with the A/E and G/C to review As-Built Drawings, Site walk with the all parties before Demo to ensure its safe to proceed.	Jim Proano
2	Silver Shores ES - SMART Program Renovations	P.001906	1	Silver Shores ES Closeout Lessons Learned	This project has been completed in 2019. The Warranty walkthrough completed and docs had been turned since then but no progress had been made on the project.	Although getting to the end is the ultimate goal of the project. It is important that all required task is addressed to ensure that the closeout process runs smoothly and timely.	Cathy Emmanuel
Silver Trail MS - SMART GOB Renovations (7 records)							
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	AHU (Heat Pump) Testing	Multiple heat pump-style AHUs had issues once installed and running.	The rotation of the AHUs and other 3 phase equipment can be tested prior to startup with a phase meter.	Possibly add to startup specifications as a prerequisite.
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Certificate of Occupancy	The issuance of the Certificate of Occupancy is open to interpretation during renovation work.	Contract language regarding the Certificate of Occupancy should be expounded upon.	Further clarification is needed for issuance of the Certificate of Occupancy for renovation work.

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Unexpected turn out	This project had many scheduling overflows that was not properly noted. As the project approached the end of the construction phase extended days were requested by the general contractor (GC). The requests for documents supporting the additional days were not submitted. The lack of continuous communication created a much bigger issue at the end when it came to closing out the financial portion. The GC did not provide detailed reporting of the extended days.	Projects that have changed hands should have a summary of how all additional days will be addressed. The daily reporting should also be included into the construction system detailing the suggestions made to the GC. To avoid pending Time Impact Analysis.	Natacha Brea
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Inspections	The contractor installed numerous HVAC units without proper inspections.	Be aware of work any onsite contractors are performing and ensure proper inspections are being called utilizing the building department website.	PMOR Team
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Unforseen Delays	This project received a red tag issuance to stop. The General Contractor installed equipment without following the proper channels for inspection.	There is no need for a project to go to legal action if at the time of issuance to stop work everyone addressed all issues. When a change in the construction step is scheduled to occur it is recommended to have an Construction Coordinator onsite. Installing equipment without an inspectors approval shouldn't happen if the CC checked the SIS regularly.	Natacha Brea
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Sliver Trails Delays	This project had a TIA that took more time to resolve due to the General contractor requesting additional time.	To address Change Orders and Time Impact Analysis immediately so there is a record and the process can be facilitated.	Natacha Brea
2	Silver Trail MS - SMART GOB Renovations	P.001406	1	Pending Closeout	This project had red card and stop work. It did not complete on a timely manner and the General Contractor has not been compliant to the scope.	Once a GC is given a red card the Project Manager or site superintendent must assure that the GC corrects the red card but continues to work in other areas that have not been affected,	Natacha Brea
Sunset Lakes ES - SMART Program Renovations (2 records)							
2	Sunset Lakes ES - SMART Program Renovations	P.001971	1	Construction Phase	There was no issue throughout the construction of this project.	To have the opportunity to work with this team again.	Arle Rodriguez
2	Sunset Lakes ES - SMART Program Renovations	P.001971	1	Sunset Lakes ES Closeout Lessons Learned	The purchase order for the GC cannot be closed because of a balance from the change order data not being updated. This has caused a significant delay in closing out the project. Back-and-forth consultation with Capital has not been successful. This shows that a project can run smoothly but minor errors at the end can cause delays.		Cathy Emmanuel
Sunshine ES - Roofing Building 4, 11, 12, 13 & Walkways - SMART Program (2 records)							
2	Sunshine ES - Roofing Building 4, 11, 12, 13 & Walkways - SMART Program	P.002871	1	Lessons learned	The carve-out portion of this project was cancelled before the execution of any activities ever took place	No recommendation	No lesson applicable
2	Sunshine ES - Roofing Building 4, 11, 12, 13 & Walkways - SMART Program	P.002871	2	Concur with "Lessons learned"	Concur with "The carve-out portion of this project was cancelled before the execution of any activities ever took place"	Concur with "No recommendation"	concur with "No lesson applicable"
Sunshine ES - SMART Program Renovations (1 records)							
2	Sunshine ES - SMART Program Renovations	P.002079	1	Scope of Work	Building 3 was recommended for demolition but was not sent to the BCSB for approval until after the LOR was issued at the completion of the Building Department review process.	Every attempt should be made to close out issues like this before the Building Department review is completed. Avoid delays during Phase 4, Bid and Award.	Chris Conley
Whispering Pines Education Center - SMART Program Renovations (1 records)							
2	Whispering Pines Education Center - SMART Program Renovations	P.002089	1	Whispering Pines EC Lessons Learned	This project did not have many issues to resolve. The designer, RGD, prepared an addendum to address the curbs. The designer also completed document 800, Supplemental Conditions, and included the temporary cooling and phasing, and staging information for the GC's use.	It is very important to keep in close communication with the AE. Following up and sending reminders keeps everyone on task.	Ameena Haddad

District 3



District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 3 (44 records)							
Bayview ES - GOB Renovations (1 records)							
3	Bayview ES - GOB Renovations	P.001786	1	Documentation Turnover	Proper documentation was not entered in E-Builder,	The proper turnover of projects between project managers is recommended for effective project management.	Lisa Basini
Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program (4 records)							
3	Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program	P.002085-RC1	1	Unnecessary Scope	This roofing carveout project included repair/pressure cleaning of the aluminum covered walkways. One section of covered walkway was to be replaced; however, it was later determined that this section of covered walkway did not need to be replaced, but only cleaned.	Prior to bidding and awarding a project, it should be confirmed that the specified scope is truly warranted.	Steve Starke
3	Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program	P.002085-RC1	1	Standard Completion	No situations occurred that impeded this project. One item was pending for final inspection which was removed as the item was in good condition.	Constant communication with the GC is key to ensure no undue delays.	Natacha Brea
3	Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program	P.002085-RC1	1	Descoping issues	This project could have completed on time but there were a few items that needed to be reconsidered prior to completion. Once an evaluation of the areas of concern was completed the items were descoped.	All concerned are aware of the full scope of the project. This will avoid a stop and discuss in the future.	Natacha Brea
3	Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program	P.002085-RC1	1	Leaking Goose Necks	The school notified PMOR that two new leaks were observed in Bldg 9. Upon inspection, it was revealed that two of the newly installed goosenecks had bad seams which allowed water penetration.	Be sure to inspect newly installed roof top MEP equipment for any obvious signs of potential water infiltration points.	Steve Starke
Bennett ES - SMART Program Renovations (1 records)							
3	Bennett ES - SMART Program Renovations	P.002085	1	Project Progression with divide and conquer	Early in a project with many original buildings at +50 years old- the project followed a decision to renovate the non-castaldi buildings.	When early in a project and aged buildings are in need of repair coupled with low school utilization rates- make a concerted effort to split the GOB work up to complete non-castaldi building renovation worksopes. For the castaldi buildings, keep presenting replacement options in same measure with utilization rates. With a low utilization rate of less than 60% it is important that the District recognize another creative use may need to join the school program or the District agree to the reality of alternate economic viability for this school.	Blake Thorson
Cypress ES - SMART Building Renovations (2 records)							
3	Cypress ES - SMART Building Renovations	P.001412	2	Cypress ES Closeout Lessons Learned	The same as Coconut Creek ES, Cypress ES was one of the Pioneer projects in the closeout phase but wasn't completely closed out due to improper closeout management.	It is my recommendation that the projects do not get set aside when construction is completed but it is ensured that all the required steps are completed for every phase.	Mike Jenner
3	Cypress ES - SMART Building Renovations	P.001412	1	Cypress ES Closeout Lessons Learned	The same as Coconut Creek ES, Cypress ES was one of the Pioneer projects in the closeout phase but wasn't completely closed out due to improper closeout management.	It is my recommendation that the projects do not get set aside when construction is completed but it is ensured that all the required steps are completed for every phase.	Cathy Emmanuel
Floranada ES - SMART Program Renovations (2 records)							
3	Floranada ES - SMART Program Renovations	P.002001	1	Pending Review	This project has a Time Impact Analysis that was submitted for additional days. When reviewing the reason for delay was due to length of time it took to reviewed tests and balance reports as well as final inspections. This is still pending along with the Architects additional fee for extended CA.	Review the Periodic Observation Report to evaluate and manage any potential delays with the GC.	Natacha Brea
3	Floranada ES - SMART Program Renovations	P.002001	1	PM Transfers	This project was nearing the end of construction when it was transferred to me as PM. The former PM submitted a PM Transfer form; however, the form only listed project contact info. It did not provide the status of the project, what outstanding issues needed to be resolved, whose court the various issues were with, etc. After taking over the project, I found out that there were a number of unresolved issues (e.g. need for a TIA, need for PPO fan repairs, T&B issues, etc.).	Always make sure to not only get a fully completed PM Transfer form when taking on a new project, but actually meet with the former PM (if possible) to go over what the actual status is of the project, what the outstanding issues are, and what needs to be done to resolve them, including any outstanding change orders or potential change orders (e.g. additional days/TIAs).	Steve Starke
Fort Lauderdale HS - SMART Program Renovation (3 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
3	Fort Lauderdale HS - SMART Program Renovation	P.001839	1	Canopy light replacement	Light were not connect to EMS system	Have AE, GC confirm if light are on ems	Jim Proano
3	Fort Lauderdale HS - SMART Program Renovation	P.001839	1	Building Envelope Improvement	No risks, issues, or concerns at the end of this project. However, the project had some minor delays mostly due to weather conditions.	All projects have some kind of delays due to all kinds of unforeseen conditions mostly weather. When a schedule is created and submitted given the state we live in adding days would be best to avoid a change or even stoppage of the project.	Natacha Brea
3	Fort Lauderdale HS - SMART Program Renovation	P.001839	1	Additional Light	Additional light needed to connect to EMS system. ASI and co issued to GC.	GC performed well on all scope.	Jim Proano
James S. Rickards MS - SMART GOB Renovations (1 records)							
3	James S. Rickards MS - SMART GOB Renovations	P.001743	1	Submittal approval Delays	Fire Alarm & Fire Sprinkler Shop Drawing delays in getting approved	Have all parties meet to go over the design to ensure all scope is cover properly.	Jim
Lloyd Estates ES - SMART Program Renovations (2 records)							
3	Lloyd Estates ES - SMART Program Renovations	P.001824	1	Lloyd Estates ES Lessons Learned	This project had many roofing issues and the Sub that was working with FICE, did not want to correct the issues, in his opinion, he wanted to redesign the whole plan. We met with him and explained that going back to design was not feasible at this time. We finally came to an agreement and added a clarification to the advertisement.	The roofing issues need to be cleared before the project receives a LOR, to avoid situations like this and there would be no need for clarification.	Ameena Haddad
3	Lloyd Estates ES - SMART Program Renovations	P.001824	2	Lloyd Estates ES Lessons Learned	This project had many roofing issues and the Sub that was working with FICE, did not want to correct the issues, in his opinion, he wanted to redesign the whole plan. We met with him and explained that going back to design was not feasible at this time. We finally came to an agreement and added a clarification to the advertisement.	The roofing issues need to be cleared before the project receives a LOR, to avoid situations like this and there would be no need for clarification.	michael jenner
McNab ES - SMART Program Renovations (2 records)							
3	McNab ES - SMART Program Renovations	P.001964	1	Project Transfers	This project was transferred to the roofing team to complete the project closeout with only roofing punch list work left to do; however, when the inspection for the Building Final was called, this resulted in a series of 9 different issues that needed to be addressed. Furthermore, each issue was requested after a separate Building Final inspection (i.e. they were not all listed during by the inspector during the first Building Final inspection. This process took approximately 3 years to complete before the inspector approved the Building Final and the project could move to closure.	When accepting a project transfer, all open trade inspections should be reviewed, especially related to the Building Final. Further, if the Building Final inspection does not pass, PMOR should request the inspector to list ALL deficiencies at the time of the first inspection.	Steve Starke
3	McNab ES - SMART Program Renovations	P.001964	1	Project Transfers	This project was transferred to the roofing team to complete the project closeout with only roofing punchlist work left to do; however, when the inspection for the Building Final was called, this resulted in a series of 9 different issues that needed to be addressed (Refer to Issues and Concerns, above). Furthermore, each issue was requested after a separate Building Final inspection (i.e. they were not all listed during by the inspector during the first Building Final inspection. This process took approximately 3 years to complete before the inspector approved the Building Final and the project could move to closure.	When accepting a project transfer, all open trade inspections should be reviewed, especially related to the Building Final. Further, if the Building Final inspection does not pass, PMOR should request the inspector to list ALL deficiencies at the time of the first inspection.	Steve Starke
Meadowbrook ES - SMART Program Renovations (2 records)							
3	Meadowbrook ES - SMART Program Renovations	P.002083	1	Closeout Project	This project has two PCO pending in scheduler review which impedes on the General Contractor submitting their invoices to closeout this PO.	Certain change orders that are under 10k should be reviewed by a different panel and pushed out faster and not be put in the pot with complicated projects higher financial requests.	Natacha Brea
3	Meadowbrook ES - SMART Program Renovations	P.002083	1	Pending Closeout	This project is complete. Pending several change orders to submit the certificate of final inspection to the building department. No major issues delays this project.	This project did not have any major issues for recommendation.	Natacha Brea
North Andrews Gardens ES - SMART Program Renovations (1 records)							
3	North Andrews Gardens ES - SMART Program Renovations	P.001890	1	Lessons Learned - Consistency	After submitting to the building department and getting approval on all the disciplines it was noticed that the scope for the aluminum covered walkways was worded differently on multiple pages in the contract documents which caused the building department some confusion.	The Scope of work should be consistent throughout the contract documents.	Ricardo Rodriguez
North Side ES - SMART Program Renovations (1 records)							
3	North Side ES - SMART Program Renovations	P.001992	1	Binder Reviews	When this project was transferred to the Roofing Team, the roofing binders had been reviewed by the Building Dept.	After two failed submittals of the roofing binders, a Stand-Up Review should be conducted to determine what needs to be done to get the binders approved on the third submittal.	Steve Starke
Northeast HS - SMART Intercom Tie-in Bldg 29/30 (2 records)							
3	Northeast HS - SMART Intercom Tie-in Bldg 29/30	P.002301-ELE	1	Northeast HS intercom tie in	No issues NTP execution went smoothly, work was performed per schedule with no additional requirements.	none	none

District 4



District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 4 (70 records)							
Challenger ES - SMART Program Renovations (1 records)							
4	Challenger ES - SMART Program Renovations	P.002040	1	RFI submitted	The Music / Art rooms. This phase of the project was plagued with multiple directions and ASI's regarding these areas. A simple RFI would have been sufficient. A straight forward approach makes for a clear understanding of what is to be done. One onsite visit one RFI. Resulting in a scope change.		
Coral Glades HS - New Auditorium Facility (2 records)							
4	Coral Glades HS - New Auditorium Facility	P.002950	1	Project Delivery System	Design Build delivery method is known as a reliable time savings choice for new construction projects. Project Manager did not anticipate that the Owner would not readily find their historical Design Build documents for Division 1 and Division 2. During "Hire the Design Builder" multiple departments have stated they have some records, and then they were not found.	Project Manager should elevate the search for needed legal documents at every early opportunity, and keep persisting.	Blake Thorson
4	Coral Glades HS - New Auditorium Facility	P.002950	2	Project Scope-District team to Program Director.	Project started with District Office of Capital Planning (OCP) management making an increase to the \$23 million budget (to 24.5 million), and getting this from the cost controls company. Program Management then was told by the Owner to take over the project. Program Management had issued revised draft Educational Specifications (Ed. Specs.), and Office of Capital Planning will not provide any feedback or confirm acceptance of the updates. For Auditorium Use there was no mention of a Black Box theatre (#2) in the Ed. Specs. In SBBC workshop the Board kept the budget at \$23 million, and added the Black Box theatre and reduced the overall size to 20,000SF.	In future capital expense projects remember the Board makes approvals, and be prepared for non approvers to want to add to your program use and budget.	Blake Thorson
Coral Glades HS - SMART Program Renovations (2 records)							
4	Coral Glades HS - SMART Program Renovations	P.002080	1	PreCon Meeting / Objective	It is a challenge in itself to align the initial meeting (PreCon) amongst the necessary resources IE AE, GC/Subs, Principal, OR + CC	There should be preliminary walk through via the GC, CC, OR and Subs Prior going into the PreCon. * This project is not near or close to completion I believe this was tasked in error.	OR - Allen Colp
4	Coral Glades HS - SMART Program Renovations	P.002080	1	Coral Glades HS Lessons Learned	This project had issues regarding the replacement of additional mechanical units that were not in the original scope of work. The designer was asked to put these in the bid as add alternates. The designer had questions regarding unit pricing, and we assisted her with this.	To continue to work closely with the AE's and continue to follow up with them and be sure to help them as much as possible.	Ameena Haddad
Coral Park ES - SMART Program Renovations (3 records)							
4	Coral Park ES - SMART Program Renovations	P.002045	2	Coral Park ES-Smart Program Renovations	Lego performed well on this project. There were no Change Orders on this project. Sprinkler shop drawings were revise and resubmit 7 times.	Shop drawings should be submitted early in the project and consideration from the Building Dept for a approved as notice status. The Building Department delayed this project. The Fire Marshall in particular.	Mike Jenner
4	Coral Park ES - SMART Program Renovations	P.002045	1	Coral Park ES-Smart Program Renovations	Lego performed well on this project. There were no Change Orders on this project. Sprinkler shop drawings were revise and resubmit 7 times.	Shop drawings should be submitted early in the project and consideration from the Building Dept for a approved as notice status. The Building Department delayed this project. The Fire Marshall in particular.	Mike Jenner
4	Coral Park ES - SMART Program Renovations	P.002045	1	Coral Park ES Lessons Learned	There were technical issues with the TAI not being achieved which was causing issues in the process. It was corrected and the TIA was processed and completed.	Continue to fix the e-builder errors as they arise.	Ameena Haddad
Coral Springs MS - Provide Fire Sprinkle (2 records)							
4	Coral Springs MS - Provide Fire Sprinkle	P.000441	1	Coral Springs MS Lessons Learned	This project was advertised with a second project to award one GC to both projects. The AE on this project was very responsive and cooperative in working with all the parties involved.	Communication between all parties and following up is the key to keeping things moving smoothly.	Ameena Haddad
4	Coral Springs MS - Provide Fire Sprinkle	P.000441	1	Lessons Learned for Coral Springs MS P.000441	This project was advertised with a second project Coral Springs MS P.001979 in order to award one GC for both projects. This project did not have any significant issues, the designer was very responsive and sent me everything in a timely manner.	I would suggest sending the AE a note of thanks for all their hard work.	Ameena Haddad
Coral Springs MS - SMART Program Renovations (2 records)							
4	Coral Springs MS - SMART Program Renovations	P.001979	1	I/T Comments	The Information Technology Division sent Comments on 9/19/21 and the previous Project Manager sent I/T comments to the A/E Consultant while the project was under the Building Department and responses were not provided before the project got the LOR on 10/20/21. Therefore a Bid Clarification must be provided before the project could be advertised by the Procurement Department.	Every attempt should be made to close out I/T comments before the Building Department review is completed. Avoid delays during Phase 4: Bid and Award.	Marbella M. Raposo
4	Coral Springs MS - SMART Program Renovations	P.001979	1	Lessons Learned for Coral Springs MS P.001979	This project was advertised with a second project, Coral Springs MS P.000441 in order to award one GC for Both projects. When I sent the project, manual to the AE, it was noticed that a few pages were missing. We had the AE create a clarification regarding the missing content and submitted it with the bid documents.	One should always have the AE check all their drawings, manuals, and binders to be sure that everything was scanned correctly and we do not have missing content. This ensures that the information being advertised to bid is correct information.	Ameena Haddad
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler (1 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler	P.001923	1	Change Management	With a Consultant's Continuing Contract on a legacy project with monetary limit, the review of field conditions yielded more scope than was budgeted for. To install new fire sprinklers the acoustic ceiling tile (a.c.t.) system would be modified. In the 52,000SF of ceiling area there are some 650+ 2' x 4' light fixtures resting on the a.c.t. and not supported from the structure.	At this school there is a GOB project that includes the 100% replacement of HVAC system, and this project should have the fiscal capability to include the removal and replacement of the a.c.t. including light fixtures (T12s) 50 years old, and adding of light controls.	Blake Thorson
Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program (2 records)							
4	Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program	P.001982-RC1	1		PMOR identified that SOV we had on file did not match the contracted amount on the 800b form received from the contractor. There was an additional value of \$5,410 on the SOV for roofing bonds that was not included in the 800b total.	The contractor subsequently revised the SOV to reflect the lower price shown on the 800b. Going forward the contractor was instructed to better review their bid to ensure that all costs are included prior to submitting the 800b.	Steve Starke
4	Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program	P.001982-RC1	1	Binder prep/permit review time	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	When the contractors submit their bids, the proposed time for completion needs to be reviewed to assess if it is sufficient and realistic.	Steve Starke
Coral Springs Pre K-8 - SMART Program Renovations (2 records)							
4	Coral Springs Pre K-8 - SMART Program Renovations	P.001982	2	Support lighting connected to structure above.	Project has major mechanical AHU replacements at Building 1 with return plenum ceiling design to be replaced with hard ducted returns. PM made site visit with A/E to investigate the condition of supporting the HVAC, ACT from the structure above. PM arranged for PPO to join the site visit, and with approved FM Work order, PPO made the destructive openings in the bottom sheathing layer to confirm fire rated roof assembly. Existing supports from roof joists were observed and measured. A/E understood the need for field verification in order to show viable ducting support from structure above, including restoring the fire rated ceiling bottom sheathing assembly. PPO patched the ceiling to restore the fire rated condition.	Get the A/E out to the field to verify existing conditions. At the same time A/E witnessed that the existing acoustic ceiling tile system was out of plumb by 1.5" in an 8'-0" corridor width. The existing 2' by 4' troffer light fixtures are resting on the ACT and not supported from the structure.	Blake Thorson
4	Coral Springs Pre K-8 - SMART Program Renovations	P.001982	1	Field Conditions Review	A/E had Media Center scope responsibility, and Principal #1 priority was to enclose the Media Center with walls and egress doors. A/E included enclosed fire rated partition design and estimate. PM made sure to get lead A/E out to see the field conditions and this included the condition of the walls above the ceiling ACT line. Many wall gaps were found, and one corridor side had smoke barrier and the other did not. A/E was able to include survey and details for composite wall and masonry wall repairs to complete the smoke proof protection along the fire egress corridors of the main Building #1 (60,000SF). A/E included added estimate cost of above ceiling wall repairs and when added to the Media Center budget, there was still budget monies for other priorities.	Get the A/E out to the school and make sure the unknowns become known.	Blake Thorson
Eagle Ridge ES - SMART GOB Renovations (1 records)							
4	Eagle Ridge ES - SMART GOB Renovations	P.001722	1	A/C in Electrical Room	Installed a new fire alarm panel in a electrical room with a transformer. The room must be at the manufacturer temp for the fire panel, so A/C must be added.	Make sure the room you are installing a Fire Alarm panel has A/C or per the manufacturer temp.	Tina Willard
Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program (6 records)							
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Principal Communication	The Principal at this school was very hands-on and detail focused. On numerous occasions she voiced concern over contractor issues, such as noise, material locations, custodial coverage, work hours, property damage, etc.	Providing periodic project updates to the Principal, including them in project meetings, meeting with them onsite, quickly responding to their concerns, and overall, maintaining good and consistent communication with them will lead to more productive work and quicker resolution of issues, conflicts, etc. when they come up.	Steve Starke
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Custodial Coverage	The Principal complained that the Construction Superintendent was coordinating proposed afterhours work and scheduling directly with the Head of Facilities for the school.	All discussions related to utilizing site Facilities staff for custodial coverage after normal working hours should be discussed with and approved by the Principal prior to discussing with the Facilities staff.	Steve Starke
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Updates to Principal	The Principal at this school was very hands-on and detail focused. On numerous occasions she voiced concern over contractor issues, such as noise, material locations, custodial coverage, work hours, property damage, etc.	Providing regular periodic project updates to the Principal, including them in project meetings, meeting with them onsite, quickly responding to their concerns, and overall, maintaining good and consistent communication with them will lead to more productive work and quicker resolution of issues, conflicts, etc. when they come up.	Steve Starke
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Schedule Impact	The General Contractor did not submit their Notice To Proceed (NTP) package on a timely manner. Then the NTP was placed on hold for additional funding the proposed NTP date was August 2022 with 300 days to substantial completion. Due to waiting on the board to approve the additional funding the NTP was rescheduled to July 2023 no change in the calendar days.	Assuring that the board has approved all funds for a project and not create a possible Notice To Proceed date until all funding are available.	Natacha Brea
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Coordination with Principal	The Principal complained that the Construction Superintendent was coordinating proposed afterhours work and scheduling directly with the Head of Facilities for the school.	All discussions related to utilizing site Facilities staff for custodial coverage after normal working hours should be discussed with and approved by the Principal prior to discussing with the Facilities staff.	Steve Starke

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Forest Hills ES - Roofing Building 1, 3 & 80 - SMART Program	P.001926-RC1	1	Principal Project Update	The Principal at this school was very hands-on and detail focused. On numerous occasions she voiced concern over contractor issues, such as noise, material locations, custodial coverage, work hours, property damage, etc.	Providing periodic project updates to the Principal, including them in project meetings, meeting with them onsite, quickly responding to their concerns, and overall, maintaining good and consistent communication with them will lead to more productive work and quicker resolution of issues, conflicts, etc. when they come up.	Steve Starke
Forest Hills ES - SMART Fire Alarm Replacement (1 records)							
4	Forest Hills ES - SMART Fire Alarm Replacement	P.001678	1	New FA System training	The training with PPO, GC, and school staff was scheduled for 3 PM after school hours. However, it was noted that PPO does not work after 3 PM.	All meetings with PPO should be scheduled in the morning to avoid conflicts and delays.	
Forest Hills ES - SMART Program Renovations (2 records)							
4	Forest Hills ES - SMART Program Renovations	P.001926	1	Forest Hills ES - Closeout Lessons Learned	This project has been complete since 2019. Due to PM change since completion, the project has been off the radar. The warranty walkthrough and management had been completed before the 110b completion.	The proper transition of the projects between PMs is essential for efficient project management.	Cathy Emmanuel
4	Forest Hills ES - SMART Program Renovations	P.001926	1	Poor Bidding Practices by Contractors	The contractor (FHP Tectonics) submitted a bid for this project with an unrealistically low roofing cost of work. The roofing subcontractor could not attain a permit, and ended up walking off the job, leaving the contractor to attempt to arrange for another roofer to take the previous sub's place. All other roofing subcontractor proposals to perform the project's roofing scope were significantly higher than what the contractor had originally budgeted in their schedule of values, resulting in the contractor being unable to sign on another roofer without the involvement of their surety. In lieu of pursuing damages against the contractor, the district elected to de-scope the roofing portion of the work from the contractor's scope, and allow the contractor to close out the project having completed all other areas of work. The district will now need to re-package the unperformed roofing scope along with the fire alarm upgrades deemed necessary for this school as a new project, to be redesigned under current codes and standards.	I here have been many instances during my employ here that contractor's poor bidding practices have resulted in significant detrimental impact to their respective projects. It is a routine occurrence that myself or those on my team have to inform the contractors of entire components of scope they missed during bid. On operational projects, these scope gaps eat into the contractor's budget (and profit) to the point where these poorly-run contractors will refuse to move on any work they deem to be "outside of their contract," despite the general conditions of their contract requiring them to proceed with production regardless of the status of their claims. Thus, my recommendation would be to implement policies to thoroughly review contractor's bids for all projects with a net value over \$1M, at a minimum, to ensure that all major scope items are being caught and included. Additionally, I would recommend measures be taken to improve the clarity and accuracy of design drawings, especially as it pertains to work involving existing-to-remain HVAC and electrical systems. The PMs who are	Rick Flores
Heron Heights ES - SMART Program Renovations (1 records)							
4	Heron Heights ES - SMART Program Renovations	P.002147	1	Heron Heights ES- Lesson Learned	Heron Heights ES had LOR. Bid Award Phase was not completed. Project returned to Design Phase and with same FBC 6th Edition, the LOR process was longer than expected.	Should a project return to the Building Dept. for new LOR, plan for two R0_ reviews in 7 months to achieve new LOR. Reviewers may change. A discipline approved again, may subsequently receive 10 or 20 plus new comments and be marked revise and resubmit.	Blake Thorson
James S. Hunt ES - SMART Program Renovations (2 records)							
4	James S. Hunt ES - SMART Program Renovations	P.002059	1	QAQC Review	Project Manager review of various checklists to be completed. Review to include Bid Checklist, EHS forms, Preliminary Phasing and Staging Plans, Supplementary Conditions. Project Manager to obtain Fire Chief scope change support and forward to the Board Team, to earn IT support related to Media Center work, to perform interim performance evaluation with consultant, and to upload ACM/LBP report and exhibits to Broward County DEP.	Work to get checklists reviewed and completed as soon as possible.	Blake Thorson
4	James S. Hunt ES - SMART Program Renovations	P.002059	1	Lessons Learned for James Hunt ES P.002059	There was a roofing issue concerning the Liquid Applied Membrane System, and several meetings took place on how to proceed with the roof at James Hunt ES. Once everything was agreed on, RGD prepared an addendum to be added to the Bid to make bidders aware.	I feel that the roofing situation should have been addressed earlier, before receiving a LOR. We needed to give the AE time to prepare a roofing addendum, to be added to Demand Start, at the time of advertisement.	Ameena Haddad
Maplewood ES - SMART HVAC & Media Center (5 records)							
4	Maplewood ES - SMART HVAC & Media Center	P.001998	1	Plan Changes Throughout the Project	There was a plan change that had not been closed prior to the project completing that was not addressed by the Architect.	Make sure that all plan changes have been addressed so that there are no issues when it comes time to close a project.	JD McGruder
4	Maplewood ES - SMART HVAC & Media Center	P.001998	1	Lessons Learned	Change orders should be completed prior to substantial completion to help with the closing out of the project.	Review and approve change orders expeditiously throughout the project and do not wait until the end.	JD McGruder
4	Maplewood ES - SMART HVAC & Media Center	P.001998	1	Lessons Learned	Scope included for fire alarm on both Maplewood ES projects. Fire alarm items in the media center are the same fire alarm items for the GOB project.	Most important, as a PM make sure that you understand the scope of work that is being performed better then all parties involved	JD McGruder
4	Maplewood ES - SMART HVAC & Media Center	P.001998	1	Closeout	Even though this project was considered to be in closeout, there were pending items with the Building department that were not addressed. Which has caused a delay in receiving the certificate of completion.	Maintain all submittal logs throughout the project and make sure all items have been addressed in a timely manner.	JD McGruder
4	Maplewood ES - SMART HVAC & Media Center	P.001998	1	Lessons Learned	Mechanical room clearances	Mechanical rooms need 42inch clearance to gain access - please note that even if you pass inspection - PPO will set you back if there is not proper and safe access to the panels.	JD McGruder
Marjory Stoneman Douglas HS - Modular Classrooms (portables) (2 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Marjory Stoneman Douglas HS - Modular Classrooms (portables)	P.002219	1	Marjory Stoneman Douglas HS - (Portables)	When I received this project, it was pending final payment to the AE. I tracked the final payment and changed the phase to closeout, as everyone has been paid and all the construction is complete.	I will continue to follow through, collect all the necessary documents, and set up all the final warranty walkthroughs to close out the project promptly.	Ameena Haddad
4	Marjory Stoneman Douglas HS - Modular Classrooms (portables)	P.002219	2	Marjory Stoneman Douglas HS - (Portables)	When the project was received, it was pending final payment to the AE. We tracked the final payment and changed the phase to closeout, as everyone has been paid and all the construction is complete.	To continue to follow up and collect all the necessary documents to set up all the final warranty walkthroughs to close out the project promptly.	Mike Jenner
Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (3 records)							
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12	P.002185	1	MSD Lesson Learned	The project had a few changes the schedule was updated nothing too concerning in the completion and closeout process.	It is preferable during weekly or monthly meetings to remind all concerned of their contractual obligations and documents upon substantial completion.	Natacha Brea
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12	P.002185	1	MSD- New Addition Closeout Lessons Learned	This project is complete and the submission of form 209 from the Building Dept is causing a delay. The improper management of the DOPs is the main reason and has caused some complaints from subcontractors for non-payment.	Ensure the GC properly handles the DOPs and provides some type of training so that they are up to date on how to navigate the submission of certain documents to the District.	Cathy Emmanuel
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12	P.002185	2	MSD- New Addition Closeout Lessons Learned	This project is complete and the submission of form 209 from the Building Department is causing a delay. The improper management of the DOPs is the main reason and has caused some complaints from subcontractors for non-payment.	Ensure the GC properly handles the DOPs and provides some type of training so that they are up to date on how to navigate the submission of certain documents to the District.	Mike Jenner
Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC) (5 records)							
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	2	Marjory Stoneman Douglas HS- (HVAC)	Contractor finished project in a timely manner. After the project was finished and final the Building Department determined that lightning protection was need.	In the future check drawing for lighting protection on any chiller yard.	Mike Jenner
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	1	New Addition to Replace Building 12 (HVAC)	Installation of a new chiller, pumps, and piping to serve Buildings 12 and 13. The chiller yard will be built on the northwest side of Building 13. This project was completed to the parameters of the schedule. No complications with the contractor during the walkthrough the unit inspection went well and no complications. The contractor also completed all the additional requests by the building department. All site training was performed as per contract requirements.	The designer should have foreseen the requirements for the lighting protection system prior to submitting the package. The minor change had a shop drawing that took too much time to be approved. There should be constant communication when these minor issues happen.	Natacha Brea
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	2	P.002185-HVC MSD	The project was proceeding on schedule, on budget, with quality workmanship, and in compliance with safety and security protocols. The Electrical Inspector came out for the last rough in inspection, the fourth electrical inspection of the project, when he decided a lightning protection was required on the chiller yard. Obviously, the lightning protection system was not required when this same Building Inspector signed the permit for for the project. This directive came as the project was nearing completion and delayed the project by 144 days and cost \$5631.	It is recommended that, at the first on site inspection, each inspector is asked exactly what they plan to add to the scope and when the plan to direct the scope change. This will help keep the project on schedule but will not stop the cost increases due to scope creep by the Building Department.	Mike Jenner
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	1	Marjory Stoneman Douglas HS- (HVAC)	Contractor finished project in a timely manner. After the project was finished and final the Building Department determined that lightning protection was need.	In the future check drawing for lighting protection on any chiller yard.	Mike Jenner
4	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	P.002185-HVC	1	P.02185-HVC MSD	The project was proceeding on schedule, on budget, with quality workmanship, and in compliance with safety and security protocols. The Electrical Inspector came out for the last rough in inspection, the fourth electrical inspection of the project, when he decided a lightning protection was required on the chiller yard. Obviously, the lightning protection system was not required when this same Building Inspector signed the permit for for the project. This directive came as the project was nearing completion and delayed the project by 144 days and cost \$5631.	It is abundantly clear that permits issued by the Building Department are mere recommendations and do not accurately reflect the desire of the Building Department to increase the project scope, extend the schedule and increase the project scope. It is recommended that, at the first on site inspection, each inspector is asked exactly what they plan to add to the scope and when the plan to direct the scope change. This will help keep the project on schedule but will not stop the cost increases due to scope creep by the Building Department.	Jay Michaud
Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9 (4 records)							
4	Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	P.002587	1	Existing rooftop equipent	The roofing scope of services called for removal of the large roof top goosenecks and reinstalling them with the new roof. The inspector, however, requested that the goosenecks be replaced because they were in a severely deteriorated condition. This was not in the SOW or the contractor's fee; however, in order to keep the job moving, the contractor replaced the goosenecks at his cost.	When replacing a roof, if the existing rooftop equipment is in severely damaged condition, it should be determined ahead of time if the equipment will need to be replaced, not just because an inspector might request it, but because if the equipment is so deteriorated that it cannot be safely and prudently reinstalled, it can lead to damage to the new roof.	Steve Starke

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	P.002587	1	Tile and Lightning Protection	It took an inordinate amount of time to get the roof tile to complete this project. The roofing final has also been delayed due to lack of certification for the lightning protection.	Begin planning for roof tile availability as soon in the project as possible (e.g. at NTP). Make sure lightning protection is reinstalled ASAP, properly certified, and a copy of the LP certification is made available for the roofing inspection.	PMOR PM
4	Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	P.002587	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive.	At time of bidding, contractor should determine potential delays to the project associated with potential material delays. This should be taken into account when preparing the schedule.	Steve Starke
4	Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9	P.002587	1	Roof Top Equipment Condition	The roofing scope of services called for removal of the large roof top goosenecks and reinstalling them with the new roof. The inspector, however, requested that the goosenecks be replaced because they were in a severely deteriorated condition. This was not in the SOW or the contractor's fee; however, in order to keep the job moving, the contractor replaced the goosenecks at his cost.	When replacing a roof, if the existing rooftop equipment is in severely damaged condition, it should be determined ahead of time if the equipment will need to be replaced, not just because an inspector might request it, but because if the equipment is so deteriorated that it cannot be safely and prudently reinstalled, it can lead to damage to the new roof.	Steve Starkie
Morrow ES - SMART Program Renovations (1 records)							
4	Morrow ES - SMART Program Renovations	P.001996	1	Above Ceiling Review of condition	We experienced a situation where the Project Designer did not perform a full review of the ceiling condition. This resulted in the GC not being able to install the Fire Sprinklers due to the Ceiling plenum. When a change order request was made the GC issued a COR with an astronomical cost due to the various constraint that had to be put in place.	During the design stage the Project consultant need to thoroughly check the ceiling conditions where Fire Sprinklers are called to be installed to ensure that there is no ceiling lid. If there is then the necessary provisions need to be in place to address the issue.	Nkenge Davis
North Lauderdale ES - Roofing Building 2, 4 & 5 - SMART Program (2 records)							
4	North Lauderdale ES Roofing Building 2, 4 & 5 - SMART Program	P.002870	1	Permitting Time	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	When the contractors submit their bids, the proposed time for completion needs to be reviewed to assess if it is sufficient and realistic.	Steve Starke
4	North Lauderdale ES Roofing Building 2, 4 & 5 - SMART Program	P.002870	1	Construction Duration	GC to exercise caution when reflecting the duration to complete the work in his proposal. In this case, of the 180 days duration shown on the proposal, 55 days were used for design, severely constraining the amount of time left for actual construction. This affected the SC date.	In the future, the contractor needs to make sure to include sufficient time in his proposal for design; not just for actual construction.	Desiree O'Connor
Park Springs ES - SMART Program Renovations (2 records)							
4	Park Springs ES - SMART Program Renovations	P.002062	1	Park Springs ES P.002062 Lessons Learned	This was the first project with BCPS for the AE's on this project, they needed a little assistance in preparing items for the advertisement. They were very responsive and did a nice job, and were very engaged at the Pre bidder's conference.	The AE did all the right things and asked questions when they were not sure and did a great job.	Ameena Haddad
4	Park Springs ES - SMART Program Renovations	P.002062	1	Fire Flow Test	A Fire Flow Test expires every year and the Fire Department reviewers will request it. the consultant to provide. Per NFPA 13 23.2.1.1. It can take between 4 to 6 weeks to obtain a new Fire Flow.	Ensure the Fire flow test does not expire before obtaining the LOR and that a note is included within the contract documents for the contractor stating that a new flow test will be required prior to commencement of work. Per NFPA 13 23.2.1.1	Marbella M. Raposo
Pinewood ES - SMART Program Renovations (3 records)							
4	Pinewood ES - SMART Program Renovations	P.001949	1	Roofing Stain on Cap Sheet	Upon the 6-month walkthrough it was found that the roof had black markings and green discoloration throughout the roof. At the 12-month walkthrough explanation of the discoloration had not been addressed. During the walkthrough a call was made to the roofer who explained that the material that was used at this time was already known to probably have this discoloration once exposed to the sun. The representative explained that this will not affect the warranty or sustainability of the roof. The only way this to be removed is to re-do the roof. This was not seen during final inspection as representative mentioned only after lengthily exposure to the sun.	It has been suggested that the roofer submit at installation a letter explaining the probability of such discoloration or other due to fabrication or material issues. That this will not affect the warranty period or items. The sustainability of this installation is strong and viable.	Fadi Hardan
4	Pinewood ES - SMART Program Renovations	P.001949	1	Bid Alternates	Bid Alternates were included for flooring replacement, but not accepted at bid award. When the Media center was demolished it was determined that the existing flooring was installed after the shelving, so replacement of the shelving would leave gaps in carpeting. The real problem is that it was so late in the project that this was determined that it was too late to take the flooring alternates.	Perform research of existing conditions and include full scope of work required in design.	Chris Hardham
4	Pinewood ES - SMART Program Renovations	P.001949	2	AES Antenna	The project included fire sprinkler coverage, so this mandated the addition of an AES antenna. This wasn't included in the design or permitting review, it was raised at final inspections for the fire sprinkler system. So this scope of work was added after the project was substantially complete, but unable to obtain 110b since this is a life safety concern. A TIA is in process currently that will add approximately 297 day extension.	The requirement for AES antenna should be reviewed during the permit review.	Chris Hardham
Riverside ES - SMART Program Renovations (3 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Riverside ES - SMART Program Renovations	P.002039	1	Riverside ES P.002039 Lessons Learned	This project was advertised on 12/6/2021 and the bid award took place on 1/20/2022. There was a delay in sending the project to the Board to award a GC. Separate meetings were held with the two lowest bidders to be sure the bids they presented included the whole scope, as their numbers were not close. The project was awarded at the May Board to Campus Construction.	The bid was delayed for a short period, however, we took precautions to be sure the bidder's bid amounts were correct before a final decision was made. It is better to verify the bids were correct in advance, in order to avoid issues later once the project is awarded.	Ameena Haddad
4	Riverside ES - SMART Program Renovations	P.002039	1	Riverside ES P.002039 Lessons Learned	This project had a bid opening date o 1/20/2022. It was delayed in going to the Board for approval, as a meeting was necessary to meet with the two lowest bidders separately as their bids were not close. Once we verified that the GCs did not forget to add something to their bid, the documents were sent to the May Board for approval.	I recommend that we continue to meet with the two lowest bidders when this occurs, to avoid having to re-bid the project in case of a bidding error. This saves time and money and it gives the GCs a fair chance.	Ameena Haddad
4	Riverside ES - SMART Program Renovations	P.002039	1	Riverside ES P.002039 Lessons Learned	This project did not have any issues, as soon as we received the authorization to advertise, the AE prepared all the necessary documents needed to advertise. There was a bit of a price difference between the two lowest bidders. The Procurement team set up separate meetings with the two lowest bidders to be sure what they bid was accurate and nothing was missed.	Meeting with the GCs separately and making sure their bids were accurate, prevents misunderstandings and change orders later in the project.	Ameena Haddad
Sawgrass Springs MS - SMART Program Renovation (1 records)							
4	Sawgrass Springs MS - SMART Program Renovation	P.001841	1	Fire Protection Scope confirmation	The Scope of Work for Fire Protection was reduced to Building 4 - Cafeteria Portion ONLY by the previous Fire Chief. The current Task assigned Fire Chief directed BRPH to provide Fire Sprinklers coverage for the entire building based on the code requirements. The consultant had to verify if there is Fire Separation between the stage and the classrooms adjacent to it if it is not at least 2 hours, then the rest of the building must be sprinklered. Since the project already has a LOR the consultant must provide a written Bid Clarification/Addendum including updates to the affected drawings.	Please check The Fire Protection Drawings and ensure the scope of work proposed covers the entire building in question. Also, try to review and confirm the Fire protection scope with the current Fire Chief before obtaining LOR.	Marbella M. Raposo
Silver Lakes MS - SMART Roof Carve Out (1 records)							
4	Silver Lakes MS - SMART Roof Carve Out	P.002144-RC1	1	New Project Number Procedure	I submitted a new P.# request to Capital to separate the roof carveout work from the GOB project. This was subsequently returned to me.	If the new project is only a roof carveout (not a new scope), then a new and unique P.# is not needed. Atkins can just add a -RC1 suffix to the existing P.# and that will be used for the carveout project.	Steve Starke
Tamarac ES - Roofing Building 6 - SMART Program (2 records)							
4	Tamarac ES - Roofing Building 6 - SMART Program	P.001724-RC1	1	Roof Carve Out (Design/Build): Design Phase	Currently, in the bidding process, we are asking for a duration of 60 days for the design phase. This duration includes the contractor time to design the project plus the time needed by the Building Department to review and approve the binders until the roofing permit is issued.	I recommend the extension of the Design Phase duration to 90 days. Note that the design phase starts when the GC receives an approved NTP and an official Contract Start Date. But in very few cases, some GCs under their own risk, start the design binders when they received the LOI while not yet having an approved NTP. When they received the official NTP practically they have the binders finished gaining time.	Richard Espinoza
4	Tamarac ES - Roofing Building 6 - SMART Program	P.001724-RC1	1	No closeout Issues	No situations occurred on this project. It was completed on a timely manner.	To review the process of completion and adapting to other similar projects.	Natacha Brea
Tamarac ES - SMART Program ADA Restroom Renovations (1 records)							
4	Tamarac ES - SMART Program ADA Restroom Renovations	P.002049-ADA	1	Pending Closeout	Project closed out documents are still pending. Confusion with the General Contractor on the scope of work when it pertained to the existing fire alarm system. This was addressed and corrected the GC completed the scope and all the final inspections passed.	Projects that will require connections to existing assets should be addressed during the startup or weekly meetings.	Natacha Brea
Tamarac ES - SMART Program Renovations (2 records)							
4	Tamarac ES - SMART Program Renovations	P.001724	1	Final Completion	A/E did not want to sign 01770, 110B and 209 closeout documents.	I recommend for the future to consider confirmation on items being executed/completed to obtain closeout documentation: -AE, GC and Engineer have joint inspections. -Construction Coordinator have meetings with the inspectors on-site. - Confirm who will be held responsible for punch list items under warranty -Request Overall project Final Inspection -Obtain Training -Review Open Change orders. - Review Project Budget -Review retainage - Review AE services and Contract -Review Status of any item under litigation	Angel Castillo

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
4	Tamarac ES - SMART Program Renovations	P.001724	1	Closeout Documents	Architect will not approve or sign documents regarding the 110B and 209. The Tamarac ES- GOB project was on hold for two years, due to the AE and GC being under litigation with the district. After I had the 4th amendment was approved, the AE began complying and taking ownership of their responsibilities to close out the project. Punchlist items were not documented properly regarding the Mechanical scope of work, which lead to the AE to claim the warranty has expired. A site visit was initiated with PPO. PPO provided evidence of maintaining the AHU systems before and after legal matters began. Punchiest list items were executed by PPO. All the passed building inspections were provided to the Architect for confirmation that all disciplines are functioning properly. PPO Maintenace log was provided to the AE as well. The AE reviewed the documents to provide the 1770, 110B and 209. The Architect passed and approved the 6-month warranty inspection after substantial completion.	The following items are recommended for future considerations: - The PM should inquire into Legal Matters and explore the project's history. Some Legal Cases can be resolved between parties internally., - All passed inspections could be used as a resource of information during 6-month - 2-year warranty inspections after substantial completion.	Angel Castillo
Westglades MS - Covered Walkways & Relocate 3 Portables (2 records)							
4	Westglades MS - Covered Walkways & Relocate 3 Portables	P.001814	1	Change Orders for Older Projects	The change orders for this particular older project (3 years old) were approved by the AE and submitted and processed due to it being rushed to be completed.	Change orders should go through the correct process no matter what the situation is. But not knowing the history, and also the processes were different back then, items should not have been approved.	JD McGruder
4	Westglades MS - Covered Walkways & Relocate 3 Portables	P.001814	1	Westglades MS Closeout Lessons Learned	This project was challenging to close out because of the difficulty with change orders, buy-out savings, and DOPs in the end. Also, the changes in PMs caused a delay in the submission of form 110b.	Proper handling and turnover of the projects would help alleviate some of the headaches when it's time to close the projects.	Cathy Emmanuel
Westglades MS - SMART Program Renovations (1 records)							
4	Westglades MS - SMART Program Renovations	P.002131	1	Challenging	The start of this school created challenges and the coordination for construction work hours had to be scheduled. The capacity left no swing space which made the roofing work was approved to be done after school hours. However the construction did not start until 10 months later. The request to submit a recovery plan was requested by the PM since the schedule showed approximately one month of delay. At the end of the project the contractor did not immediately submit an updated construction schedule. The time extension was submitted for review and approval. The punchlist items were minor scuffs and cleaning in the whole project. The entire building did not pass inspection due to these minor touchups.	Once a project has obtained the request for final inspection which is a form that would lay the ground to address all items big or small. This was addressed after the fact all items no matter the size this will not impede on the closing process on both financial and document.	Natacha Brea

District 5



District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 5 (61 records)							
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations (1 records)							
5	Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations	P.001959	1	Follow-up	This project has pending TIA in scheduler review for additional days due to items that were not part of the original scope of work. During the first warranty walkthrough a deficiency found was the lighting protection. There was loose bonding lugs and the line chase was detached in a certain area of the roof. This is was submitted to the General Contractor and will be addressed immediately and reviewed on the final warranty walkthrough.	When submitting the certification for the lighting protection the installer and inspector should assure that all conductors are connected and not be overlooked.	Natacha Brea
Boyd Anderson HS - Media Ctr Remodeling (2 records)							
5	Boyd Anderson HS - Media Ctr Remodeling	P.001360	2	Boyd Anderson HS - Media Ctr Lessons Learned	This project was substantially completed in 2017. All documents had been turned over and change orders completed. However, the documents were never turned over to the district or the school. Resulting in the expiration of documents.	My future recommendation is the efficient turnover of documents to the district to ensure that the documents can be utilized by the schools when required.	Mike Jenner
5	Boyd Anderson HS - Media Ctr Remodeling	P.001360	1	Boyd Anderson HS - Media Ctr Lessons Learned	This project was substantially completed in 2017. All documents had been turned over and change orders completed. However, the documents were never turned over to the district or the school. Resulting in the expiration of documents.	My future recommendation is the efficient turnover of documents to the district to ensure that the documents can be utilized by the schools when required.	Cathy Emmanuel
Broward Estates ES - SMART Program Renovations (3 records)							
5	Broward Estates ES - SMART Program Renovations	P.002037	1	Broward Estates ES P.002037 Lessons Learned	This project was advertised on 11/4/2021 and the bid opening was on 12/21/2021. After the project was bid, it was reviewed and later decided by the district that this project was to go back to the planning phase.	Follow the decision of the district.	Ameena Haddad
5	Broward Estates ES - SMART Program Renovations	P.002037	1	Project Progression & Halt in Phase IV Bid & Award	Early in a project with building stock at +60 years old- the project followed a decision to renovate the buildings.	When early in a project and aged buildings are in need of repair coupled with low utilization rates- make a concerted effort to perform a castaldi review and report. It is important to learn if the project would spend less monies with a new building or buildings than diverting monies to pre- hurricane designed structures. The Project Manager may realize the Owner's position to close down a school may be an option.	Blake Thorson
5	Broward Estates ES - SMART Program Renovations	P.002037	1	Lessons Learned for Broward Estates ES	The project is going back to the planning phase and pending further direction from the District.	The project will be reviewed by the district until further notice.	
Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program (5 records)							
5	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	Steve Starke
5	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	1	Long Lead Time Materials	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	Steve Starke
5	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	Steve Starke
5	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	Steve Starke
5	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	P.002811	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	Steve Starke
Dillard 6-12 School - SMART Roof Carve Out (2 records)							
5	Dillard 6-12 School - SMART Roof Carve Out	P.001726-RC1	1	Descoping	Prior to the NTP being issued for this roof carveout project, the roofing work had to be descoped and funding needed to be transferred to the carveout project.	When starting a carveout project, make sure the work has been descoped from the main GOB project. Also, make sure funding is available. If not, then initiate descoping and/or prepare a CMMT for funding transfer, respectively.	Steve Starke

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
5	Dillard 6-12 School - SMART Roof Carve Out	P.001726-RC1	1	Roofing Carveout Option	The roofing work was descoped from the main GOB project because the GOB GC and his roofer were taking too long to obtain a roofing permit after multiple roofing binder submittals.	After the second revise and resubmit of a roofing binder, there should be a stand up review with the Building Dept. to address the Building Dept. comments. If the binders still do not achieve an approval, the option of carving out the roofing portion of the project should be considered.	Steve Starke
Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations (1 records)							
5	Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations	P.001662	1	Dr. Martin Luther King Closeout Lessons learned	MLK is another project where the AE has been delayed in submitting its final invoice for approval and therefore held up the closing of the purchase orders.	As suggested on other projects persistence is required when dealing with the closeout of projects. It can be easy for the AE/GC to brush off or put to the side those projects that they consider complete. The Owner's Rep. must remain adamant about receiving their request promptly.	Cathy Emmanuel
Endeavour Primary Learning Center ES- SMART Program Renovations (2 records)							
5	Endeavour Primary Learning Center ES- SMART Program Renovations	P.002111	1	D. Stephenson	Lesson learned. Contractor was never clear of contract work. After taking over the project I realized this to be the major hold-up regarding this project. The G/C did not do contract work and seemed to be confused about existing conditions. more pressure needed to be applied to the A/E and meetings should be scheduled besides the O.A.C. meetings.		
5	Endeavour Primary Learning Center ES- SMART Program Renovations	P.002111	1	Lessons Learned	The completion of this project was 2 years over due.	G.C. did not follow approved prints. my lesson learned is moving forward if there is a question about the path forward. To have a meeting document it and have everybody on the same page regarding what is required and what is expected.	Scott Johnson
Larkdale ES - SMART Program Renovations (3 records)							
5	Larkdale ES - SMART Program Renovations	P.002073	1	Pending Completion	The principal of the school interfered with the disconnection of the portables and should keep one for the gym teacher.	This situation shouldn't happen the teacher should have had some request form to submit to facilities to request any changes to the original scope or scheduling of work.	Natacha Brea
5	Larkdale ES - SMART Program Renovations	P.002073	1	P.002073 Larkdale E.S. - SMART Program Renovations	The Task Assigned Fire Marshall required a large revision and scope increase for the fire alarm system during the shop drawing review phase. This occurred after all design reviews, after the project was given a building permit by the Broward County Schools Building Department including the Fire Marshall, and happened after the project was bid and awarded. This action by the Task Assigned Fire Marshall delayed the project for more than a year and increased the cost by \$48,790.	There should be oversight to prevent the Building Department to arbitrarily and capriciously adding scope and cost a project in a whim after the plans have gone through a rigorous review and validation process and a permit was granted and a contract awarded based on those plans.	Jay Michaud
5	Larkdale ES - SMART Program Renovations	P.002073	1	No Risks	This project had pending inspections which were owner and General Contractor delay. The school principal did not cooperate with the removal of the temporary portables which was not connected to the newly installed alarm system. Other than this minor step the project did not have any major delays.	To inform the principals of the scope at the start of this and any other project.	Natacha Brea
Lauderdale Lakes MS - Kitchen HVAC - SMART Program (2 records)							
5	Lauderdale Lakes MS - Kitchen HVAC - SMART Program	P.002813	1	Lauderdale Lakes MS - Kitchen HVAC	This project closed out smoothly and the 110b and 209 were processed with no issues.	Keep up the good work.	Ameena Haddad
5	Lauderdale Lakes MS - Kitchen HVAC - SMART Program	P.002813	1	Pending Closeout	This project has some minor issues with the entire building final inspection and finally passed a few weeks later.	Nothing to concerning for this project. The training was done on the newly installed equipment. My recommendation would be that the training be done on all newly installed equipment's.	Natacha Brea
Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program (1 records)							
5	Lauderhill 6-12 STEM-MED Magnet School - Kitchen HVAC - SMART Program	P.002812	1	Engineering calculations	The scope of work included the installation of a new rooftop unit in the kitchen, and the Building Department approved the construction documents. During the construction, the Building inspector pointed out that the engineering calculations for the 4000 lbs RTU and joist reinforcement, that had been submitted in the permit package, were incomplete. Complete calculations were provided and structural reinforcement was required	When RTUs are being replaced, we need to review if engineering calculations provide the necessary information to avoid delays	Angie Castillo
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing (2 records)							
5	Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	P.001801-RC1	1	Leaking Mechanical Roof top Equipment	The school staff called PMOR that a new leak were found out under the roof of building # 1, mezzanine area. After inspection of that roof section, the leak was detected in the connection of one existing gooseneck, which was removed and reinstalled by the roofing contractor, allowing the water intrusion in the building. Roofing contractor took care immediately of that water penetration/leak spot and fixed appropriately.	After removal and re-installation of existing and/or new goosenecks, in general any roof top equipment, inspection have to be done very carefully to secure a good connection with the new curbs provided with the new roof system.	Richard Espinoza
5	Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	P.001801-RC1	1	Project Completion	No situations on this project. No additional days completed on a timely manner.	None for this project. Only pending closeout documents.	Natacha Brea
North Fork ES - Provide Sanitary Sewer (4 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
5	North Fork ES - Provide Sanitary Sewer	P.001457	1	North Fork Closeout Lessons Learned	This project's scope included putting in a septic tank in one of the bathrooms. Due to this project being miniscular the closeout documents or steps required have proven to be quite difficult.	The small projects often get neglected due to their nature. More detail and attention need to be put into the small projects with the same emphasis as the big ones.	Cathy Emmanuel
5	North Fork ES - Provide Sanitary Sewer	P.001457	1	North Fork ES Closeout Lessons Learned	This Sanitary Sewer was completed before I inherited this project. However, one trend I have noticed with this project is that the same attention given to larger projects is not implemented in smaller projects.	I recommend having the same time attention for both the smaller and larger projects, that way no project lingers behind.	Cathy Emmanuel
5	North Fork ES - Provide Sanitary Sewer	P.001457	1	Closeout Final Lessons Learned	This Sanitary Sewer was completed before I inherited this project. Substantial completion was achieved on 7/1/2020. However, one trend I have noticed with this project is that the same attention given to larger projects is not implemented with smaller projects. This results in the lingering of projects or the projects being completely forgotten about.	I do recommend allocating the same amount of time and attention for both the smaller and larger projects, that way no project lingers behind.	Cathy Emmanuel
5	North Fork ES - Provide Sanitary Sewer	P.001457	1	Permitting	The construction permit expired after 6 months of no activity while awaiting corrective action from the local municipality.	Implement permit tracking processes with contractors to ensure timely receipt of permit approvals and to avoid expiration of said permits.	Investigate a renewal fee for reinstating expired permits as opposed to requiring new a drawing submission and permit review.
North Fork ES - SMART Program Renovation (1 records)							
5	North Fork ES - SMART Program Renovation	P.001849	1	Project Progression & Halt in Phase IV Bid & Award	Early in a project with building stock at +50 years old- the project followed a decision to renovate the buildings.	When early in a project and aged buildings are in need of repair coupled with low utilization rates- make a concerted effort to perform a castaldi review and report. It is important to learn if the project would spend less monies with a new building or buildings than diverting monies to pre- hurricane designed structures. The Project Manager may realize the Owner's position to close down a school may be an option.	Blake Thorson
Oriole ES - SMART Program Renovations (2 records)							
5	Oriole ES - SMART Program Renovations	P.001970	1	Oriole ES Lessons Learned	This project ran rather smoothly, the one thing I can recall about this project is the designer was a bit slow in preparing a roof addendum, and that delayed the project's advertisement date. There was a PM already assigned to this project, he was the main communication back and forth with the Designer.	If the designer is not responding in a timely manner, the Project Manager should send the designer a notice of concern.	Ameena Haddad
5	Oriole ES - SMART Program Renovations	P.001970	1	Oriole ES Lessons Learned	The roof reality Check was done in September and the project received a LOR in October. the assigned PM at that time was working with the designer to prepare an addendum regarding the roof and the media center, which took them a while to prepare.	The designers need to understand the urgency of getting these projects to bid and send us our addendum's in a more timely manner. On our end, the PM needs to follow up more often and push to get the addendum's from the AE's.	Ameena Haddad
Park Lakes ES - SMART Program Renovations (3 records)							
5	Park Lakes ES - SMART Program Renovations	P.001988	1	Park Lakes Closeout Lessons Learned	FF&E are the only items pending on this project and caused some type of confusion as to how the project would be closed.	It is my recommendation that the projects are properly transitioned over to the FF&E team, to ensure that the project is handled in the most efficient way.	
5	Park Lakes ES - SMART Program Renovations	P.001988	1	Park Lakes ES Closeout Lessons Learned	Pending inspections held up the issuance of the 110b on this project. And because of this hold-up, the closeout binders and drawings have not yet been received from the AE/GC for review.	It is my recommendation that the request of the documents is requested ahead of the 110b, therefore there is no delay in the issuance of the closeout documents.	Cathy Emmanuel
5	Park Lakes ES - SMART Program Renovations	P.001988	1	Contractor/Owner FF & E, I.T. Coordination	Contractor/I.T. didn't know what was in there contract, and didn't have the correct diagram for the I.T. Equipment.	Have a meeting with I.T, GC, and A/E to make sure everyone is on the same page of what is needed.	Tina Willard
Parkway MS - SMART Program Renovations (2 records)							
5	Parkway MS - SMART Program Renovations	P.001807	1	No Pending Issues	This project did not have any pending issues. The roofing was descoped only roofing performed was a preliminary (temporary) roof on building 18.	This project completed on a timely manner and did not require much since the building is scheduled in the future to be rebuilt.	Natacha Brea
5	Parkway MS - SMART Program Renovations	P.001807	1	Closed	This project did not face major issues. There was a request for time extension which was approved but nothing affected the overall demolition to construction phases.	Try to find ways to not have extension of time and CA fees from the Architect.	Natacha Brea
Peters ES - SMART Program Renovations (1 records)							
5	Peters ES - SMART Program Renovations	P.002041	1	Peters ES P.002041 Lessons Learned	Our team had to work closely with this AE, as this was their first time preparing a project to be bid. It took a little more time than normal, but they were very cooperative and delivered the documents needed to advertise the project.	It is to our advantage to work with the AE's when needed, even if it takes a little time, it makes things run more smoothly and accurately.	Ameena Haddad
Plantation HS - SMART Program Renovations (Re-Roofing Building 7) (6 records)							
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive.	Availability of materials can severely impact the completion of a project. In this case, the roof was installed with a finish cap sheet so that the tile just became decorative only.	Steve Starke

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1	Roof Tile Color	The Principal was provided a brochure showing the various roof tile colors and she was asked to pick the color she wanted for the roof tile on Building 7. Due to manufacturer shortages, significant delays occurred due to the particular color that was chosen by the Principal not being available.	When asking the Principal to choose a tile color, three options should be chosen to prevent delays when a particular color is not available.	Steve Starke
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1	Material Options	The Principal was provided a brochure showing the various roof tile colors and she was asked to pick the color she wanted for the roof tile on Bldg 7. Due to manufacturer shortages, significant delays occurred due to the particular tile color that was chosen by the Principal not being available.	When asking the Principal to choose a tile color, three options should be chosen to prevent delays when a particular color is not available.	Steve Starke
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1		The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive. The roof was covered with a final BUR with cap sheet, rendering the tiles only decorative.	When preparing to start a project, notice should be taken to determine if any materials have a long lead time and how that will affect the project. If needed, possible workaround solutions should be implemented.	
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive.	At time of bidding, contractor should determine potential delays to the project associated with potential material delays. This should be taken into account when preparing the schedule.	Steve Starke
5	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	P.002588	1	Material Delays	The roof tile/adhesive for the roof had a significant material delay due to a nationwide shortage of tile and tile adhesive.	At time of bidding, contractor should determine potential delays to the project associated with potential material delays. This should be taken into account when preparing the schedule.	Steve Starke
Plantation HS - SMART Program Renovations (3 records)							
5	Plantation HS - SMART Program Renovations	P.001916	1	Easement	Site Utility approval is one of the more difficult disciplines to achieve, when our school District wants to let municipalities know we will be performing work in their area, and municipalities want a licensed Contractor to pull a permit to perform said work. The BCPS Phase III workflow does not allow hiring of a Contractor until after the LOR, so Project Managers work to get A/Es to obtain an email of Utility support, and a pledge that we will get the Contractor to pull their municipal permit. At this school the City of Plantation was so new in the 1990s the infrastructure was being built for the first time. There happened to be a portion of city waterline that "had easement agreement" to locate on school property. By 2018 all parties new there was a city waterline on school property, but no one could find the record easement agreement. And once this was known, each side was requiring the other side to fill out their paperwork and fill out their fees and estimates. new Project Manager asked District Real estate and Facility Planning to take one more look and they found the record easement.	Project Manager to recognize the approach towards municipalities and their approvals must be flexible. At the proper moment one may need to talk to legal counsel when "easements" are needed or to be found and updated.	Blake Thorson
5	Plantation HS - SMART Program Renovations	P.001916	2	Emergency re-roofing at Building 7	PPO identified a range of school projects that needed emergency re-roofing. Project Manager worked with AECOM Roof Team and A/E to get Building 7 removed from A/E's 100% CDs. Project Manager filled out Change of scope document to give to Building Dept. Project Manager got A/E to identify the related mechanical curb work.	Project Manager researched re-roof permit and observed notes for mechanical roof equipment by others. Project Manager should verify the instances where A/E plans are used or are not used for re-roofing projects. Each project is unique.	Blake Thorson
5	Plantation HS - SMART Program Renovations	P.001916	3	Building 8 residual area	Project Manager followed up on a Building comment response and came across an area that had no FISH Rm. number. Project Manager worked with Fire Dept. to go inspect this area for no life safety hazards (and this was confirmed with no life safety hazards). A/E advised that existing wood roof framing was called out to be replaced in coordination with re-roofing scope at Building 8.	Project Manager should not hesitate to coordinate between Owner Depts. to make FISH Rm. updates, review work possibly done without permits, and to agree with associated work as part of GOB work scope.	Blake Thorson
Rock Island ES - SMART Program Renovations (2 records)							
5	Rock Island ES - SMART Program Renovations	P.001950	1	Value Engineering	During preconstruction / bid and award, the project team removed the electrical panel and the transformer from the scope of work to bring the project within budget. However, the descopeing plans were not submitted for permitting until a failed final electrical inspection identified the missing scope. This oversight delayed the substantial completion of the project.	A plan change should be submitted for permitting as soon as a scope change is identified.	Herve Apollon
5	Rock Island ES - SMART Program Renovations	P.001950	1	Close out process	No major issues with this project. Additional scope was added and the work was performed without risks or concerns.	Too many times additional scope is being requested when they are not on the permit card. This should be reviewed prior to starting the work .	Natacha Brea
Sunland Park Academy - SMART Program Renovations (4 records)							
5	Sunland Park Academy - SMART Program Renovations	P.001939	1	Fire Alarm new spec	GOB was bid with old fire alarm spec creating issues in the field with inspection not passing and adding devices.	GC still performed well all delays were in shop drawing approval	Jim Proano
5	Sunland Park Academy - SMART Program Renovations	P.001939	1	Lesson Learned Sunland Park	This project started off with low issues and concerns. There were some revisions to the fire alarm system but it did not stop the process of the project and the schedule was updated as the project progressed.	At the start of a project, review and identify constraints that may impact the schedule. Provide the additional financial impact (change order) immediately to avoid any delay in the project.	Natacha Brea
5	Sunland Park Academy - SMART Program Renovations	P.001939	1	New spec vs Old spec	Having to implement new specs in he middle of construction.	Stick to the drawings, do any and/or all changes at a future date and/or separate project.	Jeffrey Marquez

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
5	Sunland Park Academy - SMART Program Renovations	P.001939	1	Fire Alarm	Old spec given at bid. Spec change during construction	Fire chief, A/E, GC and sub, to walkthrough site to avoid missing items on shop drawing.	Jim Proano
Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program (5 records)							
5	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	1	Leaking Exhaust fans	The school notified PMOR that one leak was observed at Bldg. #1. After re-inspection the leak was found in the joint between the re-installed existing exhaust fan with the new adjusted curbs which allowed the water leaking. It was re-adjusted and fixed.	Must inspect carefully the re-installation of existing roof top equipment to the new curbs provide by the G.C.	Richard Espinoza
5	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	1	Leaking Exhaust Fans	The school staff informed PMOR that a new leak were detected in building # 1. After inspection of that spot, the leak was found in the connection of one existing exhaust fan with the new curbs installed by the GC, allowing the penetration-leaking of water in the building. It was fixing immediately.	Must inspect very carefully the re-installation of existing and/or new MEP roof top equipment to new curbs provided with the new roof system.	Richard Espinoza
5	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	1	Warranty Defect Response Request	The 6-month inspection was requested many times by AECOM but nobody showed up.	Include the PM, APM, PPO, Custodial Officers and School Principal in the invite for the execution of the 6-months inspections, followed by reminders to secure the inspection will be done as scheduled the first time.	Richard Espinoza
5	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	2	Test & Balance (T&B) Rooftop HVAC Equipment	The plan reviewer from Building Department had a question regarding the T&B in this project have to be performed by the Roofing General Contractor.	The scope of work (SOW) in the contract for the roofing contractor did not include T&B for the existing rooftop equipment because the T&B is required when NEW Rooftop HVAC equipment is provided and installed by the GC. In this case, the SOW did not include new HVAC equipment, and only performed the removal and re installation of the existing equipment once the new roof flashings were installed per contract.	Richard Espinoza
5	Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program	P.002114-RC1	1	Good communication with the School Principal.	During demolition complaints from school staff of noise, falling dust and minor debris, material storage, custodial coverage, etc. Corrective actions were taken, and all matters were promptly resolved.	Continuous communication with School staff and contractors to keep in mind the necessity to always take into consideration that schools are always occupied and must be dealt with as such.	Richard Espinoza
Welleby ES - SMART Program Renovations (3 records)							
5	Welleby ES - SMART Program Renovations	P.002114	1	QAQC Review	Project Manager to review with A/E the Bid Checklist, EHS form, Preliminary Phasing & Staging Plan, and Supplemental Conditions.	Perform these as soon as possible.	Blake Thorson
5	Welleby ES - SMART Program Renovations	P.002114	2	Project Accounting	A/E did not invoice since 2019, and committed costs were not presented by the A/E to the new Project Manager.	Require A/E s to spell out the date range of an invoice and not just list their company name multiple times at the page 1 heading. Invoice heading reads "From", which was misinterpreted.	Blake Thorson
5	Welleby ES - SMART Program Renovations	P.002114	1	Welleby ES P.002114 Lessons Learned	This project had a few minor issues. The existing colored acrylic-covered walkway pyramids were shown to be replaced, but we found out later, that this was not approved and the AE needed to create a bid clarification for. The AE also had to prepare a roof carve-out for this project, to inform bidders that the roof was not included in the bid.	I believe the situations were handled in the best way possible. The AE took a little longer than expected to get us the clarifications but does a good job once they deliver.	Ameena Haddad
Wingate Oaks Center - SMART 4 Modular Classrooms (1 records)							
5	Wingate Oaks Center - SMART 4 Modular Classrooms	P.002843	1	Project cancellation	There was a request to provide portables for the SMART Program renovation project, which was not studied carefully. Once the Portables project was in design, the PM realized they were not needed and decided to cancel it.	Study the needs of the project carefully before proceeding with unnecessary costs	Angie Castillo

District 6



District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 6 (75 records)							
Cooper City HS - SMART Program Renovations (4 records)							
6	Cooper City HS - SMART Program Renovations	P.002133	1	QAQC Review	Specialty use Robotics lab layout not resolved. A/E offered revised new layouts, and shared at a meeting with stakeholders. Resolution not achieved, and then project earned LOR on 10/27/21.	Work with BCPS and Specialty Use managers to have additional guidance beyond Education Specs and SREF.	Blake Thorson
6	Cooper City HS - SMART Program Renovations	P.002133	2	Specifications 16138, 16140	District template specs do not include a recommended power pole that will work for spaces with ceilings up to 14' 8" +. Design alternative explored is more costly and less flexible for work table layout changes that may occur in the future.	Pre-Construction Electrical Manager has approved a make and model power pole. Consider incorporating into the specs.	Blake Thorson
6	Cooper City HS - SMART Program Renovations	P.002133	3	QAQC Review	Robotics Lab had decorative ceiling structure that was removed before LOR. This design included a weight variable limit placed on occupants to know the maximum total weight of robotic projects. This element could have had impact on the existing roof deck for which it was planned to be supported from above.	Encourage A/Es to provide design solutions that are independent of existing roof structures.	Blake Thorson
6	Cooper City HS - SMART Program Renovations	P.002133	4	QAQC Review	Robotics Lab had decorative ceiling structure that was removed before LOR. This design included a weight variable limit placed on occupants to know the maximum total weight of robotic projects. This element could have had impact on the existing roof deck for which it was planned to be supported from above.	Encourage A/Es to provide design solutions that are independent of existing roof structures.	mike jenner
Cypress Bay HS - SMART Program Renovations (1 records)							
6	Cypress Bay HS - SMART Program Renovations	P.001774	1	Acid Tanks	The scope of work included installation of a new acid waste tank to support the science labs. Despite manufacturer designs including an acceptable lid for the tank. Current Building codes require a second means of containment, meaning a second lid/protective structure to cover the direct lid to the tank.	Incorporate this into the district design criteria/specifications to avoid being missed on any future installation of acid waste tanks.	Designer / Owner
Davie ES- SMART Program Renovations (4 records)							
6	Davie ES- SMART Program Renovations	P.001899	1	Lessons Learned for Davie ES P.001899	When I received this project, it was pending final payment to the AE. I tracked the final payment and changed the phase to Closeout, as everyone has been paid and all construction has been completed.	To continue to follow through, collect all necessary documents, and set up all final warranty walk-throughs to close out the projects promptly.	Ameena Haddad
6	Davie ES- SMART Program Renovations	P.001899	1	Davie Lessons	This project had no major issues all was completed at an acceptable time frame. The closeout documents were turned over to the district and the project has a pending amount in its commitments for FFE.	This project was completed on an acceptable timely basis.	Natacha Brea
6	Davie ES- SMART Program Renovations	P.001899	1	Davie ES SMART Program Renovations	This project was far into the closeout process when I received it, and I did not experience any situations to report.	I recommend that the school maintenance team continue to maintain the new equipment/renovations, especially after the warranty period is complete. This would ensure the maximum life expectancy from the equipment and renovations.	Ameena Haddad
6	Davie ES- SMART Program Renovations	P.001899	1	No Concerns or Issue	This project had no scheduling issues and was completed on time.	This project could be used as an example on closing as scheduled with no additional financial impact.	Natacha Brea
Eagle Point ES - SMART Roof Carve Out (1 records)							
6	Eagle Point ES - SMART Roof Carve Out	P.001746-RC1	1	Descoping	The existing contractor would not finish the existing roofing scope; therefore, the remainder of the scope was carved out and submitted to multiple CSMP roofing/GC firms for bids. RFIs then came in regarding what if any roof top mechanical units (RTUs) were to be replaced or had already been replaced. In addition, some of the roofing work had already been completed.	Prior to conducting a Pre-Bid meeting for a project where a portion of a specific portion of the scope (e.g. roof related work) has been completed and the remaining part of that scope must be carved out and completed by another contractor, it is imperative to document what scope items remain to be completed and provided to the new bidding firms to avoid receiving bids that are not all based on the same scope of work.	Steve Starke
Embassy Creek ES - SMART Program Renovations (2 records)							
6	Embassy Creek ES - SMART Program Renovations	P.001897	1	Clear Communication and Documentation	The largest issue I had was with processing a fire alarm panel change order. Between meetings and reviews over months, things were missed and left out-until I simply advised the contractor to file a claim.	Meetings requiring change orders of a large amount or having the potential for litigation, etc. need to have all the right actors present. If the meetings are not recorded, then minutes need to be distributed to make sure all points were addressed. Everyone needs to leave make sure they heard the same thing.	
6	Embassy Creek ES - SMART Program Renovations	P.001897	1	Research	I had to search through a lot of older documentation from the contractor. I also spent a good amount of time discussing project history with the Architect of Record-mainly for one set of change orders.	AECOM requires that a departing project manager provide a project transfer form to their successor, at minimum. The team I'm on encourages the two meet and both attend the next Owner-Architect-Contractor (OAC) meeting for introductions, updating, etc. The contractor might consider/or AECOM may consider requiring/requesting such.	Consider a project transfer protocol requirement for the Contractor and the Architect if necessary.
Everglades ES - SMART Program Renovations (3 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
6	Everglades ES - SMART Program Renovations	P.001948	1	Pending Closeout	This project was scheduled to be completed in a certain amount of days. A compiled list of items which created the delay of days was submitted to the GC and a narrative was requested. The GC requested a meeting each item was discussed and a narrative of the meeting was submitted to determine the delay of days on owner and GC side. The conclusion was made and the GC was informed they can submit their final retainage.	Once a project is close to the scheduled substantial completion date it is important to meet with all concerned to know what may continue to cause a delay.	Natacha Brea
6	Everglades ES - SMART Program Renovations	P.001948	1	Progress Completed	This project had several issues with the construction phases with change orders pending and approval of shop drawings. The project was completed on a timely manner.	To have a better idea of all the changes made to the scope and schedule to achieve substantial completion. The attach document area should be used for these types of communication for the monthly MPU when the decisions are made. This will help anyone who oversees the closing process understand what happened.	Natacha Brea
6	Everglades ES - SMART Program Renovations	P.001948	1	Project Lesson	Even though this project did not have a schedule change the processes took too long to be completed therefore, closing the phases at a later date.	To address processes as they come to not overwhelm it at the final phases.	Natacha Brea
Falcon Cove MS - SMART Program Renovations (1 records)							
6	Falcon Cove MS - SMART Program Renovations	P.001902	1	Incomplete	This project is not completed the General Contractor submitted several Potential Change Orders (PCO) which was denied. At this time all pending deficiencies are at a standstill due to legal determination. During the warranty walkthrough several deficiencies were found and the A/E contacted the GC to complete them.	All pending deficiencies has not been addressed therefore, the General Contractor should be liable for any deficiencies that may occur even past the contractually required one year warranty period.	Natacha Brea
Gator Run ES - Covered Walkways at Portables (3 records)							
6	Gator Run ES - Covered Walkways at Portables	P.001210	1	Gator Run Lessons Learned updates	This project will be going to the Board for the Final Release/Final Retainage/Final Change order in March. Because of the timing of the substantial completion date, the warranty walkthrough needs to be conducted and the closeout documents need to be submitted to hinder any delay in the turnover of information.	The timely request and submission of closeout documents are important. It is recommended that the GC start the compilation/submission even before the 110B is submitted for timely review.	Cathy Emmanuel
6	Gator Run ES - Covered Walkways at Portables	P.001210	1	Gator Run ES - Covered Walkways at Portables	This project was far into the closeout process when I received it, and I did not experience any situations to report.	I recommend that the school maintenance team continue to maintain the new equipment/renovations, especially after the warranty period is complete. This would ensure the maximum life expectancy from the equipment and renovations.	Ameena Haddad
6	Gator Run ES - Covered Walkways at Portables	P.001210	1	High water table	Upon the excavation to install the canopy footings, the water table was too high, this caused a design change and a delay to the project schedule.	During the design phase of a canopy installation project, it is very important to perform an underground survey to confirm the existing conditions.	Imad Younes
Gator Run ES - SMART Program Renovations (1 records)							
6	Gator Run ES - SMART Program Renovations	P.001863	1	Roofing communication	This project had some issues with the roofing and the communication between the roofer and the General Contractor. The AECOM Project Manager scheduled a meeting to address this concern as it affected the final roof inspection.	There are no possible recommendations for these types of situations until it become obvious that there is a problem. Which was when the roof failed inspections and the reason was given. During the weekly project and schedule meetings having a time to discuss discrepancies that may occur with all concerned should be added to the agenda.	Natacha Brea
Indian Ridge MS - GOB Renovations (7 records)							
6	Indian Ridge MS - GOB Renovations	P.001748	1	Indian Ridge MS Lessons Learned	This was one of the first projects to be financially closed out. However, the closeout documents were not submitted to the district nor the schools.	It is my recommendation that proper project management strategies is implemented so this does not happen with the upcoming projects.	Cathy Emmanuel
6	Indian Ridge MS - GOB Renovations	P.001748	2	Closeout Final Lessons Learned	Indian Ridge MS was one of the Pioneer projects completed on the project. Despite construction being completed, financial responsibilities completed, and board requirements completed. The responsibility of the closeout document turnover was not completed. These documents are important in helping the district identify essential components of the project after completion.	For Future consideration, it is important to identify the importance of a timely turnover of the projects for a smooth transition of the project. This is another way that overlooking one aspect of closeout can affect all others	mike jenner
6	Indian Ridge MS - GOB Renovations	P.001748	2	Indian Ridge MS Lessons Learned	This was one of the first projects to be financially closed out. However, the closeout documents were not submitted to the district nor the schools.	It is my recommendation that proper project management strategies is implemented so this does not happen with the upcoming projects.	Mike Jenner
6	Indian Ridge MS - GOB Renovations	P.001748	1	Final Closeout Lessons Learned	Indian Ridge MS was one of the Pioneer projects completed on the project. Despite construction being completed, financial responsibilities completed, and board requirements completed. The responsibility of the closeout document turnover was not completed. These documents are important in helping the district identify essential components of the project after completion.	For Future consideration, it is important to identify the importance of a timely turnover of the projects for a smooth transition of the project. This is another way that overlooking one aspect of closeout can affect all others.	Cathy Emmanuel
6	Indian Ridge MS - GOB Renovations	P.001748	1	Closeout Final Lessons Learned	Indian Ridge MS was one of the Pioneer projects completed on the project. Despite construction being completed, financial responsibilities completed, and board requirements completed. The responsibility of the closeout document turnover was not completed. These documents are important in helping the district identify essential components of the project after completion.	For Future consideration, it is important to identify the importance of a timely turnover of the projects for a smooth transition of the project. This is another way that overlooking one aspect of closeout can affect all others	Cathy Emmanuel
6	Indian Ridge MS - GOB Renovations	P.001748	1	Indian Ridge MS Lessons Learned	This project has been completely closed out by the district but there were a number of loose ends that needed fighting up on the back end. These things include the submission of the closeout documents to the district and the schools.	The implementation of proper project management skills needs to be practiced in ensuring that the documents are turned over in a timely fashion.	Cathy Emmanuel

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
6	Indian Ridge MS - GOB Renovations	P.001748	2	Indian Ridge MS Lessons Learned	This project has been completely closed out by the district but there were a number of loose ends that needed fighting up on the back end. These things include the submission of the closeout documents to the district and the schools.	The implementation of proper project management skills needs to be practiced in ensuring that the documents are turned over in a timely fashion.	Mike Jenner
Indian Trace ES - SMART Program Renovations (9 records)							
6	Indian Trace ES - SMART Program Renovations	P.001980	1	Indian Trace ES- Re-roofing Lesson Learned	Consultant was not amenable to verifying the field conditions to the fullest extent expected by Project Manager, and rebuffed the quantity of roofing comments. Consultant made references to agreeing with direction of responses, but additional review cycles were needed to earn approval.	For re-roofing project scope visit roof work areas with Consultant and walk the project. Verify the edge conditions with Consultant and experienced roofer. BCPS is not other school districts, especially with non scope roof equipment, so encourage Consultant to be flexible. After LOR, Consultant agrees to make Bid Clarification to adjust their roof details information, which could have been done earlier.	Blake Thorson
6	Indian Trace ES - SMART Program Renovations	P.001980	2	Indian Trace ES- Bldg 8 & 9 in Fire Alarm scope.	Consultant did not present field conditions of all of existing fire alarm system components, nor show them in the fire alarm riser.	Project Manager should visit project with Consultant and encourage the fullest field conditions review possible.	Blake Thorson
6	Indian Trace ES - SMART Program Renovations	P.001980	3	Indian Trace ES- Mech. Units in a Mech. Room	Building 3 has a Mechanical Room with two AHUs existing. Consultant did not achieve showing the proper maintenance and service clearances around the replacement AHUs. Consultant proposed 1 larger AHU unit for the existing space, however, District HVAC Manager wanted more information to support this design response.	Project Manager followed up on HVAC Manager suggestion to review similar projects. yes this school is a prototype with about 7 other schools going through the same GOB renovations. First example had 2 units in the room and was not passing inspection due to working clearances issue. Second school had one larger unit and had no clearance issues. Project Manager shared this with HVAC Manager and got support in writing.	Blake Thorson
6	Indian Trace ES - SMART Program Renovations	P.001980	4	Indian Trace ES- Open NOCRAs to A/E	Project Managers have issued Notice of Concern and Required Action for Consultant Owner to respond to with recovery plan. This has not been done, and Consultant has not invoiced recently.	When Consultant makes invoice, Project manager should require that "old" items are cleared up, including response to NOCRAs.	Blake Thorson
6	Indian Trace ES - SMART Program Renovations	P.001980	5	Indian Trace ES- Re-roofing Lesson Learned	Consultant was not amenable to verifying the field conditions to the fullest extent expected by Project Manager, and rebuffed the quantity of roofing comments. Consultant made references to agreeing with direction of responses, but additional review cycles were needed to earn approval.	For re-roofing project scope visit roof work areas with Consultant and walk the project. Verify the edge conditions with Consultant and experienced roofer. BCPS is not other school districts, especially with non scope roof equipment, so encourage Consultant to be flexible. After LOR, Consultant agrees to make Bid Clarification to adjust their roof details information, which could have been done earlier.	Mike Jenner
6	Indian Trace ES - SMART Program Renovations	P.001980	6	Indian Trace ES- Bldg 8 & 9 in Fire Alarm scope.	Consultant did not present field conditions of all of existing fire alarm system components, nor show them in the fire alarm riser.	Project Manager followed up on HVAC Manager suggestion to review similar projects. yes this school is a prototype with about 7 other schools going through the same GOB renovations. First example had 2 units in the room and was not passing inspection due to working clearances issue. Second school had one larger unit and had no clearance issues. Project Manager shared this with HVAC Manager and got support in writing.	Mike Jenner
6	Indian Trace ES - SMART Program Renovations	P.001980	1	Lessons Learned for Indian Trace ES P.001980	This project was bid with no real issues. The AE was very cooperative and responded to all of our requests in a timely manner.	None at this time, just keep up the great work.	Ameena Haddad
6	Indian Trace ES - SMART Program Renovations	P.001980	1	Indian Trace ES P.001980	This project went rather smoothly, the AE was very cooperative and we did not have any issues to resolve throughout the bidding process.	LIVIS Associates did a great job, keep up the good work.	Ameena Haddad
6	Indian Trace ES - SMART Program Renovations	P.001980	2	Indian Trace ES P.001980	This project went rather smoothly, the AE was very cooperative and we did not have any issues to resolve throughout the bidding process.	LIVIS Associates did a great job, keep up the good work.	Mike Jenner
Manatee Bay ES - SMART Program Renovations (6 records)							
6	Manatee Bay ES - SMART Program Renovations	P.001759	1	Closeout Final Lesson Learned	This was one of the first projects to be closed out financially by the district. However, some of the closeout deliverables were not achieved.	The proper steps should be implemented to ensure that the projects a accurately completed and turned over.	Cathy Emmanuel
6	Manatee Bay ES - SMART Program Renovations	P.001759	2	Closeout Final Lesson Learned	This was one of the first projects to be closed out financially by the district. However, some of the closeout deliverables were not achieved.	The proper steps should be implemented to ensure that the projects a accurately completed and turned over.	mike jenner
6	Manatee Bay ES - SMART Program Renovations	P.001759	1	Manatee Bay ES Closeout Lessons Learned	This was one of the first projects to be fully closed out by capital. Although the project has been closed out by Capital, the closeout documents had not been turned over to the district.	Although getting to the end is the ultimate goal. The little task in between should be addressed to ensure that the closeout process runs smoothly.	Cathy Emmanuel
6	Manatee Bay ES - SMART Program Renovations	P.001759	2	Manatee Bay ES Closeout Lessons Learned	This was one of the first projects to be fully closed out by capital. Although the project has been closed out by Capital, the closeout documents had not been turned over to the district.	Although getting to the end is the ultimate goal. The little task in between should be addressed to ensure that the closeout process runs smoothly.	Mike Jenner
6	Manatee Bay ES - SMART Program Renovations	P.001759	1	Manatee Bay Closeout Lessons Learned	This was one of the first projects to close out financially. However, the binders were never delivered to the school nor the District.	Proper project management skills need to administered so no steps get left being i	Cathy Emmanuel
6	Manatee Bay ES - SMART Program Renovations	P.001759	2	Manatee Bay Closeout Lessons Learned	This was one of the first projects to close out financially. However, the binders were never delivered to the school nor the District.	Proper project management skills need to administered so no steps get left being.	Mike Jenner

District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
McFatter Technical College, Broward Fire Academy - SMART Program Renovations (3 records)							
6	McFatter Technical College, Broward Fire Academy - SMART Program Renovations	P.001965	1		This project has no negative management. The team worked as a group and completed all construction scheduled phases. The communication was clear and all went as expected. There were no project failures. or missed schedule deadline.	To keep a clear line of communication. During the closeout process and the entire project lifecycle all information was and should continue with future projects documented. What should be held as a learning process to assure a smooth project completion is to capture the right, wrong and what would need to improve. This project did not have difficulties that required any other than ongoing communication,	Natacha Brea
6	McFatter Technical College, Broward Fire Academy - SMART Program Renovations	P.001965	1	PPO Provided Equipment	The roofer's scope included removing the existing rooftop fans and reinstalling them on new curbs. During the Pre-Con process, PPO agreed to replace 4 existing defective fans. The roofer installed the fans on the new curbs. The existing fans did not connect to the ducts, nor did they have backdraft dampers. The new fans provided by PPO also did not include backdraft dampers; therefore, the fans failed the final mechanical inspection. PMOR then had to request PPO to issue a letter to the Building Dept that they would install the backdraft dampers at a later date. Once this letter was issued, the project was able to be finalized and closed.	If PPO is to provide equipment replacement, that was not part of the contractor's scope to provide, you need to make sure that 1) the contractor is willing to install the equipment, 2) that the contractor installs the equipment correctly, and 3) that the PPO equipment comes with all necessary related hardware (e.g. backdraft dampers).	Steve Starke
6	McFatter Technical College, Broward Fire Academy - SMART Program Renovations	P.001965	1	Contract Funding	When this project was originally awarded, it was as a CSMP Roofing project; however, the contract for the winning contractor was a \$1MM-\$2MM contract. The winning bid was only approximately \$500K. Due to the severe deterioration of the roof on Bldg 1, the project was able to be performed utilizing the PPO Emergency Roofing Contract instead of the CSMP contract. It was awarded to the same contractor at the original price.	Prior to bidding and awarding a project, it should be determined if all bidders have contracts within the anticipated price range for the project.	Steve Starke
Nova Blanche Forman ES - SMART Program Renovations (2 records)							
6	Nova Blanche Forman ES - SMART Program Renovations	P.002149	1	Nova Blanche Foreman ES Lessons Learned	This project was originally a CC CMAR, the numbers could not be negotiated, therefore the delivery method was changed to a Hard Bid. When changing a delivery method, it is a bit time-consuming to complete the process. The designer needs to send a proposal for the additional fees, and on our end, we have several documents that need to be filled out and approved before the delivery method can be changed.	If at all possible, revise the number of documents that need to be completed and approved on our end, in order to complete this process quicker.	Ameena Haddad
6	Nova Blanche Forman ES - SMART Program Renovations	P.002149	1	Nova Blanche Foreman ES Lessons Learned	This project was originally a CC-CMAR and the delivery method had to be changed to a Hard Bid, due to the CC-CMAR being over budget. The designer, RGD was asked to send us a proposal for the changes, and the documents were sent to the Board and approved.	Maybe the budget for the project needs to be re-estimated, as they may be too low, or the GC has to better justify his prices in order to better negotiate.	Ameena Haddad
Nova HS - SMART 5 Modular Classrooms (1 records)							
6	Nova HS - SMART 5 Modular Classrooms	P.002842	1	Drawing review	All drawing didn't have the requirement to complete the work.	Cross check all drawing to ensure all scopes are included..	PMOR
Nova HS - SMART Modular Classrooms Civil Work (2 records)							
6	Nova HS - SMART Modular Classrooms Civil Work	P.002842-CIV	1		This project was executed to provide utility infrastructure for temporary portables at Nova HS but did not include any provisions for removing those utilities when the use of the portables was completed. The subsequent PM had to solicit quotes and permit demolition plans to remove the portables, delaying the removal of said portables.	All temporary installation projects should have a disposal plan included to remove those temporary installations.	
6	Nova HS - SMART Modular Classrooms Civil Work	P.002842-CIV	1	Drawing review	All drawing didn't have the requirement to complete the work.	Cross check all drawing to ensure all scopes are included	PMOR
Nova HS - SMART Removal of Portables (2 records)							
6	Nova HS - SMART Removal of Portables	P.002842-DEM	1	Lessons Learned	1. PMOR included all major and minor activities in the RFQ/Bidding Step to minimize and/or eliminate delays, RFI's and added cost by GC. 2. Get submittals in quickly, as the Building Department is an unknown time sink, especially if multiple submissions of the same submittal is required. 3. Multiple meetings to ensure GC has taking into account all activities in the bid documents are included in the schedule, sequencing of work and accounted for by the GC and or its Subcontractors. 4. Ensure all inspections are planned as soon as the inspected activity is expected to be completed. 5. Ensure all entities such as BCPS IT department, Fire Chief, Mobile Modular, and the schools lead on projects and Head Custodian are coordinated for their parts required to be performed.	The above is what was performed by PMOR to complete a successful project.	To whom requires the information.
6	Nova HS - SMART Removal of Portables	P.002842-DEM	1	Project Completion	None to report on this as it was a demolition and resurfacing of the area where the portables was installed.	This project did not have any issues was completed on a timely manner and correctly.	Natacha Brea
Nova MS - SMART Program Renovations (3 records)							
6	Nova MS - SMART Program Renovations	P.001898	1	Nova MS P.001898 Lessons Learned	This project had outstanding IT issues that the AE had to prepare a clarification, to be included in the bid. The roof was carved out of this project and the AE prepared a detailed clarification, that was included in the advertisement also.	The IT issues should have been cleared before the LOR was issued. The AE was responsive and did a great job preparing the clarifications.	Ameena Haddad

District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
6	Nova MS - SMART Program Renovations	P.001898	1	QAQC Review	Project Manager to review with A/E the Bid Checklist, EHS form, Preliminary Phasing & Staging Plan, and Supplemental Conditions. Make review with Nova HS GOB project under construction.	Project Manager to fill out Project Manager transition form and work with Phase 4 Project Manager, A/E, and Nova HS project Construction Coordinator.	Blake Thorson
6	Nova MS - SMART Program Renovations	P.001898	2	Art Room Sink Replacement	BCPS specifications refer to a non ADA accessible trough sink, and the A/E made repeated attempts to get approved by the Building Dept. The solution was to add a second ADA lavatory with ADA frontal approach, and connect it to the wallside plumbing stack. The issue was not the added plaster trap, but that plumbing venting distance was not agreed upon.	Project Manager to make Teams meeting with stakeholders as soon as possible when Owner specification issues arise and one time approvals are the only path to Pre-Construction and Building Dept. agreement with an A/E's suggested design. The resolution in this case was the Building Dept's no objection to specifying a studor vent, and include in an isometric drawing.	Blake Thorson
Nova MS - SMART Roof Carve Out - Bldg 5 (1 records)							
6	Nova MS - SMART Roof Carve Out - Bldg 5	P.002873-RC1	1	Funding Status	This project was put out to bid, awarded, and then when the NTP package was being prepared; however, when the NTP package was to be submitted, it was determined that funding was not available and an CMMT had to be prepared and funding had to be approved by the Board.	Prior to bidding, it should be determined if funding is available. If it is not, then a CMMT should be initiated immediately to avoid delays later.	Steve Starke
Pioneer MS - SMART GOB Renovations (1 records)							
6	Pioneer MS - SMART GOB Renovations	P.001793	1	Communication Lessons	A vendor was hired by the BCPS IT department to install the AES communications system. A purchase order was submitted and the vendor never acknowledged billing for this amount. This was not part of the General Contractor's scope and sat in the commitment level for a few years. This was finally closed out with the approval of the BCPS construction manager person.	This project had some change orders and TIA that didn't truly affect the scheduling of this project. The only issue was the closing of the commitments was the AES communication system which could have been avoided had a permit for this scope been pulled.	Natacha Brea
Plantation Park ES - SMART Program Renovations (2 records)							
6	Plantation Park ES - SMART Program Renovations	P.002136	1	Lessons Learned for Plantation Park ES P.002136	As soon as a project is in my court, I send the Principals a Phasing and Staging document to complete and return to me. The document is then given to the designer, and they use it to complete document 800, Supplementary Conditions. The Phasing and Staging document is in regarding the school hours, summer school, number of custodians available, etc.. Some Principals are not completing the document in a timely manner and causing delays in sending the Projects to Procurement for advertisement.	A one-week deadline is given when the document is sent to the Principals. If we do not receive the document on time, I follow up with an email, and then a phone call.	Ameena Haddad
6	Plantation Park ES - SMART Program Renovations	P.002136	2	Lessons Learned for Plantation Park ES P.002136	As soon as a project is in my court, I sent the Principals a Phasing and Staging document to complete and return to me. The document is then given to the designer, and they used it to complete document 800, Supplementary Conditions. The Phasing and Staging document is in regarding the school hours, summer school, number of custodians available, etc.. Some Principals are not completing the document in a timely manner and causing delays in sending the Projects to Procurement for advertisement.	A one-week deadline is given when the document is sent to the Principals. If we do not receive the document on time, I follow up with an email, and then a phone call.	mike jenner
Sawgrass ES - SMART Program Renovations (1 records)							
6	Sawgrass ES - SMART Program Renovations	P.002127	1	Sawgrass ES P.002127 Lessons Learned	This project was a re-bid project, and it was smooth advertising this time around as we already had everything ready from the first time we advertised it.	None at this time.	Ameena Haddad
Silver Ridge ES - SMART Program Renovations (2 records)							
6	Silver Ridge ES - SMART Program Renovations	P.001984	1	De-scoping	A de-scoping for the breakers replacement took place to close the project. the breakers/panels replacement to be done in a separate project.	It's very important to have a continuous communication with the GC, review all the RFI and responses.	Imad Younes
6	Silver Ridge ES - SMART Program Renovations	P.001984	1	Silver Ridge ES Closeout Lessons Learned	The Change over in staffing from the AE and OR caused a bit of confusion in the handling of the walkthrough. Full knowledge of the project and scope of work was not available.	The proper transition of the projects needs to be implemented for good project closeout.	Cathy Emmanuel
Silver Ridge ES - SMART Program Renovations (Electrical Modifications) (3 records)							
6	Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	P.002594	1	EDC Panel Replacement	All went as planned		Jim Proano
6	Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	P.002594	1	Minor Change to Electrical Scope	This was an umbrella project to modify electrical panels due to a code violation from an existing project.	Assure that MEP is up to state code.	Natacha Brea
6	Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	P.002594	1	job finishes on time	Scope went as planned	C&F finishes on time	Jim Proano
South Plantation HS - SMART Program Renovations (2 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
6	South Plantation HS - SMART Program Renovations	P.002090	1	FF&E Coordination	The school principal expressed concern about the Media Center and STEM layouts not showing the School activities/program priorities. The most common issue with the Media Center layout is the space might be extremely cluttered and the placement of the circulation desk does not allow a line of sight throughout the entire space.	Schedule early meetings with the School personal and the specialty supervisors to ensure their main priorities have been met. Obtaining the concurrence of the School Principal is required to make sure the items described in the scope of work meet with the School Principal satisfaction.	Marbella M. Raposo
6	South Plantation HS - SMART Program Renovations	P.002090	1	South Plantation HS P.002090 Lessons Learned	This project had a few items that needed to be signed off in order to advertise, for example, the IT, Fire Protection, and a roofing alternate needed to be created. All the issues were addressed and completed quickly. Once everything was ready, the project was sent to Procurement for advertisement.	The IT and Fire Protection are usually signed off before acquiring a LOR, in this case, everything was resolved in a timely manner with the help of the design team.	Ameena Haddad
Tequesta Trace MS - SMART Program Renovations (7 records)							
6	Tequesta Trace MS - SMART Program Renovations	P.002042	1	Lessons Learned for Tequesta Trace MS P.002042	When we went for the Pre-Bidders Conference, it was noticed that the District had performed some of the work depicted in the scope of work. The AE created a bid clarification to remove these items from the scope of work for which the GC would have been responsible for.	I would recommend better communication between the district and the AE because the AE was unaware that the work had been completed. In this case, all the canopy lighting was already changed and a cooling tower was replaced.	Ameena Haddad
6	Tequesta Trace MS - SMART Program Renovations	P.002042	2	Lessons Learned for Tequesta Trace MS P.002042	When we went for the Pre-Bidders Conference, it was noticed that the District had performed some of the work depicted in the scope of work. The AE created a bid clarification to remove these items from the scope of work for which the GC would have been responsible for.	I would recommend better communication between the district and the AE because the AE was unaware that the work had been completed. In this case, all the canopy lighting was already changed and a cooling tower was replaced.	Mike Jenner
6	Tequesta Trace MS - SMART Program Renovations	P.002042	1	QAQC Review	Project Manager did not get A/E to review and issue Bid Checklist, EHS form, Preliminary Phasing and Staging Plans, and Supplemental Conditions (Doc 00800 specification) as early as possible.	Do Interim Performance Evaluation to bring attention to these QAQC issues.	Blake Thorson
6	Tequesta Trace MS - SMART Program Renovations	P.002042	2	Fire Alarm Riser	A/E would not produce an acceptable Fire Alarm Riser Diagram.	Work with A/E to convey requirement for all existing devices to be represented on the Fire Alarm Plans including on the Fire Alarm Riser Diagram.	Blake Thorson
6	Tequesta Trace MS - SMART Program Renovations	P.002042	3	Electrical SCCR review	A/E would not produce acceptable SCCR calculations to align with the electrical work to be performed.	Project Manager to get EOR to discuss with electrical reviewer directly or in a teams meeting as early in the review as possible.	Blake Thorson
6	Tequesta Trace MS - SMART Program Renovations	P.002042	1	Tequesta Trace MS P.002042 Lessons Learned	When we went for the Pre bidders conference, it was noticed that the canopy lighting and the cooling tower that were in the scope, have already been changed. The AE had to prepare an addendum to inform the bidders that these items would be descoped and not to include them In the bids. The AE had to prepare a roofing addendum regarding a needed roofing clarification.	The AE was not aware of the canopy lighting and cooling tower that was replaced, I would suggest that the AE's visit the work site more often to be more aware of their projects.	Ameena Haddad
6	Tequesta Trace MS - SMART Program Renovations	P.002042	2	Tequesta Trace MS P.002042 Lessons Learned	When we went for the Pre bidders conference, it was noticed that the canopy lighting and the cooling tower that were in the scope, have already been changed. The AE had to prepare an addendum to inform the bidders that these items would be descoped and not to include them In the bids. The AE had to prepare a roofing addendum regarding a needed roofing clarification.	The AE was not aware of the canopy lighting and cooling tower that was replaced, I would suggest that the AE's visit the work site more often to be more aware of their projects.	michael jenner
Western HS - SMART Program Renovations (1 records)							
6	Western HS - SMART Program Renovations	P.001967	1	Lessons Learned for P.001967 Western HS	This project was advertised 3/28/2023, the bid opening was pushed back to 5/11/2023 due to RFI's not being posted on time. It went to the August Board and has been awarded to Cosugus, LLC. The Building permit was issued 8/24/2023 and the NTP was requested on 8/28/2023, pending Procurement to issue the NTP.	I recommend we continue to follow up with all parties involved to keep things on schedule.	Ameena Haddad

District 7



District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
District 7 (72 records)							
Atlantic Technical College & HS - Smart Program Renovations (1 records)							
7	Atlantic Technical College & HS - Smart Program Renovations	P.000415	1	QAQC Review	Design Project team sent QAQC Documents to A/E Consultant on 6/24/21 and did not get responses. Project got LOR on 8/9/21. Site Roof reality site meeting held on 8/13/21 and roofing issues are present. A/E advised that they were not supported to perform roof tests. A/E advised that they did a roof design with tapered insulation, and the Building Dept. guided the solution to LWIC re-roofing. Roof reality review is finding some building roof edges are short by more than 40'.	Issue and get A/E responses at time of Back check 100%. Plan to spend time verifying.	Blake Thorson
Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings (2 records)							
7	Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings	P.001385	2	Blanche Ely HS - Reroof & Demo Lessons Learned	This project was substantially completed on 8/23/2018. However, this project lingered on and was never fully closed out. Given the age of the project, a lot of documents has expired or has been misplaced,	It is essential to ensure that all the relevant documents are uploaded and allocated to ensure the closeout process is seamlessly executed.	Mike Jenner
7	Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings	P.001385	1	Blanche Ely HS - Reroof & Demo Lessons Learned	This project was substantially completed on 8/23/2018. However, this project lingered on and was never fully closed out. Given the age of the project, a lot of documents has expired or has been misplaced,	It is essential to ensure that all the relevant documents are uploaded and allocated to ensure the closeout process is seamlessly executed.	Cathy Emmanuel
Blanche Ely HS - Switch Gear Replacement (2 records)							
7	Blanche Ely HS - Switch Gear Replacement	P.002342	1	District Internet Services	Taking down the switchgear impacted the wide range LAN network resulting in impacts to surrounding schools.	Coordination with the District IT Department is recommended prior to any electrical shutdown to ensure other schools aren't impacted.	PMOR Team
7	Blanche Ely HS - Switch Gear Replacement	P.002342	1	Good Planning	The job was finished on time and without complications		Angie Castillo
Bright Horizons Center - SMART Program Renovations (3 records)							
7	Bright Horizons Center - SMART Program Renovations	P.001974	1	Roof exhaust fans	The replacement of 15 roof exhaust fans was requested as a change order while the project was in construction. This delayed the substantial completion.	Get an assessment done prior to the commencement of the project so it can be included in the original scope of work.	Angie Castillo
7	Bright Horizons Center - SMART Program Renovations	P.001974	1	Observation	This project did not give any scheduling issues. The work was completed via Construction Change Directive.	This project did not have any issues the schedule was not impacted and all documents were submitted and executed properly.	Natacha Brea
7	Bright Horizons Center - SMART Program Renovations	P.001974	1	Standard Completion	During the warranty walkthrough one piece of equipment was not under warranty and needed to be replaced this was reordered and sent to the maintenance person. No impact on the schedule all items in need of attention was corrected immediately	None at this time. This project did not have any major issues to close.	Natacha Brea
Charles Drew Family Resource Center - SMART Program Renovations (2 records)							
7	Charles Drew Family Resource Center - SMART Program Renovations	P.001848	1	Charles Drew Family Resource Center (Roof Access)	This project has a lot of roofing in the scope. When we went to the Pre-Bidders site visit, and the GCs asked to see the roof, the custodian said they did not have a ladder to be able to get on the roof.	We weren't aware that the school didn't have a ladder. In the future, we should check the school ahead of time to be sure they have access to the roof or a ladder, if needed.	
7	Charles Drew Family Resource Center - SMART Program Renovations	P.001848	2	Charles Drew Family Resource Center (Drawings)	While preparing the project for advertisement, it was noticed that the drawings were missing a few pages in the scan. We had to send the documents back out to be rescanned.	We always ask the AE to check their documents and ensure that everything was scanned correctly and that we do not have any missing sheets. They have been good about it and made sure everything we advertise is correct. As a back check, we should request a drawing manifest from the A/E to use as a check list to check that all sheets are included in the set. Otherwise, the index on the cover sheet can be used to check that all drawings are included.	
Coconut Creek ES - Building Renovations (2 records)							
7	Coconut Creek ES - Building Renovations	P.001413	1	Coconut Creek ES Closeout Lessons Learned	Coconut Creek ES was one of the first schools to accomplish Substantial completion back in 2019. The project was not completely closed out until 2021 due to an oversight on the importance of the warranty and close-out phase.	My recommendation is the implementation of proper warranty management on future projects.	Cathy Emmanuel
7	Coconut Creek ES - Building Renovations	P.001413	2	Coconut Creek ES Closeout Lessons Learned	Coconut Creek ES was one of the first schools to accomplish Substantial completion back in 2019. The project was not completely closed out until 2021 due to an oversight on the importance of the warranty and close-out phase.	My recommendation is the implementation of proper warranty management on future projects.	Mike Jenner
Coconut Creek HS - Fire Hydrant (7 records)							

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
7	Coconut Creek HS - Fire Hydrant	P.001480	1	Complete Scope of Work	The City of Margate requested additional work be done after the originally permitted work was completed. This allowed them to withhold submitting the final permit to close out their end of the project.	All jurisdictions should agree on the full scope of work before the project is permitted. An understanding of maintenance and payments for the life of the infrastructure after Substantial and Final Completions are achieved should also be agreed upon beforehand.	All jurisdictions need to be consulted before the work is put out to bid.
7	Coconut Creek HS - Fire Hydrant	P.001480	1	Lessons Learned Coconut Creek HS (Fire Hydrant)	This project was advertised with the main GOB project P.001753, therefore it took some coordination because we have two different AEs for the two projects. The projects were advertised together in order to award one GC to do the whole project. The projects went to the April Board and H. A. Contracting was awarded the project.	It takes a little more time to prepare two projects at one time to be advertised together, however it's better to have one GC working on the project so we do not have to worry about two GCs trying to coordinate schedules.	Ameena Haddad
7	Coconut Creek HS - Fire Hydrant	P.001480	1	Complete Scope of Work	The City of Margate refused to provide the permit to close out the project to have field modifications done and collect their monthly service fees. Ultimately, AECOM decided to return the project as it was completed per the Permitted drawings.	All information regarding the work scope and costs should be completed before bidding so that there are no surprises. If EMS is affected by the work or future aspects of it, they should be included then. It shouldn't have come to the end of the project for them to chose to push for new work to pay lower monthly fees.	All jurisdictions need to be consulted before the work is put out to bid.
7	Coconut Creek HS - Fire Hydrant	P.001480	1	Civil Plan Review	Project with Civil Engineer as prime consultant needed to make signed and sealed prints for local municipal review and approval. Consultant placed the words "Permit Set" on the plans, completed the municipal review and returned the drawing sets for BCPS Building Dept. review. Plans were submitted and rejected because they should not have had the words "Permit Set" on them.	Project Manager to work with consultant and make clear the A/E understands the delivery process of when a Contractor is selected, and when the permit is achieved, and therefore when there is to be a permit set.	Blake Thorson
7	Coconut Creek HS - Fire Hydrant	P.001480	2	Payment of permit fees	Project needed a \$650.00 check to pay for a Broward County permit fee. Project Manager made the coordinated paperwork with BCPS Construction Dept. and monitored the check issuance request to Capital Dept. through BCPS Construction Dept. Project Manager picked up check from KCW's Capital Dept. and delivered it to the consultant through Doc Control. This task went well, but when the process was followed again for a similar school GOB project, Capital decided to mail the check to Broward County and never advised the Project Manager that this was done with anyone else knowing. That project lost time (multiple weeks).	Project Manager and team need to be relentless in identifying who has the task and when is the date the next step is planned to be returned. Work to require all stakeholders copy the Project Manager on all matters with the active project, and include your APM.	Blake Thorson
7	Coconut Creek HS - Fire Hydrant	P.001480	3	Legacy Project	While most projects now perform e-Builder processes to pay consultants and contractors, there are other projects that exist where e-Builder process is not used.	Project Manager to understand some Legacy projects may need to use the "red folders" workflow including the "Pony" (BCPS's internal delivery network).	Blake Thorson
7	Coconut Creek HS - Fire Hydrant	P.001480	1	Project Completion	The General Contractor application to the City of Coconut Creek had some minor issues. This delayed the start of the work and revisions to their application was required. Installation of the 8" water meter was placed on hold by the City which could have pushed the project back six months or more the PM instructed the GC not to stop and move forward. The project completion faced some uncertainty to potential work because of the City of Margate. Once all the minor issues were corrected and agreement with the City officials the project was completed with additional delays of days.	To maintain from the start ongoing communication with city officials on the scope and scheduling for these types of projects as there may be requests that does not mirror the immediate contract requirements.	Natacha Brea
Coconut Creek HS - SMART GOB Renovations (1 records)							
7	Coconut Creek HS - SMART GOB Renovations	P.001753	1	Lessons Learned for Coconut Creek HS P.001753	This project was advertised along with Coconut Creek HS P.001480, we advertised them together in order to award one GC to do all the work. This project had Major IT issues that had to be resolved before the project could be advertised. We did this to avoid a very large change order later in the project. As soon as we resolved all the issues, we advertised the project.	If the IT issues were resolved before this project received a LOR, this would have avoided an addendum and the time it took to go back and forth to resolve the IT issues.	Ameena Haddad
Cross Creek School - SMART Program Renovations (5 records)							
7	Cross Creek School - SMART Program Renovations	P.002081	1	Proper LOR and NTP Documents	I forgot a few documents in the onboarding process that slowed down the process of getting an LOR and NTP.	After learning the correct processes and having the right checklist of everything needed I will starting getting the onboarding documents sooner in the process.	Blane Taunton
7	Cross Creek School - SMART Program Renovations	P.002081	1	Summer Work schedule	Primarily focused on getting this project ready for a Summer shutdown where we turn off and replace the chillers. Fire Alarm work can be ongoing but the biggest challenge here is Chillers.	I will work with GC to get this attained	Blane Taunton
7	Cross Creek School - SMART Program Renovations	P.002081	1	Cross Creek School P.002081 Lessons Learned	This project only had a few issues. First, the Designer had a question as to if the rooftop equipment Tie Downs were to be included, as they were not part of the original scope. We advised the Designer to only include what is in the original scope, and not to add or deduct from the scope. Secondly, the designer needed to update their Engineer Seal, do to a change in the Engineer.	Continue to work closely with the designers and be sure it is understood that the scope remains the same as how the project was permitted to go out to advertisement. Communication is very important, and we continue to reach out to the designers and work with them closely.	Ameena Haddad
7	Cross Creek School - SMART Program Renovations	P.002081	1	Cross Creek School Lessons learned	This project had issues with tie-downs on the roof. I believe a previous PM wanted to add the tie downs to the scope, and the designer was questioning if her team should add the tie downs to the scope or not. She was advised not to add these to the scope, as it was not part of the original scope and the tie downs will be done when the time comes to do the roof.	Advise the AE to not add to the original scope of work. If there is something that is absolutely needed, and the Owner agrees to it, then it should be presented as an Add Alternate to the Board.	Ameena Haddad

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
7	Cross Creek School - SMART Program Renovations	P.002081	1	Cross Creek School	There was no roofing scope in this project, except the tie downs. We had several meetings with the designer regarding the tie-downs, and if they should be removed from the scope or not. It was finally decided that if the tie downs were in the original scope, they had to stay and In order to remove them it had to be approved by the board.	Maybe the tie-downs should not have been included in this scope and should have been postponed to a later date when the roof needs repair or to be changed.	Ameena Haddad
Crystal Lake MS - SMART Program Renovations (1 records)							
7	Crystal Lake MS - SMART Program Renovations	P.000816	1	Crystal Lakes MS Lessons Learned	This project was advertised rather smoothly, I did not have any issues that caused any delays. It was advertised 8/26/2021 and the bid opening was 9/30/2021.	The new Project Manager assigned to this project is working on getting a permit and Notice to Proceed (NTP) in order to begin construction.	Ameena Haddad
Deerfield Beach HS - SMART Program Renovations (1 records)							
7	Deerfield Beach HS - SMART Program Renovations	P.002134	1	No Roof Warranty Database before the SMART Program	The Scope of Work includes incidental partial roof replacement due to the replacement of the Mechanical rooftop unit that serves the Culinary room. The existing roof for Building 1 was built in 2009, therefore the roof should be under warranty. Inquiries in relation to the existing warranty went to the district for inclusion in the A/E Construction Documents but no Data base was found prior to the SMART program.	Ensure the A/E includes a note for the contractor to maintain the existing roof assembly integrity at all times in an attempt to keep the existing warranty. Encourage the school custodial staff to keep a roof inspection log, since is one of the first requirements to keep the warranty.	Marbella M. Raposo
Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program (2 records)							
7	Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program	P.002849	1	Final Inspection	This project was originally a pilot project. The days allocated to complete this job was submitted without considering the days for review of the roofing binder and engineering drawings.	Anticipate additional time when for all concerned to submit and review all documents and drawings.	Natacha Brea
7	Deerfield Beach MS - Roofing Bldg 8, 85 & Covered Walkway - SMART Program	P.002849	1	Lightning protection	To be noted that this school did not have any emergency lighting or LP at this school. However, this item was requested even though it wasn't part of the scope. In addition the downspout water overflow should not have happened. The General Contractor delayed the final inspection not only due to this oversight but also to the lack of addressing this immediately.	Although all concerned review the project specifications prior to start the request of additional scopes during the project which creates delay of days should be addressed at the takeoff meeting. Delay of days could have not occurred if during the weekly meetings this was mentioned. The changes, shop drawings or change of design can continue in concurrence of the the project schedule without delays.	Natacha Brea
Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program (9 records)							
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Contractor's Proposed Permitting Time	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	When the contractors submit their bids, the proposed time for completion needs to be reviewed to assess if it is sufficient and realistic.	
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Construction Duration	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	The contractor's preliminary schedule and 800b need to be reviewed prior to being submitted to Procurement to determine if the proposed times are reasonable.	Steve Starke
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Preliminary Schedule	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	The contractor's preliminary schedule and 800b need to be reviewed prior to being submitted to Procurement to determine if the proposed times are reasonable.	Steve Starke
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1		This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	The contractor's preliminary schedule and 800b need to be reviewed prior to being submitted to Procurement to determine if the proposed times are reasonable.	Steve Starke
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Scheduling	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	The contractor's preliminary schedule and 800b need to be reviewed prior to being submitted to Procurement to determine if the proposed times are reasonable.	Steve Starke
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	AE step in eBuilder for roofing carveout projects	When the project began, the GC submitted DOPs in eBuilder. He later called PMOR to say that the DOPs had not been processed. The DOPs were "stuck" in the AE step. Since there is no AE in eBuilder for a roof carveout project, the DOPs were delayed because they did not readily pass the AE step. The DOPs were subsequently moved past the AE step.	When performing work on a roofing carveout project, the PM needs to remember that there is no AE for the project in eBuilder; therefore, he has to have any process that goes through the AE step manually moved past the AE step to avoid delays.	Steve Starke
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Carveout	There was a problem with the two of the roofs drain scuppers which were not properly sealed. The roofer was informed to repair this and to inspect the other roofs for the same issue.	This project did not face any issues that impeded its progress.	Natacha Brea

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	No closeout Issues	During the 6-month warranty walkthrough several issues of the roof drainage was found and the warranty for the lighting protection was requested. No other issues occurred the project closed on a timely manner.	As the request of lighting protect for the newly installed aluminum walkways is growing. It is important to have a warranty for this item.	Natacha Brea
7	Deerfield Beach MS - Roofing Building 2, 5, 6, 7 -SMART Program	P.002861	1	Permitting Time	This was one of the early roof carveout projects. The contractor did not anticipate the time it would take to prepare the roofing binder, address the Building Dept. comments, and obtain the roofing permit. This resulted in the majority of the contracted construction time being spent on these items, leaving only a small amount of time for actual construction.	The contractor's preliminary schedule and 800b need to be reviewed prior to being submitted to Procurement to determine if the proposed times are reasonable.	
Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement (6 records)							
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	1	Project Completed	This is a short project and did not have any major issues or concerns. The replacement of the HVAC ductwork was a combined effort.	There were no challenges or obstacles identified with this project.	Natacha Brea
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	1	"New" Construction		When replacing an entire structure, such as a covered walkway, it should be noted that the work may need to meet current code for new construction, rather than repairs of existing construction.	Steve Starke
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	2	Timely work performed	This was a minor project with no concerns to report.	No recommendations for this type of scope.	Natacha Brea
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	1	Written vs. Required Scope	The ductwork replacement was carved out as a separate CSMP project. When the mechanical contractor did a pre-bid site inspection, he noticed that the roof drainpipes were not insulated. This could result in sweating of the pipes, dripping, and damage to the ACTs and materials/equipment below the ceiling. The insulation of the piping was then included in the SOW.	Although scope should not generally be added when not in the plans, it is prudent to note any deficiencies that might impact the work that is in scope. These can then be addressed as needed, if necessary.	Steve Starke
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	1	Multiple Project Coordination	The Media Center was being renovated and new FF&E was being added (new paint, carpet, furniture, etc). In order to avoid potential construction damage to the new Media Center, the proposed duct work was descoped from the main project to be performed early by a CSMP contractor.	The existing mechanical contractor for the rooftop mechanical work was not willing to complete the below-roof duct work; therefore, a CSMP mechanical contractor was awarded this work. Close and constant communication with the existing FF&E contractors, PPO, Health & Safety, the rooftop mechanical contractor, and the CSMP mechanical contractor was required to ensure that the old duct work was properly remediated, removed, and the new duct work installed prior to the FF&E work being performed.	Steve Starke
7	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	P.002778-HVC	1	Related Scope	The ductwork replacement was carved out as a separate CSMP project. When the mechanical contractor did a pre-bid site inspection, he noticed that the roof drainpipes were not insulated. This could result in sweating of the pipes, dripping, and damage to the ACTs and materials/equipment below the ceiling. The insulation of the piping was then included in the SOW	Although scope should not generally be added when not in the plans, it is prudent to note any deficiencies that might impact the work that is in scope. These can then be addressed as needed, if necessary.	Steve Starke
Deerfield Beach MS - SMART Program Renovations (1 records)							
7	Deerfield Beach MS - SMART Program Renovations	P.002142	1	Lessons Learned	A/E was consistently 30 + Days delayed on their submittals, even with NOC and fees the A/E was not able to meet their schedule. This small A/E suggested the issue was that the project was small and had no priority. The problem with terminating the A/E is we have to start over.	We are not dividing the projects into small projects with is creating a lot more paperwork, but the special contractor can push the A/E and this ensure some parts of the project is completed	Renee Pfeilsticker
Liberty ES - SMART Program Renovations (5 records)							
7	Liberty ES - SMART Program Renovations	P.001999	1	Liberty ES Lessons Learned	This project surprisingly has gone smoothly during the closeout period. All the documents have been turned over in time. The six-month warranty walkthrough was completed on time and the documents were turned over to the district with no problems.	This project serves as an example to all other projects. This is an example of proper project management.	Cathy Emmanuel
7	Liberty ES - SMART Program Renovations	P.001999	1	I.T. Coordination	At Liberty we had the Projector and Egan board scope of work on the contractor when it should've been on the Owner, and the contractor had the incorrect cut sheets for conduit, and power.	In design, meet with IT to make sure any scope of work for IT is being coordinated properly, and making sure the A/E has the correct cut sheets and design criteria for IT scope of work.	Tina Willard
7	Liberty ES - SMART Program Renovations	P.001999	1	Liberty ES Closeout Lesson Learned	This project went smooth for closeout. The documents were all received, the only 6 month warranty walkthrough was just completed	I recommend that Liberty ES be an example of how to closeout a project by the PM and Close out specialist	Cathy Emmanuel
7	Liberty ES - SMART Program Renovations	P.001999	1	Liberty ES Lessons Learned	This was one of the projects that ran smoothly during the closeout phase. This project serves as an example to all other projects. All closeout documents were submitted on time and the documents were turned over to the district. The six-month warranty walkthrough was completed on time and defects are being repaired by the GC.	This project serves as an example to all other projects in the closeout phase.	Cathy Emmanuel

Di str ict	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
7	Liberty ES - SMART Program Renovations	P.001999	1	Liberty ES - Lessons Learned	This was one of the projects that ran smoothly during the closeout phase. This project serves as an example to all other projects. All closeout documents were submitted on time and the documents were turned over to the district. The six and twelve-month warranty walkthrough was completed on time and defects are being repaired by the GC.	This project serves as a pioneer for projects in the closeout phase.	
Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3 (1 records)							
7	Lyons Creek MS - SMART Roofing Carve Out Building 1 & 3	P.002141-RC1	1	Existing obsolete Antenna on the roof.	Project was completed 101 days ahead of schedule. A removal of an antenna risked ending-up as a change order. GC elected to remove the antenna at no cost.	Additional work risk transforming into change orders, which is the case of the antenna. A more thorough walk through during the bid phase will certainly help avoid unnecessary costs. Fortunately, in this case the GC elected to remove the antenna at no additional costs.	Richard Espinoza
Margate ES - Classroom Addition SMART Program (5 records)							
7	Margate ES - Classroom Addition SMART Program	P.002859	1	Margate ES P.002859 Lessons Learned	This project required an IT addendum that took the AE some time to prepare. The AE also had to descope part of the demolition of the main project in order to avoid demolishing the covered walkway that will be connected to the new addition. The AE was very cooperative and is still working closely with the assigned PM to continue to move the project forward.	We need to continue to work closely with the AE's and stay in close communication with them to keep the projects moving and to stay on schedule.	Ameena Haddad
7	Margate ES - Classroom Addition SMART Program	P.002859	2	Margate ES P.002859 Lessons Learned	This project required an IT addendum that took the AE some time to prepare. The AE also had to descope part of the demolition of the main project in order to avoid demolishing the covered walkway that will be connected to the new addition. The AE was very cooperative and is still working closely with the assigned PM to continue to move the project forward.	We need to continue to work closely with the AE's and stay in close communication with them to keep the projects moving and to stay on schedule.	Mike Jenner
7	Margate ES - Classroom Addition SMART Program	P.002859	1	Landscape Design & Delegated Irrigation System.	The project was delayed for several months due to a comment from the Building Department (Building Discipline) in relation to Landscape Design and the delegated design for the Irrigation System. As exerted from ISS comments: - "Provide Tree Protection detail per SBBC-DC 2A-3/2.3. Provide Landscape Drawings or letters from Facilities that Landscape drawings are not required. Tree Protection detail was provided. Letter from SBBC Facilities has not been provided. Update 1/22/21. Architect or engineer of record to obtain a letter from SBBC Facilities Preconstruction and provide with next submittal." - "Irrigation drawings are required unless a letter is provided from SBBC Facilities Preconstruction that they are waived for this project. Architect or engineer of record to obtain the letter and provide with next submittal."	To not delay the New Classroom Addition project during design assist the consultant to obtain the waiver from Pre-Construction at the 90% Backcheck review and ensure the note is included in the drawings for delegated work and in the submission of the Project Binder as part of the BD Shop Drawings List (SD29) with applicable specification sections included.	Marbella M. Raposo
7	Margate ES - Classroom Addition SMART Program	P.002859	1	Lessons Learned for Margate ES P.002859	This project required a few addendums from the AE. One was an extensive Addendum for the IT that needed to be addressed before we could advertise and the other was regarding the walkway that connects the old building to the new addition. Once we received the addendums, we were able to advertise the project.	Possibly if the IT issues were resolved before the project received a LOR, It may have saved some time and the project may have been advertised earlier.	Ameena Haddad
7	Margate ES - Classroom Addition SMART Program	P.002859	2	Lessons Learned for Margate ES P.002859	This project required a few addendums from the AE. One was an extensive Addendum for the IT that needed to be addressed before we could advertise and the other was regarding the walkway that connects the old building to the new addition. Once we received the addendums, we were able to advertise the project.	Possibly if the IT issues were resolved before the project received a LOR, It may have saved some time and the project may have been advertised earlier.	Mike Jenner
Margate ES - SMART Building Renovations (1 records)							
7	Margate ES - SMART Building Renovations	P.001647	1	Coordination of FF&E with Project Conditions	During renovation of the existing music room, the A/E was provided specifications of the owner provided music cabinets. The A/E included the cabinets in his furniture drawings but did not coordinate conflicts with existing wall mounted power, data outlets and fire alarm devices. The conflicts were not discovered until the lead up to substantial completion ad cabinets were delivered. This caused delays in completion of the install and occupancy while the existing outlet relocations were added to drawings, permitted and relocated.	Conduct an FF&E coordination meeting during the time of MEP rough construction to confirm coordination had been completed.	PM-OR & Consultant
Margate MS - SMART Program Renovations (1 records)							
7	Margate MS - SMART Program Renovations	P.001836	1	Emergency overflow drains on existing roofs	The FBC Plumbing code 1108.1, requires providing an overflow drain for each drain, Margate Middle School's original design did not include emergency overflows and it was challenging because the solution provided by the designers it was new for the district.	This solution includes providing troughs across the high points of the insulation connecting adjacent areas. This occurs in 18 sections throughout the roof with individual areas spanning from 4' to over 100' in length. The troughs are V-shaped and made of 22 ga. Stainless steel and together total approximately 550 linear feet. They are installed by cutting down portions of LWIC and adhering to the roofing plies. The most effective option is to schedule a meeting with the Building Department reviewers and the designers and let them communicate on a Stand-up review.	Marbella M. Raposo
Margate MS Modulares - Electrical Work Inactive (1 records)							
7	Margate MS Modulares - Electrical Work Inactive	P.001836-ELE	1	MPU to be deleted	MPU is just one project		Jim proano

District	Project Name	Project Number	Item #	Subject	Situation	Recommendations for Future Consideration	Lesson Owner
Margate MS Modulares - SMART Civil Work (1 records)							
7	Margate MS Modulares - SMART Civil Work	P.001836-CIV	1	P.001683 Margate CIV Phase 4	Transition from design to NTP	The goal is to make this transition more expediently. The design team and the PMOR should meet early to get all necessary documentation completed,	Jay Michaud
Norcrest ES - SMART Program Renovations (1 records)							
7	Norcrest ES - SMART Program Renovations	P.001969	1	Norcrest ES Improvements	This project went smoothly as to closeout and walkthroughs. All additional time requests were completed at the Architect level. There were no delays with the General Contractor. The collaboration and teamwork could get some improvements but did not impede the project process.	Address any additional time and changes to the scope in a timely manner to avoid the project going beyond its completion deadline.	Natacha Brea
Palmview ES - SMART Program Renovations (6 records)							
7	Palmview ES - SMART Program Renovations	P.002084	1	A/E to verify field conditions	Consultant has project with re-roofing scope and did not verify the As-Built conditions. Consultant missed review of column stiffening project from the 1990s and this was not found in the field in a timely manner.	Project Manager to make sure that roof test include section cut out 12" by 12" to provide layers makeup verified and PSF weights. Project Manager to identify and verify the As-Built projects with Consultant.	Blake Thorson
7	Palmview ES - SMART Program Renovations	P.002084	2	Existing Re-roofing vs. New Roofing	Consultant had re-roofing scope with a 1960s Building #1. Consultant chose the FBC code requirement value of 30 PSF for Live Load roof calculations, since the FBC value of re-roofing Live Load for existing buildings is 20PSF, but Educational Use projects are required to use the FBC (New) Buildings code. This resulted in a roof design that promoted structural reinforcing.	Program management got Design team to communicate with the Building Dept., and get a clarification memorandum that existing re-roofing projects may use the Live Load value of 20PSF.	Blake Thorson
7	Palmview ES - SMART Program Renovations	P.002084	3	Any specified work with foundations	Consultant was working on re-roofing scope and existing foundations were to be enhanced. Consultant did not ask the Owner for geotechnical report.	Project Manager offered to earn support for a geotechnical report in discussion with Consultant when foundation work was first identified. Consultant declined to ask for the report. Project Manager should have enforced the FBC requirement that "specified" foundation work must be accompanied with geotechnical report with recommendations.	Blake Thorson
7	Palmview ES - SMART Program Renovations	P.002084	1	A/E to verify field conditions	Consultant has project with re-roofing scope and did not verify the As-Built conditions. Consultant missed review of column stiffening project from the 1990s and this was not found in the field in a timely manner.	Project Manager to make sure that roof test include section cut out 12" by 12" to provide layers makeup verified and PSF weights. Project Manager to identify and verify the As-Built projects with Consultant.	Blake Thorson
7	Palmview ES - SMART Program Renovations	P.002084	2	Existing Re-roofing vs. New Roofing	Consultant had re-roofing scope with a 1960s Building #1. Consultant chose the FBC code requirement value of 30 PSF for Live Load roof calculations, since the FBC value of re-roofing Live Load for existing buildings is 20PSF, but Educational Use projects are required to use the FBC (New) Buildings code. This resulted in a roof design that promoted structural reinforcing.	Program management got Design team to communicate with the Building Dept., and get a clarification memorandum that existing re-roofing projects may use the Live Load value of 20PSF.	Blake Thorson
7	Palmview ES - SMART Program Renovations	P.002084	3	Any specified work with foundations	Consultant was working on re-roofing scope and existing foundations were to be enhanced. Consultant did not ask the Owner for geotechnical report.	Project Manager offered to earn support for a geotechnical report in discussion with Consultant when foundation work was first identified. Consultant declined to ask for the report. Project Manager should have enforced the FBC requirement that "specified" foundation work must be accompanied with geotechnical report with recommendations.	Blake Thorson
Park Ridge ES - SMART Program Renovations (1 records)							
7	Park Ridge ES - SMART Program Renovations	P.001844	1	Park Ridge ES Lessons Learned	This project was bid and awarded at one time and the contractor was terminated for convenience. The project was rebid on September 14, 2021, and the project went to the December Board and has now been awarded Lego Construction as the new GC. The good thing is, the project had a permit that was previously issued and is still active.	when the project is sent to bid, all issues are clarified at the time of advertisement, so the GC's are able to submit a fair bid.	Ameena Haddad
Pompano Beach ES - SMART Program Renovations (2 records)							
7	Pompano Beach ES - SMART Program Renovations	P.001713	1	Lessons Learned Pompano Beach	This project didn't have any lessons to analyze. The project management was divided accordingly into groups. The additional time and financial commitments were all addressed.	Other than the project organization it should be considered that the General Contractor be reminded of their contractual obligations when the project is at closeout.	Natacha Brea
7	Pompano Beach ES - SMART Program Renovations	P.001713	1	Renovation SMART Program	This project included the installation and renovation of the Fire Alarm and sprinkler Systems. Improvement of the electrical and building components (windows, roof, and exterior walls)	Too many missed items that affected the project budget and schedule. The redesign of the fire alarm system assures that the electrical system is up to national codes. All units should never be installed prior to verifying that they meet the standard compliance.	Natacha Brea
Tradewinds ES - SMART Program Renovations (2 records)							
7	Tradewinds ES - SMART Program Renovations	P.002129	1	Fire watch for roof torching	One evening the roofing was torching the roof membrane on an expansion joint and apparently, some aspects were still quite hot even after the required fire watch. Overnight hot asphalt material dripped onto PVC fire sprinkler pipe causing a pinhole leak in the pipe. This caused the fire alarm to activate and the fire department to mobilize.	The fire watch procedure has been modified to include measuring the temperature of items affected by torching at the 2 hours after torching to make sure no areas are still hot.	Subcontractor, Safety
7	Tradewinds ES - SMART Program Renovations	P.002129	1	Improved Fire Watch	During reroofing operations into the evening a hot expansion joint caused a fire from the heat trapped in the expansion joint.	Use a laser thermometer to verify the temperature of the metal flashing during the 2 hour fire watch after the torching was completed.	Chris Hardham

D.2 A/E Evaluation Reports



Appendix D.2 AE Evaluation Average Scores

	Overall Score
ACAI ASSOCIATES, INC. (35 records)	avg: 4.06
Coral Springs MS - Provide Fire Sprinkle (3 records)	avg: 4.00
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler (6 records)	avg: 4.03
Deerfield Beach ES - SMART Program Renovations (2 records)	avg: 3.95
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations (3 records)	avg: 7.89
Hollywood Hills HS - SMART Program Renovations (3 records)	avg: 4.00
Mirror Lake ES - SMART Program Renovations (11 records)	avg: 3.21
North Side ES - SMART Program Renovations (2 records)	avg: 4.10
Northeast HS - SMART Program Renovations (2 records)	avg: 4.08
Nova HS - SMART Program Renovations (1 records)	avg: 2.64
Westwood Heights ES - SMART Program Renovations (2 records)	avg: 4.07
BRPH ARCHITECTS/ENGINEERS (7 records)	avg: 6.57
Sawgrass Springs MS - SMART Program Renovation (7 records)	avg: 6.57
CES ENGINEERING SERVICES, LLC (32 records)	avg: 4.10
Cresthaven ES - SMART Program Renovations (6 records)	avg: 3.60
Larkdale ES - SMART Program Renovations (2 records)	avg: 5.03
Lauderhill Paul Turner ES - SMART Program Renovations (2 records)	avg: 3.95
New Renaissance MS - SMART Program Renovations (2 records)	avg: 4.17
Park Ridge ES - SMART Program Renovations (1 records)	avg: 3.88
Pembroke Pines ES - SMART Program Renovations (2 records)	avg: 6.04
Ramblewood MS - SMART Program Renovation (5 records)	avg: 4.77
Silver Lakes MS - SMART Media Center Improvements (1 records)	avg: 4.33
Winston Park ES - SMART Program Renovations (11 records)	avg: 3.56
CORDOVA RODRIGUEZ & ASSOCIATES INC (1 records)	avg: 4.00
Plantation Park ES - SMART Program Renovations (1 records)	avg: 4.00
CRAIN ATLANTIS, INC. (12 records)	avg: 3.64
Parkway MS - SMART Program Renovations (1 records)	avg: 4.00
Pembroke Lakes ES - SMART Program Renovations (8 records)	avg: 3.51
Sea Castle ES - SMART Program Renovations (1 records)	avg: 3.90
Tamarac ES - SMART Program Renovations (1 records)	avg: 3.78
West Hollywood ES - SMART Program Renovations (1 records)	avg: 3.88
CSA CENTRAL, INC. (1 records)	avg: 4.00
Central Park ES - SMART Program Renovations (1 records)	avg: 4.00
D.L. FIELDS CONSULTANTS, LLC (33 records)	avg: 4.26
Bennett ES - SMART Program Renovations (4 records)	avg: 4.19
Croissant Park ES - SMART Program Renovations (2 records)	avg: 5.00
Cross Creek School - SMART Program Renovations (7 records)	avg: 4.36
Deerfield Beach MS - SMART Program Renovations (2 records)	avg: 3.88
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations (8 records)	avg: 4.04
Pompano Beach HS - SMART Program Renovations (1 records)	avg: 7.18
Sanders Park ES - SMART Program Renovations (1 records)	avg: 3.97
Sunshine ES - SMART Program Renovations (8 records)	avg: 4.01
DELTA G - CONSULTING ENGINEERS, INC. (13 records)	avg: 3.51
Morrow ES - SMART Program Renovations (7 records)	avg: 3.08
Peters ES - SMART Program Renovations (6 records)	avg: 4.00
FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC. (13 records)	avg: 3.26
Attucks MS - SMART Program Renovations (3 records)	avg: 3.64
Lauderhill 6-12 STEM-MED Magnet School - SMART Program Renovations (2 records)	avg: 3.25
Lloyd Estates ES - SMART Program Renovations (2 records)	avg: 3.49
Pasadena Lakes ES - SMART Program Renovations (3 records)	avg: 1.50
Westchester ES - SMART Program Renovations (3 records)	avg: 4.48
GLE ASSOCIATES, INC. (29 records)	avg: 3.68
Chapel Trail ES - SMART Program Renovations (4 records)	avg: 4.32
Coconut Creek HS - SMART GOB Renovations (1 records)	avg: 4.00
Collins ES - SMART Program Renovations and Restroom Renovations (7 records)	avg: 2.54
North Lauderdale ES - SMART Program Renovations (1 records)	avg: 2.82
Silver Shores ES - SMART Program Renovations (1 records)	avg: 3.72
Stirling ES - SMART Program Renovations (1 records)	avg: 5.33
Tropical ES - SMART Program Renovations (14 records)	avg: 4.00
H.A. CONTRACTING CORP. (1 records)	avg: 4.00
Deerfield Beach HS - SMART GOB Renovations (1 records)	avg: 4.00
HAMMOND & ASSOCIATES INC (3 records)	avg: 3.44
Sandpiper ES - SMART Program Renovations (3 records)	avg: 3.44
JAMES B. PIRTLE CONSTRUCTION COMPANY, INC. (2 records)	avg: 3.75
Hollywood Hills HS - SMART Program Renovations (1 records)	avg: 4.00
Nova HS - SMART Program Renovations (1 records)	avg: 3.50
JORGE A. GUTIERREZ ARCHITECT LLC (36 records)	avg: 5.36
Bayview ES - GOB Renovations (15 records)	avg: 5.48
Castle Hill ES - SMART Program Renovations (3 records)	avg: 5.53
Coral Glades HS - New Auditorium Facility (1 records)	avg: 4.29
Gator Run ES - Covered Walkways at Portables (1 records)	avg: 8.00
Indian Ridge MS - GOB Renovations (2 records)	avg: 5.07
J.P. Taravella HS - ADA Restrooms (3 records)	avg: 5.38
Lauderdale Lakes MS - SMART Program Renovations (4 records)	avg: 4.00
North Fork ES - SMART Program Renovation (2 records)	avg: 7.68
Oakland Park ES - SMART Program Renovations (3 records)	avg: 4.33
Royal Palm STEM Museum Magnet - SMART Program Renovations (1 records)	avg: 4.01
Tamarac ES - SMART Program ADA Restroom Renovations (1 records)	avg: 7.18

KVH ARCHITECTS PA (4 records)	avg: 3.40
Park Springs ES - SMART Program Renovations (4 records)	avg: 3.40
LAURA M. PEREZ AND ASSOCIATES, INC. (14 records)	avg: 4.94
Deerfield Beach HS - SMART Program Renovations (5 records)	avg: 3.65
Henry D. Perry Education Center - SMART Program Renovations (2 records)	avg: 6.64
Pines Lakes ES - SMART Program Renovations (3 records)	avg: 4.94
Riverland ES - SMART Program Renovations (4 records)	avg: 5.70
LEGO CONSTRUCTION CO. (1 records)	avg: 4.00
Coral Springs Pre K-8 - SMART Program Renovations (1 records)	avg: 4.00
LIMCO ENGINEERING INC (3 records)	avg: 3.97
Hollywood Hills ES - SMART Program Renovations (2 records)	avg: 2.00
North Andrews Gardens ES - SMART Program Renovations (1 records)	avg: 7.91
LIVS ASSOCIATES, LLC (11 records)	avg: 4.75
Indian Trace ES - SMART Program Renovations (3 records)	avg: 5.02
Margate MS - SMART Program Renovations (3 records)	avg: 5.75
Tequesta Trace MS - SMART Program Renovations (5 records)	avg: 3.98
LUNACON ENGINEERING GROUP, CORP. (1 records)	avg: 3.69
Driftwood MS - SMART Program Renovations (1 records)	avg: 3.69
M.C. HARRY AND ASSOCIATES, INC. (28 records)	avg: 3.86
Boyd Anderson HS - SMART Program Renovation (4 records)	avg: 4.36
Broadview ES - SMART Program Renovations (1 records)	avg: 1.86
Coconut Creek HS - SMART GOB Renovations (6 records)	avg: 4.00
Coral Springs HS - SMART Program Renovations (4 records)	avg: 3.32
Maplewood ES - SMART Building Renovations (5 records)	avg: 4.22
Maplewood ES - SMART HVAC & Media Center (1 records)	avg: 4.00
Miramar HS - SMART Program Renovations (7 records)	avg: 3.76
MILLER, LEGG & ASSOCIATES, INC. (4 records)	avg: 4.00
Coconut Creek HS - Fire Hydrant (4 records)	avg: 4.00
NYARKO ARCHITECTURAL GROUP, INC. (43 records)	avg: 4.83
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations (1 records)	avg: 3.63
Country Isles ES - SMART Program Renovations (7 records)	avg: 4.80
Floranada ES - SMART Program Renovations (8 records)	avg: 5.62
Gator Run ES - SMART Program Renovations (4 records)	avg: 4.00
Lake Forest ES - SMART Program Renovations (2 records)	avg: 5.64
Oakridge ES - SMART GOB Renovations (5 records)	avg: 3.84
The Quest Center - SMART Program Renovations (6 records)	avg: 4.57
Village ES - SMART Program Renovations (1 records)	avg: 4.75
Virginia Shuman Young ES - SMART Program Renovations (9 records)	avg: 5.19
RGD & ASSOCIATES, INC. (104 records)	avg: 4.44
Apollo MS - SMART Program Renovations (12 records)	avg: 3.36
Coconut Palm ES - SMART Program Renovations (10 records)	avg: 4.20
Cooper City ES - SMART Program Renovations (2 records)	avg: 3.82
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler (1 records)	avg: 4.00
Coral Springs Pre K-8 - SMART Program Renovations (8 records)	avg: 4.05
Dania ES - SMART Program Renovations (4 records)	avg: 3.94
Driftwood ES - SMART Program Renovations (6 records)	avg: 3.95
Forest Glen MS - Portable QP539C Hurricane Irma Repairs - 1 (1 records)	avg: 3.92
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations (2 records)	avg: 6.09
Harbordale ES - SMART Program Renovations (2 records)	avg: 4.59
Heron Heights ES - SMART Program Renovations (1 records)	avg: 3.83
James S. Hunt ES - SMART Program Renovations (12 records)	avg: 3.84
Mary M. Bethune ES - SMART Program Demo - Phase 1 (4 records)	avg: 4.11
Meadowbrook ES - SMART Program Renovations (2 records)	avg: 5.35
Nova Blanche Forman ES - SMART Program Renovations (3 records)	avg: 3.90
Nova Dwight D. Eisenhower ES - SMART Program Renovations (5 records)	avg: 12.72
Palmview ES - SMART Program Renovations (5 records)	avg: 3.51
Parkside ES - SMART Program Renovations (2 records)	avg: 5.15
Sawgrass ES - SMART Program Renovations (2 records)	avg: 3.75
Silver Palms ES - SMART Program Renovations (1 records)	avg: 5.56
South Plantation HS - SMART Program Renovations (4 records)	avg: 3.67
Watkins ES - SMART Program Renovations (3 records)	avg: 4.13
Welleby ES - SMART Program Renovations (9 records)	avg: 3.87
Westglades MS - SMART Program Renovations (1 records)	avg: 3.83
Whispering Pines Education Center - SMART Program Renovations (2 records)	avg: 5.95
RODRIGUEZ ARCHITECTS, INC. (22 records)	avg: 4.36
Coconut Creek HS - SMART GOB Renovations (1 records)	avg: 3.67
Coral Springs MS - SMART Program Renovations (3 records)	avg: 3.83
Deerfield Park ES - SMART Program Renovations (2 records)	avg: 4.00
Lakeside ES - SMART Program Renovations (5 records)	avg: 4.80
McArthur HS - New Classroom Addition (1 records)	avg: 4.77
McArthur HS - SMART Demolition of Bldgs 6 & 7 (1 records)	avg: 6.01
McArthur HS - SMART Program Renovations (1 records)	avg: 4.77
Pines MS - SMART Program Renovations (1 records)	avg: 4.00
Plantation Park ES - SMART Program Renovations (5 records)	avg: 4.05
Wilton Manors ES - SMART Program Renovations (2 records)	avg: 4.49
SGM ENGINEERING INC (10 records)	avg: 5.83
Colbert Museum Magnet - SMART Program Renovations (2 records)	avg: 7.07
Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations (2 records)	avg: 7.07
Flamingo ES - SMART Program Renovations (3 records)	avg: 3.96
Sunland Park Academy - SMART Program Renovations (2 records)	avg: 7.07
Walker ES - SMART Program Renovations (1 records)	avg: 4.00
SILVA ARCHITECTS (2 records)	avg: 5.58
Gulfstream Early Learning Center - SMART Program Renovations (1 records)	avg: 7.83

Sheridan Technical College - SMART Program Renovations (1 records)	avg: 3.32
SOL-ARCH, INC. (12 records)	avg: 2.57
McFatter Technical College & HS - SMART Program Renovations (6 records)	avg: 2.65
Pembroke Lakes ES - SMART Program Renovations (3 records)	avg: 2.98
Tedder ES - SMART Program Renovations (3 records)	avg: 2.00
SONG & ASSOCIATES, INC. (94 records)	avg: 4.08
Bright Horizons Center - SMART Program Renovations (1 records)	avg: 5.62
Challenger ES - SMART Program Renovations (2 records)	avg: 5.36
Cooper City ES - SMART Program Renovations (1 records)	avg: 2.38
Cooper City HS - SMART Program Renovations (6 records)	avg: 3.88
Coral Park ES - SMART Program Renovations (1 records)	avg: 5.46
Country Hills ES - SMART Program Renovations (7 records)	avg: 3.89
Dillard ES - SMART Program Renovations (7 records)	avg: 3.67
Hallandale Magnet HS - SMART Program Renovations (4 records)	avg: 3.49
J.P. Taravella HS - SMART Program Renovations (2 records)	avg: 4.36
Liberty ES - SMART Program Renovations (9 records)	avg: 4.03
Maplewood ES - SMART Building Renovations (1 records)	avg: 4.48
Maplewood ES - SMART HVAC & Media Center (8 records)	avg: 3.98
Millennium 6-12 Collegiate Academy - SMART Program Renovations (1 records)	avg: 4.00
Olsen MS - SMART Program Renovations (5 records)	avg: 3.78
Park Lakes ES - SMART Program Renovations (9 records)	avg: 3.91
Park Trails ES - SMART Program Renovations (1 records)	avg: 4.00
Plantation HS - SMART Program Renovations (5 records)	avg: 3.92
Riverside ES - SMART Program Renovations (7 records)	avg: 2.78
Seagull Alternative HS - SMART Program Renovations (6 records)	avg: 5.42
Sheridan Park ES - SMART Program Renovations (2 records)	avg: 4.02
Stephen Foster ES - SMART Program Renovations (1 records)	avg: 4.36
Village ES - SMART Program Renovations (8 records)	avg: 5.22
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (34 records)	avg: 5.90
Dave Thomas Educational Center, East - SMART Program Renovations (6 records)	avg: 6.81
Eagle Ridge ES - SMART GOB Renovations (9 records)	avg: 5.58
Hollywood Central ES - SMART Program Renovations (1 records)	avg: 6.22
Nob Hill ES - SMART Program Renovations (1 records)	avg: 4.00
Norcrest ES - SMART Program Renovations (2 records)	avg: 6.73
North Andrews Gardens ES - SMART Program Renovations (6 records)	avg: 5.73
Silver Ridge ES - SMART Program Renovations (1 records)	avg: 5.67
Sunset Lakes ES - SMART Program Renovations (5 records)	avg: 6.65
Thurgood Marshall ES - SMART Program Renovations (3 records)	avg: 4.24
VIA DESIGN STUDIO, LLC (20 records)	avg: 4.70
Forest Glen MS - SMART Program Renovation (2 records)	avg: 5.82
Fox Trail ES - SMART Program Renovations (2 records)	avg: 6.25
Gator Run ES - SMART Program Renovations (5 records)	avg: 4.00
Glades MS - SMART Program Renovations (2 records)	avg: 6.40
Oriole ES - SMART Program Renovations (1 records)	avg: 4.44
Riverglades ES - SMART Program Renovation (8 records)	avg: 4.09
WILLIAMSON DACAR ASSOCIATES INC. (14 records)	avg: 3.81
Eagle Point ES - SMART GOB Renovations (5 records)	avg: 4.46
Quiet Waters ES - SMART GOB Renovations (1 records)	avg: 4.00
Sheridan Hills ES - SMART Building Renovations (8 records)	avg: 3.38
WOLFBERG/ALVAREZ AND PARTNERS, INC. (27 records)	avg: 5.04
Davie ES- SMART Program Renovations (4 records)	avg: 3.82
Deerfield Beach HS - SMART GOB Renovations (5 records)	avg: 3.58
Embassy Creek ES - SMART Program Renovations (12 records)	avg: 3.89
Nova MS - SMART Program Renovations (5 records)	avg: 10.35
Stranahan HS - SMART GOB Renovations (1 records)	avg: 4.55
ZYSCOVICH, LLC (13 records)	avg: 4.00
Cypress Bay HS - SMART Program Renovations (1 records)	avg: 4.00
James S. Rickards MS - Replacement of Building 1 (3 records)	avg: 3.67
Northeast HS - New Addition and Renovations to Building 12 SMART Program (5 records)	avg: 3.88
Stranahan HS - Cafeteria Additions / Renovations (4 records)	avg: 4.41
Grand Totals (679 records)	avg: 4.40



Appendix D.2 AE Evaluations by Phase

Phase: Scope Validation (2 records)
LIMCO ENGINEERING INC (2 records)
Phase: Schematic Design (2 records)
JORGE A. GUTIERREZ ARCHITECT LLC (1 records)
ZYSCOVICH, LLC (1 records)
Phase: Pre-Con (8 records)
LUNACON ENGINEERING GROUP, CORP. (1 records)
M.C. HARRY AND ASSOCIATES, INC. (2 records)
RGD & ASSOCIATES, INC. (1 records)
RODRIGUEZ ARCHITECTS, INC. (1 records)
SGM ENGINEERING INC (1 records)
SONG & ASSOCIATES, INC. (2 records)
Phase: 30% (7 records)
LIMCO ENGINEERING INC (1 records)
RGD & ASSOCIATES, INC. (5 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (1 records)
Phase: 50% (33 records)
CES ENGINEERING SERVICES, LLC (7 records)
D.L. FIELDS CONSULTANTS, LLC (5 records)
KVH ARCHITECTS PA (1 records)
M.C. HARRY AND ASSOCIATES, INC. (1 records)
RGD & ASSOCIATES, INC. (10 records)
SONG & ASSOCIATES, INC. (2 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (3 records)
VIA DESIGN STUDIO, LLC (3 records)
ZYSCOVICH, LLC (1 records)
Phase: 60% (4 records)
JORGE A. GUTIERREZ ARCHITECT LLC (1 records)
M.C. HARRY AND ASSOCIATES, INC. (1 records)
RODRIGUEZ ARCHITECTS, INC. (1 records)
SILVA ARCHITECTS (1 records)
Phase: 90% (25 records)
CES ENGINEERING SERVICES, LLC (1 records)
D.L. FIELDS CONSULTANTS, LLC (4 records)
LAURA M. PEREZ AND ASSOCIATES, INC. (2 records)
LIVS ASSOCIATES, LLC (2 records)
RGD & ASSOCIATES, INC. (11 records)
RODRIGUEZ ARCHITECTS, INC. (2 records)
SONG & ASSOCIATES, INC. (2 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (1 records)
Phase: 100% (66 records)
BRPH ARCHITECTS/ENGINEERS (1 records)
CRAIN ATLANTIS, INC. (2 records)
D.L. FIELDS CONSULTANTS, LLC (8 records)
DELTA G - CONSULTING ENGINEERS, INC. (1 records)
FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC. (8 records)
GLE ASSOCIATES, INC. (4 records)
JORGE A. GUTIERREZ ARCHITECT LLC (1 records)
KVH ARCHITECTS PA (1 records)
LIVS ASSOCIATES, LLC (2 records)
M.C. HARRY AND ASSOCIATES, INC. (4 records)
RGD & ASSOCIATES, INC. (7 records)
SGM ENGINEERING INC (1 records)
SONG & ASSOCIATES, INC. (14 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (4 records)
VIA DESIGN STUDIO, LLC (2 records)
WILLIAMSON DACAR ASSOCIATES INC. (1 records)
WOLFBERG/ALVAREZ AND PARTNERS, INC. (5 records)

Phase: Letter Of Recommendation (LOR) (57 records)
CES ENGINEERING SERVICES, LLC (4 records)
CRAIN ATLANTIS, INC. (1 records)
D.L. FIELDS CONSULTANTS, LLC (4 records)
DELTA G - CONSULTING ENGINEERS, INC. (1 records)
GLE ASSOCIATES, INC. (3 records)
JORGE A. GUTIERREZ ARCHITECT LLC (2 records)
KVH ARCHITECTS PA (2 records)
LAURA M. PEREZ AND ASSOCIATES, INC. (1 records)
LIVS ASSOCIATES, LLC (1 records)
M.C. HARRY AND ASSOCIATES, INC. (3 records)
RGD & ASSOCIATES, INC. (15 records)
RODRIGUEZ ARCHITECTS, INC. (1 records)
SGM ENGINEERING INC (6 records)
SONG & ASSOCIATES, INC. (4 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (2 records)
VIA DESIGN STUDIO, LLC (2 records)
WOLFBERG/ALVAREZ AND PARTNERS, INC. (5 records)
Phase: Bid / Award (40 records)
ACAI ASSOCIATES, INC. (2 records)
BRPH ARCHITECTS/ENGINEERS (1 records)
CES ENGINEERING SERVICES, LLC (4 records)
GLE ASSOCIATES, INC. (8 records)
LAURA M. PEREZ AND ASSOCIATES, INC. (2 records)
M.C. HARRY AND ASSOCIATES, INC. (1 records)
RGD & ASSOCIATES, INC. (1 records)
SONG & ASSOCIATES, INC. (18 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (2 records)
WILLIAMSON DACAR ASSOCIATES INC. (1 records)
Phase: Construction Administration (377 records)
ACAI ASSOCIATES, INC. (30 records)
BRPH ARCHITECTS/ENGINEERS (4 records)
CES ENGINEERING SERVICES, LLC (13 records)
CORDOVA RODRIGUEZ & ASSOCIATES INC (1 records)
CRAIN ATLANTIS, INC. (9 records)
CSA CENTRAL, INC. (1 records)
D.L. FIELDS CONSULTANTS, LLC (6 records)
DELTA G - CONSULTING ENGINEERS, INC. (10 records)
FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC. (5 records)
GLE ASSOCIATES, INC. (14 records)
H.A. CONTRACTING CORP. (1 records)
HAMMOND & ASSOCIATES INC (3 records)
JAMES B. PIRTLE CONSTRUCTION COMPANY, INC. (2 records)
JORGE A. GUTIERREZ ARCHITECT LLC (22 records)
LAURA M. PEREZ AND ASSOCIATES, INC. (7 records)
LEGO CONSTRUCTION CO. (1 records)
LIVS ASSOCIATES, LLC (5 records)
M.C. HARRY AND ASSOCIATES, INC. (14 records)
MILLER, LEGG & ASSOCIATES, INC. (4 records)
NYARKO ARCHITECTURAL GROUP, INC. (42 records)
RGD & ASSOCIATES, INC. (47 records)
RODRIGUEZ ARCHITECTS, INC. (16 records)
SGM ENGINEERING INC (1 records)
SOL-ARCH, INC. (11 records)
SONG & ASSOCIATES, INC. (42 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (16 records)
VIA DESIGN STUDIO, LLC (13 records)
WILLIAMSON DACAR ASSOCIATES INC. (11 records)
WOLFBERG/ALVAREZ AND PARTNERS, INC. (15 records)
ZYSCOVICH, LLC (11 records)
Phase: Other (53 records)
ACAI ASSOCIATES, INC. (3 records)

BRPH ARCHITECTS/ENGINEERS (1 records)
CES ENGINEERING SERVICES, LLC (3 records)
D.L. FIELDS CONSULTANTS, LLC (6 records)
DELTA G - CONSULTING ENGINEERS, INC. (1 records)
JORGE A. GUTIERREZ ARCHITECT LLC (9 records)
LAURA M. PEREZ AND ASSOCIATES, INC. (2 records)
LIVS ASSOCIATES, LLC (1 records)
M.C. HARRY AND ASSOCIATES, INC. (2 records)
NYARKO ARCHITECTURAL GROUP, INC. (1 records)
RGD & ASSOCIATES, INC. (7 records)
RODRIGUEZ ARCHITECTS, INC. (1 records)
SGM ENGINEERING INC (1 records)
SILVA ARCHITECTS (1 records)
SOL-ARCH, INC. (1 records)
SONG & ASSOCIATES, INC. (5 records)
THE TAMARA PEACOCK COMPANY ARCHITECTS OF FLORIDA, INC. (5 records)
WILLIAMSON DACAR ASSOCIATES INC. (1 records)
WOLFBERG/ALVAREZ AND PARTNERS, INC. (2 records)
Phase: Warranty (5 records)
SONG & ASSOCIATES, INC. (5 records)
Grand Totals (679 records)

D.3 Contractor Evaluation Reports



Appendix D.3 Contractor Evaluation Average Scores

	Overall Score
A. C. T. SERVICES, INC. (1 records)	avg: 0.81
Nob Hill ES - SMART Program Renovations (1 records)	avg: 0.81
A-1 DURAN ROOFING, INC. (6 records)	avg: 6.79
Atlantic Technical College & HS- Smart Re-Roofing (1 records)	avg: 6.73
New Renaissance MS - SMART Roof Carve Out (1 records)	avg: 7.08
Palmview ES - SMART Roofing Carve Out (1 records)	avg: 6.67
Plantation MS - Smart Re-Roofing (1 records)	avg: 6.57
Seminole MS - Upper Roofing Bldg 1 - SMART Program (1 records)	avg: 6.67
Tamarac ES - Roofing Building 6 - SMART Program (1 records)	avg: 7.00
ADVANCED ROOFING, INC. (42 records)	avg: 4.72
Atlantic Technical College, Arthur Ashe, Jr. Campus- SMART Program Renovations (2 records)	avg: 3.79
Atlantic West ES - Roofing Bldg 1, 3,6 - SMART Program (1 records)	avg: 5.32
Chapel Trail ES - SMART Program Renovations (4 records)	avg: 4.00
Deerfield Beach MS - Roofing Building 1, 3, 4, 9 - SMART Program (1 records)	avg: 4.58
Deerfield Park ES - SMART Program Renovations (2 records)	avg: 4.21
Dillard ES - SMART Program Renovations (1 records)	avg: 3.15
Floranada ES - SMART Program Renovations (9 records)	avg: 5.27
Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations (1 records)	avg: 4.15
Hawkes Bluff ES - SMART Program Renovations (1 records)	avg: 3.73
Lake Forest ES - SMART Program Renovations (2 records)	avg: 5.87
Lakeside ES - SMART Program Renovations (4 records)	avg: 4.00
McNab ES - SMART Program Renovations (2 records)	avg: 5.72
Seminole MS - Roofing Bldg 1 - SMART Program (2 records)	avg: 6.30
Virginia Shuman Young ES - SMART Program Renovations (10 records)	avg: 4.63
ALL-SITE CONSTRUCTION INC. (2 records)	avg: 4.00
Pompano Beach HS - SMART Program Renovations (2 records)	avg: 4.00
ANATOM CONSTRUCTION COMPANY (13 records)	avg: 2.04
Griffin ES - SMART Program Renovations (3 records)	avg: 1.80
Quiet Waters ES - SMART GOB Renovations (5 records)	avg: 2.32
Ramblewood ES - SMART Program Renovations (3 records)	avg: 2.05
Stirling ES - SMART Program Renovations (2 records)	avg: 1.67
Art Sign Co., Inc. (5 records)	avg: 7.03
Cresthaven ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.77
Lauderhill Paul Turner ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 7.10
Mary M. Bethune ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 7.18
Meadowbrook ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 7.08
Panther Run ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 7.00
ART SIGN COMPANY INC (6 records)	avg: 6.71
Deerfield Beach HS - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.70
Heron Heights ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.87
Hollywood Hills ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.70
Pembroke Lakes ES - School Choice Enhancement Project - Year 3 (1 records)	avg: 6.50
Plantation Park ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.87
Riverland ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 6.60
ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION (14 records)	avg: 4.30
Lakeside ES - SMART Program Renovations (1 records)	avg: 4.00
Pines MS - SMART Program Renovations (4 records)	avg: 3.35
Sunshine ES - SMART Program Renovations (2 records)	avg: 3.75
The Quest Center - SMART Program Renovations (7 records)	avg: 5.05
ATLAS APEX ROOFING, LLC (14 records)	avg: 5.84
Apollo MS - SMART Roof Carve Out (1 records)	avg: 6.84

Attucks MS - Roofing Bldg 1,4,7 SMART Program (1 records)	avg: 6.49
Attucks MS - Roofing Building 8 SMART Program (1 records)	avg: 6.61
Bennett ES - Roofing Building 7, 9, 10, 11, 12, 85, & Aluminum Walkways - SMART Program (2 records)	avg: 6.58
Charles W. Flanagan HS - Re-Roofing Building 4 (1 records)	avg: 6.73
Forest Glen MS - SMART Program Renovation (1 records)	avg: 6.30
Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing (1 records)	avg: 7.74
Marjory Stoneman Douglas HS - SMART Re-Roofing Building 9 (1 records)	avg: 6.73
Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program (2 records)	avg: 0.00
Plantation HS - SMART Program Renovations (Re-Roofing Building 7) (1 records)	avg: 6.73
Seminole MS - SMART Roofing Building 3, 4, 5, 85, 86 (1 records)	avg: 7.07
Welleby ES - Roofing Building 1, 2, 4, 5, 6, & Walkways - SMART Program (1 records)	avg: 7.36
BLISS PRODUCTS AND SERVICES INC (1 records)	avg: 7.61
Whispering Pines Education Center - School Choice Enhancement (1 records)	avg: 7.61
BRPH ARCHITECTS/ENGINEERS (1 records)	avg: 6.08
Sawgrass Springs MS - SMART Program Renovation (1 records)	avg: 6.08
BURKE CONSTRUCTION GROUP, INC. (10 records)	avg: 3.60
Eagle Point ES - SMART GOB Renovations (6 records)	avg: 3.33
Park Trails ES - SMART Program Renovations (4 records)	avg: 4.00
C & F ELECTRIC OF FORT LAUDERDALE, INC. (35 records)	avg: 7.83
Annabel C. Perry Pre K-8 -School Choice Year 1 (1 records)	avg: 8.00
Atlantic West ES - School Choice Enhancement Project - Year 2 (1 records)	avg: 8.00
Banyan ES - School Choice Year 1 (1 records)	avg: 8.00
Broadview ES - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Castle Hill ES - School Choice Enhancement Project Year 1 (1 records)	avg: 8.00
Charles Drew ES - SMART Fire Alarm (1 records)	avg: 6.00
Cypress ES - School Choice Year 1 (1 records)	avg: 8.00
Dillard 6-12 School - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Dr. Martin Luther King Jr. Montessori Academy -School Choice Y-1 (1 records)	avg: 8.00
Fairway ES - School Choice Year 2 (1 records)	avg: 8.00
Forest Hills ES - School Choice Year 1 (1 records)	avg: 8.00
Fort Lauderdale HS - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Griffin ES - School Choice Year 2 (1 records)	avg: 8.00
James S. Rickards MS - School Choice Enhancement Project - Year 2 (1 records)	avg: 8.00
Lanier-James Education Center - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Liberty ES - School Choice Year 1 (1 records)	avg: 8.00
Margate MS - School Choice Enhancement Project - Year 3 (1 records)	avg: 8.00
Miramar ES - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
New River MS - School Choice Year 1 (1 records)	avg: 8.00
North Lauderdale ES - School Choice Enhancement Project Year 1 (1 records)	avg: 8.00
Northeast HS - SMART Intercom Tie-in Bldg 29/30 (1 records)	avg: 4.12
Park Lakes ES - School Choice Year 1 (1 records)	avg: 8.00
Pasadena Lakes ES - School Choice Year 1 (1 records)	avg: 8.00
Pioneer MS - School Choice Enhancement Project - Year 3 (1 records)	avg: 8.00
Plantation ES - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Plantation HS - School Choice Enhancement Project - Year 4 (1 records)	avg: 8.00
Ramblewood ES - School Choice Enhancement Project - Year 2 (1 records)	avg: 8.00
Royal Palm STEM Museum Magnet - School Choice Enhancement Project - Year 3 (1 records)	avg: 8.00
Sandpiper ES - School Choice Year 1 (1 records)	avg: 8.00
Sheridan Hills ES - School Choice Year 1 (1 records)	avg: 8.00
Silver Trail MS - School Choice - Year 1 (1 records)	avg: 8.00
Stranahan HS - School Choice Year 1 (1 records)	avg: 8.00
Sunrise MS - School Choice Enhancement Project - Year 1 (1 records)	avg: 8.00
Tedder ES - School Choice Year 2 (1 records)	avg: 8.00
West Hollywood ES - School Choice Year 1 (1 records)	avg: 8.00

CAMPUS CONSTRUCTION GROUP, INC. (14 records)	avg: 3.81
Coconut Palm ES - SMART Program Renovations (8 records)	avg: 3.34
Riverside ES - SMART Program Renovations (6 records)	avg: 4.43
CB CONSTRUCTORS, INC. (9 records)	avg: 1.50
Castle Hill ES - SMART Program Renovations (7 records)	avg: 1.52
Silver Trail MS - SMART GOB Renovations (2 records)	avg: 1.43
CORE CONSTRUCTION SERVICES OF FLORIDA, LLC (6 records)	avg: 4.15
Charles W. Flanagan HS - SMART Program Renovations (1 records)	avg: 3.82
James S. Rickards MS - Replacement of Building 1 (3 records)	avg: 4.41
Silver Trail MS - SMART GOB Renovations (1 records)	avg: 3.82
Stranahan HS - Cafeteria Additions / Renovations (1 records)	avg: 4.02
COSUGAS, LLC (10 records)	avg: 3.48
Horizon ES - SMART Program Renovations (1 records)	avg: 3.95
Pines Lakes ES - SMART Program Renovations (3 records)	avg: 3.48
Welleby ES - SMART Program Renovations (6 records)	avg: 3.41
D. STEPHENSON CONSTRUCTION, INC. (12 records)	avg: 2.96
Cooper City HS - SMART Program Renovations (6 records)	avg: 2.19
Deerfield Beach HS - SMART Program Renovations (6 records)	avg: 3.74
DANTO BUILDERS, LLC (1 records)	avg: 3.87
Bair MS - SMART Program Renovations (1 records)	avg: 3.87
DECKTIGHT ROOFING SERVICES INC. (2 records)	avg: 5.49
McFatter Technical College, Broward Fire Academy - SMART Program Renovations (1 records)	avg: 7.38
Rock Island ES - SMART Program Renovations (1 records)	avg: 3.60
DIPOMPEO CONSTRUCTION CORPORATION (6 records)	avg: 4.10
Annabel C. Perry Pre K-8 - SMART GOB Renovations (1 records)	avg: 3.86
Lauderdale Lakes MS - SMART Program Renovations (4 records)	avg: 4.00
Miramar ES - SMART GOB Renovations (1 records)	avg: 4.76
FHP TECTONICS CORP (18 records)	avg: 4.65
Castle Hill ES - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Deerfield Beach HS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Liberty ES - SMART Program Renovations (4 records)	avg: 5.34
Margate MS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Mary M. Bethune ES - SMART Program Demo - Phase 1 (3 records)	avg: 4.00
Monarch HS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
North Side ES - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Parkside ES - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Pine Ridge Education Center - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Sheridan Technical HS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Silver Lakes MS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
Westpine MS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
William E. Dandy MS - Single Point of Entry - SMART Program (1 records)	avg: 4.57
FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC. (1 records)	avg: 2.67
Pasadena Lakes ES - SMART Program Renovations (1 records)	avg: 2.67
FLORIDA PALM CONSTRUCTION, INC. (7 records)	avg: 3.60
Tropical ES - SMART Program Renovations (7 records)	avg: 3.60
FRANCIS ENGINEERING, INC. (7 records)	avg: 2.49
Atlantic West ES - SMART Fire Sprinklers (2 records)	avg: 1.98
Lauderhill 6-12 STEM-MED Magnet School - SMART Fire Sprinkler (2 records)	avg: 2.46
North Lauderdale ES - SMART Fire Sprinklers (2 records)	avg: 2.30
Silver Lakes MS - SMART Fire Sprinklers (1 records)	avg: 4.00
FRANCIS URIEL ELECTRIC INC (11 records)	avg: 4.64
Boulevard Heights ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 4.68
Bright Horizons Center - School Choice Enhancement Project - Year 4 (1 records)	avg: 5.34
Challenger ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 4.63
Collins ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 3.18

Coral Springs MS - School Choice Enhancement Project - Year 4 (1 records)	avg: 4.70
Deerfield Park ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 4.68
Pembroke Lakes ES - School Choice Enhancement Project - Year 3 (1 records)	avg: 4.80
Plantation HS - School Choice Enhancement Project - Year 4 (1 records)	avg: 5.10
Plantation MS - School Choice Enhancement Project - Year 2 (2 records)	avg: 4.63
Quiet Waters ES - School Choice Enhancement Project - Year 2 (1 records)	avg: 4.68
G.E.C. ASSOCIATES, INC. (5 records)	avg: 2.83
Embassy Creek ES - SMART Program Renovations (5 records)	avg: 2.83
GILBANE BUILDING COMPANY (1 records)	avg: 2.85
Stranahan HS - SMART GOB Renovations (1 records)	avg: 2.85
GOMEZ & SON FENCE CORP (15 records)	avg: 4.00
Bair MS - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Country Isles ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Eagle Point ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Lanier-James Education Center - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Lauderdale Lakes MS - Single Point of Entry - SMART Program (1 records)	avg: 4.00
North Andrews Gardens ES - Single Point of Entry SMART Program (1 records)	avg: 4.00
Orange Brook ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Pembroke Lakes ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Pines MS - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Riverglades ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Riverside ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Rock Island ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Seagull Alternative HS - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Tropical ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
Westchester ES - Single Point of Entry - SMART Program (1 records)	avg: 4.00
GRACE & NAEEM UDDIN, INC. (64 records)	avg: 5.15
Bennett ES - SMART Program Renovations (1 records)	avg: 3.17
Coconut Creek HS - Single Point of Entry - SMART Program (1 records)	avg: 6.00
Country Isles ES - SMART Program Renovations (8 records)	avg: 5.03
Cypress Bay HS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Deerfield Park ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations (2 records)	avg: 7.28
Flamingo ES - SMART Program Renovations (1 records)	avg: 3.18
Forest Glen MS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Gulfstream Early Learning Center - SMART Program Renovations (1 records)	avg: 3.40
Hollywood Hills ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
J.P. Taravella HS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Lake Forest ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Larkdale ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations (3	avg: 3.67
Margate ES - SMART Building Renovations (1 records)	avg: 3.13
Miramar HS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Nova Blanche Forman ES - SMART Program Renovations (3 records)	avg: 2.40
Nova MS - SMART Program Renovations (2 records)	avg: 22.96
Park Lakes ES - SMART Program Renovations (4 records)	avg: 4.82
Pompano Beach MS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Sawgrass ES - SMART Program Renovations (1 records)	avg: 4.00
Sawgrass Springs MS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Seagull Alternative HS - SMART Program Renovations (10 records)	avg: 3.99
South Broward HS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Tradewinds ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Walker ES - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Western HS - Single Point of Entry - SMART Program (1 records)	avg: 6.25
Western HS - SMART Program Renovations (Culinary Lab) (3 records)	avg: 3.00

Westpine MS - SMART Program Renovations (2 records)	avg: 2.96
Wilton Manors ES - SMART Program Renovations (2 records)	avg: 2.85
Winston Park ES - SMART Program Renovations (5 records)	avg: 4.14
GULF BUILDING, LLC (11 records)	avg: 3.41
Collins ES - SMART Program Renovations and Restroom Renovations (4 records)	avg: 3.94
Coral Springs HS - SMART Program Renovations (7 records)	avg: 3.12
H.A. CONTRACTING CORP. (25 records)	avg: 2.94
Charles Drew Family Resource Center - SMART Program Renovations (1 records)	avg: 5.00
Coconut Creek HS - Fire Hydrant (2 records)	avg: 4.00
Coconut Creek HS - SMART GOB Renovations (4 records)	avg: 3.91
Country Hills ES - SMART Program Renovations (2 records)	avg: 3.45
Cross Creek School - SMART Program Renovations (1 records)	avg: 4.00
Deerfield Beach HS - SMART GOB Renovations (6 records)	avg: 1.28
Indian Trace ES - SMART Program Renovations (3 records)	avg: 2.22
Millennium 6-12 Collegiate Academy - SMART Program Renovations (2 records)	avg: 3.02
Piper HS - SMART Program Renovations (2 records)	avg: 2.53
Plantation HS - SMART Program Renovations (2 records)	avg: 4.25
HB HOFFMAN, LLC (1 records)	avg: 8.00
Stranahan HS - SMART Replace AC Units Room 101B and 101C (1 records)	avg: 8.00
INTEG MIAMI LLC (6 records)	avg: 4.79
Cooper City ES - SMART Program Renovations (1 records)	avg: 3.33
Village ES - SMART Program Renovations (5 records)	avg: 5.08
JAMES B. PIRTLE CONSTRUCTION COMPANY, INC. (17 records)	avg: 3.95
Hollywood Hills HS - SMART Program Renovations (6 records)	avg: 3.98
Northeast HS - New Addition and Renovations to Building 12 SMART Program (5 records)	avg: 4.04
Northeast HS - SMART Program Renovations (5 records)	avg: 3.91
Nova HS - SMART Program Renovations (1 records)	avg: 3.58
JOHNSON-LAUX CONSTRUCTION, LLC (2 records)	avg: 2.68
Olsen MS - SMART Program Renovations (2 records)	avg: 2.68
JORGE A. GUTIERREZ ARCHITECT LLC (1 records)	avg: 4.50
Oakland Park ES - SMART Program Renovations (1 records)	avg: 4.50
KOLDAIRE, INC. (2 records)	avg: 4.67
Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC) (2 records)	avg: 4.67
Lanier Plans, Inc. dba KorKat (2 records)	avg: 5.08
Bright Horizons Center - School Choice Enhancement Project - Year 4 (1 records)	avg: 5.30
Challenger ES - School Choice Enhancement Project - Year 4 (1 records)	avg: 4.85
LEADEX CORPORATION (2 records)	avg: 6.35
Endeavour Primary Learning Center ES - School Choice Enhancement Project - Year 5 (2 records)	avg: 6.35
LEGACY CONSTRUCTION SERVICES GROUP (1 records)	avg: 6.35
Tradewinds ES - School Choice Enhancement Project - Year 5 (1 records)	avg: 6.35
LEGO CONSTRUCTION CO. (103 records)	avg: 5.50
Apollo MS - SMART Program Renovations (5 records)	avg: 3.58
Bright Horizons Center - SMART Program Renovations (2 records)	avg: 5.64
Coconut Palm ES - SMART Program Renovations (1 records)	avg: 0.61
Coral Park ES - SMART Program Renovations (2 records)	avg: 4.27
Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler (8 records)	avg: 3.99
Coral Springs Pre K-8 - SMART Program Renovations (8 records)	avg: 4.00
Croissant Park ES - SMART Program Renovations (1 records)	avg: 4.00
Davie ES- SMART Program Renovations (2 records)	avg: 4.49
Eagle Ridge ES - SMART GOB Renovations (8 records)	avg: 6.48
Henry D. Perry Education Center - SMART Program Renovations (1 records)	avg: 3.80
Indian Ridge MS - GOB Renovations (1 records)	avg: 5.47
James S. Hunt ES - SMART Program Renovations (7 records)	avg: 3.82
Larkdale ES - SMART Program Renovations (2 records)	avg: 3.86
Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Renovations (4	avg: 4.50

Lauderhill Paul Turner ES - SMART Program Renovations (2 records)	avg: 4.00
Manatee Bay ES - SMART Program Renovations (1 records)	avg: 5.47
Maplewood ES - SMART HVAC & Media Center (1 records)	avg: 6.59
Nova Dwight D. Eisenhower ES - SMART Program Renovations (6 records)	avg: 12.92
Palm Cove ES - SMART Program Renovations (1 records)	avg: 7.83
Parkway MS - SMART Program Renovations (2 records)	avg: 4.00
Royal Palm STEM Museum Magnet - SMART Program Renovations (5 records)	avg: 4.07
Sandpiper ES - SMART Program Renovations (1 records)	avg: 6.56
Sawgrass Springs MS - SMART Program Renovation (7 records)	avg: 10.88
Silver Palms ES - SMART Program Renovations (1 records)	avg: 5.47
Silver Shores ES - SMART Program Renovations (1 records)	avg: 7.89
Stephen Foster ES - SMART Program Renovations (2 records)	avg: 3.60
Sunland Park Academy - SMART Program Renovations (2 records)	avg: 7.68
Sunset Lakes ES - SMART Program Renovations (5 records)	avg: 6.48
Sunshine ES - SMART Program Renovations (2 records)	avg: 1.63
Tequesta Trace MS - SMART Program Renovations (5 records)	avg: 4.06
Thurgood Marshall ES - SMART Program Renovations (3 records)	avg: 4.42
Watkins ES - SMART Program Renovations (1 records)	avg: 4.00
Westwood Heights ES - SMART Program Renovations (2 records)	avg: 4.07
Wingate Oaks Center - SMART Program Renovations (1 records)	avg: 4.27
LUNACON ENGINEERING GROUP, CORP. (41 records)	avg: 2.47
Central Park ES - SMART Program Renovations (4 records)	avg: 2.92
Driftwood MS - SMART Program Renovations (2 records)	avg: 2.77
Maplewood ES - SMART Building Renovations (9 records)	avg: 2.82
Maplewood ES - SMART HVAC & Media Center (9 records)	avg: 2.71
Oakland Park ES - SMART Program Renovations (6 records)	avg: 2.61
Riverglades ES - SMART Program Renovation (6 records)	avg: 1.11
William E. Dandy MS - SMART Program Renovations (5 records)	avg: 2.41
MAC CONSTRUCTION INC (1 records)	avg: 0.53
Nob Hill ES - SMART Program Renovations (1 records)	avg: 0.53
MBR CONSTRUCTION INC (1 records)	avg: 7.87
Stranahan HS - Pool Repairs (1 records)	avg: 7.87
OAC ACTION CONSTRUCTION CORP. (19 records)	avg: 2.77
North Side ES - SMART Program Renovations (2 records)	avg: 3.94
Oakridge ES - SMART GOB Renovations (6 records)	avg: 1.99
Riverland ES - SMART Program Renovations (5 records)	avg: 4.15
Tedder ES - SMART Program Renovations (5 records)	avg: 1.61
Westchester ES - SMART Program Renovations (1 records)	avg: 4.00
OHLA BUILDING, INC. (3 records)	avg: 3.86
Falcon Cove MS - SMART Program Renovations (3 records)	avg: 3.86
OVERHOLT CONSTRUCTION CORP. (12 records)	avg: 4.20
Dave Thomas Educational Center, East - SMART Program Renovations (4 records)	avg: 4.58
Gator Run ES - SMART Program Renovations (8 records)	avg: 4.01
RGD & ASSOCIATES, INC. (1 records)	avg: 6.35
Nova Dwight D. Eisenhower ES - SMART Program Renovations (1 records)	avg: 6.35
RODRIGUEZ ARCHITECTS, INC. (1 records)	avg: 4.00
Plantation Park ES - SMART Program Renovations (1 records)	avg: 4.00
RPM GENERAL CONTRACTORS, INC. (3 records)	avg: 4.32
J.P. Taravella HS - ADA Restrooms (2 records)	avg: 4.00
Tamarac ES - SMART Program ADA Restroom Renovations (1 records)	avg: 4.95
SAGOMA CONSTRUCTION SERVICES INC. (3 records)	avg: 4.81
Banyan ES - SMART Program Renovations (2 records)	avg: 4.72
Parkside ES - SMART Program Renovations (1 records)	avg: 5.00
SOL-ARCH, INC. (1 records)	avg: 2.00
Tedder ES - SMART Program Renovations (1 records)	avg: 2.00

STATE CONTRACTING & ENGINEERING CORPORATION (3 records)	avg: 3.92
Cresthaven ES - SMART Program Renovations (3 records)	avg: 3.92
T & G CORPORATION (14 records)	avg: 2.76
Dillard 6-12 School - SMART Program Renovations (1 records)	avg: 3.83
Meadowbrook ES - SMART Program Renovations (1 records)	avg: 4.00
Morrow ES - SMART Program Renovations (5 records)	avg: 1.63
Pembroke Pines ES - SMART Program Renovations (4 records)	avg: 4.42
Tamarac ES - SMART Program Renovations (3 records)	avg: 1.66
THE BEC GROUP SERVICES INC. (19 records)	avg: 2.80
Attucks MS - SMART Program Renovations (4 records)	avg: 1.97
McFatter Technical College & HS - SMART Program Renovations (6 records)	avg: 3.07
Pembroke Lakes ES - SMART Program Renovations (9 records)	avg: 2.98
THE MORGANTI GROUP, INC. (11 records)	avg: 3.89
Blanche Ely HS - SMART GOB Renovations (3 records)	avg: 3.19
Cypress Bay HS - SMART Program Renovations (5 records)	avg: 4.14
J.P. Taravella HS - SMART Program Renovations (3 records)	avg: 4.15
THORNTON CONSTRUCTION COMPANY, INC. (19 records)	avg: 5.09
Bayview ES - GOB Renovations (2 records)	avg: 5.27
Coconut Palm ES - SMART Program Renovations (1 records)	avg: 5.00
Colbert Museum Magnet - SMART Program Renovations (2 records)	avg: 6.90
Fairway ES - SMART Program Renovations (2 records)	avg: 4.00
Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations (2 records)	avg: 5.87
Pompano Beach MS - SMART Program Renovations (2 records)	avg: 4.86
Sandpiper ES - SMART Program Renovations (5 records)	avg: 5.10
Stranahan HS - Cafeteria Additions / Renovations (3 records)	avg: 4.12
TROPIC FENCE COMPANY (32 records)	avg: 6.45
Apollo MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Attucks MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Blanche Ely HS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Bright Horizons Center - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Chapel Trail ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Charles W. Flanagan HS- Single Point of Entry - SMART Program (1 records)	avg: 6.45
Coconut Creek ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Cooper City ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Crystal Lake MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Cypress ES - Single Point of Entry - SMART Program (2 records)	avg: 6.45
Cypress Run Educational Center - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Deerfield Beach MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Endeavour Primary Learning Center ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Floranada ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Gulfstream Early Learning Center (f.k.a. Gulfstream Middle School) - Single Point of Entry - SMART	avg: 6.45
Hollywood Central ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Hollywood Hills HS - SMART Program Renovations (1 records)	avg: 6.45
Hollywood Park ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Lake Forest ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Lloyd Estates ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Miramar HS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Nova Blanche Forman ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Nova Dwight D. Eisenhower ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Oakridge ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Oriole ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Park Trails ES - Single Point of Entry - SMART Program (2 records)	avg: 6.45
Pompano Beach HS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Sheridan Hills ES - Single Point of Entry - SMART Program (1 records)	avg: 6.45
Walter C. Young MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45

Westglades MS - Single Point of Entry - SMART Program (1 records)	avg: 6.45
WEST CONSTRUCTION, INC. (55 records)	avg: 3.22
Boyd Anderson HS - SMART Program Renovation (4 records)	avg: 1.92
Coral Springs MS - Provide Fire Sprinkle (5 records)	avg: 3.42
Coral Springs MS - SMART Program Renovations (5 records)	avg: 2.92
Mirror Lake ES - SMART Program Renovations (12 records)	avg: 3.80
Pasadena Lakes ES - SMART Program Renovations (6 records)	avg: 3.71
Peters ES - SMART Program Renovations (4 records)	avg: 3.76
Plantation Park ES - SMART Program Renovations (8 records)	avg: 3.05
Sheridan Hills ES - SMART Building Renovations (8 records)	avg: 2.75
West Hollywood ES - SMART Program Renovations (3 records)	avg: 2.82
WILLIAMSON DACAR ASSOCIATES INC. (1 records)	avg: 3.83
Sheridan Hills ES - SMART Building Renovations (1 records)	avg: 3.83
Grand Totals (752 records)	avg: 4.43



Appendix D.3 Contractor Evaluations by Phase

Phase: Letter Of Recommendation (LOR) (for CMAR) (3 records)	
	ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION (1 records)
	GILBANE BUILDING COMPANY (1 records)
	MAC CONSTRUCTION INC (1 records)
Phase: 50% (11 records)	
	A-1 DURAN ROOFING, INC. (1 records)
	ADVANCED ROOFING, INC. (2 records)
	ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION (1 records)
	GRACE & NAEEM UDDIN, INC. (1 records)
	OVERHOLT CONSTRUCTION CORP. (1 records)
	SAGOMA CONSTRUCTION SERVICES INC. (1 records)
	T & G CORPORATION (2 records)
	THORNTON CONSTRUCTION COMPANY, INC. (2 records)
Phase: Interim (458 records)	
	A. C. T. SERVICES, INC. (1 records)
	A-1 DURAN ROOFING, INC. (2 records)
	ADVANCED ROOFING, INC. (31 records)
	ALL-SITE CONSTRUCTION INC. (1 records)
	ANATOM CONSTRUCTION COMPANY (7 records)
	ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION (8 records)
	ATLAS APEX ROOFING, LLC (3 records)
	BRPH ARCHITECTS/ENGINEERS (1 records)
	BURKE CONSTRUCTION GROUP, INC. (8 records)
	C & F ELECTRIC OF FORT LAUDERDALE, INC. (1 records)
	CAMPUS CONSTRUCTION GROUP, INC. (14 records)
	CB CONSTRUCTORS, INC. (6 records)
	CORE CONSTRUCTION SERVICES OF FLORIDA, LLC (4 records)
	COSUGAS, LLC (10 records)
	D. STEPHENSON CONSTRUCTION, INC. (12 records)
	DANTO BUILDERS, LLC (1 records)
	DECKTIGHT ROOFING SERVICES INC. (1 records)
	DIPOMPEO CONSTRUCTION CORPORATION (4 records)
	FHP TECTONICS CORP (5 records)
	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC. (1 records)
	FLORIDA PALM CONSTRUCTION, INC. (7 records)
	FRANCIS ENGINEERING, INC. (7 records)
	G.E.C. ASSOCIATES, INC. (5 records)
	GRACE & NAEEM UDDIN, INC. (32 records)
	GULF BUILDING, LLC (9 records)
	H.A. CONTRACTING CORP. (25 records)
	INTEG MIAMI LLC (6 records)
	JAMES B. PIRTLE CONSTRUCTION COMPANY, INC. (16 records)
	JOHNSON-LAUX CONSTRUCTION, LLC (1 records)
	JORGE A. GUTIERREZ ARCHITECT LLC (1 records)
	KOLDAIRE, INC. (2 records)
	LEGO CONSTRUCTION CO. (79 records)
	LUNACON ENGINEERING GROUP, CORP. (29 records)
	OAC ACTION CONSTRUCTION CORP. (13 records)
	OHLA BUILDING, INC. (2 records)
	OVERHOLT CONSTRUCTION CORP. (9 records)
	RGD & ASSOCIATES, INC. (1 records)
	RODRIGUEZ ARCHITECTS, INC. (1 records)
	RPM GENERAL CONTRACTORS, INC. (2 records)

SAGOMA CONSTRUCTION SERVICES INC. (1 records)
SOL-ARCH, INC. (1 records)
STATE CONTRACTING & ENGINEERING CORPORATION (3 records)
T & G CORPORATION (6 records)
THE BEC GROUP SERVICES INC. (19 records)
THE MORGANTI GROUP, INC. (8 records)
THORNTON CONSTRUCTION COMPANY, INC. (5 records)
WEST CONSTRUCTION, INC. (46 records)
WILLIAMSON DACAR ASSOCIATES INC. (1 records)
Phase: Final (76 records)
A-1 DURAN ROOFING, INC. (1 records)
ADVANCED ROOFING, INC. (2 records)
Art Sign Co., Inc. (5 records)
ATLAS APEX ROOFING, LLC (10 records)
BLISS PRODUCTS AND SERVICES INC (1 records)
C & F ELECTRIC OF FORT LAUDERDALE, INC. (34 records)
DECKTIGHT ROOFING SERVICES INC. (1 records)
FRANCIS URIEL ELECTRIC INC (10 records)
Lanier Plans, Inc. dba KorKat (2 records)
LEADDEX CORPORATION (2 records)
LEGACY CONSTRUCTION SERVICES GROUP (1 records)
LEGO CONSTRUCTION CO. (2 records)
OAC ACTION CONSTRUCTION CORP. (1 records)
WEST CONSTRUCTION, INC. (4 records)
Phase: Other (118 records)
A-1 DURAN ROOFING, INC. (2 records)
ADVANCED ROOFING, INC. (6 records)
ALL-SITE CONSTRUCTION INC. (1 records)
ANATOM CONSTRUCTION COMPANY (6 records)
ASSET BUILDERS, LLC DBA MESSAM CONSTRUCTION (4 records)
BURKE CONSTRUCTION GROUP, INC. (2 records)
CB CONSTRUCTORS, INC. (3 records)
CORE CONSTRUCTION SERVICES OF FLORIDA, LLC (2 records)
DIPOMPEO CONSTRUCTION CORPORATION (2 records)
FHP TECTONICS CORP (2 records)
GRACE & NAEEM UDDIN, INC. (16 records)
GULF BUILDING, LLC (2 records)
JAMES B. PIRTLE CONSTRUCTION COMPANY, INC. (1 records)
JOHNSON-LAUX CONSTRUCTION, LLC (1 records)
LEGO CONSTRUCTION CO. (20 records)
LUNACON ENGINEERING GROUP, CORP. (12 records)
OAC ACTION CONSTRUCTION CORP. (5 records)
OHLA BUILDING, INC. (1 records)
OVERHOLT CONSTRUCTION CORP. (2 records)
RPM GENERAL CONTRACTORS, INC. (1 records)
SAGOMA CONSTRUCTION SERVICES INC. (1 records)
T & G CORPORATION (6 records)
THE MORGANTI GROUP, INC. (3 records)
THORNTON CONSTRUCTION COMPANY, INC. (12 records)
WEST CONSTRUCTION, INC. (5 records)
Phase: Project Complete (86 records)
ADVANCED ROOFING, INC. (1 records)
ART SIGN COMPANY INC (6 records)
ATLAS APEX ROOFING, LLC (1 records)
FHP TECTONICS CORP (11 records)
FRANCIS URIEL ELECTRIC INC (1 records)
GOMEZ & SON FENCE CORP (15 records)

GRACE & NAEEM UDDIN, INC. (15 records)
HB HOFFMAN, LLC (1 records)
LEGO CONSTRUCTION CO. (2 records)
MBR CONSTRUCTION INC (1 records)
TROPIC FENCE COMPANY (32 records)
Grand Totals (752 records)

Appendix E – Staffing

E.1 Project Assignment Report

See **Appendix E.1: Project Assignment Report**

Project ID	BCPS - Project Name	No. of Proj.	Start	Finish	Phase (Current)	Team Leader	PM's	APM	CC	District	% Cplt.
DESIGN TEAM - Tammy Whippie		6	22-Apr-16 A	05-Jul-28		TW		ES			
Blake Thorson (Design)		5	22-Apr-16 A	05-Jul-28		TW	BT	ES			
P.001796	Atlantic West ES - SMART Program Renovations	1	22-Apr-16 A	21-Jan-25	CPhase 5A	TW	BT	ES	PM	7	22.8%
P.002950	Coral Glades HS - New Auditorium Facility - SMART Program Renovations	1	01-Mar-23 A	21-Jul-26	CPhase 4	TW	BT	ES	GMc	4	12.6%
P.001801	Lauderhill 6-12 STEM-MED Magnet School - SMART Media Center Renovations	1	02-Aug-16 A	16-Sep-25	CPhase 5A	TW	BT	ES	AD	5	36.8%
P.002984	Mary M. Bethune ES - Phase 2A & 2B (New Admin Bldg & Demo Existing Admin Bldg)	1	28-Sep-17 A	08-Dec-26	CPhase 3	TW	BT	ES	AD	1	12.31%
P.002665	Parkway MS - SMART Program Renovations (Phase 2)	1	01-Jul-22 A	05-Jul-28	CPhase 2	TW	BT	ES	TBD	5	2.75%
Natacha Brea		1	08-Aug-16 A	17-Sep-24	CPhase 6	TW	NB	ES	AD	7	
P.001818	Charles Drew ES - SMART Program Renovations	1	08-Aug-16 A	17-Sep-24	CPhase 6	TW	NB	ES	AD	7	98%
TEAM LEADER - Matthew Tibbs		140	18-Jun-12 A	15-Dec-26		MT					
Adrian Rodriguez		8	28-Sep-15 A	15-Dec-26	CPhase 5B	MT	ARo	VB			
P.001659	Collins ES - SMART Program Renovations and Restroom Renovations	1	16-Jun-17 A	15-Oct-24	CPhase 5B	MT	ARo	VB	JG	1	91.88%
P.001694	Deerfield Beach HS - GOB Renovations	1	05-Nov-15 A	19-Nov-24	CPhase 5B	MT	ARo	VB	GS	7	84.4%
P.002134	Deerfield Beach HS - SMART Program Renovations (Phase II)	1	28-Sep-17 A	18-Mar-25	CPhase 5B	MT	ARo	VB	GS	7	76.24%
P.002775	James S. Rickards MS - Replacement of Building 1	1	13-Sep-21 A	15-Dec-26	CPhase 5B	MT	ARo	VB	EW	3	47%
P.002125	Mary M. Bethune ES - SMART Program Renovations	1	28-Sep-17 A	15-Oct-24	CPhase 5B	MT	ARo	VB	GS	1	94.6%
P.001684	Northeast HS - GOB Renovations	1	28-Sep-15 A	17-Sep-24	CPhase 5B	MT	ARo	VB	AD	3	92.56%
P.002301	Northeast HS - New Addition and Renovations to Building 12 SMART Program	1	31-Jul-18 A	17-Sep-24	CPhase 5B	MT	ARo	VB	AD	3	93.92%
P.001916	Plantation HS - SMART Program Renovations	1	09-Jan-17 A	03-Mar-26	CPhase 5B	MT	ARo	VB	EW	5	33.4%
Felix Lubin		5	01-May-17 A	05-Dec-25	CPhase 5B	MT	FL	VB			
P.002133	Cooper City HS - SMART Program Renovations	1	28-Sep-17 A	15-Jul-25	CPhase 5B	MT	FL	VB	EW	6	32.04%
P.000441	Coral Springs MS - Provide Fire Sprinkle	1	06-Jul-20 A	15-Oct-24	CPhase 5B	MT	FL	VB	JG	4	67.4%
P.001979	Coral Springs MS - SMART Program Renovations	1	01-May-17 A	05-Dec-25	CPhase 5B	MT	FL	VB	JG	4	64%
P.002163	Stranahan HS - Cafeteria Additions / Renovations	1	15-Jan-18 A	16-Sep-25	CPhase 5B	MT	FL	VB	EW	3	85.08%
P.001674	Thurgood Marshall ES - SMART Program Renovations	1	01-Sep-17 A	17-Sep-24	CPhase 5B	MT	FL	VB	VA	5	97.32%
Geoff McCorkel		8	06-Jan-16 A	16-Jun-26		MT	GM	VB			
P.001801-FA1	Lauderhill 6-12 STEM-MED Magnet School - FA replacement in building 1 & 7	1	15-Aug-23 A	02-Jun-26	CPhase 5B	MT	GM	VB	AD	5	30%
P.001801-FSP	Lauderhill 6-12 STEM-MED Magnet School - Installing new FS in Buildings 1 & 2	1	01-Jun-23 A	20-May-25	CPhase 5B	MT	GM	VB	AD	5	74.2%
P.001903-FA1	North Lauderdale ES - SMART Fire Alarm	1	03-Jul-23 A	16-Jun-26	CPhase 5B	MT	GM	VB	PM	4	18%
P.001903-HVC	North Lauderdale ES - SMART HVAC Improvements	1	14-Sep-23 A	20-May-25	CPhase 5A	MT	GM	VB	TBD	4	3%
P.001903-FSP	North Lauderdale Pre K-8 - Fire Sprinklers	1	10-Apr-23 A	17-Sep-24	CPhase 5B	MT	GM	VB	GS	4	81%
P.002136	Plantation Park ES - SMART Program Renovations	1	28-Sep-17 A	17-Sep-24	CPhase 5B	MT	GM	VB	SR	6	95.96%
P.001636	Sheridan Hills ES - Building Renovations	1	06-Jan-16 A	17-Dec-24	CPhase 5B	MT	GM	VB	PM	1	91.2%
P.002000	Virginia Shuman Young ES - SMART Program Renovations	1	01-Apr-17 A	19-Nov-24	CPhase 5B	MT	GM	VB	PM	3	93.24%
Jacob Cury		10	09-Mar-16 A	07-Apr-26		MT	JC				
P.002110	Apollo MS - SMART Program Renovations	1	01-Sep-17 A	17-Jun-25	CPhase 5B	MT	JC	CQ	JG	1	87.8%
P.002141	Lyons Creek MS - SMART Program Media Center, Arts and Music Renovations - FF&E Or	1	28-Sep-17 A	17-Sep-24	CPhase 5B	MT	JC	CQ	PM	7	64%
P.001712	Oakridge ES - GOB Renovations	1	09-Mar-16 A	17-Dec-24	CPhase 5B	MT	JC	CQ	WS	1	92.56%
P.001729-ADA	Plantation MS - ADA Restrooms	1	01-Dec-23 A	18-Mar-25	CPhase 5A	MT	JC	JFe	TBD	5	0%
P.001729-ELE	Plantation MS - Electrical	1	01-Dec-23 A	15-Jul-25	CPhase 5A	MT	JC	JV	VA	5	0%
P.001729-FSP	Plantation MS - Fire Sprinkler	1	01-Dec-23 A	19-Aug-25	CPhase 5A	MT	JC	JV	VA	5	0%
P.001729-HVC	Plantation MS - HVAC	1	01-Dec-23 A	17-Jun-25	CPhase 5A	MT	JC	MQ	VA	5	0%
P.002039	Riverside ES - SMART Program Renovations	1	01-May-17 A	17-Dec-24	CPhase 5B	MT	JC	CQ	JG	4	97.32%
P.001905	Stirling ES - SMART Program Renovations	1	14-Dec-16 A	07-Apr-26	CPhase 5B	MT	JC	CQ	JG	1	70.8%
P.002114	Welleby ES - SMART Program Renovations	1	01-Sep-17 A	19-Nov-24	CPhase 5B	MT	JC	CQ	JG	5	96.64%
Jessica Rodriguez		5	19-Dec-16 A	19-Aug-25	CPhase 5B	MT	JRo	CQ			
P.002088	Coconut Palm ES - SMART Program Renovations	1	01-Aug-17 A	15-Oct-24	CPhase 5B	MT	JRo	CQ	JG	2	95.96%
P.001923	Coral Springs Pre K-8 - ADA Restrooms, Fire Alarm, & Sprinkler	1	19-Dec-16 A	15-Apr-25	CPhase 5B	MT	JRo	CQ	JG	4	74.88%
P.001982	Coral Springs Pre K-8 - SMART Program Renovations	1	28-Sep-17 A	19-Aug-25	CPhase 5B	MT	JRo	CQ	JG	4	77.6%
P.002144-FSP	Silver Lakes MS - Fire Sprinklers	1	01-Sep-23 A	18-Feb-25	CPhase 5B	MT	JRo	CQ	EW	4	18%
P.002042	Tequesta Trace MS - SMART Program Renovations	1	01-May-17 A	17-Dec-24	CPhase 5B	MT	JRo	CQ	VA	6	93.24%
Joseph Deburgo		4	19-Sep-16 A	20-May-25	CPhase 5B	MT	JD	CQ	SR		
P.001846	Boyd Anderson HS - SMART Program Renovation	1	19-Sep-16 A	19-Nov-24	CPhase 5B	MT	JD	CQ	SR	5	87.8%
P.001676	Cresthaven ES - SMART Program Renovations	1	28-Sep-17 A	20-May-25	CPhase 5B	MT	JD	CQ	SR	7	60.6%
P.002149	Nova Blanche Forman ES - SMART Program Renovations	1	28-Sep-17 A	15-Apr-25	CPhase 5B	MT	JD	CQ	SR	6	84.4%
P.002079	Sunshine ES - SMART Program Renovations	1	01-Aug-17 A	15-Oct-24	CPhase 5B	MT	JD	CQ	SR	2	95.96%
Mark Miller		6	30-Nov-15 A	18-Nov-25	CPhase 5B	MT	MM	CQ			
P.001765	Coral Springs HS - GOB Renovations	1	30-Nov-15 A	16-Sep-25	CPhase 5B	MT	MM	CQ	RH	4	87.12%
P.001980	Indian Trace ES - SMART Program Renovations	1	26-May-17 A	18-Nov-25	CPhase 5B	MT	MM	CQ	VA	6	57.88%
P.001842	Pembroke Lakes ES - SMART Program Renovations	1	02-Sep-16 A	18-Feb-25	CPhase 5B	MT	MM	CQ	GS	2	93.24%
P.002779	Pembroke Lakes ES - Temporary Roofing Bldg 1 SMART Program	1	07-Dec-21 A	17-Dec-24	CPhase 5B	MT	MM	CQ	EE	2	93.1%
P.001866	Riverglades ES - SMART Program Renovation	1	21-Oct-16 A	18-Feb-25	CPhase 5B	MT	MM	CQ	GS	4	92.56%
P.001658	William T. McFatter Technical College & High School - SMART Program	1	17-Jun-16 A	19-Nov-24	CPhase 5B	MT	MM	CQ	GS	6	80.32%
Natacha Brea		65	18-Jun-12 A	16-Jul-24		MT	NB				
P.001728	Annabel C. Perry Pre K-8 - GOB Renovations	1	09-Mar-16 A	30-Jun-22 A	CPhase 9	MT	NB	TBD	TBD	1	100%
P.001786	Bayview ES - GOB Renovations	1	14-Sep-16 A	31-Mar-23 A	CPhase 9	MT	NB	CQ	GMc	3	100%
P.000152	Bright Horizons CT - Pool Renovations	1	15-Aug-18 A	30-Jun-22 A	CPhase 9	MT	NB	TBD	TBD	7	100%
P.001661	Castle Hill ES - SMART Program Renovations	1	06-Mar-17 A	16-Jul-24	CPhase 6	MT	NB	CQ	RH	5	98%
P.001732	Chapel Trail ES - SMART Program Renovations	1	11-Jan-17 A	16-Jul-24	CPhase 7	MT	NB	CQ	JC	2	98.6%
P.001847	Charles W. Flanagan HS - SMART Program Renovations	1	09-Sep-16 A	16-Jul-24	CPhase 6	MT	NB	VB	TBD	2	98%
P.000947	Coconut Creek ES Ventilation for RM F110H	1	18-Jun-12 A	18-Jun-12 A	CPhase 9	MT	NB	TBD	TBD	7	100%
P.001480	Coconut Creek HS - Fire Hydrant	1	20-Apr-20 A	16-Jul-24	CPhase 8	MT	NB	WR	JG	7	98%
P.001937	Colbert Museum Magnet - SMART Program Renovations	1	01-Feb-17 A	20-Jun-23 A	CPhase 9	MT	NB	CQ	TBD	1	100%
P.001602	Coral Park ES New AHUs	1	09-Aug-16 A	09-Aug-16 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.002329	Cypress Bay HS - Outside Speakers	1	03-Jan-19 A	30-Jun-22 A	CPhase 9	MT	NB	TBD	WS	6	100%
P.001778	Cypress Bay HS - Three Portable Units	1	15-Aug-17 A	15-Aug-17 A	CPhase 9	MT	NB	TBD	TBD	6	100%
P.002120	Cypress Run Educational Center - SMART HVAC Improvements	1	03-Nov-16 A	25-Sep-19 A	CPhase 9	MT	NB	TBD	TBD	7	100%
P.002118	Discovery ES - SMART HVAC Improvements	1	01-May-17 A	20-Apr-21 A	CPhase 9	MT	NB	TBD	TBD	5	100%
P.001662	Dr. Martin Luther King Jr Montessori Academy - SMART Program Renovations	1	07-Nov-16 A	21-Apr-21 A	CPhase 9	MT	NB	TBD	TBD	5	100%
P.001897	Embassy Creek ES - SMART Program Renovations	1	18-Nov-16 A	16-Jul-24	CPhase 6	MT	NB	WR	SR	6	98%
P.001948	Everglades ES - SMART Program Renovations	1	20-Oct-16 A	16-Jul-24	CPhase 7	MT	NB	TBD	MJ	6	99.98%
P.001985	Everglades HS - SMART Program Renovations	1	14-Apr-17 A	23-Jun-21 A	CPhase 9	MT	NB	TBD	TBD	2	100%
P.001785	Fairway ES - GOB Renovations	1	18-Apr-16 A	16-Jul-24	CPhase 8	MT	NB	CQ	TBD	2	99.2%
P.001902	Falcon Cove MS - SMART Program Renovations	1	05-Dec-16 A	16-Jul-24	CPhase 6	MT	NB	VB	VM	6	98.3%
P.002050	Forest Glen MS - New Gymnasium Floor	1	24-Jul-17 A	28-Feb-22 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.001926	Forest Hills ES - SMART Program Renovations	1	20-Oct-16 A	20-Dec-21 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.000827	Forest Hills ES New AHUs	1	23-Jul-14 A	25-Jul-17 A	CPhase 9	MT	NB	TBD	TBD	4	100%

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Project ID	BCPS - Project Name	No. of Proj.	Start	Finish	Phase (Current)	Team Leader	PM's	APM	CC	District	% Cplt.
P.001973	Fox Trail ES - SMART Program Renovations	1	06-Apr-17 A	22-Jun-21 A	CPhase 9	MT	NB	CQ	TBD	6	100%
P.001879	Gator Run ES - Shade Structure at Playground	1	07-Nov-16 A	17-Nov-17 A	CPhase 9	MT	NB	TBD	TBD	6	100%
P.001863	Gator Run ES - SMART Program Renovations	1	21-Oct-16 A	16-Jul-24	CPhase 7	MT	NB	TBD	TBD	6	99.6%
P.001629	Heron Heights ES - Modular Classrooms	1	15-Dec-16 A	18-Dec-18 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.001806	Hollywood Hills HS - SMART Program Renovations	1	19-May-16 A	16-Jul-24	CPhase 7	MT	NB	CQ	KA	1	98%
P.001788	Hollywood Park ES - GOB Renovations	1	06-Jan-16 A	16-Jul-24	CPhase 6	MT	NB	WR	JC	1	98%
P.002070	Lakeside ES - SMART Program Renovations	1	01-Jul-17 A	16-Jul-24	CPhase 6	MT	NB	VB	TBD	2	98%
P.001466	Lakeside ES New A/C	1	15-Sep-14 A	15-Sep-14 A	CPhase 9	MT	NB	TBD	TBD	2	100%
P.001637	Lauderdale Lakes MS - Building Renovation	1	08-Dec-15 A	16-Jul-24	CPhase 6	MT	NB	CQ	AD	5	98%
P.001999	Liberty ES - SMART Program Renovations	1	01-Apr-17 A	30-Apr-21 A	CPhase 9	MT	NB	TBD	TBD	7	100%
P.001941	McNicol MS - SMART Program Renovations	1	09-Jan-17 A	28-Feb-20 A	CPhase 9	MT	NB	TBD	MJ	1	100%
P.002011	Mirror Lake ES - SMART Program Renovations	1	19-Dec-16 A	16-Jul-24	CPhase 7	MT	NB	CQ	JG	5	98.5%
P.001969	Norcrest ES - SMART Program Renovations	1	06-Apr-17 A	31-Oct-23 A	CPhase 9	MT	NB	CQ	TBD	7	100%
P.001740	North Andrews Gardens ES - Aluminum Covered Walkway to Portables	1	25-Oct-16 A	28-Feb-23 A	CPhase 9	MT	NB	TBD	TBD	3	100%
P.001457	North Fork ES - Provide Sanitary Sewer	1	12-Aug-14 A	18-May-21	CPhase 9	MT	NB	TBD	TBD	5	100%
P.002301-ELE	Northeast HS - Intercom Tie-in Bldg 29/30	1	31-Jul-18 A	30-Nov-23 A	CPhase 9	MT	NB	CQ	AD	3	100%
P.002842	Nova HS - For 5 Modular Classrooms - SMART Program	1	22-Nov-21 A	16-Jul-24	CPhase 8	MT	NB	VB	SR	6	100%
P.002842-CIV	Nova HS - Modular Classrooms Civil Work	1	22-Nov-21 A	16-Jul-24	CPhase 8	MT	NB	VB	SR	6	100%
P.002842-DEM	Nova HS - SMART Removal of Portables	1	01-Dec-23 A	30-Jun-24 A	CPhase 9	MT	NB	MA	SR	6	100%
P.002027	Nova MS - SMART Fire Sprinklers (Design)	1	27-Jun-16 A	03-Jan-19 A	CPhase 7	MT	NB	CQ	TBD	6	100%
P.002663	Oakridge ES - SMART - Building 2 Renovations	1	22-Apr-21 A	08-Jul-24	CPhase 6	MT	NB	CQ	JG	1	98%
P.001885	Palm Cove ES - SMART Program Renovations	1	07-Nov-16 A	03-Mar-20 A	CPhase 9	MT	NB	TBD	MJ	2	100%
P.001608	Park Trails ES - Provide Modular Classrooms	1	12-Dec-16 A	30-Jun-22 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.001864	Pembroke Pines ES - SMART Program Renovations	1	21-Oct-16 A	16-Jul-24	CPhase 6	MT	NB	AS	SR	1	98.2%
P.002121	Pine Ridge Education Center - SMART HVAC Improvements	1	01-May-17 A	20-Apr-21 A	CPhase 9	MT	NB	TBD	MJ	3	100%
P.001793	Pioneer MS - GOB Renovations	1	17-Jun-16 A	16-Jul-24	CPhase 8	MT	NB	CQ	TBD	6	100%
P.002119	Plantation ES - SMART HVAC Improvements	1	01-May-17 A	20-Apr-21 A	CPhase 9	MT	NB	TBD	MJ	5	100%
P.001630	Plantation HS-Shade Structure Dining Area	1	07-Feb-17 A	16-Oct-18 A	CPhase 9	MT	NB	TBD	GMc	5	100%
P.001713	Pompano Beach ES - GOB Renovations	1	09-Mar-16 A	31-Oct-23 A	CPhase 9	MT	NB	CQ	WS	7	100%
P.001685	Riverglades ES - City of Parkland Addition	1	16-Nov-15 A	30-Jun-22 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.001987	Riverland ES - SMART Program Renovations	1	14-Apr-17 A	16-Jul-24	CPhase 6	MT	NB	CQ	TBD	3	98%
P.001950	Rock Island ES - SMART Program Renovations	1	20-Oct-16 A	16-Jul-24	CPhase 8	MT	NB	MA	MJ	5	99.9%
P.001906	Silver Shores ES - SMART Program Renovations	1	14-Dec-16 A	04-Feb-20 A	CPhase 9	MT	NB	TBD	TBD	2	100%
P.002067	Stephen Foster ES - SMART Program Renovations	1	01-Jun-17 A	16-Jul-24	CPhase 8	MT	NB	CQ	RH	3	98.6%
P.001939	Sunland Park Academy - SMART Program Renovations	1	07-Nov-16 A	30-Jun-23 A	CPhase 9	MT	NB	CQ	RK	5	100%
P.001971	Sunset Lakes ES - SMART Program Renovations	1	06-Apr-17 A	18-Feb-21 A	CPhase 9	MT	NB	TBD	TBD	2	100%
P.002010	Walter C. Young MS - SMART Program Renovations	1	06-Apr-17 A	16-Jul-24	CPhase 6	MT	NB	VB	EW	2	98%
P.002087	West Broward HS - SMART HVAC Improvements	1	01-Jun-17 A	17-Aug-21 A	CPhase 9	MT	NB	TBD	TBD	2	100%
P.001967-CUL	Western HS - SMART Program Renovations (Culinary Lab)	1	09-Jan-17 A	16-Jul-24	CPhase 6	MT	NB	TBD	TBD	6	99.7%
P.001814	Westglades MS - Covered Walkways & Relocate 3 Portables	1	20-Oct-16 A	06-Nov-19 A	CPhase 9	MT	NB	TBD	TBD	4	100%
P.001993	Westwood Heights ES - SMART Program Renovations	1	15-Dec-16 A	27-Jul-21 A	CPhase 9	MT	NB	TBD	TBD	3	100%
P.001981	Winston Park ES - SMART Program Renovations	1	01-Jun-17 A	16-Jul-24	CPhase 7	MT	NB	CQ	VA	7	98%
Patrick Cassa		5	14-Jan-16 A	16-Sep-25	CPhase 5B	MT	PC	CQ			
P.001796-FSP	Atlantic West ES - Fire Sprinklers	1	12-May-23 A	16-Sep-25	CPhase 5B	MT	PC	CQ	PM	7	96.64%
P.002063	Country Hills ES - SMART Program Renovations	1	01-Jul-17 A	19-Nov-24	CPhase 5B	MT	PC	CQ	VA	4	89.84%
P.001675	J.P. Taravella HS - Ada Restrooms	1	09-Jan-17 A	15-Oct-24	CPhase 5B	MT	PC	CQ	RH	4	97.32%
P.001710	New River MS - GOB Renovations	1	14-Jan-16 A	16-Jul-24	CPhase 5B	MT	PC	CQ	VA	3	68.08%
P.001917	Wilton Manors ES - SMART Program Renovations	1	09-Jan-17 A	21-Apr-25	CPhase 5B	MT	PC	CQ	MJ	3	88.48%
Sam Coates		5	02-Sep-16 A	10-Feb-26	CPhase 5B	MT	SCo	CQ			
P.002092	Lauderhill CS at Park Lakes Learning Center (f.k.a. Castle Hill Annex) - SMART Program Re	1	01-Aug-17 A	17-Sep-24	CPhase 5B	MT	SCo	CQ	SR	5	97.32%
P.002860	Morrow ES - SMART Program Renovations (Fire Sprinklers & Elec. Imp.)	1	06-Jul-20 A	10-Feb-26	CPhase 5B	MT	SCo	CQ	GS	4	30%
P.002145	Nova Dwight D. Eisenhower ES - SMART Program Renovations	1	28-Sep-17 A	18-Mar-25	CPhase 5B	MT	SCo	CQ	GS	6	93.92%
P.001898	Nova MS - SMART Program Renovations	1	18-Nov-16 A	15-Apr-25	CPhase 5B	MT	SCo	CQ	GS	6	83.72%
P.001841	Sawgrass Springs MS - SMART Program Renovation	1	02-Sep-16 A	18-Feb-25	CPhase 5B	MT	SCo	CQ	GS	4	95.28%
Scott Johnson		9	24-Feb-16 A	16-Sep-25		MT	SJ				
P.002040	Challenger ES - SMART Program Renovations	1	01-May-17 A	17-Sep-24	CPhase 5B	MT	SJ	CQ	WS	4	97.66%
P.002086	Croissant Park ES - SMART Program Renovations	1	01-Aug-17 A	17-Sep-24	CPhase 5B	MT	SJ	CQ	WS	3	97.32%
P.002081	Cross Creek School - SMART Program Renovations	1	01-Aug-17 A	19-Nov-24	CPhase 5B	MT	SJ	CQ	LG	7	95.28%
P.002111	Endeavour Primary Learning Center ES- SMART Program Renovations	1	01-Sep-17 A	17-Sep-24	CPhase 5B	MT	SJ	CQ	VM	5	97.32%
P.001865	Forest Glen MS - SMART Program Renovation	1	21-Oct-16 A	17-Dec-24	CPhase 5B	MT	SJ	CQ	LG	4	97.32%
P.002083-ELE	Meadowbrook ES - Installation of Switchgear	1	01-Dec-23 A	18-Mar-25	CPhase 5A	MT	SJ	AS	TBD	3	0%
P.002112	Nob Hill ES - SMART Program Renovations	1	01-Sep-17 A	16-Sep-25	CPhase 5B	MT	SJ	CQ	EE	6	87.8%
P.001823	Westchester ES - SMART Program Renovations	1	12-Aug-16 A	19-Nov-24	CPhase 5B	MT	SJ	CQ	LG	4	96.98%
P.001741	Wingate Oaks Center SMART Program Renovations	1	24-Feb-16 A	17-Sep-24	CPhase 5B	MT	SJ	CQ	LG	5	98%
Tim Gallerani		6	01-Feb-15 A	18-Feb-25	CPhase 5B	MT	TG				
P.002002	Country Isles ES - SMART Program Renovations	1	01-Apr-17 A	15-Oct-24	CPhase 5B	MT	TG	AS	EE	6	93.24%
P.002036	Deerfield Park ES - SMART Program Renovations	1	01-May-17 A	18-Feb-25	CPhase 5B	MT	TG	AS	PM	7	93.24%
P.001817	Nova HS - SMART Program Renovations	1	27-Jun-16 A	17-Sep-24	CPhase 5B	MT	TG	VB	EW	6	97.32%
P.001895	Oakland Park ES - SMART Program Renovations	1	18-Nov-16 A	17-Dec-24	CPhase 5B	MT	TG	VB	PM	3	95.96%
P.001634	Pasadena Lakes ES SMART Program Renovations	1	01-Feb-15 A	17-Dec-24	CPhase 5B	MT	TG	VB	TBD	1	94.6%
P.001892	The Quest Center - SMART Program Renovations	1	21-Nov-16 A	15-Oct-24	CPhase 5B	MT	TG	VB	VM	1	96.64%
Victor Coachman		4	10-Feb-16 A	18-Mar-25	CPhase 5B	MT	VC	CQ			
P.001753	Coconut Creek HS - GOB Renovations	1	10-Feb-16 A	17-Dec-24	CPhase 5B	MT	VC	CQ	JG	7	92.56%
P.002059	James S. Hunt ES - SMART Program Renovations	1	01-Jul-17 A	15-Oct-24	CPhase 5B	MT	VC	CQ	WS	4	96.64%
P.002041	Peters ES - SMART Program Renovations	1	01-May-17 A	18-Mar-25	CPhase 5B	MT	VC	CQ	JG	5	82.36%
P.001904	Tropical ES - SMART Program Renovations	1	21-Nov-16 A	19-Nov-24	CPhase 5B	MT	VC	CQ	JG	6	87.8%
TEAM LEADER - Jim Proano		169	22-Oct-14 A	12-Jan-27			JP				
Charles Scheele		8	29-Oct-15 A	29-Dec-26	CPhase 5B		JP	ChS			
P.000415	Atlantic Technical College & Technical HS- Smart Building Renovations	1	29-Oct-15 A	29-Dec-26	CPhase 5B	JP	ChS	JFe	RH	7	42.92%
P.002044	Bair MS - SMART Program Renovations	1	01-May-17 A	18-Mar-25	CPhase 5B	JP	ChS	JFe	GS	5	96.64%
P.001824	Lloyd Estates ES - SMART Program Renovations	1	17-Jun-16 A	17-Jun-25	CPhase 5B	JP	ChS	JFe	PM	3	82.36%
P.000817-HVC	Marjory Stoneman Douglas HS - AHU Installation	1	10-Apr-23 A	17-Dec-24	CPhase 5B	JP	ChS	JFe	MJ	4	92.56%
P.000817-POR	Marjory Stoneman Douglas HS - Modular Portable Addition	1	01-Mar-23 A	18-Mar-25	CPhase 5B	JP	ChS	JFe	MJ	4	96.64%
P.000817	Marjory Stoneman Douglas HS - SMART Program Renovations	1	01-Sep-17 A	03-Mar-26	CPhase 5B	JP	ChS	JFe	MJ	4	47%
P.001721	Pompano Beach MS - GOB Renovations	1	16-Mar-16 A	19-Nov-24	CPhase 5B	JP	ChS	JFe	EE	7	96.64%
P.001967	Western HS - SMART Program Renovations	1	09-Jan-17 A	16-Dec-25	CPhase 5B	JP	ChS	MJB	EE	6	42.92%
Chris Meyers		9	04-May-15 A	12-Jan-27			JP	CM			
P.001638	Broadview ES - Building Renovations	1	04-May-15 A	18-Mar-25	CPhase 5B	JP	CM	JFe	WS	4	91.88%

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P.002777-P1B	C. Robert Markham ES - FPL Vault/Chiller Plant	1	06-May-24 A	03-Mar-26	CPhase 5B	JP	CM	MJB	RH	7	30%
P.001920	C. Robert Markham ES - SMART Program Renovations	1	10-Jan-17 A	19-Nov-24	CPhase 5B	JP	CM	MJB	RH	7	96.64%
P.002777-P1A	C. Robert Markham ES - Temporary Portables for Bldg 1 Replacement - Phase 1A	1	01-Apr-22 A	15-Oct-24	CPhase 5B	JP	CM	MJB	RH	7	98%
P.001820	Deerfield Beach ES - SMART Program Renovations	1	12-Sep-16 A	12-Jan-27	CPhase 5B	JP	CM	JV	EE	7	64%
P.002064	Driftwood ES - SMART Program Renovations	1	01-Jul-17 A	18-Mar-25	CPhase 5B	JP	CM	JFe	PM	1	43.6%
P.001836-CIV	Margate MS - Portable Classroom (Civil Works)	1	01-Apr-22 A	19-Nov-24	CPhase 5B	JP	CM	JFe	WM	7	94.6%
P.001836	Margate MS - SMART Program Renovations	1	22-Aug-16 A	10-Mar-26	CPhase 4	JP	CM	JFe	KA	7	29.6%
P.002132	Sanders Park ES - SMART Program Renovations	1	28-Sep-17 A	18-Mar-25	CPhase 5B	JP	CM	JFe	AD	7	85.76%
Chris Schiappa		9	01-Jun-15 A	17-Jun-25	CPhase 5B	JP	CS				
P.001686	Attucks MS - GOB Renovations	1	17-May-16 A	18-Mar-25	CPhase 5B	JP	CS	JV	AD	1	94.6%
P.001646	Blanche Ely HS - GOB Renovations	1	01-Jun-15 A	17-Jun-25	CPhase 5B	JP	CS	JV	GS	7	97.32%
P.002150	Cooper City ES - SMART Program Renovations	1	28-Sep-17 A	19-Nov-24	CPhase 5B	JP	CS	JV	EE	6	97.32%
P.001726	Dillard 6-12 School - GOB Renovations	1	24-Feb-16 A	15-Oct-24	CPhase 5B	JP	CS	JV	EW	5	93.24%
P.001915	Dillard ES - SMART Program Renovations	1	11-Jan-17 A	19-Nov-24	CPhase 5B	JP	CS	JV	LG	5	97.32%
P.001837	Driftwood MS SMART Program Renovations	1	12-Aug-16 A	18-Mar-25	CPhase 5B	JP	CS	JV	EE	1	91.88%
P.002135	Flamingo ES - SMART Program Renovations	1	06-Dec-17 A	21-Jan-25	CPhase 5B	JP	CS	JV	LG	6	95.28%
P.001942	J.P. Taravella HS - SMART Program Renovations	1	09-Jan-17 A	21-Jan-25	CPhase 5B	JP	CS	CQ	RH	4	97.32%
P.002046	Millennium 6-12 Collegiate Academy - SMART Program Renovations	1	01-May-17 A	19-Nov-24	CPhase 5B	JP	CS	JV	EE	4	96.64%
Imad Younes		8	06-Jan-16 A	02-Mar-26	CPhase 5B	JP	IY	JV			
P.001746	Eagle Point ES - GOB Renovations	1	06-Jan-16 A	18-Mar-25	CPhase 5B	JP	IY	JV	RH	6	91.2%
P.002038	Horizon ES - SMART Program Renovations	1	01-May-17 A	19-Nov-24	CPhase 5B	JP	IY	JV	GS	5	97.32%
P.002892	McArthur HS - SMART Program Renovations (New Classroom Addition)	1	22-Jan-19 A	02-Mar-26	CPhase 5B	JP	IY	JV	MJ	1	35.44%
P.001954	McArthur HS - SMART Program Renovations (RENOVATION & NEW BUILDING)	1	14-Mar-17 A	19-Feb-26	CPhase 5B	JP	IY	JV	MJ	1	35.44%
P.002003	Miramar HS - SMART Program Renovations	1	01-Apr-17 A	21-Jan-25	CPhase 5B	JP	IY	JV	MJ	2	90.52%
P.001754	Quiet Waters ES - GOB Renovations	1	10-Feb-16 A	18-Mar-25	CPhase 5B	JP	IY	JV	EE	7	85.76%
P.001725	Ramblewood ES - GOB Renovations	1	09-Mar-16 A	19-Nov-24	CPhase 5B	JP	IY	JV	MJ	4	95.28%
P.001951	Seagull Alternative HS - SMART Program Renovations	1	20-Oct-16 A	18-Mar-25	CPhase 5B	JP	IY	JV	PM	3	93.24%
Joseph Aoun		9	08-Dec-15 A	18-Mar-25	CPhase 5B	JP	JA				
P.001757	Central Park ES - GOB Renovations	1	02-May-16 A	19-Nov-24	CPhase 5B	JP	JA	JFe	VM	6	96.64%
P.001639	Maplewood ES - Building Renovations	1	08-Dec-15 A	18-Mar-25	CPhase 5B	JP	JA	AS	EE	4	95.96%
P.002116	Park Trails ES - SMART Program Renovations	1	01-Sep-17 A	18-Mar-25	CPhase 5B	JP	JA	AS	WS	4	96.64%
P.001867	Ramblewood MS - SMART Program Renovation	1	21-Oct-16 A	18-Mar-25	CPhase 5B	JP	JA	AS	PM	4	95.96%
P.001632	Sea Castle ES - GOB Renovations	1	09-Mar-16 A	18-Mar-25	CPhase 5B	JP	JA	MJB	AD	2	97.32%
P.001808	Tedder ES - SMART Program Renovations	1	17-Jun-16 A	18-Mar-25	CPhase 5B	JP	JA	AS	WS	7	89.84%
P.001952	Village ES - SMART Program Renovations	1	20-Oct-16 A	18-Mar-25	CPhase 5B	JP	JA	AS	AD	5	95.96%
P.002043	Westpine MS - SMART Program Renovations	1	01-May-17 A	21-Jan-25	CPhase 5B	JP	JA	MJB	WS	5	96.64%
P.001900	William E. Dandy MS - SMART Program Renovations	1	18-Nov-16 A	21-Jan-25	CPhase 5B	JP	JA	AS	WS	5	93.24%
Maxim Liubenco		9	06-Jan-16 A	21-Oct-25	CPhase 5B	JP	MxL	MQ			
P.001745	Griffin ES - GOB Renovations	1	06-Jan-16 A	18-Mar-25	CPhase 5B	JP	MxL	MQ	EE	6	98%
P.002062	Park Springs ES - SMART Program Renovations	1	01-Jul-17 A	18-Mar-25	CPhase 5B	JP	MxL	MQ	WG	4	90.52%
P.001896	Royal Palm STEM Museum Magnet - SMART Program Renovations	1	18-Nov-16 A	18-Mar-25	CPhase 5B	JP	MxL	MQ	RH	5	93.24%
P.001838	South Broward HS - SMART Program Renovations	1	22-Aug-16 A	18-Mar-25	CPhase 5B	JP	MxL	MQ	JC	1	91.77%
P.002844-CIV	South Plantation HS - For 10 Modular Classrooms (Civil Work)	1	18-Oct-21 A	21-Oct-25	CPhase 5B	JP	MxL	MQ	VM	6	94.6%
P.002844	South Plantation HS - For 10 Modular Classrooms - SMART Program	1	18-Oct-21 A	21-Oct-25	CPhase 5B	JP	MxL	MQ	VM	6	91.03%
P.002090	South Plantation HS - SMART Program Renovations	1	01-Aug-17 A	16-Sep-25	CPhase 5B	JP	MxL	MQ	WG	6	91.2%
P.002597	South Plantation HS - SMART Program Renovations (Electrical)	1	05-Dec-16 A	18-Mar-25	CPhase 5B	JP	MxL	MQ	LG	6	86.44%
P.002598	South Plantation HS - SMART Program Renovations (HVAC)	1	05-Mar-20 A	20-May-25	CPhase 5B	JP	MxL	MQ	WG	6	53.8%
Michael Largo		8	19-Sep-16 A	06-Jan-26		JP	ML				
P.002893	Blanche Ely HS - Bus Loop Renovations	1	01-Jun-22 A	17-Jun-25	CPhase 5B	JP	ML	MJB	EE	7	23.68%
P.001848	Charles Drew Family Resource Center - SMART Program	1	19-Sep-16 A	19-Nov-24	CPhase 5B	JP	ML	MJB	AD	7	98%
P.000816	Crystal Lake MS - SMART Program Renovations	1	28-Sep-17 A	03-Mar-25	CPhase 5B	JP	ML	MJB	JG	7	95.28%
P.002061-DEM	Dania ES - SMART Demolition of Bldg 2	1	01-Mar-24 A	21-Oct-25	CPhase 5A	JP	ML	MJB	ACo	1	1.8%
P.002061	Dania ES - SMART Program Renovations	1	01-Jul-17 A	06-Jan-26	CPhase 5B	JP	ML	MJB	ACo	1	50.4%
P.002068	Harbordale ES - SMART Program Renovations	1	01-Jun-17 A	19-Nov-24	CPhase 5B	JP	ML	TJ	WG	3	96.64%
P.002047	Seminole MS - SMART Program Renovations	1	01-May-17 A	18-Mar-25	CPhase 5B	JP	ML	MJB	MJ	6	90.52%
P.002089	Whispering Pines Education Center - SMART Program Renovations	1	01-Aug-17 A	16-Sep-25	CPhase 5B	JP	ML	MJB	AD	2	90.52%
Monica Joy		8	07-Nov-16 A	18-Nov-25	CPhase 5B	JP	MJo				
P.001818-FA1	Charles Drew ES - Fire Alarm Replacement	1	01-Sep-23 A	18-Nov-25	CPhase 5B	JP	MJo	MQ	WS	7	78%
P.001818-FSP	Charles Drew ES - Fire Sprinklers	1	07-Aug-23 A	15-Apr-25	CPhase 5B	JP	MJo	MQ	WS	7	78%
P.001845	Hollywood Hills ES - SMART Program Renovations	1	01-Jun-17 A	17-Jun-25	CPhase 5B	JP	MJo	MQ	EE	1	74.2%
P.001955	Olsen MS - SMART Program Renovations	1	01-Mar-17 A	19-Nov-24	CPhase 5B	JP	MJo	JFe	WG	1	96.64%
P.001970	Oriole ES - SMART Program Renovations	1	06-Apr-17 A	18-Mar-25	CPhase 5B	JP	MJo	MQ	WS	5	94.23%
P.001924	Sandpiper ES - SMART Program Renovations	1	28-Dec-16 A	18-Mar-25	CPhase 5B	JP	MJo	MQ	WS	6	97.32%
P.002127	Sawgrass ES - SMART Program Renovations	1	28-Sep-17 A	18-Mar-25	CPhase 5B	JP	MJo	MQ	EE	6	89.84%
P.001938	Walker ES - SMART Program Renovations	1	07-Nov-16 A	18-Mar-25	CPhase 5B	JP	MJo	JFe	WS	5	92.56%
Natacha Brea		75	22-Oct-14 A	17-Sep-24		JP	NB				
P.002814	Annabel C. Perry Pre K-8 - GOB Renovations (KIT HVAC)	1	04-Jan-21 A	16-Jul-24	CPhase 8	JP	NB	MJB	AD	1	99.7%
P.002590	Apollo MS - Scaffolding	1	14-Jul-21 A	30-Jun-23 A	CPhase 9	JP	NB	KH	TBD	1	100%
P.001490	Atlantic Technical College & Technical HS - Rplc Front Canopy	1	06-Apr-15 A	06-Apr-15 A	CPhase 9	JP	NB	TBD	TBD	7	100%
P.001959	Atlantic Technical College, Arthur Ashe, Jr. Campus - SMART Program Renovations	1	29-Oct-16 A	16-Jul-24	CPhase 7	JP	NB	JV	SR	5	98.6%
P.001633-RC1	Attucks MS - Building Envelope Improvements - SMART Program	1	31-Mar-22 A	30-Jun-23 A	CPhase 9	JP	NB	KH	LG	1	100%
P.001850	Becon ITV Center - Install new 800kw Generator	1	10-Nov-16 A	16-Oct-20 A	CPhase 9	JP	NB	KH	TBD	6	100%
P.001687	Becon ITV Center - Parapet Repair	1	03-Jun-18 A	19-Jun-23 A	CPhase 9	JP	NB	KH	LG	6	100%
P.002342-CIV	Blanche Ely HS - Switch Gear Replacement (Civil Works)	1	13-Sep-21 A	16-Jul-24	CPhase 8	JP	NB	AS	RK	1	99.9%
P.002342	Blanche Ely HS - Switch Gear Replacement (Electrical Works)	1	13-Sep-21 A	31-Jul-23 A	CPhase 9	JP	NB	AS	RK	1	100%
P.002065	Boulevard Heights ES - SMART Program Renovations	1	10-Jul-17 A	16-Jul-24	CPhase 6	JP	NB	MJB	AD	1	99%
P.001360	Boyd Anderson HS - Media Ctr Remodeling	1	08-May-15 A	05-Sep-18 A	CPhase 9	JP	NB	KH	TBD	5	100%
P.001974	Bright Horizons Center - SMART Program Renovations	1	20-Oct-16 A	16-Jul-24	CPhase 8	JP	NB	KH	KA	7	100%
P.000830	Chapel Trail ES ADA Lift	1	22-Oct-14 A	22-Oct-14 A	CPhase 9	JP	NB	KH	TBD	2	100%
P.001413	Coconut Creek ES - Building Renovations	1	29-Oct-15 A	20-Oct-20 A	CPhase 9	JP	NB	KH	TBD	7	100%
P.002122	Coral Cove ES - SMART HVAC Improvements	1	01-May-17 A	20-Apr-21 A	CPhase 9	JP	NB	KH	TBD	2	100%
P.002080	Coral Glades HS - SMART Program Renovations	1	01-Aug-17 A	16-Jul-24	CPhase 8	JP	NB	MJB	EE	4	99.8%
P.002045	Coral Park ES - SMART Program Renovations	1	01-May-17 A	31-Oct-23 A	CPhase 9	JP	NB	KH	FN	4	100%
P.001774	Cypress Bay HS - GOB Renovations	1	27-Jun-16 A	16-Jul-24	CPhase 6	JP	NB	AS	WS	6	98%
P.001412	Cypress ES - SMART Building Renovations	1	19-Oct-15 A	20-Oct-20 A	CPhase 9	JP	NB	KH	TBD	3	100%
P.001899	Davie ES - SMART Program Renovations	1	18-Nov-16 A	16-Jul-24	CPhase 8	JP	NB	KH	TBD	6	100%
P.001722	Eagle Ridge ES - GOB Renovations	1	09-Mar-16 A	30-Jun-23 A	CPhase 9	JP	NB	KH	TBD	4	100%
P.001678	Forest Hills ES - Fire Alarm Replacement	1	20-Oct-16 A	29-Feb-24 A	CPhase 9	JP	NB	MQ	PC	4	100%
P.001839	Fort Lauderdale HS - SMART Program Renovation	1	02-Sep-16 A	31-Aug-23 A	CPhase 9	JP	NB	KH	WS	3	100%

Date	Revision	Checked	Approved

Project ID	BCPS - Project Name	No. of Proj.	Start	Finish	Phase (Current)	Team Leader	PM's	APM	CC	District	% Cplt.
P.000511	Griffin ES New Generator	1	23-Nov-15A	23-Nov-15A	CPhase 9	JP	NB	KH	TBD	6	100%
P.002072	Gulfstream Academy of Hallandale Beach K-8 (South) - SMART Program Renovations	1	01-Jun-17A	20-Aug-24	CPhase 6	JP	NB	LN	RK	1	99.84%
P.002055	Gulfstream Early Childhood Center of Excellence - SMART Program Renovations	1	03-Apr-17A	17-Sep-24	CPhase 6	JP	NB	LN	GS	1	99.6%
P.001733	Hallandale Adult Ctr - Relocation from Gulfstream MS	1	16-Feb-17A	30-Jun-23A	CPhase 9	JP	NB	KH	TBD	1	100%
P.001784	Hawkes Bluff ES - GOB Renovations	1	22-Apr-16A	17-Sep-24	CPhase 6	JP	NB	AS	EE	2	98%
P.001734	Henry D. Perry Education Center - Relocation from Hallandale Adult Center	1	16-Feb-17A	17-Aug-18A	CPhase 9	JP	NB	KH	TBD	1	100%
P.001986	Henry D. Perry Education Center - SMART Program Renovations	1	14-Apr-17A	16-Jul-24	CPhase 8	JP	NB	LN	RK	1	100%
P.002147	Heron Heights ES - SMART Program Renovations	1	28-Sep-17A	16-Jul-24	CPhase 8	JP	NB	MQ	WS	4	99.8%
P.001983	Hollywood Central ES - SMART Program Renovations	1	14-Apr-17A	29-Feb-24A	CPhase 9	JP	NB	KH	PC	1	100%
P.000991	Hollywood Hills HS New Split Complete DX	1	23-Apr-15A	23-Apr-15A	CPhase 9	JP	NB	KH	TBD	1	100%
P.001748	Indian Ridge MS - GOB Renovations	1	06-Jan-16A	24-Jul-19A	CPhase 9	JP	NB	KH	TBD	6	100%
P.002545	James S. Rickards MS - Collapse Investigation	1	17-Mar-21A	15-Jul-24	CPhase 7	JP	NB	KH	RR	3	99%
P.001743	James S. Rickards MS - GOB Renovations	1	03-Feb-16A	30-Jun-23A	CPhase 9	JP	NB	KH	TBD	3	100%
P.002073	Larkdale ES - SMART Program Renovations	1	01-Jun-17A	16-Jul-24	CPhase 7	JP	NB	TJ	RH	5	98%
P.002813	Lauderdale Lakes MS - Building Renovation (KIT HVAC)	1	04-Jan-21A	16-Jul-24	CPhase 8	JP	NB	MJB	AD	5	100%
P.002591	Lauderhill 6-12 - Scaffolding	1	14-Jul-21A	31-Oct-23A	CPhase 9	JP	NB	KH	TBD	5	100%
P.002812	Lauderhill 6-12 STEM-MED Magnet School - Smart Program Renovations (KIT HVAC)	1	04-Jan-21A	16-Jul-24	CPhase 8	JP	NB	MJB	AD	5	99.7%
P.002066	Lauderhill Paul Turner ES - SMART Program Renovations	1	01-Jun-17A	16-Jul-24	CPhase 7	JP	NB	MJB	MR	5	98%
P.001605	Manatee Bay ES - Covered Canopy	1	27-Jun-16A	22-May-19	CPhase 9	JP	NB	KH	TBD	6	100%
P.001759	Manatee Bay ES - SMART Program Renovations	1	06-Jan-16A	18-Dec-18A	CPhase 9	JP	NB	KH	TBD	6	100%
P.001998	Maplewood ES - SMART HVAC & Media Center	1	01-Apr-17A	16-Jul-24	CPhase 6	JP	NB	WR	RK	4	99.8%
P.001647	Margate ES - Building Renovations	1	28-Sep-15A	16-Jul-24	CPhase 7	JP	NB	AS	JC	7	98%
P.001647-DEM	Margate ES - Building Renovations (Demolition)	1	16-Sep-19A	16-Jul-24	CPhase 8	JP	NB	TJ	PM	7	99%
P.002219	Marjory Stoneman Douglas HS - Modular Classrooms (portables)	1	13-Aug-18A	31-May-22	CPhase 9	JP	NB	KH	TBD	4	100%
P.002185	Marjory Stoneman Douglas HS - New Addition to Replace Building 12	1	20-Mar-18A	16-Jul-24	CPhase 8	JP	NB	KH	TBD	4	99.8%
P.002185-HVC	Marjory Stoneman Douglas HS - New Addition to Replace Building 12 (HVAC)	1	28-Mar-18A	31-Jul-23A	CPhase 9	JP	NB	KH	TBD	4	100%
P.001954-DEM	McArthur HS - SMART Program Renovations (ELECTRICAL POWER & DEMO WORKS)	1	14-Mar-17A	29-Feb-24A	CPhase 9	JP	NB	LN	MJ	1	100%
P.002083	Meadowbrook ES - SMART Program Renovations	1	01-Aug-17A	16-Jul-24	CPhase 7	JP	NB	AS	AD	3	99.5%
P.001996	Morrow ES - SMART Program Renovations	1	16-Dec-16A	20-Aug-24	CPhase 6	JP	NB	AS	TBD	4	99.82%
P.001901	North Fork ES SPE	1	01-Dec-16A	04-Dec-18A	CPhase 9	JP	NB	KH	TBD	5	100%
P.001988	Park Lakes ES - SMART Program Renovations	1	01-Apr-17A	31-Oct-23A	CPhase 9	JP	NB	KH	TBD	5	100%
P.001844	Park Ridge ES - SMART Program Renovations	1	01-Jun-17A	20-Aug-24	CPhase 6	JP	NB	AS	SR	7	98%
P.002082	Parkside ES - SMART Program Renovations	1	01-Aug-17A	16-Jul-24	CPhase 6	JP	NB	MJB	SR	4	99.5%
P.001807	Parkway MS - SMART Program Renovations	1	17-Jun-16A	16-Jul-24	CPhase 8	JP	NB	AS	LG	5	99%
P.002537	Pine Ridge Education Center - Marquee Sign	1	04-May-21A	29-Feb-24A	CPhase 9	JP	NB	KH	TBD	3	100%
P.002004	Pines Lakes ES - SMART Program Renovations	1	14-Apr-17A	16-Jul-24	CPhase 7	JP	NB	TJ	JC	2	98%
P.002130	Pines MS - SMART Program Renovations	1	28-Sep-17A	16-Jul-24	CPhase 6	JP	NB	TJ	JC	2	99.6%
P.002593	Plantation MS - Scaffolding	1	15-Jul-21A	30-Jun-23A	CPhase 9	JP	NB	KH	TBD	5	100%
P.002457	Rock Island Professional Development Center aka Rock Island Annex - Minor Security Enh	1	18-May-21A	29-Aug-24	CPhase 7	JP	NB	KH	TBD	5	99%
P.000967	Sheridan Park ES - Safety/Ventilation	1	01-Dec-16A	31-Jan-24A	CPhase 9	JP	NB	AHe	TBD	1	100%
P.002594	Silver Ridge ES - SMART Program Renovations (Electrical Modifications)	1	01-Nov-21A	16-May-23	CPhase 9	JP	NB	KH	RK	6	100%
P.001406	Silver Trail MS - GOB Renovations	1	26-Jan-16A	16-Jul-24	CPhase 7	JP	NB	KH	TBD	2	99.8%
P.001819	Sunrise MS - SMART Program Renovations	1	12-Aug-16A	16-Jul-24	CPhase 6	JP	NB	KH	RK	3	99.5%
P.001724	Tamarac ES - GOB Renovations	1	09-Mar-16A	16-Jul-24	CPhase 7	JP	NB	AHe	RH	4	98%
P.002049	Tamarac ES - SMART Program Media Center Improvements	1	01-Jun-17A	30-Jun-23A	CPhase 9	JP	NB	KH	TBD	4	100%
P.002129	Tradewinds ES - SMART Program Renovations	1	28-Sep-17A	30-Jun-22A	CPhase 9	JP	NB	KH	TBD	7	100%
P.002841	Virginia Shuman Young ES - For 4 Modular Classrooms - SMART Program	1	18-Oct-21A	30-Jun-22A	CPhase 9	JP	NB	AgC	RR	3	100%
P.002074	Watkins ES - SMART Program Renovations	1	01-Jun-17A	30-Jun-23A	CPhase 9	JP	NB	KH	GMc	1	100%
P.001794	West Hollywood ES - GOB Renovations	1	17-Jun-16A	20-Aug-24	CPhase 6	JP	NB	MQ	WG	1	99.78%
P.002131	Westglades MS - SMART Program Renovations	1	28-Sep-17A	16-Jul-24	CPhase 7	JP	NB	AS	AD	4	98%
P.000341	Whispering Pines Education Center - ADA RR & Vis	1	20-May-16A	07-Aug-18A	CPhase 9	JP	NB	KH	GMc	2	100%
P.002843	Wingate Oaks Center - For 4 Modular Classrooms - SMART Program	1	18-Oct-21A	30-Jun-22A	CPhase 9	JP	NB	AgC	RR	5	100%
Niveditha Pullalarevu		8	28-Sep-15A	14-Apr-26		JP	NP				
P.002142-FSP	Deerfield Beach MS - Fire Sprinklers	1	19-Apr-23A	19-Nov-24	CPhase 5B	JP	NP	JFe	VM	7	91.2%
P.002142	Deerfield Beach MS - SMART Program Renovations	1	28-Sep-17A	17-Feb-26	CPhase 5B	JP	NP	JFe	VM	7	36.8%
P.002859	Margate ES - Building Renovations (New Classroom Addition)	1	28-Sep-15A	18-Mar-25	CPhase 5B	JP	NP	MJB	PM	7	94.6%
P.002148	Monarch HS - SMART Program Renovations	1	28-Sep-17A	20-May-25	CPhase 5B	JP	NP	JFe	PM	7	57.2%
P.002143	New Renaissance MS - SMART Program Renovations	1	28-Sep-17A	16-Sep-25	CPhase 5B	JP	NP	JFe	WS	2	53.8%
P.001890	North Andrews Gardens ES - SMART Program Renovations	1	01-Jun-17A	19-Nov-24	CPhase 5B	JP	NP	JFe	PM	3	93.24%
P.002084	Palmview ES - SMART Program Renovations	1	01-Aug-17A	14-Apr-26	CPhase 5A	JP	NP	JFe	AD	7	28.8%
P.002128	Sheridan Technical HS - SMART Program Renovations	1	28-Sep-17A	21-Jan-25	CPhase 5B	JP	NP	JFe	VA	3	77.6%
Rodrigo Olalquiaga		9	06-Jan-16A	01-Sep-26		JP	RO				
P.002115	Hallandale HS - SMART Program Renovations	1	01-Sep-17A	18-Mar-25	CPhase 5B	JP	RO	MJB	RH	1	89.16%
P.001635	Lauderdale Manors - Early Learning & Resource Center - SMART Program	1	22-Apr-16A	06-Jan-26	CPhase 5B	JP	RO	MQ	PM	5	34.76%
P.001744	Piper HS - GOB Renovations	1	06-Jan-16A	18-Mar-25	CPhase 5B	JP	RO	MQ	MJ	5	96.64%
P.002091	Pompano Beach HS - SMART Program Renovations	1	01-Aug-17A	18-Mar-25	CPhase 5B	JP	RO	MQ	VA	7	81%
P.002071	Sheridan Park ES - SMART Program Renovations	1	01-Jun-17A	18-Mar-25	CPhase 5B	JP	RO	MQ	PM	1	95.28%
P.002060	Sheridan Technical Center - SMART Program Renovations	1	01-Jul-17A	01-Sep-26	CPhase 5A	JP	RO	MQ	JC	1	29.92%
P.002874	Tamarac ES - SMART Fire Protection Building 1	1	31-May-23A	21-Jan-25	CPhase 5B	JP	RO	MQ	RH	4	78%
P.002049-ADA	Tamarac ES - SMART Program Restrooms (ADA)	1	01-Jun-17A	17-Sep-24	CPhase 5B	JP	RO	MQ	RH	4	98%
P.001711	Whiddon Rogers Educational Center - GOB Renovations	1	02-Feb-16A	17-Jun-25	CPhase 5B	JP	RO	MQ	RH	3	81%
Renee Pfeilsticker (Design)		9	14-Dec-16A	07-Jul-26		JP	RP				
P.001796-HVC	Atlantic West ES - AHU Installation (HVAC)	1	04-Aug-23A	14-Apr-26	CPhase 5A	JP	RP	JV	PM	7	0.9%
P.001796-ADA	Atlantic West ES - SMART ADA Restrooms	1	02-Jan-24A	05-May-26	CPhase 5A	JP	RP	JFe	EE	7	0.9%
P.002777	C. Robert Markham ES - Replacement of Building 1 and Chiller Yard	1	22-Nov-21A	07-Jul-26	CPhase 3	JP	RP	MJB	RH	7	13.5%
P.001818-HV1	Charles Drew ES - SMART HVAC Improvements	1	02-Jan-24A	05-May-26	CPhase 5A	JP	RP	AHe	WM	7	0.6%
P.001818-HV2	Charles Drew ES - SMART HVAC Improvements 2	1	02-Jan-24A	05-May-26	CPhase 5A	JP	RP	AHe	WM	7	0.6%
P.001801-HVC	Lauderhill 6-12 STEM-MED Magnet School - HVAC	1	07-Jul-23A	15-Jul-25	CPhase 5A	JP	RP	JV	AD	5	1.5%
P.001801-ADA	Lauderhill 6-12 STEM-MED Magnet School - SMART ADA Restrooms	1	02-Jan-24A	19-May-26	CPhase 5A	JP	RP	JFe	EE	5	0.36%
P.001903-ADA	North Lauderdale ES - SMART ADA Restrooms	1	01-Oct-23A	14-Apr-26	CPhase 5A	JP	RP	JFe	PM	4	1.8%
P.001903	North Lauderdale Pre K-8 (PH I) - SMART Program Renovations	1	14-Dec-16A	21-Oct-25	CPhase 5A	JP	RP	AHe	PM	4	28.4%
SPECIAL PROJECTS & ROOFING - Fadi Hardan (TL)		66	01-Aug-14A	24-Feb-26		FH					
Fadi Hardan (PM)		1	30-Jun-24A	24-Feb-26	CPhase 5A	FH	FH	TBD	TBD	1	
P.002989	Driftwood ES - Structural Repairs & Roofing	1	30-Jun-24	24-Feb-26	CPhase 5A	FH	FH	TBD	TBD	1	2.88%
Ligal Nelson		7	01-Mar-22A	18-Nov-25	CPhase 5B	FH	LN	LN			
P.002064-RC1	Driftwood ES Roofing for Bldgs. 1,2,3,4,6,7,8,9,10,12,13A,13B,15,16- SMART Program	1	24-Mar-23A	18-Feb-25	CPhase 5B	FH	LN	LN	LG	1	95.2%
P.002143-RC1	New Renaissance MS - Roofing Carve Out - SMART Program	1	30-Dec-22A	18-Mar-25	CPhase 5B	FH	LN	LN	JC	2	89.2%
P.002084-RC1	Palmview ES - Roofing for Buildings	1	01-Feb-23A	18-Mar-25	CPhase 5B	FH	LN	LN	JC	6	50%
P.001729-RC1	Plantation MS - Smart Re-Roofing	1	21-Nov-22A	18-Mar-25	CPhase 5B	FH	LN	LN	JC	5	40.8%

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Project ID	BCPS - Project Name	No. of Proj.	Start	Finish	Phase (Current)	Team Leader	PM's	APM	CC	District	% Cplt.
P.002047-RC1	Seminole MS - Roofing for Buildings 1 - SMART Program	1	01-Mar-22A	17-Dec-24	CPhase 5B	FH	LN	LN	JC	6	74.2%
P.002047-RC3	Seminole MS - Upper Roofing Bldg 1 - SMART Program	1	24-Feb-23A	18-Nov-25	CPhase 5B	FH	LN	LN	JC	6	47.6%
P.002060-RC1	Sheridan Technical College - Roof Carve Out	1	29-Aug-23A	19-Aug-25	CPhase 5B	FH	LN	LN	JC	1	30%
Natacha Brea		44	01-Aug-14A	16-Jul-24		FH	NB				
P.001728-MCI	Annabel C. Perry Pre K-8 - GOB Renovations (Media Center Improvements)	1	07-Mar-17A	20-Nov-19A	CPhase 9	FH	NB	LN	TBD	1	100%
P.002110-RC1	Apollo MS - Roofing Carve Out - SMART Program	1	11-Oct-22A	16-Jul-24	CPhase 7	FH	NB	LN	LG	1	98%
P.001527	Atlantic Technical College & Technical HS - Re Roof Bldg 8	1	31-Mar-15A	31-Mar-15A	CPhase 9	FH	NB	LN	TBD	7	100%
P.001633	Attucks MS - Roofing Building 8 and SPE SMART Program	1	09-Feb-17A	31-Dec-23A	CPhase 9	FH	NB	LN	LG	1	100%
P.002085-RC1	Bennett ES - Roofing for Building 7, 9, 10, 11, 12, 85 & Walkways (PH1) (Before P.002881)	1	11-Feb-22A	31-Mar-24A	CPhase 9	FH	NB	LN	LG	3	100%
P.001385	Blanche Ely HS - Bldg 4 Reroof / Demo of Buildings	1	23-Aug-16A	26-Apr-19A	CPhase 9	FH	NB	LN	TBD	7	100%
P.002589	Charles W. Flanagan HS - Re-Roofing Building 4	1	01-Jun-21A	31-Jan-24A	CPhase 9	FH	NB	LN	LG	2	100%
P.001982-RC1	Coral Springs Pre K-8 - Roofing Building 2, 4, 5, 78 - SMART Program	1	05-May-22A	31-Oct-23A	CPhase 9	FH	NB	LN	LG	4	100%
P.002861	Deerfield Beach MS - Roofing for Building 2, 5, 6 and 7 - SMART Program	1	25-Feb-22A	31-Mar-24A	CPhase 9	FH	NB	LN	VM	7	100%
P.002849	Deerfield Beach MS - Roofing for Building 85 & Covered Walkway - SMART Program	1	24-Jan-22A	16-Jul-24	CPhase 6	FH	NB	LN	VM	7	98%
P.002778-HVC	Deerfield Beach MS - SMART Bldg 3 (Media Center) HVAC ductwork replacement	1	14-Sep-23A	16-Jul-24	CPhase 8	FH	NB	LN	VM	7	100%
P.002811	Dillard 6-12 School - Roofing Bldg 5 & 6 - SMART Program	1	10-Jun-21A	29-Feb-24A	CPhase 9	FH	NB	LN	LG	5	100%
P.002568	Districtwide - Roof Top Equipment Condition Assessment	1	20-Apr-21A	31-Jan-24A	CPhase 9	FH	NB	LN	TBD	0	100%
P.001620	Flamingo ES - Roof Replace Building 1 Section A	1	30-Oct-14A	15-Jan-19A	CPhase 9	FH	NB	LN	GMc	6	100%
P.001618	Flamingo ES Roofing Bldg 1-B,C,D,E,F	1	16-Jul-17A	16-Jul-17A	CPhase 9	FH	NB	LN	TBD	6	100%
P.002001	Floranada ES - SMART Program Renovations	1	01-Apr-17A	16-Jul-24	CPhase 7	FH	NB	LN	LG	3	99.6%
P.001926-RC1	Forest Hill ES - Roofing for Building 1, 3 & 80 - SMART Program	1	30-Mar-22A	16-Jul-24	CPhase 8	FH	NB	LN	LG	4	99.8%
P.001210	Gator Run ES - Covered Walkways at Portables	1	01-Nov-18A	08-Mar-22A	CPhase 9	FH	NB	LN	TBD	6	100%
P.001616	Gulfstream Academy of Hallandale Beach (FKA Hallandale Adult & Community) Re-Roof 13	1	12-Oct-14A	12-Oct-15A	CPhase 9	FH	NB	LN	TBD	1	100%
P.001822	Gulfstream Academy of Hallandale Beach K-8 (North) - SMART Program Renovations	1	01-Aug-16A	30-Jun-23A	CPhase 9	FH	NB	LN	RK	1	100%
P.001912	Henry D. Perry Education Center - Child Care & Clinic Renovations	1	27-Dec-16A	24-Aug-18A	CPhase 9	FH	NB	LN	TBD	1	100%
P.001886	Lake Forest ES - SMART Program Renovations	1	07-Nov-16A	16-Jul-24	CPhase 6	FH	NB	KH	LG	1	99.8%
P.001484	Lake Forest ES Re-Roof Building 4	1	24-Feb-15A	24-Aug-16A	CPhase 9	FH	NB	LN	TBD	1	100%
P.002592	Lauderdale Lakes MS - Scaffolding	1	14-Jul-21A	31-Jan-24A	CPhase 9	FH	NB	LN	TBD	5	100%
P.001801-RC1	Lauderhill 6-12 STEM-MED Magnet School - SMART Re-Roofing	1	13-Dec-22A	16-Jul-24	CPhase 6	FH	NB	LN	LG	1	98.1%
P.002141-RC1	Lyons Creek MS - Roofing Carve Out Building 1 - SMART Program	1	04-Oct-22A	16-Jul-24	CPhase 7	FH	NB	LN	LG	7	99.8%
P.002587	Marjory Stoneman Douglas HS - Re-Roofing Building 9	1	01-Jun-21A	31-Oct-23A	CPhase 9	FH	NB	LN	JC	4	100%
P.001964	McNab ES - SMART Program Renovations	1	19-Dec-16A	16-Jul-24	CPhase 6	FH	NB	LN	JC	3	100%
P.001727	Miramar ES - GOB Renovations	1	09-Mar-16A	30-Jun-22A	CPhase 9	FH	NB	LN	TBD	1	100%
P.002870	North Lauderdale ES - Roofing for Building 2, 4 & 5 - SMART Program	1	10-Jan-22A	30-Jun-23A	CPhase 9	FH	NB	LN	JC	4	100%
P.002069	Panther Run ES - SMART Program Renovations	1	01-Jun-17A	30-Jun-22A	CPhase 9	FH	NB	LN	TBD	2	100%
P.001617	Parkway MS Re-Roof Bldg 22 & 24	1	01-Aug-14A	22-Jul-15A	CPhase 9	FH	NB	LN	TBD	5	100%
P.001949	Pinewood ES - SMART Program Renovations	1	20-Oct-16A	30-Jun-22A	CPhase 9	FH	NB	LN	MR	4	100%
P.002588	Plantation HS - SMART Program Renovations (Re-Roofing Building 7)	1	10-Jun-21A	31-Oct-23A	CPhase 9	FH	NB	LN	JC	5	100%
P.001476	Riverside ES Roofing	1	17-Oct-14A	17-Oct-14A	CPhase 9	FH	NB	LN	TBD	4	100%
P.002047-RC2	Seminole MS - Roofing for Buildings 3, 4, 5, 85, 86 - SMART Program	1	03-May-22A	16-Jul-24	CPhase 6	FH	NB	LN	JC	6	99.96%
P.002009	Silver Lakes ES - SMART Program Renovations	1	10-Apr-17A	24-Aug-21A	CPhase 9	FH	NB	LN	TBD	2	100%
P.002146	Silver Palms ES - SMART Program Renovations	1	28-Sep-17A	29-Feb-24A	CPhase 9	FH	NB	LN	TBD	2	100%
P.001984	Silver Ridge ES - SMART Program Renovations	1	14-Apr-17A	17-Dec-21A	CPhase 9	FH	NB	LN	TBD	6	100%
P.001650	Silver Trail MS Roofing	1	24-Feb-15A	06-Dec-16A	CPhase 9	FH	NB	LN	TBD	2	100%
P.001683	Stranahan HS - GOB Renovations	1	28-Sep-15A	31-May-24	CPhase 9	FH	NB	LN	JC	3	100%
P.001724-RC1	Tamarac ES - Roofing Building 6 - SMART Program	1	20-Jan-22A	16-Jul-24	CPhase 8	FH	NB	LN	JC	4	97.2%
P.002114-RC1	Welleby ES - Roofing for Building 1, 2, 4, 5, 6 & Walkways - SMART Program	1	01-Mar-22A	29-Feb-24A	CPhase 9	FH	NB	LN	JC	5	100%
P.001965	William T. McFatter Technical Center, Broward Fire Academy - SMART Program Renovation	1	03-Apr-17A	29-Feb-24A	CPhase 9	FH	NB	LN	LG	6	100%
Steve Starke (Roof)		14	20-Oct-16A	16-Sep-25		FH	SS	LN			
P.000415-RC1	Atlantic Technical College & Technical HS - Smart Re-Roofing	1	12-Dec-22A	17-Sep-24	CPhase 5B	FH	SS	LN	RH	7	91.6%
P.002810	Atlantic West ES - Roofing Bldg 1, 3 & 6 - SMART Program	1	28-Oct-21A	15-Oct-24	CPhase 5B	FH	SS	LN	LG	7	93.24%
P.001944	Banyan ES - SMART Program Renovations	1	20-Oct-16A	17-Dec-24	CPhase 5B	FH	SS	LN	LG	5	95.96%
P.002778	Deerfield Beach MS - Roofing Building 1, 3, 4, & 9 - SMART Program	1	15-Sep-21A	15-Oct-24	CPhase 5B	FH	SS	LN	VM	7	94.6%
P.001726-RC1	Dillard 6-12 School - Roof Carve Out	1	04-Apr-23A	17-Dec-24	CPhase 5B	FH	SS	LN	LG	5	86.8%
P.001746-RC1	Eagle Point ES - Bldgs. 1, 2, 3, 4, 5, 6 & Walkways	1	31-Aug-23A	17-Dec-24	CPhase 5B	FH	SS	LN	LG	6	43.6%
P.001635-RC1	Lauderdale Manors Early Learning and Resource Center - Roof Carve Out	1	29-Aug-23A	21-Jan-25	CPhase 5B	FH	SS	LN	LG	5	78%
P.002884	McArthur HS - Roofing Building 12, 13, 16, 17, 18, 21, 24, 25 - SMART Program	1	03-Feb-22A	17-Dec-24	CPhase 5B	FH	SS	LN	JC	1	91.2%
P.001992	North Side ES - SMART Program Renovations	1	28-Nov-16A	17-Dec-24	CPhase 5B	FH	SS	LN	JC	3	97.32%
P.002873-RC1	Nova MS - Roof Carve Out	1	10-Aug-23A	18-Feb-25	CPhase 5B	FH	SS	LN	JC	6	26%
P.002873	Nova MS - Roofing for Building 3, 4, 5, 7, 8 & 9 - SMART Program	1	08-Mar-22A	17-Dec-24	CPhase 5B	FH	SS	LN	JC	6	66.72%
P.002144-RC1	Silver Lakes MS - Roofing Carve Out (1, 6, 7, 8, 9, 10, 11, 12, 13, 14, 15, & 85)	1	31-Jul-23A	20-May-25	CPhase 5B	FH	SS	LN	JC	4	50.8%
P.001838-RC1	South Broward HS Bldgs. 1- 11, 16, 17, 18, 20, 22, 23, 24, 25, 26, 27, 28 & Walkways	1	14-Sep-23A	16-Sep-25	CPhase 5A	FH	SS	LN	JN	1	3.6%
P.001683-RC1	Stranahan HS - SMART Roofing Bldgs 2A, 2B, 2C, 8 & 9	1	04-Apr-23A	18-Feb-25	CPhase 5B	FH	SS	LN	JC	3	51.6%
SPECIAL PROJ. SCH. CHOICE, EDUC. SPEC., FF&E TEAM - Marleine Gh		7	24-Feb-16A	16-Jul-24		MG	NB				
Natacha Brea		7	24-Feb-16A	16-Jul-24		MG	NB				
P.001686-MCI	Attucks MS - Media Center Improvements	1	09-Feb-17A	02-May-24	CPhase 9	MG	NB	AF	AD	1	100%
P.002546	Beachside Montessori - Playground Safety Surface	1	24-Mar-21A	31-May-21	CPhase 9	MG	NB	KH	TBD	1	100%
P.001972	Dave Thomas Educational Center, East - SMART Program Renovations	1	06-Apr-17A	16-Jul-24	CPhase 8	MG	NB	AF	RR	3	76.24%
P.002341	Heron Heights ES - Shade Structure	1	09-May-19A	29-Jun-20A	CPhase 9	MG	NB	KH	TBD	4	100%
P.001903-MCI	North Lauderdale Pre K-8 - Media Center - SMART Program Renovations	1	14-Dec-16A	14-Mar-23A	CPhase 9	MG	NB	AF	RR	4	100%
P.001729	Plantation MS - GOB Renovations	1	24-Feb-16A	16-Jul-24	CPhase 6	MG	NB	VB	TBD	5	98%
P.002144	Silver Lakes MS - SMART Media Center Improvements	1	28-Sep-17A	16-Jul-24	CPhase 6	MG	NB	AF	FN	4	98%
BCPS		2	05-Dec-16A	31-Jul-23A	CPhase 9	BCPS	NB	TBD	TBD	6	
Natacha Brea		2	05-Dec-16A	31-Jul-23A	CPhase 9	BCPS	NB	TBD	TBD	6	
P.002909	Cypress Bay HS - Portable Demolitions	1	15-May-22A	31-Jul-23A	CPhase 9	BCPS	NB	TBD	TBD	6	100%
P.002910	Falcon Cove MS - Portable Demolitions	1	05-Dec-16A	31-Jul-23A	CPhase 9	BCPS	NB	TBD	TBD	6	100%

Date	Revision	Checked	Approved

Appendix F – Responsible, Accountable, Consulted, and Informed (RACI)

F.1 R.A.C.I. Chart

PMO OFFICE

R. A. C. I. Chart		ORGANIZATIONAL CHART POSITIONS							
ACTIVITY	Program Manager Owner's Rep. AECOM	Cost & Program Controls Rep. Atkins	Executive Director OFC	Director Pre- Construction OFC	Director Construction OFC	Director Program Controls OFC	Pre- Construction Arch. M.E.P. & ADA OFC	Construction Project Managers OFC	Manager Database Administration OFC
	2.0 Planning Phase Management								
2.10 Planning Phase Management	Responsible	Consult	Consult	Accountable	Inform	Inform	Consult	Inform	Inform
2.15 Project Kick-Off Meeting	Responsible	Consult	Consult	Accountable	Inform	Inform	Consult	Inform	Inform
2.20 Pre-Charter Meeting	Responsible	Consult	Consult	Accountable	Inform	Inform	Consult	Inform	Inform
3.0 Design Phase Management									
3.10 Design Phase Management	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.15 Scope Validation Process	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.16 Project Scope Revisions	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.18 Project Pre-Charter Meeting	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.20 Project Charter Meeting	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.30 Design Review Procedures	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.31 SMART Program – Media Center Improvements *	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.32 STEM Lab Scope Development *	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.40 Constructability Reviews (CMAR Delivery Only)	Responsible	Consult	Inform	Accountable	Consult	Inform	Consult	Inform	Inform
3.50 Value Engineering Procedure	Responsible	Consult	Inform	Accountable	Consult	Inform	Consult	Inform	Inform
3.60 Building Department Plan Review and Permitting *	Responsible	Consult	Inform	Accountable	Inform	Inform	Consult	Inform	Inform
3.70 Release for Construction	Responsible	Consult	Inform	Accountable	Consult	Inform	Consult	Inform	Inform
4.0 Construction Phase Management Plan									
4.10 Construction Phase Management	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.15 Pre-Construction Conference	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.16 Direct Owner Purchase Program	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.17 ACBM / LBP Pre-Construction Material Surveys *	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.18 CMAR Bid Buyout and GMP Recommendation	Responsible	Consult	Consult	Inform	Accountable	Consult	Inform	Consult	Inform
4.20 Construction Progress Meetings	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.25 Facilities Maintenance (FM) Work Orders General Use	Responsible	Consult	Consult	Inform	Accountable	Consult	Inform	Consult	Inform
4.26 Facilities Maintenance (FM) Work Orders Emergency Funding Request	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.27 Facilities Maintenance (FM) Work Orders Contractor Assist	Responsible	Consult	Consult	Inform	Accountable	Consult	Inform	Consult	Inform
4.28 Facilities Maintenance (FM) Work Orders Modification of a PPO	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.29 Contingency Use Directive	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.30 Construction Submittals	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.31 Allowance Expenditure Proposals	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.35 Request for Information (RFI)	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.36 Project Consultants Supplemental Instructions (PCSI/ASI)	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.40 Field Observation Reports	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.45 Inspections *	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.46 Testing *	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.50 Field Verification	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.55 Progress Photographs	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.65 Construction Record Drawings / Permit Set	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
4.70 Claims	Responsible	Consult	Inform	Inform	Accountable	Consult	Inform	Consult	Inform
5.0 Closeout / Warranty Phase Management									
5.10 Closeout / Warranty Phase Management	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.20 Final Acceptance and Completion	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.30 Warranty Period	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.40 Project Closeout	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.41 Project Financial Closeout	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.50 Architect/Engineer Performance Evaluations	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.60 Contractor Performance Evaluations	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.70 Performance Evaluation Data Transference – A/E's & CMAR's	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
5.75 Performance Evaluation Data Transference – General Contractor's	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Inform
6.0 Program Controls									
6.10 Work Breakdown Structure	Responsible	Consult	Consult	Inform	Consult	Accountable	Consult	Consult	Consult
6.20 Schedule Systems and Management	Responsible	Consult	Consult	Inform	Consult	Accountable	Consult	Consult	Consult
6.30 Cost Control System and Management	Consult	Responsible	Consult	Inform	Consult	Accountable	Consult	Consult	Consult
6.40 Budget Modification Process	Consult	Responsible	Consult	Consult	Consult	Accountable	Consult	Consult	Consult
6.50 Cash Flow Forecast	Consult	Responsible	Consult	Inform	Inform	Accountable	Consult	Consult	Consult
7.0 Document Controls									
7.10 Contract Filing	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Consult
7.20 Contract Correspondence	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Consult
7.30 Design Drawing Management	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Consult
7.40 Document Control Closeout and Record Turnover	Responsible	Consult	Inform	Inform	Consult	Accountable	Consult	Consult	Consult
8.0 Reporting / Meetings									
8.10 Program Reporting Overview (Bond Oversight Committee) *	Responsible	Responsible	Accountable	Consult	Consult	Responsible	Consult	Consult	Consult
8.20 Program Progress Reports	Responsible	Responsible	Accountable	Consult	Consult	Responsible	Consult	Consult	Consult
8.30 Building Department Activity Report	Responsible	Responsible	Accountable	Consult	Consult	Responsible	Consult	Consult	Consult
8.60 Schedule Reports	Responsible	Responsible	Accountable	Consult	Consult	Responsible	Consult	Consult	Consult
9.0 Communication & Coordination									
9.10 Internal Communications Guidelines	Responsible	Consult	Accountable	Consult	Consult	Inform	Consult	Consult	Consult
9.20 External Communications	Responsible	Consult	Accountable	Consult	Consult	Inform	Consult	Consult	Consult
9.30 Community Outreach / Presentations	Responsible	Consult	Accountable	Consult	Consult	Inform	Consult	Consult	Consult
9.40 Jobsite Access and Media Inquiries	Responsible	Inform	Accountable	Consult	Consult	Inform	Consult	Consult	Consult
*10.0 Procurement									
10.20 Design Team Selection Process *	Responsible	Inform	Inform	Accountable	Consult	Consult	Inform	Consult	Inform
10.25 Process to Obtain Authorization to Bid (ATP) *	Responsible	Inform	Inform	Accountable	Consult	Consult	Inform	Consult	Inform
10.30 Construction Management at Risk (CMAR) Contracts *	Responsible	Inform	Inform	Consult	Consult	Consult	Inform	Consult	Inform
10.40 Construction Design/Bid/Build (Hard Bid) Contracts *	Responsible	Inform	Consult	Consult	Accountable	Consult	Inform	Consult	Inform
10.60 School Choice Enhancement Projects	Responsible	Inform	Inform	Consult	Accountable	Consult	Inform	Consult	Inform
10.70 Continuing Contracts Professional Design Services *	Responsible	Inform	Inform	Accountable	Consult	Consult	Inform	Consult	Inform
10.71 Continuing Contracts for CMAR Services Assignment Process	Responsible	Inform	Inform	Consult	Accountable	Consult	Inform	Consult	Inform
10.80 Construction Services Minor Projects (CSMP) *	Responsible	Inform	Inform	Consult	Consult	Consult	Inform	Consult	Inform
10.90 Playground and Shade Structure Projects	Responsible	Inform	Inform	Accountable	Consult	Consult	Inform	Consult	Inform
10.95 Supplier Diversity and Outreach Program Policy *	Responsible	Inform	Consult	Accountable	Consult	Consult	Inform	Consult	Inform
11.0 Invoice Review									
11.10 Professional Services Invoice Review	Responsible	Inform	Consult	Accountable	Consult	Consult	Inform	Consult	Inform
11.20 Contractor Pay Application Review Process	Responsible	Inform	Consult	Inform	Accountable	Consult	Inform	Consult	Inform
12.0 Change Management									
12.10 Design Phase - Change Management *	Responsible	Inform	Consult	Accountable	Consult	Consult	Consult	Inform	Inform
12.20 Construction Change Management *	Responsible	Inform	Consult	Consult	Accountable	Consult	Consult	Consult	Inform
13.0 Quality Assurance									
13.10 Non-Conformance Reporting	Responsible	Consult	Consult	Consult	Consult	Accountable	Consult	Consult	Consult
14.0 Safety Plan									
14.10 Project Environmental, Health, and Safety Program	Responsible	Inform	Inform	Inform	Accountable	Inform	Inform	Inform	Inform
14.20 Employee Background Checks and Badging	Responsible	Inform	Inform	Inform	Accountable	Inform	Inform	Inform	Inform
14.30 Contractor Requirements	Responsible	Inform	Inform	Inform	Accountable	Inform	Inform	Inform	Inform
14.40 Emergency Response and Communications Guideline	Responsible	Inform	Consult	Inform	Accountable	Inform	Inform	Inform	Inform
15.0 Commissioning Plan									
15.10 Commissioning Plan	Responsible	Inform	Inform	Accountable	Consult	Inform	Consult	Consult	Inform

R = Responsible (also Recommender)
Those who do the work to complete the task.[6] There is at least one role with a participation type of responsible, although others can be delegated to assist in the work required (see also RASCI below for separately identifying those who participate in a supporting role).

A = Accountable (also Approver or final approving authority)
The one ultimately answerable for the correct and thorough completion of the deliverable or task, the one who ensures the prerequisites of the task are met and who delegates the work to those responsible.[6] In other words, an accountable must sign off (approve) work that responsible provides. There must be only one accountable specified for each task or deliverable.

C = Consulted (sometimes Consultant or counsel)
Those whose opinions are sought, typically subject matter experts; and with whom there is two-way communication

I = Informed (also Informed)
Those who are kept up-to-date on progress, often only on completion of the task or deliverable; and with whom there is just one-way communication

Appendix G - Economic Development & Diversity Compliance Department (EDDC)

Economic Development and Diversity Compliance Department

SMART Construction Related Projects Status Report (PERIOD: 07/01/2017 through 06/30/2024)

Note: It is important to note that when multiple primes are listed under one contract, a Master Contract is created in the B2Gnow System, and each prime awarded is linked to the Master Contract through a Task Record relationship. Where a Master Contract/Task Record relationship exists, the Contract Number is followed by 01, 02, 03, etc., linking each prime awardee to the Master Contract. The Master Contract shows the total sum of the awarded contract value and not the contract value awarded to each specific prime under the Master Contract. Compliance is performed for each prime and subcontractor independently at the Master Contract and Task Record level.

Period - July 1, 2017 through JUNE 30, 2024

Total Prime Payment Reported	\$ 900,849,103.10
Total ESVMWBE Confirmed Payment Received	\$ 394,340,379.50
ESVMWBE Utilization Attainment (%)	43.77%

Period - July 1, 2017 through MAY 31, 2024

Total Prime Payment Reported	\$ 876,610,034.90
Total ESVMWBE Confirmed Payment Received	\$ 389,472,608.30
ESVMWBE Utilization Attainment (%)	44.43%

Contract Number	Contract Description	Vendor Type	Business Name	Ethnicity	Gender	Apply to ESVMWBE Commitment (Y/N)	Contract Award Amount	Prime Commitment % on the Overall Contract	Prime Participation Attained % on Overall Contract	Certified and Non-Certified Sub % of the Commitment	Prime & Subcontract Payment Amount	Prime Payment Amount
16-194C	Northeast High School CMAR	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$19,162,736.84	42.51%	39.33%		\$15,076,866.05	\$9,147,090.14
		Subcontractor	Cube Care Co	Hispanic American	Female	Yes	\$1,648.00			0.01%	\$1,389.85	
		Subcontractor	El Leon Construction, Inc.	Hispanic American	Male	Yes	\$213,250.00			1.12%	\$176,272.52	
		Subcontractor	Hurricane Resistant Construction, Inc.	Caucasian	Female	Yes	\$3,500.00			0.02%	\$4,845.00	
		Subcontractor	Jasper Enterprises	Black American	Male	Yes	\$254,000.00			1.34%	\$167,532.50	
		Subcontractor	KOLDAIRE, INC	Caucasian	Female	Yes	\$2,945,000.00			15.50%	\$1,795,887.07	
		Subcontractor	M.C.O. Construction and Services, Inc.	Black American	Female	Yes	\$778,238.46			4.06%	\$473,193.82	
		Subcontractor	N & P Construction and Development, Inc.	Hispanic American	Female	Yes	\$277,000.00			1.46%	\$123,214.65	
		Subcontractor	Pro Plumbing Contractors Inc	Black American	Male	Yes	\$515,725.00			2.69%	\$336,770.02	
		Subcontractor	Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$2,785,470.00			14.54%	\$2,584,638.01	
		Subcontractor	Supreme Ceiling & Interiors, Inc.	Black American	Male	Yes	\$288,193.00			1.52%	\$179,870.32	
		Subcontractor	Tropic Fence, Inc.	Other Minority	Female	Yes	\$50,719.00			0.27%	\$36,825.80	
Subcontractor	Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$52,637.00			0.28%	\$49,336.35			
16-194C Total								42.51%	39.33%			
17-112C	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR ROOFING CONSULTING SERVICES	Prime	ALLEGUEZ ARCHITECTURE, INC.	Hispanic American	Female	Yes	\$15,000,000.00	100.00%	0.00%		\$0.00	\$0.00
		Subcontractor	S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$750,000.00			5.00%	\$0.00	
		Subcontractor	SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$3,000,000.00			20.00%	\$0.00	
17-112C Total								100.00%	0.00%			
17-112C-01	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR ROOFING CONSULTING SERVICES-01	Prime	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$0.00	100.00%	44.00%		\$814,663.08	\$456,170.84
		Subcontractor	Johnson, Avedano, Lopez, Rodriquez and Walewski Engineering Group, Inc.	Hispanic American	Male	Yes	\$0.00			20.00%	\$291,018.20	
		Subcontractor	S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$0.00			5.00%	\$67,474.04	
17-112C-01 Total								100.00%	44.00%			
17-112C-02	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR ROOFING CONSULTING SERVICES-02	Prime	Lakdas/Yohalem Engineering, Inc.	Caucasian	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Hammond & Associates, Inc.	Black American	Male	Yes	\$0.00			10.00%	\$0.00	
		Subcontractor	Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$0.00			10.00%	\$0.00	
17-112C-02 Total								100.00%	0.00%			
17-112C-03	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR ROOFING CONSULTING SERVICES-	Prime	WSP USA Environment & Infrastructure Inc.	Other Minority	Male	No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
		Subcontractor	SDM Consulting Engineers, Inc.	Hispanic American	Male	Yes	\$0.00			25.00%	\$0.00	
17-112C-03 Total								25.00%	0.00%			
17-112C-04	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR ROOFING CONSULTING SERVICES-04	Prime	Terracon Consultants, Inc.	Caucasian	Female	No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
		Subcontractor	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$0.00			0.00%	\$0.00	
		Subcontractor	Engineering Consortium, Inc.	Black American	Male	Yes	\$0.00			0.00%	\$0.00	
17-112C-04 Total								25.00%	0.00%			
17-113C	Continuing Contracts for Surveying Services	Prime	ENGENUITY GROUP INC	Asian-Pacific American	Male	Yes	\$12,000,000.00	100.00%	0.00%		\$2,599.42	\$2,599.42
17-113C Total								100.00%	0.00%			
17-113C-01	Continuing Contracts for Surveying Services-01	Prime	F.R. Aleman & Associates, Inc.	Hispanic American	Female	No	\$0.00	100.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	F.R. Aleman & Associates, Inc.	Hispanic American	Female	Yes	\$0.00				\$0.00	
		Subcontractor	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$0.00			3.00%	\$0.00	
		Subcontractor	BROWN & PHILLIPS, INC.	Black American	Male	Yes	\$0.00			25.00%	\$0.00	

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17-113C-01 Total								100.00%	0.00%			
17-113C-02	Continuing Contracts for Surveying Services-02	Prime	KEITH AND SCHNARS, P.A.		Other	No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
		Subcontractor	F.R. Aleman & Associates, Inc.	Hispanic American	Female	Yes	\$0.00			25.00%	\$0.00	
17-113C-02 Total								25.00%	0.00%			
17-115C	PROFESSIONAL SERVICES CONTINUING CONTRACT FOR GEOTECHNICAL ENGINEERING	Prime	Nutting Engineers of Florida, Inc.	Caucasian	Male	No	\$15,000,000.00	25.00%	0.00%		\$32,359.19	\$32,359.19
		Subcontractor	GCES Engineering Services, LLC	Hispanic American	Male	Yes	\$3,750,000.00			25.00%	\$0.00	
17-115C Total								25.00%	0.00%			
17-115C-01	PROFESSIONAL SERVICES CONTINUING CONTRACT FOR GEOTECHNICAL ENGINEERING-01	Prime	WSP USA Environment & Infrastructure Inc.	Other Minority	Male	No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Ambient Technologies, Inc.	Hispanic American	Male	No	\$0.00			2.00%	\$0.00	
			GCES Engineering Services, LLC	Hispanic American	Male	Yes	\$0.00			5.00%	\$0.00	
			RADISE INTERNATIONAL, L.C.	Subcontinent Asian American	Female	Yes	\$0.00			20.00%	\$0.00	
17-115C-01 Total								25.00%	0.00%			
17-115C-02	PROFESSIONAL SERVICES CONTINUING CONTRACT FOR GEOTECHNICAL ENGINEERING-02	Prime	RADISE INTERNATIONAL, L.C.	Subcontinent Asian American	Female	Yes	\$0.00	100.00%	0.00%		\$52,994.47	\$52,994.47
		Prime Self Performing	RADISE INTERNATIONAL, L.C.	Subcontinent Asian American	Female	Yes	\$0.00				\$0.00	
17-115C-02 Total								100.00%	0.00%			
17-115C-03	PROFESSIONAL SERVICES CONTINUING CONTRACT FOR GEOTECHNICAL ENGINEERING-03	Prime	PROFESSIONAL SERVICES INDUSTRIES INC			No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Absolute Civil Engineering Solutions, LLC	Caucasian	Female	Yes	\$0.00			25.00%	\$0.00	
17-115C-03 Total								25.00%	0.00%			
17-115C-04	PROFESSIONAL SERVICES CONTINUING CONTRACT FOR GEOTECHNICAL ENGINEERING-04	Prime	Terracon Consultants, Inc.	Caucasian	Female	No	\$0.00	25.00%	0.00%		\$40,499.78	\$40,499.78
		Subcontractor	Absolute Civil Engineering Solutions, LLC	Caucasian	Female	Yes	\$0.00			25.00%	\$0.00	
17-115C-04 Total								25.00%	0.00%			
17-120C	DESIGN PROFESSIONAL SERVICES FOR WALTER C YOUNG MIDDLE SCHOOL (CONSTRUCTION MANAGEMENT AT RISK DELIVERY)	Prime	Laura M. Perez & Associates, Inc.	Hispanic American	Female	No	\$675,000.00	100.00%	95.96%		\$604,068.03	\$24,432.07
		Prime Self Performing	Laura M. Perez & Associates, Inc.	Hispanic American	Female	Yes	\$438,750.00				\$332,156.34	
		Subcontractor	Ambro, Inc.	Black American	Male	Yes	\$27,000.00			4.00%	\$0.00	
			Bell Landscape Architecture, Inc.	Caucasian	Female	No	\$6,750.00			1.00%	\$0.00	
			DDA Engineers, P. A.	Hispanic American	Female	Yes	\$33,750.00			5.00%	\$23,680.00	
			Fraga Engineers, LLC	Hispanic American	Female	Yes	\$168,750.00			25.00%	\$223,799.62	
17-120C Total								100.00%	95.96%			
17-137C	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)	Prime	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$30,000,000.00	10.00%	#N/A		\$0.00	\$0.00
		Subcontractor	DiversiFire Systems, Inc.	Caucasian	Female	Yes	\$3,000,000.00			10.00%	\$0.00	
17-137C Total								10.00%	#N/A			
17-137C-01	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) FIRE SPRINKLER/SUPPRESSION CONTRACTOR-01	Prime	Francis Engineering, Inc.	Black American	Male	No	\$0.00	10.00%	#N/A		\$100,850.40	\$0.40
		Prime Self Performing	Francis Engineering, Inc.	Black American	Male	Yes	\$0.00				\$80,850.00	
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$0.00			5.00%	\$20,000.00	
17-137C-01 Total								10.00%	#N/A			
17-141C	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR STRUCTURAL ENGINEERING SERVICES	Prime	Lakdas/Yohalem Engineering, Inc.	Caucasian	Female	No	\$15,000,000.00	100.00%	50.98%		\$208,788.00	\$102,350.00
		Prime Self Performing	Lakdas/Yohalem Engineering, Inc.	Caucasian	Female	Yes	\$13,500,000.00				\$106,438.00	
		Subcontractor	Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$1,500,000.00			10.00%	\$0.00	
17-141C Total								100.00%	50.98%			
17-141C-01	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR STRUCTURAL ENGINEERING SERVICES-01	Prime	FLORIDA INTERNATIONAL CONSULTING ENGINEERS DESIGN, INC	Other Minority	Male	Yes	\$0.00	100.00%	0.00%		\$2,156,819.61	\$2,156,819.61
17-141C-01 Total								100.00%	0.00%			
17-141C-02	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR STRUCTURAL ENGINEERING SERVICES-02	Prime	Crain Atlantis, Inc.	Other Minority	Male	No	\$0.00	40.00%	0.00%		\$2,187,458.79	\$2,187,458.79
		Subcontractor	ADVANCE CONSULTING ENGINEERING SERVICES INC	Hispanic American	Female	Yes	\$0.00			15.00%	\$0.00	
			Engineering Consortium, Inc.	Black American	Male	Yes	\$0.00			25.00%	\$0.00	
17-141C-02 Total								40.00%	0.00%			
17-141C-03	DESIGN PROFESSIONAL SERVICES CONTINUING	Prime	CES Consultants, Inc.	Hispanic American	Male	No	\$0.00	100.00%	0.00%		\$40,146.00	\$40,146.00

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	CONTRACT FOR STRUCTURAL ENGINEERING SERVICES-03	Prime Self Performing Subcontractor	CES Consultants, Inc.	Hispanic American	Male	Yes	\$0.00				\$0.00	
			Cueto Engineering, LLC	Hispanic American	Male	No	\$0.00			5.00%	\$0.00	
			GCES Engineering Services, LLC	Hispanic American	Male	Yes	\$0.00			0.50%	\$0.00	
			RADISE INTERNATIONAL, L.C.	Subcontinent Asian American	Female	Yes	\$0.00			0.50%	\$0.00	
			SAVINO & MILLER DESIGN STUDIO PA	Hispanic American	Female	No	\$0.00			5.00%	\$0.00	
17-141C-03 Total								100.00%	0.00%			
17-141C-04	DESIGN PROFESSIONAL SERVICES CONTINUING CONTRACT FOR STRUCTURAL ENGINEERING SERVICES-04	Prime	MASTER CONSULTING ENGINEERS, INC.	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$27,598.00	\$27,598.00
17-141C-04 Total								100.00%	0.00%			
17-154c	Nova Senior High School-01	Prime Subcontractor	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$21,435,930.16	40.89%	35.24%		\$19,382,853.07	\$12,551,632.12
			APPLEGATE INTERIORS, INC.	Caucasian	Male	Yes	\$1,397,345.34			6.53%	\$743,814.69	
			El Leon Construction, Inc.	Hispanic American	Male	Yes	\$90,280.00			0.42%	\$101,334.18	
			Hyvac, Inc.	Hispanic American	Female	Yes	\$3,094,060.68			14.46%	\$2,603,491.14	
			Jasper Enterprises	Black American	Male	Yes	\$369,130.28			1.73%	\$312,567.88	
			MIAMI WRECKING COMPANY	Caucasian	Female	Yes	\$252,000.00			1.18%	\$114,452.20	
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$36,378.06			0.17%	\$39,259.01	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$2,518,645.43			11.77%	\$2,686,692.34	
			Supreme Ceiling & Interiors, Inc.	Black American	Male	Yes	\$819,576.21			3.83%	\$188,870.94	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$14,979.20			0.07%	\$11,219.50	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$36,378.06			0.17%	\$29,519.07	
17-154c Total								40.89%	35.24%			
17-155C-01	Hollywood Hills High School	Prime Subcontractor	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$16,585,802.28	41.02%	31.50%		\$16,523,439.14	\$11,318,205.48
			APPLEGATE INTERIORS, INC.	Caucasian	Male	Yes	\$839,000.00			5.06%	\$773,172.36	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$2,215,650.00			13.36%	\$1,579,742.99	
			El Leon Construction, Inc.	Hispanic American	Male	Yes	\$166,840.00			1.01%	\$170,769.41	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$2,597,000.00			15.66%	\$2,288,593.90	
			THOUSAND AND ONE PAINTING CORP	Hispanic American	Male	Yes	\$333,991.00			2.01%	\$282,965.00	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$7,884.00			0.05%	\$5,801.90	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$71,417.00			0.43%	\$104,188.10	
17-155C-01 Total								41.02%	31.50%			
17-156C	Cypress Bay High School	Prime Subcontractor	THE MORGANTI GROUP, INC.			No	\$22,669,833.18	35.28%	32.73%		\$22,429,857.37	\$15,089,164.09
			Cooper Construction Management & Consulting, Incorporated	Black American		Yes	\$525,940.13			2.32%	\$612,855.81	
			Hyvac, Inc.	Hispanic American	Female	Yes	\$5,531,439.30			24.40%	\$4,715,308.16	
			Marlin Engineering, Inc.	Hispanic American	Male	Yes	\$4,533,966.64			20.00%	\$24,556.50	
			N & P Construction and Development, Inc.	Hispanic American	Female	Yes	\$256,169.11			1.13%	\$249,144.05	
			Ram-Tech Construction, Inc.	Hispanic American	Female	Yes	\$1,571,019.44			6.93%	\$1,662,215.63	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$7,707,743.28			34.00%	\$76,613.13	
17-156C Total								35.28%	32.73%			
17-166C	DESIGN PROFESSIONAL SERVICES -- PACKAGE A OAKLAND PARK ELEMENTARY/ WILLIAM E DANDY MIDDLE/ROYAL PALM ELEMENTARY(P. 001895, P.001896, P.001900)	Prime Prime Self Performing Subcontractor	Jorge A Gutierrez Architect LLC	Hispanic American	Male	No	\$820,722.00	67.00%	67.00%		\$730,454.48	\$241,050.30
			Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$549,883.74				\$489,404.18	
			ADVANCE CONSULTING ENGINEERING SERVICES INC	Hispanic American	Female	Yes	\$16,414.44			2.00%	\$0.00	
				Hispanic American	Female	Yes	\$16,414.44			2.00%	\$0.00	
				Hispanic American	Female	Yes	\$16,414.44			2.00%	\$0.00	
			Bach Design Engineers	Asian-Pacific American	Male	Yes	\$205,180.50			25.00%	\$0.00	
				Asian-Pacific American	Male	Yes	\$205,180.50			25.00%	\$0.00	
				Asian-Pacific American	Male	Yes	\$205,180.50			25.00%	\$0.00	
			BROWN & PHILLIPS, INC.	Black American	Male	Yes	\$16,414.44			2.00%	\$0.00	
			ROSS ENGINEERING, INC.	Caucasian	Female	Yes	\$32,828.88			4.00%	\$0.00	
17-166C Total								67.00%	67.00%			
17-166C-01	DESIGN PROFESSIONAL SERVICES -PACKAGE B	Prime	Wolfberg Alvarez and Partners, Inc	Hispanic American	Male	Yes	\$750,248.19	100.00%	92.42%		\$638,031.92	\$48,377.36

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	DAVIE ELEMENTARY /NOVA MIDDLE/EMBASSY CREEK ELEMENTARY(P. 001897, P.001898, P.001899)-01	Prime Self Performing Subcontractor	Wolfberg Alvarez and Partners, Inc	Hispanic American	Male	Yes	\$675,223.37				\$536,906.14	
			S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$75,024.82			10.00%	\$52,748.42	
17-166C-01 Total								100.00%	92.42%			
17-187C	DESIGN PROFESSIONAL SERVICES FOR CONSTRUCTION MANAGEMENT AT RISK DELIVERY (CMAR) J P TARAVELLA SENIOR HIGH SCHOOL	Prime Prime Self Performing Subcontractor	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$766,272.00	100.00%	95.94%		\$711,859.41	\$28,896.76
			Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$352,485.12				\$371,041.65	
			Andrew Morgan Services SGM Engineering, Inc.	Black American Subcontinent Asian American	Male Male	Yes Yes	\$61,301.76 \$298,846.08			8.00% 39.00%	\$53,250.00 \$258,671.00	
17-187C Total							100.00%	95.94%				
17-188C-01	Design Professional Services for Western Senior High School-01	Prime	The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$272,000.00	100.00%	0.00%		\$191,953.70	\$191,953.70
17-188C-01 Total								100.00%	0.00%			
17-190C	DESIGN PROFESSIONAL SERVICES CONSTRUCTION MANAGEMENT AT RISK DELIVERY (CMAR) ROBERT C. MARKHAM ELEMENTARY SCHOOL	Prime Prime Self Performing Subcontractor	Carty Architecture	Other Minority	Female	No	\$2,961,899.00	100.00%	52.44%		\$1,878,497.25	\$868,425.39
			Carty Architecture	Other Minority	Female	Yes	\$1,747,520.41				\$190,666.46	
			BOTAS ENGINEERING, INC.	Hispanic American	Female	Yes	\$296,189.90			10.00%	\$161,095.60	
			BOTAS ENGINEERING, INC.	Hispanic American	Female	Yes	\$296,189.90			10.00%	\$161,095.60	
			Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$177,713.94			6.00%	\$78,365.34	
			Hammond & Associates, Inc.	Black American	Male	Yes	\$740,474.75			25.00%	\$390,412.21	
			Hammond & Associates, Inc.	Black American	Male	Yes	\$740,474.75			25.00%	\$390,412.21	
			JAX Design Group, Inc. MILLER LEGG Professional Service Industries, Inc.	Caucasian Other Minority	Male Female	No No	\$26,500.00 \$15,800.00 \$7,645.00			0.89% 0.53% 0.26%	\$5,300.00 \$12,000.00 \$7,645.00	
17-190C Total							100.00%	52.44%				
17-196C	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST	Prime Prime Self Performing Subcontractor	D Stephenson Construction, Inc.	Black American	Male	No	\$200,000,000.00	100.00%	0.00%		\$4,054,260.35	\$4,054,260.35
			D Stephenson Construction, Inc.	Black American	Male	Yes	\$3,187,552.60				\$0.00	
			Cami-Axle Construction Corp.	Black American	Male	Yes	\$36,000.00			0.02%	\$0.00	
			Dudly's Professional Services	Black American	Female	Yes	\$44,452.00			0.02%	\$0.00	
			DUVAL SHEET METAL, INC.	Black American	Female	Yes	\$400,000.00			0.20%	\$0.00	
			Gamax Consulting, Inc. waynegroupservices.com	Hispanic American Black American	Female Male	Yes Yes	\$22,226.00 \$146,527.00			0.01% 0.07%	\$0.00 \$0.00	
17-196C Total							100.00%	0.00%				
17-196C-01	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-01	Prime Prime Self Performing Subcontractor	Asset Builders, LLC	Black American	Female	No	\$0.00	25.00%	66.60%		\$1,280,304.62	\$427,564.83
			Asset Builders, LLC	Black American	Female	Yes	\$30,000.00				\$0.00	
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$408,506.00			0.00%	\$410,949.47	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$427,150.00			0.00%	\$426,267.47	
			Grace & Naeem Uddin, Inc. Tommie B. Butts Enterprises, Inc.	Hispanic American Black American	Female Male	Yes Yes	\$62,581.40 \$13,500.00			0.00% 0.00%	\$15,522.85 \$0.00	
17-196C-01 Total							25.00%	66.60%				
17-196C-02	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-02	Prime Subcontractor	GEC Associates, Inc.	Hispanic American	Male	No	\$0.00	25.00%	0.00%		\$0.00	\$0.00
			AGC Electric Inc	Hispanic American	Male	Yes	\$10,000,000.00			5.00%	\$0.00	
			Al Hill Enterprise Corporation	Black American	Male	Yes	\$10,000,000.00			5.00%	\$0.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$10,000,000.00			5.00%	\$0.00	
			Gomez & Son Fence Corp.	Hispanic American	Female	Yes	\$10,000,000.00			5.00%	\$0.00	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$10,000,000.00			5.00%	\$0.00	
17-196C-02 Total							25.00%	0.00%				
17-196C-03	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-03	Prime Subcontractor	M.A.C. Construction, Inc.	Caucasian	Female	No	\$0.00	25.00%	0.00%		\$19,067.00	\$19,067.00
			Al Hill Enterprise Corporation	Black American	Male	Yes	\$0.00			7.50%	\$0.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$0.00			7.50%	\$0.00	
			Rodriguez Architects, Inc.	Hispanic American	Female	Yes	\$0.00			10.00%	\$0.00	

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17-196C-03 Total								25.00%	0.00%			
17-196C-04	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-04	Prime Subcontractor	Gulf Building LLC AI Hill Enterprise Corporation CGR Construction Co., Inc. Coltec Engineering, Inc. FMA CONSTRUCTION JJAS Door Installations, Inc. PAINTPROS INC Pioneer Construction Management Services, Inc. Schedule 10 Specialists, Inc. Vassell Tile & Marble, Inc.	 Black American Caucasian Hispanic American Hispanic American Hispanic American Hispanic American Black American Caucasian Black American	 Male Female Male Male Female Female Male Female Male	 No Yes Yes Yes Yes Yes No Yes Yes	 \$0.00 \$101,000.00 \$58,000.00 \$156,700.00 \$20,787.00 \$67,620.00 \$21,920.00 \$0.00 \$25,076.00 \$24,764.00	 25.00% 25.00%	 19.32%	 \$1,619,395.16 \$51,543.68 \$52,000.00 \$121,055.41 \$11,210.00 \$58,686.30 \$0.00 \$0.00 \$6,148.69 \$12,171.40	 \$1,306,579.68	
17-196C-04 Total								25.00%	19.32%			
17-196C-05	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-05	Prime Subcontractor	T & G Corporation BMR Solutions, Inc. Carty Architecture Hurricane Resistant Construction, Inc.	Hispanic American Hispanic American Other Minority Caucasian	Male Male Female Female	 No Yes Yes Yes	 \$0.00 \$0.00 \$0.00 \$0.00	 60.00% 60.00%	 0.00%	 8.00% 10.00% 18.00%	 \$27,150.00 \$0.00 \$0.00 \$0.00	 \$27,150.00
17-196C-05 Total								60.00%	0.00%			
17-196C-06	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000 CONSTRUCTION COST-06	Prime Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc. Grace & Naeem Uddin, Inc. All Star Brigcon Consulting Services, Inc. Engineering Consortium, Inc. SAGOMA CONSTRUCTION SERVICES INC.	Hispanic American Hispanic American Black American Black American Black American Black American	Female Female Female Female Male Male	 No Yes Yes Yes Yes Yes	 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	 100.00% 100.00%	 0.00%	 1.00% 8.00% 8.00% 8.00%	 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00 \$0.00	 \$0.00
17-196C-06 Total								100.00%	0.00%			
17-196C-07	CONTINUING CONTRACTS FOR CONSTRUCTION MANAGER AT RISK \$1,000,000 - \$2,000,000	Prime Subcontractor	Thornton Construction Company, Inc. Grace & Naeem Uddin, Inc.	Hispanic American Hispanic American	Male Female	 No Yes	 \$0.00 \$0.00	 25.00% 25.00%	 0.00% 0.00%	 25.00%	 \$0.00 \$0.00	 \$0.00
17-196C-07 Total								25.00%	0.00%			
17-197C	Continuing Contracts for Construction Manager at Risk (CMAR) Services	Prime Prime Self Performing Subcontractor	D Stephenson Construction, Inc. D Stephenson Construction, Inc. Cami-Axle Construction Corp. Dudly's Professional Services DUVAL SHEET METAL, INC. Gamax Consulting, Inc. waynegroupservices.com	Black American Black American Black American Black American Black American Hispanic American Black American	Male Male Male Female Female Female Male	 No Yes Yes Yes Yes Yes Yes	 \$10,000,000.00 \$8,500,000.00 \$36,000.00 \$44,452.00 \$400,000.00 \$22,226.00 \$146,527.00	 25.00% 25.00%	 88.79%	 0.36% 0.44% 4.00% 0.22% 1.47%	 \$2,586,107.30 \$1,757,718.69 \$35,325.75 \$25,203.34 \$313,500.00 \$18,325.80 \$146,202.24	 \$289,831.48
17-197C Total								25.00%	88.79%			
17-210C	Construction Manager at Risk, Package A - Charles Flanagan HS, Package B - Falcon Cove MS, Package C - JP Taravella HS, Package D - Robert C Markham ES	Prime Subcontractor	CORE Construction Services of Florida, LLC ACKERMAN PLUMBING INC Atlas Apex Roofing, LLC C&F Electric of Fort Lauderdale, Inc. FLORIDA CLEAR ENERGY, LLC HORUS CONSTRUCTION SERVICES, INC. KOLDAIRE, INC LANDSCAPE SERVICE PROFESSIONALS INC Silva Group Construction Inc. The BG Group, LLC.	Other Minority Caucasian Caucasian Caucasian Black American Black American Caucasian Caucasian Hispanic American Caucasian	Male Male Male Male Male Male Female Female Female Female	 No No No No Yes Yes Yes Yes Yes Yes	 \$10,202,033.70 \$102,962.69 \$1,657,699.26 \$1,194,367.17 \$247,110.45 \$628,072.39 \$1,956,291.05 \$102,962.69 \$720,738.81 \$41,185.07	 34.90% 34.90%	 29.95%	 1.00% 16.10% 11.60% 2.40% 6.10% 19.00% 1.00% 7.00% 0.40%	 \$9,384,088.00 \$0.00 \$0.00 \$0.00 \$0.00 \$609,902.00 \$1,424,385.65 \$70,446.00 \$660,475.66 \$45,122.00	 \$6,573,756.69
17-210C Total								34.90%	29.95%			
17-210C-01	Construction Manager at Risk, Package A - Charles Flanagan HS(P.001847), Package B - Falcon Cove MS (P.001902), Package C - JP Taravella HS(P.001942), Package D - Robert C Markham ES (P.001920)-01	Prime Subcontractor	OHLA BUILDING, INC A & A Fonte Inc Asset Builders, LLC Coltec Engineering, Inc. Gomez & Son Fence Corp. IMR Development Corp.	Other Minority Hispanic American Black American Hispanic American Hispanic American Black American	 Male Female Male Female Female Male	 No Yes Yes Yes Yes Yes	 \$15,245,926.48 \$1,286,900.00 \$345,282.00 \$1,265,937.37 \$260,558.00 \$48,739.00	 35.18% 35.18%	 6.25%	 8.44% 2.26% 8.30% 1.71% 0.32%	 \$12,524,285.39 \$321,060.01 \$9,321.19 \$205,000.06 \$135,971.81 \$7,072.00	 \$11,741,863.32

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			Integrated Electrical Services of Dade Inc	Hispanic American	Male	Yes	\$1,193,482.43			7.83%	\$103,997.00	
17-210C-01 Total								35.18%	6.25%			
17-210C-02	Construction Manager at Risk, Package A - Charles Flanagan HS, Package B - Falcon Cove MS, Package C - JP Taravella HS, Package D - Robert C Markham ES-02	Prime	THE MORGANTI GROUP, INC.			No	\$10,385,407.00	48.47%	41.50%		\$9,862,596.42	\$4,643,135.46
		Subcontractor	ALEN CONSTRUCTION GROUP INC	Hispanic American	Male	Yes	\$639,006.00			6.15%	\$704,077.44	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$2,010,388.00			19.36%	\$1,380,347.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$253,440.00			2.44%	\$253,440.00	
			Cooper Construction Management & Consulting, Inc.	Black American	Male	Yes	\$472,793.00			4.55%	\$449,153.29	
			CUSTOM CLEANING AND MANAGEMENT SERVICES, CORP.	Hispanic American	Female	Yes	\$382,582.00			3.68%	\$86,669.39	
			Hyvac, Inc.	Hispanic American	Female	Yes	\$3,183,143.00			30.65%	\$2,325,623.85	
			Pro Plumbing Contractors Inc	Black American	Male	Yes	\$180,600.00			1.74%	\$240,950.93	
			The BG Group, LLC.	Caucasian	Female	Yes	\$33,680.00			0.32%	\$17,723.20	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$36,523.00			0.35%	\$14,915.86	
17-210C-02 Total								48.47%	41.50%			
17-210C-03	Construction Manager at Risk, Package A - Charles Flanagan HS, Package B - Falcon Cove MS, Package	Prime	The Weitz Company			No	\$65,312.50	25.00%	17.80%		\$65,312.50	\$53,687.50
		Subcontractor	Basulto Management Consulting, Inc.	Hispanic American	Male	Yes	\$16,328.13			25.00%	\$11,625.00	
17-210C-03 Total								25.00%	17.80%			
17-211C	Coconut Creek ES REBID	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,919,634.00	21.20%	44.29%		\$3,919,634.00	\$2,183,537.61
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$587,945.10				\$587,945.10	
		Subcontractor	Amion Enterprises International Corp.	Black American	Male	Yes	\$74,457.60			1.90%	\$74,457.60	
			C.L. Elias Construction, Inc.	Caucasian	Female	Yes	\$6,380.00			0.16%	\$9,931.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$19,835.64			0.51%	\$19,835.64	
			Electrical Alliance Corporation	Black American	Male	Yes	\$564,056.01			14.39%	\$564,056.01	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$3,880.00			0.10%	\$3,880.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$440,841.35			11.25%	\$440,841.04	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$35,150.00			0.90%	\$35,150.00	
17-211C Total									21.20%	44.29%		
17-212C	Cypress ES	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,969,060.00	21.10%	41.32%		\$2,969,060.00	\$1,742,309.40
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$445,359.00				\$445,359.00	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$781,391.60			26.32%	\$781,391.60	
			Custom Doors & Associates, LLC.	Caucasian	Male	Yes	\$38,728.68			1.30%	\$0.00	
		WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$150,781.50			5.08%	\$0.00		
17-212C Total								21.10%	41.32%			
17-216C	Sunrise MS Single Point of Entry	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$169,446.00	25.60%	21.93%		\$169,446.00	\$132,284.04
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$25,416.90				\$25,416.90	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$17,961.28			10.60%	\$11,745.06	
17-216C Total								25.60%	21.93%			
17-221C	Seminole MS Single Point of Entry	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$111,772.00	25.20%	24.28%		\$111,772.00	\$84,635.91
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$5,588.60				\$5,588.60	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$21,460.22			19.20%	\$20,047.49	
		Blizzard Air Conditioning, LLC	Hispanic American	Male	Yes	\$1,500.00			1.34%	\$1,500.00		
17-221C Total								25.20%	24.28%			
17-230C	McNicol MS, North Fork ES, Dave Thomas Educ. Center West - Single Point of Entry	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$312,510.00	25.00%	27.07%		\$312,510.00	\$191,638.54
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$198,840.90				\$31,251.00	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$10,759.00			5.16%	\$1,918.99	
				Black American	Female	Yes	\$11,603.85			5.57%	\$10,207.98	
				Black American	Female	Yes	\$22,748.47			1.14%	\$4,234.70	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$2,757.50			0.14%	\$5,015.00	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$3,655.30			1.75%	\$3,676.00	

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			Walker Design & Construction CO	Other Minority Caucasian	Female Male	Yes No	\$29,911.81 \$10,566.50			1.50% 3.38%	\$21,494.79 \$43,073.00	
17-230C Total								25.00%	27.07%			
18-026C	DESIGN PROFESSIONAL SERVICES FOR GULFSTREAM MIDDLE SCHOOL	Prime Prime Self Performing Subcontractor	Silva Architects, LLC Silva Architects, LLC Fraga Engineers, LLC	Hispanic American Hispanic American Hispanic American	Male Male Female	No Yes Yes	\$300,000.00 \$150,000.00 \$105,000.00	85.00%	0.00%		\$183,052.91 \$0.00 \$0.00	\$183,052.91
18-026C Total								85.00%	0.00%	35.00%	\$0.00	
18-028C	Design Professional Services for Package A - Oriole ES-P.001970, Glades MS-P.001968, Fox Trail ES-P.001973, Package B - Dave Thomas Education	Prime Subcontractor	VIA DESIGN STUDIO Johnson, Avedano, Lopez, Rodriquez and Walewski Engineering Group, Inc.	Hispanic American Hispanic American	Female Male	No Yes	\$514,160.00 \$205,664.00	40.00%	34.77%		\$435,544.62 \$151,447.46	\$284,097.16
18-028C Total								40.00%	34.77%			
18-028C-01	Design Professional Services for Package A - Oriole ES-P.001970, Glades MS-P.001968, Fox Trail ES-P.001973, Package B - Dave Thomas Education Center- P.001972, Sunset Lakes ES- P.001971, Norcrest ES-P.001969	Prime	The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$328,592.50	100.00%	0.00%		\$297,076.19	\$297,076.19
18-028C-01 Total								100.00%	0.00%			
18-029R	HVAC-R and Cooling Tower Equipment	Prime	Accuair, Inc.	Caucasian	Female	Yes	\$8,366,000.00	100.00%	0.00%		\$158,025.00	\$158,025.00
18-029R Total								100.00%	0.00%			
18-029R-04	HVAC-R and Cooling Tower Equipment-04	Prime	Daikin Applied Americas Inc.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$910,295.47	\$910,295.47
18-029R-04 Total								0.00%	0.00%			
18-029R-06	HVAC-R and Cooling Tower Equipment-06	Prime	Integrated Cooling Solutions LLC	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$79,450.00	\$79,450.00
18-029R-06 Total								0.00%	0.00%			
18-029R-08	HVAC-R and Cooling Tower Equipment-08	Prime	Johnson Controls, Florida			No	\$0.00	0.00%	0.00%		\$28,054.46	\$28,054.46
18-029R-08 Total								0.00%	0.00%			
18-034C	DPS Pkg A - Hollywood Central ES_P.001983 / Everglades HS_P.001985 / Silver Ridge ES_(P.001984), Pkg B_Henry D Perry MS_P.001984 /Pine Lakes ES_P.002004/ Riverland ES-01_P.001987	Prime Prime Self Performing Subcontractor	The Tamara Peacock Company Architects of Florida The Tamara Peacock Company Architects of Florida JBPE LLC RGD & Associates, Inc	Caucasian Caucasian Caucasian Caucasian	Female Female Male Female	No Yes No Yes	\$745,707.09 \$521,994.96 \$56,850.00 \$111,856.06 \$111,856.06 \$111,856.06	85.00%	90.98%		\$703,724.50 \$506,049.81 \$56,850.00 \$57,373.50 \$0.00 \$76,828.50	\$6,622.69
18-034C Total								85.00%	90.98%	15.00%		
18-034C-01	DPS Pkg A - Hollywood Central ES_P.001983 / Everglades HS_P.001985 / Silver Ridge ES, Pkg B_Henry D Perry MS_P.001986 /Pine Lakes ES_P.002004/ Riverland ES-01_P.001987	Prime Prime Self Performing Subcontractor	Laura M. Perez & Associates, Inc. Laura M. Perez & Associates, Inc. Ambro, Inc. DDA Engineers, P. A. Fraga Engineers, LLC J. Bonfill & Associates, Inc.	Hispanic American Hispanic American Black American Hispanic American Hispanic American Hispanic American	Female Female Male Female Female Female	No No Yes Yes Yes No	\$936,241.00 \$147,771.15 \$0.00 \$18,724.82 \$280,872.30 \$6,170.00	96.00%	33.67%		\$808,255.08 \$451,765.32 \$10,650.00 \$23,120.00 \$238,330.00 \$12,340.00	\$72,049.76
18-034C-01 Total								96.00%	33.67%	0.00%	\$10,650.00	
18-035C	CMAR Package A - McArthur HS, Package B_P.001954 - Walter C Young MS_P.002010	Prime Subcontractor	CORE Construction Services of Florida, LLC A Beautiful Ceiling, Inc. Al Hill Enterprise Corporation Arso Enterprises, Inc Atlas Apex Roofing, LLC C&F Electric of Fort Lauderdale, Inc. CGR Construction Co., Inc. Construction Project Consultants, Inc. FLORIDA SERVICE PAINTING, INC. FRANKLIN FLOORING INC HORUS CONSTRUCTION SERVICES, INC. Black American	Other Minority Caucasian Black American Hispanic American Caucasian Caucasian Caucasian Caucasian Hispanic American Black American Black American Black American	Male Male Male Male Male Male Female Male Female Male Male Male	No No Yes Yes No No Yes No No Yes Yes Yes	\$10,816,442.68 \$105,000.00 \$188,000.00 \$96,480.00 \$2,348,594.00 \$728,520.00 \$958,200.00 \$198,120.00 \$512,966.00 \$173,575.00 \$121,563.00 \$545,655.00	56.11%	31.49%	0.82% 1.97% 1.01% 18.40% 5.71% 10.05% 1.55% 4.02% 1.82% 1.27% 5.72%	\$10,557,343.94 \$59,051.63 \$153,454.00 \$15,163.10 \$1,321,823.58 \$499,968.00 \$700,500.00 \$118,227.61 \$347,933.32 \$17,297.10 \$118,455.19 \$491,089.52	\$5,544,908.25

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			KOLDAIRE, INC	Caucasian	Female	Yes	\$3,608,568.00			37.83%	\$1,828,409.39	
			PAR Development Partners, Inc.	Black American	Male	No	\$0.00			0.00%	\$35,111.25	
			Raise & Shine Blinds, Inc.	Caucasian	Male	No	\$6,452.00			0.05%	\$6,452.00	
			SKYLINE STEEL, INC.	Caucasian	Male	No	\$131,860.00			1.03%	\$0.00	
18-035C Total								56.11%	31.49%			
18-035C-01	CMAR Package A - McArthur HS, Package B_P.001954 - Walter C Young MS_P.002010-01	Prime Subcontractor	Gilbane Building Company D Stephenson Construction, Inc.	Caucasian Black American	Male Male	No Yes	\$277,811.00 \$69,452.75	25.00%	0.00%		\$115,200.00 \$0.00	\$115,200.00
18-035C-01 Total								25.00%	0.00%			
18-036C	DPS McArthur High School	Prime Prime Self Performing Subcontractor	Rodriguez Architects, Inc. Rodriguez Architects, Inc. Louis J. Aguirre & Associates, P.A.	Hispanic American Hispanic American Hispanic American	Female Female Male	No Yes Yes	\$1,542,868.00 \$925,720.80 \$385,717.00	85.00%	0.00%		\$1,134,579.18 \$0.00 \$0.00	\$1,134,579.18
18-036C Total								85.00%	0.00%			
18-037C	DPS Miramar High School	Prime	M.C. HARRY & ASSOCIATES INC	Black American	Male	No	\$854,075.00	30.00%	0.00%		\$747,663.78	\$747,663.78
18-037C Total								30.00%	0.00%			
18-038C	DPS Pkg A - Dillard ES -P.001915 / Park Lakes ES - P.001988 / Maplewood ES -P.001998 / Liberty ES - P.001999, Pkg B - Virginia Shuman Young ES - P.002000 / Floranda ES -P.002001 / Country Isles ES -P.002002	Prime Prime Self Performing Subcontractor	Song & Associates, Inc. Song & Associates, Inc. Andrew Morgan Services Chen Moore and Associates, Inc. SGM Engineering, Inc.	Asian-Pacific American Asian-Pacific American Black American Caucasian Subcontinent Asian American	Female Female Male Male Male	No Yes Yes Yes Yes	\$389,000.00 \$272,300.00 \$31,120.00 \$7,780.00 \$77,800.00	100.00%	99.40%		\$287,038.33 \$222,776.33 \$17,816.00 \$0.00 \$44,724.00	\$1,722.00
18-038C Total								100.00%	99.40%			
18-038C-01	DPS Pkg A - Dillard ES -P.001915 / Park Lakes ES - P.001988 / Maplewood ES -P.001998 / Liberty ES - P.001999, Pkg B - Virginia Shuman Young ES - P.002000 / Floranda ES -P.002001 / Country Isles ES -P.002002-01	Prime Subcontractor	Nyarko Architectural Group, Inc. Eastern Engineering Group Company Engineering Consortium, Inc.	Black American Hispanic American Hispanic American Hispanic American Black American Black American Black American	Male Female Female Female Male Male Male	No Yes Yes Yes Yes Yes Yes	\$407,196.00 \$20,359.80 \$20,359.80 \$20,359.80 \$101,799.00 \$101,799.00 \$101,799.00	30.00%	5.55%		\$319,907.81 \$0.00 \$0.00 \$2,375.00 \$0.00 \$0.00 \$1,840.00	\$302,157.72
18-038C-01 Total								30.00%	5.55%			
18-039C	CMAR - Miramar High School -	Prime Subcontractor	Thornton Construction Company, Inc. C.G.R. CONSTRUCTION CO INC Cube Care Co El Leon Construction, Inc. Florida Latin Plumbing Corporation Gamax Consulting, Inc. Institutional Products Inc SAGOMA CONSTRUCTION SERVICES INC. Schedule 10 Specialists, Inc. South Atlantic Electric, Inc. Vassell Tile & Marble, Inc.	Hispanic American Caucasian Hispanic American Hispanic American Hispanic American Hispanic American Hispanic American Black American Caucasian Caucasian Black American	Male Female Female Male Male Female Male Male Female Female Male	No Yes Yes Yes Yes Yes Yes Yes Yes Yes Yes	\$14,259,808.94 \$672,400.00 \$1,964.00 \$66,800.00 \$249,497.00 \$823,996.39 \$170,188.00 \$23,750.00 \$30,110.00 \$3,390,080.00 \$23,590.00	35.20%	6.29%		\$11,035,516.62 \$0.00 \$0.00 \$0.00 \$127,945.53 \$244,294.51 \$0.00 \$0.00 \$0.00 \$299,655.12 \$22,410.50	\$10,341,210.96
18-039C Total								35.20%	6.29%			
18-048C	Griffin Elementary School - Renovations	Prime Prime Self Performing Subcontractor	Anatom Construction ANATOM CONSTRUCTION COMPANY AI Hill Enterprise Corporation Rapid Act, Inc.	Hispanic American Hispanic American Black American Hispanic American	Male Male Male Female	No Yes Yes Yes	\$3,045,634.40 \$822,321.29 \$152,281.72 \$456,845.16	48.00%	42.31%		\$2,914,062.37 \$822,320.84 \$0.00 \$410,629.45	\$1,681,112.08
18-048C Total								48.00%	42.31%			
18-049C	Manatee Bay Elementary School - Renovations	Prime Prime Self Performing Subcontractor	LEGO Construction Co. LEGO Construction Co. Comfort Tech Air Conditioning, Inc. CV Ocean Plumbing Inc Electrical Alliance Corporation	Hispanic American Hispanic American Hispanic American Hispanic American Black American	Male Male Male Male Male	No Yes Yes Yes Yes	\$1,988,409.00 \$296,317.35 \$286,200.00 \$16,067.50 \$83,500.00	25.30%	34.40%		\$1,988,409.00 \$298,261.35 \$286,200.00 \$16,067.50 \$83,500.00	\$1,304,380.15

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18-049C Total								25.30%	34.40%			
18-087C	DPS for Deerfield Park Elementary School	Prime	Rodriguez Architects, Inc.	Hispanic American	Female	Yes	\$441,352.00	80.00%	96.76%		\$346,240.56	\$11,216.81
		Prime Self Performing	Rodriguez Architects, Inc.	Hispanic American	Female	Yes	\$220,676.00				\$163,327.75	
		Subcontractor	Louis J. Aguirre & Associates, P.A.	Hispanic American	Male	Yes	\$132,405.60			30.00%	\$171,696.00	
18-087C Total								80.00%	96.76%			
18-088C	DPS Package A - Tequesta Trace Middle_P.002042/Indian Trace Elementary_P.001980, Package B - Broward Estates_P.002037/Westpine Middle_P.002037/Horizon Elementary_P.002038/Bair Middle_P.002044 (TERMINATED ON 04/23/2019)	Prime	LIMCO Engineering Inc	Black American	Male	Yes	\$188,275.08	60.00%	0.00%		\$188,275.08	\$188,275.08
		Prime Self Performing	LIMCO Engineering Inc	Black American	Male	Yes	\$172,200.00				\$0.00	
		Subcontractor	Engineering Consortium, Inc.	Black American	Male	Yes	\$86,100.00			15.00%	\$0.00	
			Genard & Associates, LLC	Black American	Female	Yes	\$86,100.00			15.00%	\$0.00	
18-088C Total								60.00%	0.00%			
18-088C-01	DPS Package A - Tequesta Trace Middle_P.002042/Indian Trace Elementary_P.001980, Package B - Broward Estates_P.002037/Westpine Middle_P.002037/Horizon Elementary_P.002038/Bair Middle_P.002044-01	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$707,949.00	70.00%	75.30%		\$553,327.04	\$136,681.80
		Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$329,743.92				\$290,242.44	
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$33,000.00			4.82%	\$30,187.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$116,320.00			17.00%	\$96,215.80	
18-088C-01 Total								70.00%	75.30%			
18-088C-02	DPS Package A - Tequesta Trace Middle_P.002042/Indian Trace Elementary_P.001980, Package B - Broward Estates_P.002037/Westpine Middle_P.002037/Horizon	Prime	LIVS ASSOCIATES, LLC	Hispanic American	Male	No	\$610,000.00	100.00%	94.28%		\$518,371.90	\$29,653.11
		Prime Self Performing	LIVS ASSOCIATES, LLC	Hispanic American	Male	Yes	\$512,400.00				\$363,216.57	
		Subcontractor	Eastern Engineering Group Company	Hispanic American	Female	Yes	\$30,500.00			5.00%	\$41,899.40	
			Hammond & Associates, Inc.	Black American	Male	Yes	\$67,100.00			11.00%	\$83,602.82	
18-088C-02 Total								100.00%	94.28%			
18-089C	DPS for Coral Springs Middle School	Prime	Rodriguez Architects, Inc.	Hispanic American	Female	No	\$755,000.00	80.00%	13.80%		\$671,093.05	\$578,473.04
		Prime Self Performing	Rodriguez Architects, Inc.	Hispanic American	Female	Yes	\$377,500.00				\$39,310.27	
		Subcontractor	Louis J. Aguirre & Associates, P.A.	Hispanic American	Male	Yes	\$226,500.00			30.00%	\$53,309.74	
18-089C Total								80.00%	13.80%			
18-093C	Pkg A-Riverside ES_P.002039 Coral Park ES_P.002045 Challenger ES_P.002040 Millennium MS_P.002046 PkgB-Peters ES Seminole MS	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$854,180.00	70.00%	91.74%		\$657,894.74	\$1,150.34
		Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$561,400.00				\$466,129.90	
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$35,000.00			4.10%	\$33,675.00	
			Miller, Legg & Associates, Inc.	Other Minority	Male	No	\$55,400.00			6.91%	\$53,175.50	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$116,700.00			14.55%	\$103,764.00	
18-093C Total								70.00%	91.74%			
18-093C-01	PkgA-Riverside ES_P002039 Coral Park ES_P.002045 Challenger ES_P.002040 Millennium MS_P.002046 PkgB-Peters ES_P.002041 Seminole MS_P.002047-01	Prime	Delta G Consulting Engineers, Inc.	Hispanic American	Male	No	\$646,500.00	76.00%	94.96%		\$526,216.43	(\$12,638.78)
		Prime Self Performing	Delta G Consulting Engineers, Inc.	Hispanic American	Male	Yes	\$193,950.00				\$169,064.07	
		Subcontractor	ABACO ENGINEERING INC	Caucasian	Female	Yes	\$12,930.00			2.00%	\$19,950.00	
			ACES, INC			No	\$20,500.00			3.17%	\$20,500.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$535.00			0.08%	\$0.00	
			Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$258,600.00			40.00%	\$260,590.07	
			Pinnell Survey, Inc.			No	\$6,465.00			1.00%	\$0.00	
			S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$25,860.00			4.00%	\$50,071.07	
			WrightPSM LLC			No	\$18,680.00			2.89%	\$18,680.00	

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18-093C-01 Total								76.00%	94.96%			
18-094B	Construction Printing Services	Prime	ARC Document Solutions, LLC	Asian-Pacific American	Male	No	\$480,000.00	0.00%	0.00%		\$112,715.14	\$112,715.14
18-094B Total								0.00%	0.00%			
18-094B-01	Construction Printing Services-01	Prime	Thomas Reprographics	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$125,673.80	\$125,673.80
18-094B-01 Total								0.00%	0.00%			
18-098C	ELECTRICAL SERVICES	Prime	AGC Electric Inc	Hispanic American	Male	Yes	\$5,428,000.00	100.00%	0.00%		\$4,700,793.99	\$4,700,793.99
18-098C Total								100.00%	0.00%			
18-098C-01	ELECTRICAL SERVICES-01	Prime	Bismark Electrical Services, Inc.	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$2,569.03	\$2,569.03
18-098C-01 Total								0.00%	0.00%			
18-098C-02	ELECTRICAL SERVICES-02	Prime	Universal Electric of Florida	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$740,615.66	\$740,615.66
18-098C-02 Total								0.00%	0.00%			
18-101C	Lauderdale Lakes Middle School Renovations	Prime	DIPOMPEO CONSTRUCTION CORP	Caucasian	Male	No	\$5,243,604.82	28.51%	27.71%		\$4,982,316.25	\$3,601,756.28
		Subcontractor	Caribbean Fire & Associates, Inc.	Hispanic American	Male	Yes	\$232,684.00			4.44%	\$221,049.80	
			DEC Electrical Services, Inc	Black American	Male	Yes	\$531,814.00			10.14%	\$511,841.95	
			UNITED HVAC SERVICES, INC.	Black American	Male	Yes	\$735,249.67			14.02%	\$647,668.22	
18-101C Total								28.51%	27.71%			
18-104C	DPS Package A - Lauderhill-Paul Turner ES_P_002066 / Park Ridge ES_P001844 / Winston Park ES_P_001981	Prime	CES Engineering Services, LLC	Caucasian	Male	No	\$663,000.00	47.00%	47.45%		\$528,595.22	\$267,685.43
		Subcontractor	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$212,160.00			32.00%	\$186,884.69	
			ADVANCE CONSULTING ENGINEERING SERVICES INC	Hispanic American	Female	Yes	\$14,675.00			2.21%	\$14,675.00	
			S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$99,450.00			15.00%	\$49,270.10	
			THOMPSON & ASSOCIATES, INC., CIVIL ENGINEERING	Caucasian	Male	No	\$10,080.00			1.52%	\$10,080.00	
18-104C Total								47.00%	47.45%			
18-104C-01	DPS Package A - Lauderhill-Paul Turner ES_P_002066 / Park Ridge ES_P001844 / Winston Park ES_P_001981, Package B - Boulevard Heights ES_P_002065 / Lakeside ES_P_002070-01	Prime	Rodriguez Architects, Inc.	Hispanic American	Female	No	\$560,000.00	80.00%	80.00%		\$469,499.07	\$93,901.11
		Prime Self Performing	Rodriguez Architects, Inc.	Hispanic American	Female	Yes	\$280,000.00				\$243,632.63	
		Subcontractor	Louis J. Aguirre & Associates, P.A.	Hispanic American	Male	Yes	\$168,000.00			30.00%	\$61,464.83	
				Hispanic American	Male	Yes	\$168,000.00			30.00%	\$70,500.50	
18-104C-01 Total								80.00%	80.00%			
18-105C	DPS Package A - Hollywood Hills ES_P_001845 / North Andrews Gardens ES_P_001890, Package B - Stephen Foster ES_P_002067 / Sheridan Park ES_P_002071 (Termination for Convenience)	Prime	LIMCO Engineering Inc	Black American	Male	No	\$107,943.51	60.00%	0.00%		\$107,943.51	\$107,943.51
		Prime Self Performing	LIMCO Engineering Inc	Black American	Male	Yes	\$150,000.00				\$0.00	
		Subcontractor	Engineering Consortium, Inc.	Black American	Male	Yes	\$75,000.00			15.00%	\$0.00	
			Genard & Associates, LLC	Black American	Female	Yes	\$75,000.00			15.00%	\$0.00	
18-105C Total								60.00%	0.00%			
18-105C-01	DPS Package A - Hollywood Hills ES_P_001845 / North Andrews Gardens ES_P_001890, Package B - Stephen Foster ES_P_002067 / Sheridan Park ES_P_002071-01	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$537,000.00	84.00%	80.33%		\$423,521.63	\$83,313.78
		Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$451,080.00				\$227,262.83	
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$13,680.00			2.55%	\$12,917.40	
			Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$0.00			0.00%	\$0.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$115,000.00			21.42%	\$100,027.62	
18-105C-01 Total								84.00%	80.33%			
18-105C-02	DPS Package A - Hollywood Hills ES_P_001845 / North Andrews Gardens ES_P_001890-02	Prime	The Tamara Peacock Company Architects of Florida	Caucasian	Female	No	\$479,488.00	85.00%	56.82%		\$417,601.27	\$170,317.72
		Prime Self Performing	The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$335,641.60				\$235,693.55	
		Subcontractor	JBPE LLC	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
			Miller, Legg & Associates, Inc.	Other Minority	Male	No	\$6,530.88			1.36%	\$10,000.00	
			RGD & Associates, Inc	Caucasian	Female	Yes	\$71,923.20			15.00%	\$1,590.00	
18-105C-02 Total								85.00%	56.82%			
18-106C	DPS for Package A - Larkdale ES_P_002073 / Panther Run ES_P_002069	Prime	CES Engineering Services, LLC	Caucasian	Male	No	\$299,960.68	47.00%	52.71%		\$260,803.86	\$123,323.69
		Subcontractor	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$147,475.00			42.50%	\$96,957.02	

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			ADVANCE CONSULTING ENGINEERING SERVICES INC	Hispanic American	Female	Yes	\$6,625.00			1.91%	\$6,625.00	
			S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$52,050.00			15.00%	\$33,898.15	
18-106C Total								47.00%	52.71%			
18-106C-01	DPS for Package B - Gulfstream Academy at Hallandale Beach (f.k.a. Hallandale ES)_P.002072 / Harbordale ES_P.002068 / Watkins ES_P.002074 (Not P.002071)-01	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$377,256.00	100.00%	27.91%		\$293,882.97	\$168,026.13
		Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$313,242.00				\$0.00	
		Subcontractor	AIR LOGIC SERVICES, INC.	Caucasian	Male	No	\$5,000.00			1.33%	\$5,000.00	
			Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$22,635.36			6.00%	\$0.00	
			Jay Ammon Architects, Inc.	Caucasian	Male	No	\$15,606.00			4.14%	\$15,606.00	
				Caucasian	Male	No	\$8,496.00			2.25%	\$8,496.00	
			Maxigraphics	Other Minority		No	\$5,000.00			1.33%	\$2,701.54	
				Other Minority		No	\$5,000.00			1.33%	\$1,270.90	
				Other Minority		No	\$5,000.00			1.33%	\$988.96	
			MLD Architects	Caucasian	Male	No	\$9,770.00			2.59%	\$9,770.00	
			The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$22,837.50			6.05%	\$22,173.79	
				Caucasian	Female	Yes	\$25,650.00			6.80%	\$24,212.23	
				Caucasian	Female	Yes	\$36,513.75			9.68%	\$35,637.42	
18-106C-01 Total								100.00%	27.91%			
18-107C	DPS for Package A - Dania ES_P.002061 / Driftwood ES_P.002064 and Package B - County Hills ES_P.002063	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$489,627.00	84.00%	49.35%		\$386,760.75	\$176,309.70
		Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$22,472.54				\$21,675.10	
		Subcontractor	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$577.75			0.12%	\$577.75	
			Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$24,200.00			4.94%	\$19,300.00	
			Jay Ammon Architects, Inc.	Caucasian	Male	No	\$14,560.00			2.97%	\$14,560.00	
				Caucasian	Male	Yes	\$13,976.00			2.85%	\$13,976.00	
			Keith and Associates, Inc.	Caucasian	Female	Yes	\$16,500.00			3.37%	\$16,500.00	
			Maxigraphics	Other Minority		No	\$10,000.00			2.04%	\$1,988.36	
				Other Minority		No	\$10,000.00			2.04%	\$2,446.04	
			The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$50,000.00			10.21%	\$41,860.00	
				Caucasian	Female	Yes	\$87,948.80			17.96%	\$77,567.80	
18-107C Total								84.00%	49.35%			
18-107C-01	DPS for Package A - Dania ES_(P.002061) / Driftwood ES_(P.002064) and Package B - County Hills ES_(P.002063)-01	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$407,000.00	70.00%	36.60%		\$324,994.09	\$206,030.86
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$11,600.00			2.85%	\$11,020.00	
			Crain Atlantis, Inc.	Other Minority	Male	Yes	\$94,500.00			23.22%	\$107,943.23	
18-107C-01 Total								70.00%	36.60%			
18-108C	DPS for Package A - Park Springs ES_P.002062 and Package B - James S. Hunt ES_P.002059	Prime	KVH Architects, P.A.	Hispanic American	Female	No	\$435,000.00	46.00%	57.05%		\$317,721.09	\$86,962.29
		Prime Self Performing	KVH Architects, P.A.	Hispanic American	Female	Yes	\$130,500.00				\$164,625.02	
		Subcontractor	Eastern Engineering Group Company	Hispanic American	Female	Yes	\$52,200.00			12.00%	\$13,750.00	
			ROSS ENGINEERING, INC.	Caucasian	Female	Yes	\$17,400.00			4.00%	\$2,898.18	
			TLC Engineering Solutions, Inc.	Caucasian	Male	No	\$69,600.00			16.00%	\$49,485.60	
18-108C Total								46.00%	57.05%			
18-108C-01	DPS for Package A - Park Springs ES_P.002062 and Package B - James S. Hunt ES_P.002059-01	Prime	RGD Consulting Engineers Orlando, LLC	Caucasian	Male	No	\$425,000.00	46.00%	0.00%		\$331,319.00	\$331,319.00
18-108C-01 Total								46.00%	0.00%			
18-109C	DPS for Sheridan Technical Center	Prime	Silva Architects, LLC	Hispanic American	Male	No	\$640,000.00	100.00%	24.74%		\$344,230.48	\$259,052.28
		Prime Self Performing	Silva Architects, LLC	Hispanic American	Male	Yes	\$390,400.00				\$0.00	
		Subcontractor	Fraga Engineers, LLC	Hispanic American	Female	Yes	\$249,600.00			39.00%	\$85,178.20	
18-109C Total								100.00%	24.74%			
18-123C	ASPHALT AND PLAY COURT PAVING, REPAIRS, RESURFACING AND STRIPPING	Prime	Atlantic Southern Paving & Sealcoating, LLC	Caucasian	Male	No	\$4,318,000.00	0.00%	0.49%		\$2,480,233.96	\$2,467,983.96
		Subcontractor	Armor Courts, Inc	Caucasian	Female	Yes	\$431,800.00			10.00%	\$12,250.00	
18-123C Total								0.00%	0.49%			

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18-123C-01	ASPHALT AND PLAY COURT PAVING, REPAIRS, RESURFACING AND STRIPPING (TERMINATED 12/20/21)-01	Prime	Pence Sealcoating Corporation			No	\$0.00	0.00%	0.00%		\$549,500.95	\$549,500.95
18-123C-01 Total								0.00%	0.00%			
18-123C-02	ASPHALT AND PLAY COURT PAVING, REPAIRS, RESURFACING AND STRIPPING-02	Prime	Signature Contracting & Property Management, LLC	Caucasian	Male	Yes	\$0.00	100.00%	0.00%		\$880,332.40	\$880,332.40
18-123C-02 Total								100.00%	0.00%			
18-124E	Avigilon Video Surveillance Physical Security	Prime	Convergent Technologies LLC **Use This One**	Caucasian	Male	No	\$13,336,168.00	26.00%	0.00%		\$9,268,907.52	\$9,268,907.52
18-124E Total								26.00%	0.00%			
18-124E-01	Avigilon Video Surveillance Physical Security-01	Prime	CSI VIDEO & SECURITY LLC	Hispanic American		No	\$0.00	0.00%	0.00%		\$402,690.21	\$402,690.21
18-124E-01 Total								0.00%	0.00%			
18-130C	RFQ Design Professional Services Pkg A Pompano Beach HS_P.002091, Croissant Park ES_P.002086, Coral Glades HS_P.002080 Pkg B Palmview ES_P.002084, South Plantation HS_P.002093	Prime Prime Self Performing Subcontractor	D.L. Fields Consultants, LLC D.L. Fields Consultants, LLC Flynn Engineering Services, P.A. Fraga Engineers, LLC S & F ENGINEERS INC. SGM Engineering, Inc.	Caucasian Caucasian Other Minority Hispanic American Subcontinent Asian American Subcontinent Asian American	Female Female Male Female Male Male	No Yes No Yes Yes Yes	\$832,000.00 \$499,200.00 \$21,000.00 \$249,600.00 \$41,600.00 \$209,500.00	95.00%	94.58%	2.52% 30.00% 5.00% 25.18%	\$656,899.78 \$329,666.00 \$16,561.18 \$0.00 \$35,866.79 \$255,794.68	\$19,011.13
18-130C Total								95.00%	94.58%			
18-130C-01	RFQ Design Professional Services Pkg A Pompano Beach HS_P.002091, Croissant Park ES_P.002086, Coral Glades HS_P.002086 Pkg B Palmview ES_P.002084, South Plantation HS_P.002090 (not P.002093)-01	Prime Prime Self Performing Subcontractor	RGD & Associates, Inc RGD & Associates, Inc Arch/Con Development BASS-UNITED FIRE & SECURITY SYSTEMS, INC. Chen Moore and Associates, Inc. EARL HAGOOD, INC. Maxigraphics MCLAUGHLIN ENGINEERING COMPANY MLD Architects, Inc. VIA DESIGN STUDIO	Caucasian Caucasian Other Minority Caucasian Caucasian Caucasian Other Minority Other Minority Hispanic American Hispanic American	Female Female Male Male Male Male Other Minority Other Minority Female Female	No Yes No No Yes No No No No Yes Yes	\$702,499.00 \$653,324.07 \$499.69 \$535.00 \$23,000.00 \$0.00 \$4,840.00 \$15,040.00 \$941.02 \$10,000.00 \$8,500.00 \$10,290.00 \$12,055.00 \$98,000.00 \$84,407.00	93.00%	31.90%	0.07% 0.08% 3.27% 0.00% 0.69% 2.14% 0.13% 1.42% 1.21% 1.46% 1.72% 13.95% 12.02%	\$598,713.22 \$9,745.58 \$499.69 \$535.00 \$10,350.00 \$0.00 \$4,840.00 \$15,040.00 \$255.68 \$2,689.40 \$8,500.00 \$10,290.00 \$12,055.00 \$83,682.20 \$87,191.72	\$353,038.95
18-130C-01 Total								93.00%	31.90%			
18-131C	RFQ Design Professional Services Pkg A Meadowbrook ES_P.002083, Whispering Pines EC_P.002089, Parkside ES_P.002082, Coconut Palm ES_P.002088 Pkg B Bennett ES_P.002085, Sunshine ES_P.002079, Castle Hill Annex_P.002092, Cross Creek School_P.002081	Prime Prime Self Performing Subcontractor	RGD & Associates, Inc RGD & Associates, Inc AIR LOGIC SERVICES, INC. Blood Hound, LLC Chen Moore and Associates, Inc. City of Miramar Jay Ammon Architects, Inc. Maxigraphics MCLAUGHLIN ENGINEERING COMPANY Terracon Consultants, Inc. VIA DESIGN STUDIO	Caucasian Caucasian Caucasian Caucasian Caucasian Other Minority Caucasian Other Minority Caucasian Caucasian Hispanic American	Female Female Male Male Male Male Male Other Minority Male Female Female	No Yes No No No No No No No No Yes	\$618,000.00 \$574,740.00 \$10,310.00 \$2,650.00 \$23,300.00 \$372.17 \$13,201.00 \$5,000.00 \$9,500.00 \$2,800.00 \$17,289.00	93.00%	77.07%	1.67% 0.43% 3.77% 0.06% 2.14% 0.81% 1.54% 0.45% 2.80%	\$502,142.15 \$258,983.00 \$18,560.00 \$2,650.00 \$23,300.00 \$372.17 \$26,165.00 \$2,182.35 \$9,500.00 \$2,800.00 \$128,001.09	\$29,628.54
18-131C Total								93.00%	77.07%			
18-131C-01	RFQ Design Professional Services Pkg A Meadowbrook ES_P.002083, Whispering Pines EC_P.002089, Parkside ES_P.002082, Coconut	Prime Prime Self Performing	D.L. Fields Consultants, LLC D.L. Fields Consultants, LLC	Caucasian Caucasian	Female Female	No Yes	\$626,000.00 \$313,000.00	100.00%	83.53%		\$421,207.14 \$201,673.63	\$49,022.40

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	Palm ES_P.002088 Pkg B Bennett ES_P.002085, Sunshine ES_P.002079, Castle Hill Annex_P.002092, Cross Creek School_P.002081	Subcontractor	Flynn Engineering Services, P.A. S & F ENGINEERS INC.	Other Minority	Male	No	\$19,500.00			3.12%	\$20,354.19			
				Subcontinent Asian American	Male	Yes	\$9,900.00			1.58%	\$10,074.80			
				Subcontinent Asian American	Male	Yes	\$7,900.00			1.26%	\$9,288.53			
				Subcontinent Asian American	Male	Yes	\$5,000.00			0.80%	\$5,279.55			
				Subcontinent Asian American	Male	Yes	\$8,500.00			1.36%	\$6,224.59			
				SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$89,100.00			14.23%	\$28,909.01		
					Subcontinent Asian American	Male	Yes	\$71,100.00			11.36%	\$35,785.10		
					Subcontinent Asian American	Male	Yes	\$45,000.00			7.19%	\$18,444.71		
					Subcontinent Asian American	Male	Yes	\$76,500.00			12.22%	\$36,150.63		
				18-131C-01 Total							100.00%	83.53%		
18-132C	RFQ Construction Management at Risk Services Sheridan Technical Center	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$68,000.00	100.00%	100.00%		\$54,000.00	\$0.00		
				Prime Self Performing	D Stephenson Construction, Inc.	Black American	Male	Yes	\$68,000.00			\$50,241.00		
				Subcontractor	Dudly's Professional Services	Black American	Female	Yes	\$3,400.00			5.00%	\$3,400.00	
					Gamax Consulting, Inc. SAGOMA CONSTRUCTION SERVICES INC.	Hispanic American Black American	Female Male	Yes Yes	\$680.00 \$13,600.00			1.00% 20.00%	\$359.00 \$0.00	
18-132C Total							100.00%	100.00%						
18-133C	RFQ Design Professional Services Stoneman Douglas HS	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$720,000.00	88.00%	100.00%		\$524,593.68	\$0.47		
				Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$388,800.00			\$332,710.65		
				Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$21,600.00			3.00%	\$13,714.30	
					Chen Moore and Associates, Inc. SGM Engineering, Inc.	Caucasian Subcontinent Asian American	Male Male	Yes Yes	\$0.00 \$108,000.00			0.00% 15.00%	\$0.00 \$178,168.26	
18-133C Total							88.00%	100.00%						
18-134C	RFQ Design Professional Services Pkg A Hallandale HS_P.002115, Park Trails ES_P.002116 Pkg B Apollo MS_P.002110, Welleby ES_P.002114	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$742,500.00	73.00%	64.24%		\$590,072.59	\$43,288.32		
				Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$519,750.00			\$365,063.10		
				Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$22,275.00			3.00%	\$14,018.02	
					Crain Atlantis, Inc. Jezerinac Group, PLLC.	Other Minority Other Minority	Male Male	No No	\$170,000.00 \$12,100.00			22.90% 1.63%	\$155,575.00 \$12,128.15	
18-134C Total							73.00%	64.24%						
18-134C-01	RFQ Design Professional Services Pkg A Hallandale HS_P.002115, Park Trails ES_P.002116 Pkg B Apollo MS_P.002110, Welleby ES_P.002114	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$770,000.00	84.00%	36.76%		\$483,030.49	\$305,452.93		
				Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$646,800.00			\$177,577.56		
18-134C-01 Total							84.00%	36.76%						
18-135C	RFQ Design Professional Services Nob Hill ES_P.002112, Thurgood Marshall ES_P.001674, Endeavor Primary_P.002111	Prime	The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$434,692.00	90.00%	0.00%		\$362,732.80	\$328,751.24		
				Subcontractor	JBPE LLC	Caucasian	Male	No	\$42,500.00			10.00%	\$33,981.56	
18-135C Total							90.00%	0.00%						
18-143C	Eagle Ridge Elementary School Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,447,346.00	67.00%	65.13%		\$2,447,346.00	\$401,939.01		
				Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$367,101.90			\$367,101.90		
				Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,226,786.75			50.13%	\$1,226,786.75	
					Dade Electric Service, Inc	Caucasian	Male	No	\$451,518.34			18.45%	\$451,518.34	
18-143C Total							67.00%	65.13%						
18-144C	Deerfield Beach High School Single Point of Entry	Prime	FHP Tectonics Corp.	Caucasian	Male	No	\$416,981.00	61.00%	61.36%		\$416,980.87	\$161,137.41		
				Subcontractor	Gomez & Son Fence Corp.	Hispanic American	Female	Yes	\$246,018.79			59.00%	\$244,124.00	
				The Sandy Corp. (Dade County)	Hispanic American	Female	Yes	\$8,339.62			2.00%	\$11,719.46		

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18-144C Total								61.00%	61.36%			
18-161C	Silver Trail MS Renovations	Prime	CB Constructors, Inc.			No	\$4,440,556.00	29.02%	62.50%		\$4,393,641.39	(\$194,007.95)
		Subcontractor	Biscayne Roofing			No	\$2,118,762.00			43.21%	\$1,080,090.00	
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$1,905,546.00			38.86%	\$1,810,268.70	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$45,000.00			0.92%	\$44,300.00	
			D&D Welding & Fabrication, LLC	Caucasian	Male	No	\$73,487.00			1.50%	\$69,812.65	
			EARL HAGOOD, INC.	Caucasian	Male	No	\$10,220.00			0.21%	\$9,696.00	
			Mid South Painting	Caucasian	Female	No	\$14,490.00			0.30%	\$14,490.00	
			Nanak's Landscaping LLC	Hispanic American	Male	No	\$8,485.00			0.17%	\$8,485.00	
			Nocella Contracting, LLC.	Caucasian	Male	No	\$440,000.00			8.97%	\$440,000.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,423,057.80			29.02%	\$871,892.00	
			Solo Airconditioning & Heating Co., Inc.	Hispanic American	Female	Yes	\$20,376.00			0.42%	\$19,357.58	
			Triangle Fire Inc	Hispanic American	Female	No	\$222,000.00			4.53%	\$218,560.00	
			Universal Electric of Florida	Caucasian	Male	No	\$698.00			0.01%	\$697.41	
18-161C Total								29.02%	62.50%			
18-163C (Rebid)	Pompano Beach ES SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,873,557.02	44.00%	43.47%		\$4,873,557.02	\$2,755,204.05
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$2,119,912.52			44.00%	\$2,118,352.97	
18-163C (Rebid) Total								44.00%	43.47%			
18-165C	Ramblewood ES SMART Program Renovations (TERMINATED)	Prime	Anatom Construction	Hispanic American	Male	No	\$3,423,275.35	15.00%	17.70%		\$2,676,699.71	\$2,033,466.62
		Prime Self Performing	ANATOM CONSTRUCTION COMPANY	Hispanic American	Male	Yes	\$513,491.30				\$473,678.34	
		Subcontractor	Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	No	\$296,342.96			8.66%	\$169,554.75	
18-165C Total								15.00%	17.70%			
18-166C	Tamarac ES SMART Program Renovations	Prime	T & G Corporation	Hispanic American	Male	No	\$1,575,000.00	35.56%	57.20%		\$989,546.94	\$423,485.69
		Subcontractor	Rapid Act, Inc.	Hispanic American	Female	Yes	\$560,000.00			35.56%	\$566,061.25	
18-166C Total								35.56%	57.20%			
18-167C	Pompano Beach MS SMART Program Renovations	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$9,838,800.73	43.00%	40.35%		\$9,766,529.94	\$3,971,604.54
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$2,850,000.00			28.97%	\$2,695,144.96	
			Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	Yes	\$0.00			0.00%	\$0.00	
			Ohms Electrical Corporation	Hispanic American	Male	Yes	\$983,048.42			9.99%	\$1,073,897.48	
			Pinnacle A Roofing Company	Caucasian	Male	No	\$2,850,000.00			28.97%	\$1,853,850.96	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$170,433.00			1.73%	\$172,032.00	
18-167C Total								43.00%	40.35%			
18-168C	Central Park Elementary School, Plantation	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$5,556,727.84	15.00%	43.75%		\$3,839,383.44	\$2,102,503.21
		Subcontractor	ALL AMERICAN FLOORS INC	Hispanic American	Female	No	\$16,322.00			0.29%	\$16,322.00	
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$916,900.89			16.50%	\$837,565.20	
			Canopy By Design, Inc.	Other Minority	Male	No	\$267,000.00			4.80%	\$0.00	
			Construction Solutions Products, Inc.	Caucasian	Male	No	\$100,000.00			1.80%	\$4,500.00	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$11,265.00			0.20%	\$10,513.50	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$5,461.00			0.10%	\$5,187.95	
			Pylons Electrical Contractor, LLC	Hispanic American	Male	Yes	\$238,548.00			4.29%	\$186,039.10	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$900,332.14			16.20%	\$403,809.30	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$135,000.00			2.43%	\$116,458.90	
			Roho's Group Corp.			No	\$14,420.00			0.26%	\$13,486.50	
			SIBORI CEILING ACOUSTICAL LLC	Hispanic American	Female	No	\$41,662.41			0.75%	\$23,006.17	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$140,706.78			2.53%	\$119,991.61	
18-168C Total								15.00%	43.75%			
18-171F	Construction Services Emergency Projects (CSEP) VI	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F Total								12.00%	0.00%			
18-171F-01	Construction Services Emergency Projects (CSEP) VI-01	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-01 Total								12.00%	0.00%			

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18-171F-010	Construction Services Emergency Projects (CSEP) VI-010	Prime	Lebolo Construction Management, Inc.	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-010 Total								100.00%	0.00%			
18-171F-011	Construction Services Emergency Projects (CSEP) VI-011	Prime	LEGO Construction Co.	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-011 Total								100.00%	0.00%			
18-171F-012	Construction Services Emergency Projects (CSEP) VI-012	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-012 Total								100.00%	0.00%			
18-171F-013	Construction Services Emergency Projects (CSEP) VI-013	Prime	MBR CONSTRUCTION	Other Minority	Other	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-013 Total								12.00%	0.00%			
18-171F-014	Construction Services Emergency Projects (CSEP) VI-014	Prime	MRSE LLC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-014 Total								12.00%	0.00%			
18-171F-015	Construction Services Emergency Projects (CSEP) VI-015	Prime	Thermal Concepts, LLC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-015 Total								12.00%	0.00%			
18-171F-016	Construction Services Emergency Projects (CSEP) VI-016	Prime	Universal Electric of Florida	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-016 Total								12.00%	0.00%			
18-171F-02	Construction Services Emergency Projects (CSEP) VI-02	Prime	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	Yes	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-02 Total								12.00%	0.00%			
18-171F-03	Construction Services Emergency Projects (CSEP) VI-03	Prime	Blizzard Air Conditioning, LLC	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-03 Total								100.00%	0.00%			
18-171F-04	Construction Services Emergency Projects (CSEP) VI-04	Prime	CALISTE CONSTRUCTION, LLC	Black American	Male	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-04 Total								100.00%	0.00%			
18-171F-05	Construction Services Emergency Projects (CSEP) VI-05	Prime	D Stephenson Construction, Inc.	Black American	Male	Yes	\$0.00	12.00%	0.00%		\$0.00	\$0.00
18-171F-05 Total								12.00%	0.00%			
18-171F-06	Construction Services Emergency Projects (CSEP) VI-06	Prime	Fastrack Management & Consulting Inc.	Hispanic American	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-06 Total								100.00%	0.00%			
18-171F-07	Construction Services Emergency Projects (CSEP) VI-07	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$0.00	100.00%	#N/A		\$0.00	\$0.00
18-171F-07 Total								100.00%	#N/A			
18-171F-09	Construction Services Emergency Projects (CSEP) VI-09	Prime	KOLDAIRE, INC	Caucasian	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
18-171F-09 Total								100.00%	0.00%			
18-172C	RFQ Design Professional Services Stranahan HS_P.002163 Cafeteria (Terminated)	Prime	LIVS ASSOCIATES, LLC	Hispanic American	Male	No	\$780,001.00	97.00%	100.00%		\$573,685.68	\$0.00
		Prime Self Performing	LIVS ASSOCIATES, LLC	Hispanic American	Male	Yes	\$507,000.65				\$420,589.31	
		Subcontractor	CORDOVA RODRIGUEZ & ASSOCIATES, INC.	Hispanic American	Female	Yes	\$39,000.05			5.00%	\$23,827.31	
			RGD & Associates, Inc	Caucasian	Female	Yes	\$234,000.30			30.00%	\$129,269.06	
18-172C Total								97.00%	100.00%			
18-175C	James S. Rickards MS	Prime	West Construction, Inc.	Caucasian	Female	No	\$6,666,869.29	18.55%	14.27%		\$6,666,869.14	\$3,550,313.64
		Subcontractor	AlphaTec Corp.	Hispanic American	Male	No	\$417,028.36			6.33%	\$417,028.36	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,546,143.80			23.47%	\$1,546,143.80	
			Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$1,199,293.52			18.55%	\$848,976.18	
			Firecorp LLC	Other Minority	Male	No	\$202,321.00			3.07%	\$202,321.00	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$86,135.95			1.29%	\$102,086.16	
18-175C Total								18.55%	14.27%			
18-176C	West Hollywood ES SMART Program Renovations	Prime	West Construction, Inc.	Caucasian	Female	No	\$2,739,565.73	64.00%	39.58%		\$2,705,490.66	\$1,229,911.56
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$246,111.01			9.00%	\$0.00	

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			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$131,600.00			4.80%	\$103,845.60	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,506,761.15			55.00%	\$1,070,876.00	
			H & E Electrical Contractors, Inc.	Hispanic American	Male	No	\$341,110.90			12.45%	\$296,010.50	
			Tropic Fence, Inc.	Other Minority	Female	No	\$5,386.00			0.20%	\$4,847.00	
18-176C Total								64.00%	39.58%			
18-179C	Oakridge ES SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$3,528,846.45	27.68%	28.67%		\$2,924,424.90	\$1,531,356.25
		Subcontractor	CELLUCRETE CORP.	Hispanic American	Male	No	\$191,700.00			5.43%	\$0.00	
			Cruz Electrical Corp	Hispanic American	Male	No	\$184,425.00			5.23%	\$168,842.85	
			CYNAMON BROS & SONS, INC.			No	\$40,420.27			1.15%	\$40,420.27	
			Dynseguridad LLC	Hispanic American	Other	No	\$62,200.00			1.76%	\$49,437.80	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$52,750.00			1.49%	\$48,800.00	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$56,650.00			1.61%	\$44,585.18	
			HB Hoffman, LLC	Caucasian	Female	Yes	\$244,000.00			8.61%	\$117,291.70	
			MRSE LLC	Caucasian	Male	No	\$49,318.88			1.40%	\$34,160.74	
			Ocean Window Cleaning		Female	No	\$68,893.99			1.95%	\$49,634.11	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$935,000.00			26.50%	\$672,475.00	
			RP Design Drywall Corp			No	\$5,470.00			0.16%	\$47,900.00	
			Southern Coast Enterprises Inc.			No	\$725,056.68			20.55%	\$119,521.00	
18-179C Total								27.68%	28.67%			
18-180C	Plantation Middle School	Prime	LEE CONSTRUCTION GROUP, INC.	Hispanic American	Male	No	\$606,074.71	12.68%	48.08%		\$357,953.84	\$185,844.30
		Subcontractor	AGC Electric Inc	Hispanic American	Male	Yes	\$469,112.72			77.40%	\$167,059.54	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$44,495.00			7.34%	\$1,550.00	
			The Sandy Corp. (Dade County)	Hispanic American	Female	Yes	\$150,075.00			24.76%	\$3,500.00	
18-180C Total								12.68%	48.08%			
18-181C	Chapel Trail ES	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$3,486,816.00	12.11%	13.69%		\$2,874,032.55	\$2,480,581.22
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$38,703.66			1.11%	\$32,084.55	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$383,549.76			11.00%	\$361,366.78	
18-181C Total								12.11%	13.69%			
18-182C	Walker ES SMART Program Renovations (CC-A)	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$2,590,046.75	29.00%	50.43%		\$2,096,336.67	\$1,039,151.69
		Prime Self Performing	OAC Action Construction Corp.	Hispanic American	Male	Yes	\$595,506.08				\$535,843.91	
		Subcontractor	Rapid Act, Inc.	Hispanic American	Female	Yes	\$613,516.87			24.94%	\$521,341.07	
18-182C Total								29.00%	50.43%			
18-184C	Lake Forest ES SMART Program Renovations (CC-A)	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,094,360.20	12.00%	11.04%		\$2,077,946.55	\$1,848,616.20
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$260,537.00			12.44%	\$0.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$33,500.00			1.60%	\$33,800.00	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$198,964.22			9.50%	\$195,530.35	
18-184C Total								12.00%	11.04%			
18-185C	Everglades ES SMART Program Renovations (CC-A)	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$1,617,226.12	12.00%	14.31%		\$1,578,300.54	\$1,352,394.66
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$202,437.00			12.52%	\$205,705.88	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$16,600.00			1.03%	\$20,200.00	
18-185C Total								12.00%	14.31%			
18-187C	Pioneer MS SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$8,229,186.09	12.00%	45.50%		\$8,229,186.32	\$3,737,031.90
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,234,377.91				\$1,234,378.03	
		Subcontractor	Classroom Outfitters, LLC	Caucasian	Male	Yes	\$28,000.00			0.34%	\$28,000.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,998,144.15			24.28%	\$1,899,054.74	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$19,552.64			0.24%	\$22,902.64	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$219,500.00			2.67%	\$219,499.90	
			Universal Electric of Florida	Caucasian	Male	No	\$748,061.23			9.09%	\$748,061.23	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$295,795.88			3.59%	\$295,795.88	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$44,462.00			0.54%	\$44,462.00	
18-187C Total								12.00%	45.50%			
18-192C	Fairway ES SMART Program Renovations	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$5,685,702.06	14.80%	14.84%		\$5,674,298.18	\$4,832,328.58

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		Subcontractor	FXP CORP.	Hispanic American	Male	Yes	\$839,778.19			14.77%	\$841,969.60	
			Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	No	\$2,710,374.17			47.67%	\$0.00	
18-192C Total								14.80%	14.84%			
18-193C	Dillard 6-12 SMART Program Renovations	Prime	T & G Corporation	Hispanic American	Male	No	\$6,401,192.00	21.00%	41.86%		\$3,193,556.82	\$1,856,848.82
		Subcontractor	Ohms Electrical Corporation	Hispanic American	Male	Yes	\$1,400,000.00			21.87%	\$1,336,708.00	
18-193C Total								21.00%	41.86%			
18-194C	Hawkes Bluff ES SMART Program Renovations	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$4,568,974.70	12.00%	14.05%		\$4,513,346.74	\$3,879,247.74
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$219,612.00			4.81%	\$0.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$125,000.00			2.74%	\$160,700.00	
			Kwik Kool Air Conditioning, Inc.	Hispanic American	Female	Yes	\$269,724.00			5.90%	\$0.00	
			Renco Development Inc.	Black American	Male	Yes	\$22,000.00			0.48%	\$0.00	
			TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$482,092.30			10.55%	\$473,399.00	
18-194C Total								12.00%	14.05%			
18-196C	Westwood Heights ES SMART Program Renovations (CC-A)	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,301,147.00	22.60%	38.04%		\$3,301,147.00	\$2,045,453.60
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$2,554,097.43				\$480,440.40	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$747,049.57			22.63%	\$775,253.00	
18-196C Total								22.60%	38.04%			
18-197C	Castle Hill ES SMART Program Renovations	Prime	CB Constructors, Inc.			No	\$3,127,140.51	17.49%	11.69%		\$2,884,497.17	(\$12,266.20)
		Subcontractor	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$2,096,182.00			67.03%	\$1,973,489.40	
			Bari Builders, Inc.			No	\$26,097.00			0.83%	\$26,097.00	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$21,595.00			0.69%	\$22,101.75	
			BNB Construction Inc	Black American	Female	No	\$56,160.00			1.80%	\$56,160.25	
			Cayman National MFG & Installation, Inc.	Caucasian	Male	No	\$22,530.00			0.72%	\$21,403.50	
			Climax Mechanical Corp	Caucasian	Male	Yes	\$112,225.46			3.59%	\$70,848.47	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$260,457.39			8.33%	\$239,395.00	
			D&D Welding & Fabrication, LLC	Caucasian	Male	No	\$39,265.00			1.26%	\$38,408.36	
			ER TECH SYSTEMS GROUP, INC.	Other Minority	Male	Yes	\$4,900.60			0.16%	\$4,900.60	
			G. O'Brien Construction, Inc	Caucasian	Female	No	\$33,000.00			1.06%	\$33,000.00	
			Horizon Tile and Carpet Southeast, Inc.			No	\$47,514.70			1.52%	\$46,856.53	
			Mid South Painting	Caucasian	Female	No	\$11,092.00			0.35%	\$11,091.75	
			Nanak's Landscaping LLC	Hispanic American	Male	No	\$6,023.00			0.19%	\$6,023.00	
			People's Plumbing & Mechanical, Inc.	Hispanic American	Female	No	\$2,830.00			0.09%	\$2,829.59	
			RW Scharf Cabinets and Millwork, Inc.			No	\$11,250.00			0.36%	\$11,250.00	
			ScanTek GPR LLC	Caucasian	Female	No	\$3,708.00			0.12%	\$3,708.00	
				Caucasian	Female	No	\$7,899.00			0.25%	\$463.50	
			SPECIALTY ENGINEERING CONSULTANTS, INC.			No	\$1,750.00			0.06%	\$0.00	
			SPRINKLERMATIC FIRE PROTECTION SYSTEMS, INC.	Caucasian	Male	No	\$1,631.75			0.05%	\$1,631.75	
			Triangle Fire Inc	Hispanic American	Female	No	\$341,499.81			10.92%	\$327,104.92	
18-197C Total								17.49%	11.69%			
18-198C	McNab ES SMART Program Renovations (CC-A)	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,430,885.75	12.00%	13.64%		\$2,356,203.31	\$2,034,908.36
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$260,104.78			10.70%	\$0.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$31,601.51			1.30%	\$1,300.00	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$291,706.29			12.00%	\$319,994.95	
18-198C Total								12.00%	13.64%			
18-201C	Atlantic Technical College Arthur Ashe SMART Program Renovations (CC)	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,139,869.92	12.00%	16.34%		\$2,131,835.53	\$1,783,459.45
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$0.00			0.00%	\$0.00	
			TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$256,784.39			12.00%	\$348,376.08	
18-201C Total								12.00%	16.34%			
18-202C	Hollywood Park Elementary School	Prime	Burke Construction Group, Inc.	Caucasian	Male	No	\$4,443,402.00	23.00%	24.66%		\$4,235,839.39	\$3,191,166.83
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$122,647.75			2.68%	\$139,436.00	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$45,306.44			0.99%	\$54,275.00	

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			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$80,544.79			1.76%	\$92,000.00	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$842,974.44			18.42%	\$758,961.56	
18-202C Total								23.00%	24.66%			
18-203C	Piper High School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$11,759,183.00	34.05%	2.73%		\$10,880,456.66	\$10,583,279.17
		Subcontractor	AI Hill Enterprise Corporation	Black American	Male	Yes	\$899,000.00			7.74%	\$16,660.16	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$18,000.00			0.15%	\$0.00	
			CWJ Universal Enterprises Inc	Black American	Male	Yes	\$277,000.00			2.38%	\$146,192.40	
			Renco Development Inc.	Black American	Male	Yes	\$75,000.00			0.65%	\$11,650.00	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$1,970,000.00			16.95%	\$103,087.88	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$1,075,000.00			9.25%	\$19,587.05	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$781,000.00			6.72%	\$0.00	
18-203C Total								34.05%	2.73%			
18-204C	Sea Castle Elementary School	Prime	CB Constructors, Inc.			No	\$2,731,034.97	43.76%	37.30%		\$2,629,801.56	\$745,181.98
		Subcontractor	A Beautiful Ceiling, Inc.	Caucasian	Male	No	\$33,930.00			1.24%	\$45,433.50	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$239,103.50			8.76%	\$231,637.50	
			CB Structures, Inc.			No	\$11,626.00			0.43%	\$11,626.00	
			Cobra Construction, Inc.			No	\$4,961.00			0.18%	\$4,961.00	
			Eastern Plastering Corp.	Hispanic American	Male	No	\$15,650.00			0.57%	\$14,085.00	
			FLORIDA LIFTS LLC			No	\$43,200.00			1.58%	\$43,200.00	
			GENERAL PROPERTY CONSTRUCTION CO.	Hispanic American	Male	No	\$1,508.00			0.06%	\$1,507.40	
			Nanak's Landscaping LLC	Hispanic American	Male	No	\$4,944.00			0.18%	\$4,944.00	
			People's Plumbing & Mechanical, Inc.	Hispanic American	Female	No	\$64,600.00			2.37%	\$61,370.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,195,920.21			43.79%	\$0.00	
			RCR Services LLC			No	\$19,925.00			0.73%	\$43,200.00	
			Solo Airconditioning & Heating Co., Inc.	Hispanic American	Female	Yes	\$1,032,600.00			37.81%	\$980,970.00	
			U.S. Hardwood Floors, Inc.			No	\$1,430.00			0.05%	\$1,430.00	
			Universal Electric of Florida	Caucasian	Male	No	\$487,719.68			17.86%	\$440,255.18	
18-204C Total								43.76%	37.30%			
18-206C	Banyan ES SMART Program Renovations (CC-A)	Prime	SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	No	\$1,983,553.78	68.36%	71.48%		\$2,190,514.58	\$470,785.21
		Prime Self Performing	SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$12,533.00				\$356,738.18	
		Subcontractor	AMERICAN IMPACT WINDOWS & DOORS LLC	Hispanic American	Male	No	\$20,000.00			1.01%	\$18,195.30	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$59,596.61			3.00%	\$45,000.00	
			FRANKLIN FLOORING INC	Black American	Male	No	\$39,731.08			2.00%	\$0.00	
			Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	Yes	\$960,450.71			48.35%	\$1,074,727.23	
			I B GLAZING INC	Black American	Female	No	\$19,865.54			1.00%	\$26,100.00	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$39,731.08			2.00%	\$26,100.00	
			JM Marble General Service LLC			No	\$37,900.00			1.91%	\$37,900.00	
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$11,919.32			0.60%	\$7,647.00	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$119,193.23			6.00%	\$0.00	
			UNITED HVAC SERVICES, INC.	Black American	Male	Yes	\$119,193.23			6.00%	\$55,545.03	
			Universal Electric of Florida	Caucasian	Male	No	\$77,784.00			3.92%	\$71,776.63	
			Z ROOFING & WATERPROOFING, INC.	Hispanic American		No	\$1,191,932.27			60.00%	\$0.00	
18-206C Total								68.36%	71.48%			
18-220C	Sunrise Middle School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,475,204.15	13.14%	17.12%		\$4,195,825.31	\$3,477,632.72
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$219,732.52				\$265,000.00	
		Subcontractor	JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$8,950.41			0.20%	\$9,192.59	
			TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$368,309.30			8.23%	\$444,000.00	
18-220C Total								13.14%	17.12%			
19-012C	RFQ Construction Management at Risk Services Stoneman Douglas HS	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$88,500.00	15.00%	12.64%		\$70,800.00	\$61,848.80
		Subcontractor	Dudly's Professional Services	Black American	Female	Yes	\$8,850.00			10.00%	\$8,850.00	

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			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$885.00			1.00%	\$101.20	
			SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$3,540.00			4.00%	\$0.00	
19-012C Total								15.00%	12.64%			
19-013C	RFQ Design Professional Services for Cooper City HS	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$640,000.00	88.00%	100.00%		\$452,752.06	\$0.34
		Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$448,000.00				\$270,139.72	
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$19,200.00			3.00%	\$3,862.50	
			Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$0.00			0.00%	\$0.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$96,000.00			15.00%	\$178,749.50	
19-013C Total								88.00%	100.00%			
19-014C	RFQ Construction Management at Risk Services Cooper City HS	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$9,149,086.00	18.30%	86.05%		\$250,684.60	\$34,966.40
		Prime Self Performing	D Stephenson Construction, Inc.	Black American	Male	Yes	\$1,442,950.00				\$207,064.73	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,252,560.00			13.69%	\$0.00	
			Dudly's Professional Services	Black American	Female	Yes	\$72,570.00			0.79%	\$4,680.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$16,972.00			0.19%	\$3,973.47	
			SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$168,164.00			1.84%	\$0.00	
19-014C Total								18.30%	86.05%			
19-015C	RFQ Design Professional Services Pkg A Mary M Bethune ES_P.002125, P.002984; Sawgrass ES_P.002127, Pkg B Sheridan Technical HS_P.002128, Deerfield Beach HS_P002134	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$2,327,186.00	84.00%	0.00%		\$950,855.98	\$941,669.59
		Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$1,954,836.24				\$0.00	
		Subcontractor	Blood Hound Underground Utility Locators			No	\$1,125.00			0.05%	\$0.00	
			Chen Moore and Associates, Inc.	Caucasian	Male	No	\$27,700.00			1.19%	\$1,710.43	
			Maxigraphics	Other Minority		No	\$7,000.00			0.30%	\$0.00	
			MCLAUGHLIN ENGINEERING COMPANY	Other Minority	Male	No	\$10,500.00			0.45%	\$0.00	
			MLD Architects, Inc.			No	\$11,000.00			0.47%	\$0.00	
			The Terracon Group, Inc.	Hispanic American	Male	No	\$15,200.00			0.65%	\$0.00	
			VIA DESIGN STUDIO	Hispanic American	Female	No	\$63,000.00			2.71%	\$0.00	
				Hispanic American	Female	No	\$54,000.00			2.32%	\$7,475.96	
19-015C Total								84.00%	0.00%			
19-015C-01	RFQ Design Professional Services Pkg A Mary M Bethune ES_P.002125, Sawgrass ES_P.002127 Pkg B Sheridan Technical HS_P.002128, Deerfield Beach HS_P.002134	Prime	Laura M. Perez & Associates, Inc.	Hispanic American	Female	No	\$570,000.00	81.00%	96.07%		\$363,075.11	\$14,268.71
		Prime Self Performing	Laura M. Perez & Associates, Inc.	Hispanic American	Female	Yes	\$264,000.00				\$249,736.90	
		Subcontractor	DDA Engineers, P. A.	Hispanic American	Female	Yes	\$4,800.00			1.00%	\$5,000.00	
			Fraga Engineers, LLC	Hispanic American	Female	Yes	\$120,000.00			25.00%	\$94,069.50	
19-015C-01 Total								81.00%	96.07%			
19-016C	RFQ Design Professional Services Pkg A Sanders Park ES_P.002132 Pkg B Coral Springs ES_P.001982, Westglades MS_P.002131	Prime	D.L. Fields Consultants, LLC	Caucasian	Female	No	\$395,000.00	95.00%	88.59%		\$307,526.32	\$18,541.83
		Prime Self Performing	D.L. Fields Consultants, LLC	Caucasian	Female	Yes	\$197,500.00				\$181,073.81	
		Subcontractor	Flynn Engineering Services, P.A.	Other Minority	Male	No	\$19,500.00			4.94%	\$16,544.09	
			S & F ENGINEERS INC.	Subcontinent Asian American	Male	Yes	\$19,750.00			5.00%	\$11,024.25	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$158,000.00			40.00%	\$80,342.34	
19-016C Total								95.00%	88.59%			
19-016C-01	RFQ Design Professional Services Pkg A Sanders Park ES_P.002132 Pkg B Coral Springs ES_P.001982, Westglades MS_P.002131	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$490,000.00	84.00%	0.00%		\$354,167.71	\$238,850.62
		Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$411,600.00				\$0.00	
		Subcontractor	Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$0.00			0.00%	\$0.00	
			Intertek PSI			No	\$4,860.00			0.99%	\$4,860.00	
			Maxigraphics	Other Minority		No	\$7,000.00			1.43%	\$2,727.82	
				Other Minority		No	\$7,000.00			1.43%	\$1,358.95	
			MLD Architects	Caucasian	Male	No	\$8,865.00			1.81%	\$8,865.00	
				Caucasian	Male	No	\$14,145.00			2.89%	\$14,145.00	

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			VIA DESIGN STUDIO	Hispanic American	Female	No	\$58,100.00			11.86%	\$44,547.42	
				Hispanic American	Female	No	\$57,000.00			11.63%	\$38,812.90	
19-016C-01 Total								84.00%	0.00%			
19-017C	RFQ Design Professional Services Plantation Park ES_P.002136, Crystal Lakes MS_P.000816, Pine MS_P.002130, Tradewinds ES_P.002129	Prime Prime Self Performing Subcontractor	Rodriguez Architects, Inc. Rodriguez Architects, Inc. Louis J. Aguirre & Associates, P.A.	Hispanic American Hispanic American Hispanic American	Female Female Male	No Yes Yes	\$548,749.86 \$274,374.93 \$180,750.00	80.00%	90.27%		\$444,577.12 \$274,374.75 \$126,937.86	\$43,264.51
19-017C Total								80.00%	90.27%	30.00%		
19-018C	RFQ Design Professional Services Pkg A Cresthaven ES_P.001676, Silver Lakes MS_P.002144, New Renaissance MS_P.002143	Prime Subcontractor	CES Engineering Services, LLC ACAI ASSOCIATES INC S & F ENGINEERS INC.	Caucasian Hispanic American Hispanic American Hispanic American Subcontinent Asian American Subcontinent Asian American Subcontinent Asian American	Male Male Male Male Male Male	No Yes Yes Yes Yes Yes	\$843,799.00 \$270,015.68 \$270,015.68 \$270,015.68 \$126,569.85 \$126,569.85 \$126,569.85	47.00%	42.06%		\$636,116.01 \$84,999.79 \$41,484.75 \$60,739.00 \$12,037.25 \$28,457.00 \$39,822.71	\$368,575.51
19-018C Total								47.00%	42.06%			
19-018C-01	RFQ Design Professional Services Pkg B Deerfield Beach MS_P.002142, Lyons Creek MS_P.002141, Monarch HS_P.002148-01	Prime Prime Self Performing Subcontractor	D.L. Fields Consultants, LLC D.L. Fields Consultants, LLC Flynn Engineering Services, P.A. S & F ENGINEERS INC.	Caucasian Caucasian Other Minority Subcontinent Asian American Subcontinent Asian American Subcontinent Asian American	Female Female Male Male Male Male	No Yes No Yes Yes Yes	\$886,956.57 \$487,826.11 \$39,600.00 \$0.00 \$44,347.83 \$0.00	95.00%	71.82%		\$520,740.23 \$283,701.00 \$0.00 \$0.00 \$22,223.76 \$0.00	\$146,768.27
19-018C-01 Total								95.00%	71.82%	5.00% 0.00%	\$0.00 \$0.00	
19-019C	RFQ Design Professional Services Cooper City ES_P.002150, Nova Dwight D Eisenhower ES_P.002145, Nova Blanche Forman ES_P.002149, Silver Palms ES_P.002146, Heron Heights ES_P.002147	Prime	RGD & Associates, Inc	Caucasian	Female	Yes	\$632,250.00	100.00%	0.00%		\$476,164.37	\$476,164.37
19-019C Total								100.00%	0.00%			
19-042C	Roofing Services	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$4,713,854.00	9.00%	0.00%		\$776,345.06	\$776,345.06
19-042C Total								9.00%	0.00%			
19-042C-01	Roofing Services-01	Prime Subcontractor	Atlas Apex Roofing, LLC CGR Construction Co., Inc.	Caucasian Caucasian Caucasian Caucasian Caucasian	Male Female Female Female Female	No Yes Yes Yes Yes	\$0.00 \$0.00 \$0.00 \$0.00 \$0.00	15.00%	10.54%		\$2,219,705.34 \$55,350.00 \$46,800.00 \$84,900.00 \$46,800.00	\$1,985,855.34
19-042C-01 Total								15.00%	10.54%			
19-042C-02	Roofing Services-02	Prime Subcontractor	Decktight Roofing Services Inc DreamRoof Supply Corp. Nocella Contracting, LLC.	Caucasian Caucasian Caucasian	Male Female Male	No Yes No	\$0.00 \$63,383.84 \$56,500.00	0.00%	6.46%		\$981,792.04 \$63,383.84 \$50,850.00	\$867,558.20
19-042C-02 Total								0.00%	6.46%			
19-046C	RFQ Design Professional Services Marjory Stoneman Douglas High - New Addition to Replace	Prime Subcontractor	ZYSKOVICH, LLC Chen Moore and Associates, Inc.	Caucasian Caucasian	Male Male	No No	\$1,032,464.21 \$14,853.14	32.00%	29.24%		\$1,032,464.21 \$14,853.14	\$631,792.47

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19-046C Total								32.00%	29.24%			
19-056T	Building Management and Security Systems	Prime	Design Controls Inc.	Caucasian	Male	No	\$12,358,000.00	0.00%	0.00%		\$323,762.14	\$323,762.14
19-056T Total								0.00%	0.00%			
19-056T-01	Building Management and Security Systems-01	Prime	MRSE LLC	Caucasian	Male	No	\$0.00	15.00%	2.77%		\$9,436,474.10	\$9,168,471.71
		Subcontractor	B.A.R. Control & Electrical Solutions, Inc.	Hispanic American	Male	No	\$81,400.00			5.00%	\$7,082.39	
			Florida Electrical Group, Inc	Hispanic American	Male	No	\$0.00			5.00%	\$0.00	
			JAG ELECTRICAL ENTERPRISES INC	Black American	Male	No	\$0.00			0.00%	\$0.00	
			scs electric inc	Black American	Male	Yes	\$0.00			10.00%	\$260,920.00	
19-056T-01 Total								15.00%	2.77%			
19-062C	RFQ Construction Management at Risk Services Stranahan HS Cafeteria	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$14,276,634.29	38.96%	21.72%		\$10,477,420.95	\$7,485,630.03
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$93,690.00			0.66%	\$58,649.33	
			Cami-Axle Construction Corp.	Black American	Male	Yes	\$1,743,123.00			12.21%	\$1,436,524.53	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,095,000.00			7.67%	\$569,851.05	
			DEMCON GROUP, LLC	Caucasian	Male	No	\$84,027.00			0.59%	\$0.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$511,786.43			3.58%	\$211,188.41	
			Universal Electric of Florida	Caucasian	Male	No	\$2,108,174.00			14.77%	\$715,577.60	
			Walker Design & Construction CO	Caucasian	Male	No	\$504,926.00			3.54%	\$0.00	
19-062C Total								38.96%	21.72%			
19-063C	RFQ Construction Management at Risk Services Stoneman Douglas HS - New Addition to Replace Building 12	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$10,952,174.53	29.90%	30.08%		\$10,923,036.43	\$7,637,799.04
		Subcontractor	A & A Fonte Inc	Hispanic American	Male	Yes	\$645,000.00			6.00%	\$575,835.90	
			APPLEGATE INTERIORS, INC.	Caucasian	Male	Yes	\$943,000.00			8.77%	\$940,312.17	
			Hurricane Resistant Construction, Inc.	Caucasian	Female	Yes	\$20,000.00			0.19%	\$20,000.00	
			KOLDAIRE, INC	Caucasian	Female	Yes	\$1,049,777.00			9.76%	\$1,058,318.05	
			LANDSCAPE SERVICE PROFESSIONALS INC	Caucasian	Female	Yes	\$113,287.00			1.05%	\$103,216.69	
			M.C.O. Construction and Services, Inc.	Black American	Female	Yes	\$296,373.68			2.75%	\$0.00	
			Pro Plumbing Contractors Inc	Black American	Male	Yes	\$237,050.00			2.20%	\$241,089.58	
			Proline Fire Protection, Inc.	Caucasian	Female	Yes	\$116,832.00			1.09%	\$0.00	
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$49,957.00			0.46%	\$50,341.00	
			THOUSAND AND ONE PAINTING CORP	Hispanic American	Male	Yes	\$177,250.00			1.65%	\$177,250.00	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$18,910.00			0.18%	\$18,910.00	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$102,714.00			0.95%	\$99,964.00	
19-063C Total								29.90%	30.08%			
19-077C	RFQ Design Professional Services Northeast HS - New Addition and Renovation to Building 12	Prime	ZYSKOVICH, LLC	Caucasian	Male	No	\$1,059,658.00	32.00%	30.75%		\$995,362.02	\$560,429.88
		Subcontractor	Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$17,280.64			1.63%	\$16,418.25	
			DDA Engineers, P. A.	Hispanic American	Female	Yes	\$100,650.00			9.50%	\$98,637.00	
			Flynn Engineering Services, P.A.	Other Minority	Male	No	\$119,234.80			11.25%	\$128,900.18	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$183,000.00			17.27%	\$190,976.71	
19-077C Total								32.00%	30.75%			
19-079C	Silver Shores Elementary School Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$1,798,491.95	100.00%	100.00%		\$1,798,491.94	\$0.00
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,546,703.08				\$1,686,491.94	
		Subcontractor	UNITED HVAC SERVICES, INC.	Black American	Male	Yes	\$259,938.00			14.45%	\$0.00	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$112,000.00			6.23%	\$112,000.00	
19-079C Total								100.00%	100.00%			
19-083C	Pines Lakes Elementary School - Pembroke Pines	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$1,200,000.00	100.00%	66.15%		\$974,790.13	\$329,946.72
		Prime Self Performing	COSUGAS, LLC	Hispanic American	Male	Yes	\$481,200.00				\$39,160.98	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$72,480.00			6.04%	\$68,284.43	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$270,960.00			22.58%	\$243,900.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$17,040.00			1.42%	\$0.00	
			J&E Roofing and Construction Services Inc	Hispanic American	Male	Yes	\$103,920.00			8.66%	\$51,500.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$254,400.00			21.20%	\$241,998.00	
19-083C Total								100.00%	66.15%			

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19-085C	Morrow Elementary	Prime	T & G Corporation	Hispanic American	Male	No	\$1,205,686.00	14.00%	16.60%	14.00%	\$918,532.69	\$766,019.69	
		Subcontractor	Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$168,796.04				\$152,513.00		
19-085C Total								14.00%	16.60%				
19-091C	RFQ Construction Management at Risk Services Northeast HS - New Addition and Renovation to Building 12	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$15,777,667.42	26.02%	27.71%		\$14,248,843.15	\$9,246,475.52	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,682,400.00				10.66%		\$942,638.72
			FMA CONSTRUCTION	Hispanic American	Male	Yes	\$989,000.00				6.27%		\$836,361.84
			Jasper Enterprises	Black American	Male	Yes	\$195,117.00				1.24%		\$174,227.15
			LANDSCAPE SERVICE PROFESSIONALS INC	Caucasian	Female	Yes	\$408,901.00				2.59%		\$385,828.10
			M.C.O. Construction and Services, Inc.	Black American	Female	Yes	\$412,651.19				2.62%		\$255,612.56
			PLATINUM ENTERPRISE MASONRY SERVICES INC.	Black American	Female	Yes	\$511,149.66				3.24%		\$475,355.65
			Pro Plumbing Contractors Inc	Black American	Male	Yes	\$612,651.00				3.88%		\$361,175.24
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$159,959.00				1.01%		\$0.00
			Supreme Ceiling & Interiors, Inc.	Black American	Male	Yes	\$329,467.00				2.09%		\$250,123.01
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$151,492.00				0.96%		\$166,263.30
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$101,523.00				0.64%		\$100,703.80
			Woodland Construction Company, Inc			No	\$0.00				0.00%		\$1,529,433.91
19-091C Total							26.02%	27.71%					
19-119C	North Side ES SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$2,873,219.35	35.45%	54.71%		\$1,602,723.74	\$621,554.84	
		Subcontractor	Cruz Electrical Corp	Hispanic American	Male	No	\$124,377.00				4.33%		\$104,377.00
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$37,351.85				1.30%		\$28,500.00
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$999,880.33				34.80%		\$848,291.90
			TECTA AMERICA SOUTH FLORIDA INC	Caucasian	Male	No	\$645,000.00				22.45%		\$0.00
19-119C Total							35.45%	54.71%					
19-121C	Silver Ridge ES SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,249,478.54	100.00%	71.36%		\$2,249,478.54	\$644,180.18	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,269,957.16				56.48%		\$1,269,957.16
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$29,764.77				1.32%		\$29,764.77
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$305,576.43				13.59%		\$305,576.43
19-121C Total							100.00%	71.36%					
19-124C	Gulfstream Academy of Hallandale Beach	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$4,000,055.00	36.25%	34.49%		\$4,000,055.00	\$2,620,525.00	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,450,019.94				36.25%		\$1,379,530.00
19-124C Total							36.25%	34.49%					
19-127C	Gator Run ES - SMART Program Renovations	Prime	Overholt Construction Corp.	Caucasian	Male	No	\$3,006,298.20	21.75%	22.56%		\$2,996,932.83	\$2,320,884.13	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$427,578.10				14.24%		\$433,829.50
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$27,924.69				0.93%		\$37,280.48
			Ever-Ready Electric, Inc.	Caucasian	Female	Yes	\$183,462.23				6.11%		\$204,938.72
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$14,412.75				0.48%		\$0.00
19-127C Total							21.75%	22.56%					
19-128C	Riverland ES - SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$2,816,279.10	30.47%	48.80%		\$2,742,411.46	\$455,342.48	
		Prime Self Performing	OAC Action Construction Corp.	Hispanic American	Male	Yes	\$769,001.10				\$626,365.15		
		Subcontractor	Cruz Electrical Corp	Hispanic American	Male	No	\$254,000.00				9.26%		\$222,650.00
			Dynseguridad LLC	Hispanic American	Other	No	\$28,700.00				1.05%		\$23,950.00
			EXPERT CONCRETE CUTTING, INC.			No	\$12,000.00				0.44%		\$6,750.00
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$56,760.00				2.07%		\$28,536.40
			G6 Mechanical Inc.			No	\$6,875.43				0.25%		\$6,875.43
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$792,828.86				28.91%		\$683,325.00
			RP Design Drywall Corp			No	\$5,100.00				0.19%		\$5,100.00
			SOCARRAS WELDING CORP			No	\$5,977.17				0.22%		\$2,000.00
			Southern Coast Enterprises Inc.			No	\$859,126.84				31.33%		\$678,917.00
	V Ornamental LLC	Hispanic American	Female	No	\$2,600.00	0.09%	\$2,600.00						
19-128C Total							30.47%	48.80%					
19-133C	Deerfield Beach HS Phase 1 SMART Program Renovations	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$4,759,535.22	54.00%	30.13%		\$3,255,455.71	\$2,274,678.36	
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$114,704.80				2.41%		\$44,900.01

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			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$2,449,732.78			51.47%	\$935,877.34	
19-133C Total								54.00%	30.13%			
19-134C	Forest Glen MS SMART Program Renovations	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$5,418,104.11	39.79%	48.31%		\$4,575,592.98	\$2,365,262.68
		Subcontractor	Access Builders, Inc	Hispanic American	Male	Yes	\$332,032.17			6.12%	\$425,339.12	
			Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	Yes	\$0.00			0.00%	\$0.00	
			Hyvac, Inc.	Hispanic American	Female	Yes	\$1,826,719.46			33.67%	\$1,784,991.18	
19-134C Total								39.79%	48.31%			
19-135C	Deerfield Beach ES SMART Program Renovations	Prime	DIPOMPEO CONSTRUCTION CORP	Caucasian	Male	No	\$3,781,960.00	14.56%	11.17%		\$1,788,041.95	\$1,588,362.55
		Subcontractor	DEC Electrical Services, Inc	Black American	Male	Yes	\$605,113.60			16.00%	\$199,679.40	
19-135C Total								14.56%	11.17%			
19-136C	Riverglades ES SMART Program Renovations	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$1,956,141.85	23.10%	16.18%		\$1,813,074.80	\$807,301.67
		Subcontractor	Bergolla, Inc.	Hispanic American	Male	Yes	\$28,250.00			1.44%	\$11,441.25	
			Crown Roofing LLC	Hispanic American	Male	No	\$456,509.67			23.34%	\$416,908.17	
			Firecorp LLC	Other Minority	Male	No	\$64,454.00			3.29%	\$59,544.00	
			INTEG MIAMI LLC	Hispanic American	Female	Yes	\$360,319.54			18.42%	\$281,828.76	
			WDR-Technology Corp	Hispanic American	Male	No	\$364,074.40			18.61%	\$236,050.95	
19-136C Total								23.10%	16.18%			
19-138C	Deerfield Park ES SMART Program Renovations	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$4,188,481.25	12.02%	8.67%		\$4,040,346.13	\$3,690,004.88
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$80,000.00			1.91%	\$103,250.00	
			TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$483,000.00			11.53%	\$247,091.25	
19-138C Total								12.02%	8.67%			
19-140C	Maplewood ES SMART Program Renovations	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$3,492,173.89	15.00%	48.36%		\$3,542,596.17	\$926,572.56
		Prime Self Performing	Lunacon Engineering Group, Corp.	Hispanic American	Female	Yes	\$554,567.25				\$554,567.25	
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$56,000.00			1.52%	\$50,400.00	
			ATLAS CARPET CENTER CO., INC.	Hispanic American	Male	No	\$45,851.03			1.24%	\$41,265.93	
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$1,172,361.20			31.83%	\$1,108,198.93	
			Dash Door & Closer Service, Inc.	Caucasian	Male	No	\$13,901.90			0.38%	\$13,901.90	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	No	\$261,624.35			7.10%	\$246,496.45	
			WDR-Technology Corp	Hispanic American	Male	No	\$665,646.16			18.07%	\$601,193.15	
19-140C Total								15.00%	48.36%			
19-141C	Westchester ES SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$2,172,393.13	28.12%	23.35%		\$2,039,984.41	\$779,779.46
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$142,000.00			6.55%	\$132,800.00	
			Cruz Electrical Corp	Hispanic American	Male	No	\$290,470.90			13.41%	\$295,525.35	
			D & S of Broward, Inc.	Caucasian	Male	No	\$16,256.00			0.75%	\$16,255.40	
			De la Rosa Painting	Hispanic American	Male	No	\$3,500.00			0.16%	\$3,000.00	
			Dynseguridad LLC	Hispanic American	Other	No	\$189,780.10			8.76%	\$138,950.21	
			Grace Roofing & Sheet Metal Enterprise	Other Minority	Female	Yes	\$390,000.00			18.00%	\$343,566.70	
			Jam Hauling & Equipment, Inc.			No	\$78,000.00			3.60%	\$67,415.65	
			JJAS Door Installations, Inc.	Hispanic American	Female	No	\$23,036.00			1.06%	\$20,500.00	
			Mardale Specialties Direct Inc.	Caucasian	Male	No	\$11,061.00			0.51%	\$11,054.70	
			PROFESSIONAL KITCHEN & MARBLE INSTALLATIONS INC	Hispanic American	Male	No	\$1,600.00			0.07%	\$0.00	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	No	\$17,330.59			0.80%	\$15,737.00	
			RP Design Drywall Corp			No	\$45,000.00			2.08%	\$46,432.00	
			SMITH FENCE COMPANY INC	Caucasian	Male	No	\$2,439.60			0.11%	\$4,680.61	
			SPEEDY FIRE PROTECTION, INC.	Hispanic American	Male	No	\$155,000.00			7.15%	\$159,287.33	
			vallecillo Ramirez Carpets, Corp			No	\$22,612.90			1.04%	\$5,000.00	
19-141C Total								28.12%	23.35%			
19-142C	Everglades HS SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$5,091,140.00	13.24%	28.62%		\$4,086,415.99	\$2,916,952.79
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$254,557.00				\$254,557.00	
		Subcontractor	FXP CORP.	Hispanic American	Male	Yes	\$590,256.20			11.59%	\$590,256.20	

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			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$19,650.00			0.39%	\$19,650.00	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$305,000.00			5.99%	\$305,000.00	
19-142C Total								13.24%	28.62%			
19-144C	Davie ES SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,390,293.88	19.83%	36.93%		\$3,375,058.51	\$1,858,489.38
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$508,544.08				\$506,258.77	
		Subcontractor	JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$9,746.00			0.29%	\$10,523.34	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$119,750.00			3.53%	\$119,750.00	
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$4,220.90			0.12%	\$4,220.90	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$320,458.12			9.45%	\$320,458.12	
			Universal Electric of Florida	Caucasian	Male	Yes	\$285,358.00			8.42%	\$285,358.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	No	\$270,000.00			7.96%	\$270,000.00	
19-144C Total								19.83%	36.93%			
19-145C	New River MS SMART Program Renovations	Prime	Burke Construction Group, Inc.	Caucasian	Male	No	\$3,083,730.35	34.00%	7.47%		\$1,725,168.59	\$1,596,236.72
		Subcontractor	INTEG MIAMI LLC	Hispanic American	Female	Yes	\$1,048,468.32			34.00%	\$128,931.87	
19-145C Total								34.00%	7.47%			
19-146C	Fort Lauderdale HS SMART Program Renovations	Prime	West Construction, Inc.	Caucasian	Female	No	\$2,744,095.20	14.00%	23.77%		\$2,880,057.23	\$887,136.21
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,344,606.65			49.00%	\$1,272,995.05	
			Bonded Lightning Protection Systems, Inc.	Caucasian	Male	No	\$0.00			0.00%	\$5,700.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$384,173.33			14.00%	\$411,500.00	
			H & E Electrical Contractors, Inc.	Hispanic American	Male	Yes	\$164,645.71			6.00%	\$272,975.97	
			Jupiter Welding, LLC	Other Minority	Male	No	\$0.00			0.00%	\$29,750.00	
19-146C Total								14.00%	23.77%			
19-150C	Broadview ES SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$3,828,791.62	29.85%	49.64%		\$2,689,671.25	\$13,243.79
		Prime Self Performing	OAC Action Construction Corp.	Hispanic American	Male	Yes	\$1,206,069.36				\$827,964.89	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$516,886.87			13.50%	\$507,224.54	
			Cruz Electrical Corp	Hispanic American	Male	No	\$0.00			0.00%	\$308,825.13	
			Pinnacle A Roofing Company	Caucasian	Male	No	\$0.00			0.00%	\$1,032,412.90	
19-150C Total								29.85%	49.64%			
19-151C	Ramblewood MS SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	Yes	\$4,383,492.36	29.91%	34.20%		\$3,944,722.54	\$2,595,727.34
		Prime Self Performing	OAC Action Construction Corp.	Hispanic American	Male	Yes	\$1,225,186.11				\$1,134,380.10	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$240,000.00			5.48%	\$214,615.10	
19-151C Total								29.91%	34.20%			
19-152C	Eagle Point ES SMART Program Renovations	Prime	Burke Construction Group, Inc.	Caucasian	Male	No	\$3,725,583.69	41.86%	32.85%		\$2,538,965.35	\$1,558,281.55
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00			0.00%	\$146,558.40	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,725,000.00			46.70%	\$834,125.40	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$131,000.00			3.55%	\$0.00	
19-152C Total								41.86%	32.85%			
19-155C	Oakland Park ES SMART Program Renovations	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$3,710,682.69	72.81%	60.87%		\$3,673,324.79	\$1,108,650.83
		Prime Self Performing	Lunacon Engineering Group, Corp.	Hispanic American	Female	Yes	\$556,602.40				\$767,674.14	
		Subcontractor	Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$1,731,634.00			46.67%	\$1,104,013.19	
			Cruz Electrical Corp	Hispanic American	Male	No	\$362,153.98			9.76%	\$328,904.32	
			INTEG MIAMI LLC	Hispanic American	Female	Yes	\$875,967.46			23.61%	\$364,082.31	
19-155C Total								72.81%	60.87%			
19-157C	William E. Dandy MS SMART Program Renovations	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$4,812,243.04	28.47%	28.05%		\$4,479,676.98	\$811,995.07
		Prime Self Performing	Lunacon Engineering Group, Corp.	Hispanic American	Female	Yes	\$860,605.20				\$822,058.84	
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$985.00			0.02%	\$0.00	
			Anancy Fire Protection Services, Inc.	Hispanic American	Male	No	\$40,800.00			0.85%	\$4,500.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,965,334.70			40.84%	\$1,862,006.84	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$65,000.00			1.35%	\$0.00	
			Canopy By Design, Inc.	Other Minority	Male	No	\$25,862.00			0.54%	\$24,475.80	

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			Construction Solutions Products, Inc.	Caucasian	Male	No	\$86,500.00			1.80%	\$59,280.00	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$35,613.00			0.74%	\$77,861.57	
			INTEG MIAMI LLC	Hispanic American	Female	Yes	\$83,695.24			1.74%	\$77,861.57	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$3,516.67			0.07%	\$0.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$565,000.00			11.74%	\$253,134.43	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$25,387.00			0.53%	\$25,468.55	
			WDR-Technology Corp	Hispanic American	Male	No	\$689,060.65			14.32%	\$461,034.31	
19-157C Total								28.47%	28.05%			
19-158C	Watkins ES SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,167,602.62	15.00%	39.33%		\$2,167,602.62	\$0.43
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$327,778.65				\$699,141.98	
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,693,000.00			77.34%	\$1,315,088.62	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$77,000.00			3.52%	\$77,000.00	
			THE O.J. PAINTING & WATERPROOFING COMPANY	Hispanic American	Male	Yes	\$54,800.00			2.50%	\$54,800.00	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$18,000.00			0.82%	\$21,571.60	
19-158C Total								15.00%	39.33%			
19-159C	Royal Palm STEM Museum Magnet (fka Royal Palm ES) SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$5,645,542.70	15.00%	15.97%		\$5,268,154.29	\$3,832,813.50
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$846,831.41				\$790,223.26	
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$67,903.00			1.20%	\$18,960.37	
			Cube Care Co	Hispanic American	Female	Yes	\$8,307.00			0.15%	\$8,307.00	
			Universal Electric of Florida	Caucasian	Male	No	\$677,924.94			12.01%	\$593,894.86	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$27,117.00			0.48%	\$23,955.30	
19-159C Total								15.00%	15.97%			
19-160C	Boyd H. Anderson High School	Prime	West Construction, Inc.	Caucasian	Female	No	\$7,284,564.30	22.69%	26.83%		\$3,496,276.87	\$581,683.53
		Subcontractor	Acousti Engineering Company of Florida	Caucasian	Male	No	\$0.00			0.00%	\$48,389.11	
			ALL SPECIALTY SALES INC	Other Minority	Female	No	\$0.00			0.00%	\$57,840.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$224,891.39			3.00%	\$209,544.75	
			Cube Care Co	Hispanic American	Female	No	\$0.00			0.00%	\$0.00	
			Decktight Roofing Services Inc	Caucasian	Male	No	\$4,647,755.43			62.00%	\$2,108,928.59	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$149,927.59			2.00%	\$96,468.22	
			FLORIDA SERVICE PAINTING, INC.	Hispanic American	Female	No	\$0.00			0.00%	\$9,884.69	
			Mark Products of Georgia, Inc.	Caucasian	Female	No	\$0.00			0.00%	\$38,760.00	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$224,891.39			3.00%	\$207,486.31	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$899,565.57			12.00%	\$424,457.04	
			TRV South LLC	Other Minority	Male	No	\$0.00			0.00%	\$81,040.00	
			ZAHARION'S TILE INC.	Other Minority	Female	No	\$0.00			0.00%	\$56,251.67	
19-160C Total								22.69%	26.83%			
19-161C	Embassy Creek ES SMART Program Renovations	Prime	GEC Associates, Inc.	Hispanic American	Male	No	\$3,150,845.00	66.32%	54.58%		\$3,089,197.70	\$0.00
		Prime Self Performing	GEC Associates, Inc.	Hispanic American	Male	Yes	\$1,048,916.30				\$980,741.56	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$1,040,724.10			33.03%	\$705,372.10	
			H & E Electrical Contractors, Inc.	Hispanic American	Male	No	\$352,579.56			11.19%	\$346,500.17	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	No	\$77,825.87			2.47%	\$76,000.00	
			TECTA AMERICA SOUTH FLORIDA INC	Caucasian	Male	No	\$971,090.43			30.82%	\$980,583.87	
19-161C Total								66.32%	54.58%			
19-162C	Park Lakes ES SMART Program Renovations	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$428,720.00	53.93%	#N/A		\$428,720.00	\$27,001.00
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$231,208.70				\$231,209.00	
		Subcontractor	Campany Roof Maintenance, LLC.	Caucasian	Female	No	\$155,000.00			36.15%	\$155,000.00	
			Electric Force Inc.	Hispanic American	Male	No	\$5,319.16			1.24%	\$7,760.00	
			G. Birnbaum & Associates	Caucasian	Male	No	\$2,550.00			0.59%	\$2,400.00	
			Unlimited Cabinet Designs, Inc.	Hispanic American	Male	No	\$5,144.64			1.20%	\$5,350.00	
19-162C Total								53.93%	#N/A			

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19-164C	Olsen MS SMART Program Renovations	Prime	Johnson-Laux Construction, LLC	Caucasian	Female	No	\$7,688,169.65	32.96%	56.23%		\$7,131,681.48	\$2,190,882.49	
		Subcontractor	Acousti Engineering Company of Florida	Caucasian	Male	No	\$14,885.00			0.19%			\$8,962.56
			AlphaTec Corp.	Hispanic American	Male	No	\$745,500.00			9.70%			\$21,266.47
			Arso Enterprises, Inc	Hispanic American	Male	Yes	\$114,528.00			1.49%			\$21,881.06
			ATLANTIC DOORS & HARDWARE, INC.	Caucasian	Male	No	\$196,000.00			2.55%			\$69,450.30
			Bergolla, Inc.	Hispanic American	Male	No	\$9,865.00			0.13%			\$106,278.86
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$2,075,855.40			27.00%			\$1,939,973.66
			CARLSON FENCE COMPANY, INC.	Caucasian	Male	No	\$2,945.00			0.04%			\$0.00
			Duct Detectives, Inc			No	\$28,000.00			0.36%			\$28,000.00
			Francis Engineering, Inc.	Black American	Male	Yes	\$68,700.00			0.89%			\$67,697.67
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$31,520.00			0.41%			\$29,155.69
			HB Hoffman, LLC	Caucasian	Female	Yes	\$2,716,000.00			35.33%			\$1,871,932.86
			K.D.G., INC.	Caucasian	Male	No	\$232,653.00			3.03%			\$239,765.00
			Matrix Construction Builders, Inc			No	\$100,566.87			1.31%			\$117,610.35
			Murphy Painters, Inc.			No	\$100,753.00			1.31%			\$134,473.60
			Odum's Sod, Inc.	Hispanic American	Male	Yes	\$85,800.00			1.12%			\$79,353.00
			Pink and Green, LLC			No	\$8,180.00			0.11%			\$25,939.80
			Royal Palm Organization LLC	Caucasian	Male	No	\$316,300.00			4.11%			\$72,877.50
			SEAFORD AVENUE CORP			No	\$78,750.00			1.02%			\$74,833.61
			SGA Management Inc		Black American	Male	No			\$70,400.00			0.92%
19-164C Total								32.96%	56.23%				
19-165C	William T. McFatter Technical College	Prime	THE BEC GROUP SERVICES INC	Hispanic American	Male	No	\$5,677,883.96	53.97%	54.60%		\$3,271,970.20	\$1,485,490.32	
		Prime Self Performing	THE BEC GROUP SERVICES INC	Hispanic American	Male	Yes	\$1,007,256.61			\$1,068,912.93			
		Subcontractor	AlphaTec Corp.	Hispanic American	Male	Yes	\$706,896.55			12.45%			\$0.00
			DAYRON'S ELECTRIC INC	Hispanic American	Male	Yes	\$684,185.02			12.05%			\$237,976.78
			MCQ CONSTRUCTION SERVICES, INC.	Hispanic American	Male	Yes	\$32,363.94			0.57%			\$0.00
			Solo Airconditioning & Heating Co., Inc.	Hispanic American	Female	Yes	\$1,317,269.08			23.20%			\$479,590.17
19-165C Total								53.97%	54.60%				
19-167C	Tedder ES SMART Program Renovations	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$2,609,748.87	18.46%	22.25%		\$2,070,274.42	\$551,565.52	
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,035,357.52			39.67%			\$833,647.45
			Cruz Electrical Corp	Hispanic American	Male	No	\$335,000.00			12.84%			\$193,322.00
			HB Hoffman, LLC	Caucasian	Female	Yes	\$288,741.00			11.06%			\$245,941.45
			MRSE LLC	Caucasian	Male	No	\$78,767.00			3.02%			\$31,000.00
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$481,759.64			18.46%			\$214,798.00
19-167C Total								18.46%	22.25%				
19-169C	ATTUCKS MIDDLE SCHOOL	Prime	THE BEC GROUP SERVICES INC	Hispanic American	Male	No	\$2,608,841.59	83.48%	77.79%		\$2,231,704.13	\$495,730.94	
		Prime Self Performing	THE BEC GROUP SERVICES INC	Hispanic American	Male	Yes	\$759,123.00			\$817,352.78			
		Subcontractor	AlphaTec Corp.	Hispanic American	Male	Yes	\$933,965.29			35.80%			\$347,964.08
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$522,855.72			19.43%			\$349,041.98
	PYD Electric Corp.	Hispanic American	Male	Yes	\$310,452.15	11.90%	\$221,614.35						
19-169C Total								83.48%	77.79%				
19-171C-REBID2	Dillard High School	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,595,173.58	12.01%	47.80%		\$1,097,659.36	\$569,343.64	
		Subcontractor	buckley Window Corp	Other Minority		No	\$1,405.00			0.05%			\$3,600.00
			CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$381,000.00			12.01%			\$524,715.72
19-171C-REBID2 Total								12.01%	47.80%				
19-172C	Horizon ES SMART Program Renovations	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$1,067,700.64	85.98%	63.92%		\$838,161.35	\$150,422.69	
		Prime Self Performing	COSUGAS, LLC	Hispanic American	Male	Yes	\$239,592.02			\$10,788.97			
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$149,478.09			14.00%			\$152,000.00
			FLORIDA POWER QUALITY SOLUTIONS, INC.	Hispanic American	Male	Yes	\$63,634.96			5.96%			\$125,911.02
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$17,083.21			1.60%			\$17,835.30

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			Rapid Act, Inc.	Hispanic American	Female	Yes	\$597,698.82			55.98%	\$381,203.37	
19-172C Total								85.98%	63.92%			
19-175C	Pinewood Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,459,418.00	15.00%	15.68%		\$3,430,087.28	\$2,892,091.00
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$495,639.00				\$43,375.65	
		Subcontractor	JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$23,342.23			0.71%	\$23,342.23	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$104,042.90			3.15%	\$104,042.90	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$295,000.00			8.93%	\$295,000.00	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$72,235.50			2.19%	\$72,235.50	
19-175C Total								15.00%	15.68%			
19-176C	Bright Horizon Center SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,768,193.02	17.00%	25.05%		\$2,770,291.42	\$2,076,363.51
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$440,636.00				\$440,975.20	
		Subcontractor	RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$0.00			0.00%	\$0.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$237,147.73			8.57%	\$249,477.71	
			Tropic Fence, Inc.	Other Minority	Female	Yes	\$3,475.00			0.13%	\$3,475.00	
			Universal Electric of Florida	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$0.00			0.00%	\$0.00	
19-176C Total								17.00%	25.05%			
19-179C	Sunland Park Academy	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$1,234,947.00	100.00%	100.00%		\$1,234,946.90	\$0.00
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$123,494.70				\$1,175,186.90	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$37,048.41			3.00%	\$0.00	
			TRINTEC CONSTRUCTION, INC.	Caucasian	Female	Yes	\$57,174.75			5.00%	\$59,760.00	
19-179C Total								100.00%	100.00%			
19-180C	Mirror Lake ES - SMART Program Renovations	Prime	West Construction, Inc.	Caucasian	Female	No	\$2,418,487.24	17.46%	16.62%		\$2,108,893.25	\$376,957.81
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,620,386.45			67.00%	\$1,318,602.81	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$193,478.98			8.00%	\$180,148.14	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$96,739.49			4.00%	\$127,256.33	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$48,369.74			2.00%	\$43,123.27	
			LTB ELECTRICAL SERVICES INC	Black American	Male	No	\$48,369.74			2.00%	\$55,824.90	
			WSA Systems- Boca LLC	Caucasian	Male	No	\$0.00			0.00%	\$6,979.99	
19-180C Total								17.46%	16.62%			
19-181C	SUNSET LAKES ELEMENTARY SCHOOL SMART PROGRAM RENOVATIONS	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$1,943,872.88	12.68%	21.30%		\$1,943,872.88	\$1,529,780.80
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$116,437.99				\$236,864.75	
		Subcontractor	TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$130,045.10			6.69%	\$177,227.33	
19-181C Total								12.68%	21.30%			
19-182C	PEMBROKE PINES ELEMENTARY SCHOOL SMART PROGRAM RENOVATIONS	Prime	T & G Corporation	Hispanic American	Male	No	\$3,619,924.87	25.68%	29.56%		\$3,472,151.16	\$2,445,698.41
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,026,452.75			28.36%	\$1,026,452.75	
19-182C Total								25.68%	29.56%			
FY 24-041	RFQ - Continuing Contract for Structural Engineering Services	Prime	Eastern Engineering Group Company	Hispanic American	Female	No	\$250,000.00	0.00%	0.00%		\$0.00	\$0.00
FY 24-041 Total								0.00%	0.00%			
FY 24-041-01	RFQ - Continuing Contract for Structural Engineering Services-01	Prime	Conemco Engineering, Inc.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY 24-041-01 Total								0.00%	0.00%			
FY 24-041-02	RFQ - Continuing Contract for Structural Engineering Services-02	Prime	TRC Worldwide Engineering, Inc.	Subcontinent Asian American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY 24-041-02 Total								0.00%	0.00%			

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FY 24-041-03	RFQ - Continuing Contract for Structural Engineering Services-03	Prime	Lakdas/Yohalem Engineering, Inc.	Caucasian	Female	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY 24-041-03 Total								0.00%	0.00%			
FY 24-041-04	RFQ - Continuing Contract for Structural Engineering Services-04	Prime	Wiss, Janney, Elstner Associates, Inc.	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY 24-041-04 Total								0.00%	0.00%			
FY18-188C REBID	Wingate Oaks Center	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,206,404.00	29.68%	33.23%		\$3,948,267.95	\$2,636,442.98
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$695,031.00				\$652,372.31	
		Subcontractor	Electrical Alliance Corporation	Black American	Male	Yes	\$680,000.00			15.88%	\$659,452.66	
FY18-188C REBID Total								29.68%	33.23%			
FY19-086C	Nob Hill Elementary School Renovations	Prime	A. C. T. Services, Inc.	Black American	Female	No	\$1,932,742.62	60.54%	76.32%		\$1,520,737.78	\$360,173.85
		Prime Self Performing	A. C. T. Services, Inc.	Black American	Female	Yes	\$289,397.41				\$743,191.73	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$649,791.00			33.68%	\$221,254.97	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$24,732.00			1.28%	\$24,170.75	
			Solo Airconditioning & Heating Co., Inc.	Hispanic American	Female	Yes	\$259,000.00			13.42%	\$171,946.48	
FY19-086C Total								60.54%	76.32%			
FY20-081-REBID	Westpine MS	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$2,760,251.17	15.01%	34.85%		\$2,437,914.99	\$105,289.71
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$414,313.70				\$815,819.01	
		Subcontractor	Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$34,900.00			1.26%	\$17,005.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$33,700.00			1.22%	\$32,135.00	
			Electric Force Inc.	Hispanic American	Male	No	\$36,271.00			1.31%	\$46,356.91	
			Francis Engineering, Inc.	Black American	Male	Yes	\$70,000.00			2.54%	\$60,040.00	
			GTZ Construction LLC			No	\$15,150.00			0.55%	\$20,900.00	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$6,749.00			0.24%	\$5,760.00	
			Pinnacle A Roofing Company	Caucasian	Male	No	\$2,350,000.00			85.14%	\$1,334,609.36	
FY20-081-REBID Total								15.01%	34.85%			
FY20-083	PARK TRAIL ELEMENTARY SCHOOL & #1048753; SMART PROGRAM RENOVATIONS	Prime	Burke Construction Group, Inc.	Caucasian	Male	No	\$2,404,987.00	23.26%	12.97%		\$2,374,868.96	\$2,066,855.94
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$8,176.96			0.34%	\$8,100.00	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$11,303.44			0.47%	\$10,575.00	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$6,252.97			0.26%	\$5,850.00	
			PYD Electric Corp.	Hispanic American	Male	Yes	\$351,128.10			14.60%	\$100,944.90	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$164,260.61			6.83%	\$164,543.12	
			Supreme Ceiling & Interiors, Inc.	Black American	Male	Yes	\$18,277.90			0.76%	\$18,000.00	
FY20-083 Total								23.26%	12.97%			
FY20-130	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group A – General Contractor (WO# 526656; P.002908; P.002912; P.002473; P.002645; P.002900; WO#499988_WO. 654730, P.002957; WO. 568533, P.002842)	Prime	S3S CONSTRUCTION, INC	Black American	Male	No	\$221,000,000.00	12.00%	42.10%		\$1,944,702.79	\$870,932.05
		Prime Self Performing	S3S CONSTRUCTION, INC	Black American	Male	Yes	\$245,107.90				\$248,437.73	
		Subcontractor	ABC / All American Ceilings, Inc.	Other Minority	Male	No	\$2,759.00			0.00%	\$2,759.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$2,700.00			0.00%	\$2,700.00	
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$0.00			0.00%	\$0.00	
				Black American	Female	Yes	\$13,883.00			0.01%	\$19,083.00	
			DOUGLAS ORR PLUMBING INC	Caucasian	Male	No	\$44,230.00			0.02%	\$864.50	
			E Z Plumbing Sales & Service, Inc.	Black American	Male	Yes	\$4,627.12			0.00%	\$11,257.12	
			Floor Dealers Associates LLC	Caucasian		No	\$9,880.00			0.00%	\$22,287.00	
			Gomez & Son Fence Corp.	Hispanic American	Female	Yes	\$11,050,000.00			5.00%	\$17,810.00	
			GOOD NEWS DEVELOPMENT INC	Black American	Female	No	\$0.00			5.00%	\$53,680.00	
			Hurricane Construction of Palm Beach, LLC	Other Minority	Female	No	\$9,525.00			0.00%	\$9,525.00	
			J&J Custom Painting	Hispanic American	Male	No	\$23,000.00			0.01%	\$84,100.00	

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			Libero Consulting Group, Inc.	Caucasian	Male	Yes	\$4,420.00			0.00%	\$3,348.56	
			Mullings Engineering Services – Landscaping Division, Inc			No	\$3,000.00			0.00%	\$12,300.00	
			Novel Enterprises, LLC	Subcontinent Asian American	Male	No	\$3,767.75			0.00%	\$0.00	
			NYCOM, INC	Caucasian	Female	No	\$79,461.00			0.04%	\$37,560.75	
			Ocean Doors and Windows	Hispanic American	Male	Yes	\$19,489.71			0.01%	\$0.00	
			Quality Engineered Products Co.			No	\$4,406.66			0.00%	\$4,406.66	
			RELIABLE CONCRETE CUTTING, LLC	Caucasian	Male	No	\$8,344.10			0.00%	\$17,782.34	
			Signature Contracting & Property Management, LLC	Caucasian	Male	Yes	\$80,201.27			0.04%	\$423,209.37	
				Caucasian	Male	Yes	\$7,913.80			0.00%	\$0.00	
				Caucasian	Male	Yes	\$82,174.50			0.04%	\$96,829.71	
				Caucasian	Male	Yes	\$8,141.30			0.00%	\$0.00	
				Caucasian	Male	Yes	\$23,093.30			0.01%	\$0.00	
			Stalnakor Contracting, Inc.			No	\$950.00			0.00%	\$1,130.00	
			TIRONE ELECTRIC, INC.	Caucasian	Female	Yes	\$2,700.00			0.00%	\$2,700.00	
			Unique Air Conditioning, Inc.	Black American	Male	No	\$2,000.00			0.00%	\$2,000.00	
FY20-130 Total								12.00%	42.10%			
FY20-130-010	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-010	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	12.00%	80.90%		\$1,505,759.84	(\$11,845.00)
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$3,463,569.00				\$1,217,103.94	
		Subcontractor	Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$26,900.00			0.00%	\$12,350.00	
				Caucasian	Male	No	\$18,400.00			0.00%	\$0.00	
			ALL SPECIALTY SALES INC	Other Minority	Female	No	\$5,074.00			0.00%	\$5,074.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$1,065.00			0.00%	\$1,065.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$112,500.00			0.00%	\$94,527.27	
				Caucasian	Male	No	\$73,535.43			0.00%	\$5,850.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$4,675.00			0.00%	\$4,675.00	
				Hispanic American	Male	Yes	\$4,675.00			0.00%	\$0.00	
			Electric Force Inc.	Hispanic American	Male	No	\$24,000.00			0.00%	\$8,589.20	
				Hispanic American	Male	No	\$66,000.00			0.00%	\$61,518.84	
			GC Plumbing Service, Inc.	Black American		No	\$25,150.00			0.00%	\$0.00	
			GP Painting & Pressure Cleaning LLC	Black American	Male	No	\$17,500.00			0.00%	\$26,475.00	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$25,150.00			0.00%	\$25,150.00	
			MRSE LLC	Caucasian	Male	No	\$9,322.00			0.00%	\$8,855.90	
			Virco Inc.	Other Minority		No	\$46,370.69			0.00%	\$46,370.69	
FY20-130-010 Total								12.00%	80.90%			
FY20-130-011	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-011	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-011 Total								12.00%	0.00%			
FY20-130-012	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-012	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-012 Total								12.00%	0.00%			
FY20-130-013	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-013	Prime	Danto Builders, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-013 Total								12.00%	0.00%			
FY20-130-014	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-014	Prime	Decktight Roofing Services Inc	Caucasian	Male	Yes	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-014 Total								12.00%	0.00%			
FY20-130-015	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)-015,Group C – General Contractor	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00

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FY20-130-015 Total								12.00%	0.00%			
FY20-130-016	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – General Contractor-016	Prime	Azulejo, Inc.	Hispanic American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-016 Total								12.00%	0.00%			
FY20-130-017	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – General Contractor-017	Prime	D2 Construction, Inc.	Black American	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-017 Total								12.00%	0.00%			
FY20-130-018	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Electrical Contractor-018	Prime	Universal Electric of Florida	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$530,630.87	\$530,630.87
FY20-130-018 Total								12.00%	0.00%			
FY20-130-019	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Electrical Contractor-019	Prime Subcontractor	C&F Electric of Fort Lauderdale, Inc. BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian Caucasian	Male Male	No No	\$0.00 \$35,511.00	12.00%	10.08%		\$1,723,460.20 \$23,424.93	\$1,397,270.93
			SCS Electric, Inc.	Caucasian Black American	Male Male	No Yes	\$337,974.00 \$64,624.00			0.00%	\$129,114.31 \$64,624.00	
			SGM Engineering, Inc.	Black American Subcontinent Asian American Subcontinent Asian American	Male Male Male	Yes Yes Yes	\$125,000.00 \$12,000.00 \$13,495.00			0.00%	\$86,500.00 \$9,031.03 \$13,495.00	
			Universal Electric of Florida	Subcontinent Asian American Caucasian	Male Male	Yes No	\$12,000.00 \$29,626.00			0.00%	\$0.00 \$0.00	
FY20-130-019 Total								12.00%	10.08%			
FY20-130-02	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group B – General Contractor-02	Prime Prime Self Performing Subcontractor	COSUGAS, LLC COSUGAS, LLC Arbor Electrical Service, Inc CV Ocean Plumbing Inc Summa Mechanical Contractors, LLC	Hispanic American Hispanic American Black American Hispanic American Hispanic American	Male Male Female Male Male	No Yes Yes Yes Yes	\$0.00 \$460,080.00 \$52,800.00 \$14,000.00 \$15,000.00	100.00%	102.94%		\$627,161.31 \$530,600.12 \$86,028.56 \$14,000.00 \$15,000.00	(\$18,467.37)
FY20-130-02 Total								100.00%	102.94%			
FY20-130-020	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Electrical Contractor-020	Prime	Danto Builders, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-020 Total								12.00%	0.00%			
FY20-130-021	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Electrical Contractor-021	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-021 Total								12.00%	0.00%			
FY20-130-022	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Mechanical Contractor-022	Prime	Danto Builders, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-022 Total								12.00%	0.00%			
FY20-130-023	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Mechanical Contractor-023	Prime Prime Self Performing Subcontractor	KOLDAIRE, INC KOLDAIRE, INC THOUSAND AND ONE PAINTING CORP	Caucasian Caucasian Hispanic American	Female Female Male	No Yes Yes	\$0.00 \$1,798,516.00 \$3,500.00	12.00%	97.07%		\$34,301.38 \$29,796.74 \$3,500.00	\$1,004.64
FY20-130-023 Total								12.00%	97.07%			
FY20-130-024	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP), Group C – Mechanical Contractor-024	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-024 Total								12.00%	0.00%			

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FY20-130-025	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – Roofing Contractor-025	Prime Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$3,238,550.75	\$3,238,550.75
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$321,000.00			0.00%	\$0.00	
				Caucasian	Female	Yes	\$153,298.79			0.00%	\$0.00	
				Caucasian	Female	Yes	\$153,298.79			0.00%	\$0.00	
FY20-130-025 Total							12.00%	0.00%				
FY20-130-026	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – Roofing Contractor-026	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-026 Total								12.00%	0.00%			
FY20-130-027	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – Roofing Contractor-027	Prime	Danto Builders, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-027 Total								12.00%	0.00%			
FY20-130-028	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – Roofing Contractor-028	Prime	Decktight Roofing Services Inc	Caucasian	Male	Yes	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-028 Total								12.00%	0.00%			
FY20-130-029	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – Roofing Contractor-029	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-029 Total								12.00%	0.00%			
FY20-130-03	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group B – General Contractor-03	Prime Prime Self Performing Subcontractor	KOLDAIRE, INC	Caucasian	Female	No	\$0.00	12.00%	54.81%		\$3,125,544.82	\$124,523.70
			KOLDAIRE, INC	Caucasian	Female	Yes	\$0.00				\$1,644,536.02	
			C&F Electric of Fort Lauderdale, Inc.	Caucasian	Male	No	\$56,570.00			0.00%	\$228,087.40	
				Caucasian	Male	No	\$95,479.69			0.00%	\$101,669.69	
			Fastrack Management & Consulting Inc.	Hispanic American	Female	No	\$435,250.12			0.00%	\$633,503.11	
			MRSE LLC	Caucasian	Male	No	\$100,672.00			0.00%	\$83,356.42	
				Caucasian	Male	No	\$26,518.00			0.00%	\$36,064.48	
				Caucasian	Male	No	\$92,250.00			0.00%	\$83,025.00	
			Richard Flanders Enterprises	Caucasian	Female	No	\$2,800.00			0.00%	\$2,800.00	
			Ron Kendall Masonry		No	\$43,000.00				0.00%	\$43,000.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$65,000.00			0.00%	\$65,000.00	
			THOUSAND AND ONE PAINTING CORP	Hispanic American	Male	Yes	\$3,500.00			0.00%	\$3,500.00	
			Trinity Insulation, LLC		No	\$56,350.00				0.00%	\$56,350.00	
Triple M Roofing Corp.	Caucasian	Male	No	\$6,600.00			0.00%	\$6,600.00				
Tropic Fence, Inc.	Other Minority	Female	Yes	\$14,279.00			0.00%	\$13,529.00				
FY20-130-03 Total								12.00%	54.81%			
FY20-130-04	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group B – Mechanical Contractor-04	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-04 Total								12.00%	0.00%			
FY20-130-05	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group D – Site Utilities Contractor-05	Prime	FHP Tectonics Corp.	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-05 Total								12.00%	0.00%			
FY20-130-06	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)Group D – Site Utilities Contractor,-06	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-06 Total								12.00%	0.00%			
FY20-130-07	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group D – Site Utilities Contractor-07	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-07 Total								12.00%	0.00%			
FY20-130-08	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-08	Prime	OAC Action Construction Corp.	Hispanic American	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-08 Total								12.00%	0.00%			

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FY20-130-09	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP),Group C – General Contractor-09	Prime	Johnson-Laux Construction, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY20-130-09 Total								12.00%	0.00%			
FY20-134	Floranada Elementary School	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,024,764.43	12.01%	18.64%		\$2,024,226.13	\$1,646,922.76
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$262,000.00			12.94%	\$344,803.37	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$25,000.00			1.23%	\$32,500.00	
FY20-134 Total								12.01%	18.64%			
FY20-139	HVAC Repair and Preventive Maintenance	Prime	Blizzard Air Conditioning, LLC	Hispanic American	Male	Yes	\$3,293,000.00	100.00%	0.00%		\$208,018.00	\$208,018.00
FY20-139 Total								100.00%	0.00%			
FY20-139-01	HVAC Repair and Preventive Maintenance-01	Prime	Daikin Applied Americas Inc.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$22,596.90	\$22,596.90
FY20-139-01 Total								0.00%	0.00%			
FY20-139-02	HVAC Repair and Preventive Maintenance-02	Prime	Johnson Controls, Inc.	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$95,171.38	\$95,171.38
FY20-139-02 Total								0.00%	0.00%			
FY20-139-03	HVAC Repair and Preventive Maintenance-03	Prime	Thermal Concepts, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$448,069.78	\$448,069.78
FY20-139-03 Total								0.00%	0.00%			
FY20-139-04	HVAC Repair and Preventive Maintenance-04	Prime	Trane U.S. Inc.	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$853,971.35	\$853,971.35
FY20-139-04 Total								0.00%	0.00%			
FY20-151	School Pictures (Excludes Senior Portraits)	Prime	FoxMar Photography	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151 Total								0.00%	0.00%			
FY20-151-01	School Pictures (Excludes Senior Portraits)-01	Prime	Shutterfly Lifetouch, LLC			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-01 Total								0.00%	0.00%			
FY20-151-03	School Pictures (Excludes Senior Portraits)-03	Prime	Munoz Studio, Inc.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-03 Total								0.00%	0.00%			
FY20-151-04	School Pictures (Excludes Senior Portraits)-04	Prime	Strawbridge Studio, Inc.		Other	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-04 Total								0.00%	0.00%			
FY20-151-05	School Pictures (Excludes Senior Portraits)-05	Prime	Rekcut Photographic, Inc.			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-05 Total								0.00%	0.00%			
FY20-151-06	School Pictures (Excludes Senior Portraits)-06	Prime	ICONIC GROUP INC			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-06 Total								0.00%	0.00%			
FY20-151-07	School Pictures (Excludes Senior Portraits)-07	Prime	Fox-Mar Photography			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-07 Total								0.00%	0.00%			
FY20-151-08	School Pictures (Excludes Senior Portraits)-08	Prime	RS Photography, LLC	Caucasian	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY20-151-08 Total								100.00%	0.00%			
FY20-151-09	School Pictures (Excludes Senior Portraits)-09	Prime	Nick's Photo Studio of Miami, Inc.	Black American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-151-09 Total								0.00%	0.00%			
FY20-152	Class Rings	Prime	Jostens			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY20-152 Total								0.00%	0.00%			
FY20-153	Driftwood Middle School	Prime	Lunacon Engineering Group, Corp.	Hispanic American	Female	No	\$5,185,381.96	34.84%	29.11%		\$4,602,610.12	\$486,795.77
		Prime Self Performing	Lunacon Engineering Group, Corp.	Hispanic American	Female	Yes	\$777,807.29				\$719,386.45	
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$69,484.12			1.34%	\$79,870.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$2,345,373.76			45.23%	\$2,267,168.13	
			COMMERCIAL INTERIOR CONTRACTORS CORP.	Hispanic American	Female	No	\$45,380.01			0.88%	\$90,760.02	
			Cool Water Air Conditioning, Inc.	Caucasian	Male	Yes	\$790,770.75			15.25%	\$540,515.52	
			Lenny's Cleaning, Painting, and Waterproofing, Inc.	Hispanic American	Male	No	\$169,043.45			3.26%	\$187,594.62	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$760,199.24			14.66%	\$463,531.78	
			WDR-Technology Corp	Hispanic American	Male	No	\$317,750.00			6.13%	\$230,519.61	
FY20-153 Total								34.84%	29.11%			
FY20-154	South Broward High School	Prime	Johnson-Laux Construction, LLC	Caucasian	Female	No	\$7,350,211.02	14.80%	16.79%		\$5,803,679.51	\$1,867,098.28
		Subcontractor	AlphaTec Corp.	Hispanic American	Male	Yes	\$750,000.00			10.20%	\$0.00	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$168,500.00			2.29%	\$83,592.00	
			Decktight Roofing Services Inc	Caucasian	Male	No	\$4,524,000.00			61.55%	\$2,508,723.23	

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			DEMCON GROUP, LLC	Caucasian	Male	No	\$50,000.00			0.68%	\$31,021.92	
			DH Pace Company, Inc.			No	\$13,927.00			0.19%	\$8,639.10	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$64,755.00			0.88%	\$45,379.33	
			Matrix Construction Builders, Inc			No	\$34,000.00			0.46%	\$19,649.11	
			Murphy Painters, Inc.			No	\$110,300.50			1.50%	\$248,774.62	
			SEAFORD AVENUE CORP			No	\$127,020.00			1.73%	\$83,611.80	
			SGA Management Inc	Black American	Male	No	\$76,800.00			1.04%	\$61,680.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$1,173,500.00			15.97%	\$730,708.64	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$156,878.04			2.13%	\$114,801.48	
FY20-154 Total								14.80%	16.79%			
FY20-163 REBID	Pembroke Lakes Elementary School	Prime	THE BEC GROUP SERVICES INC	Hispanic American	Male	No	\$1,526,685.00	98.08%	76.63%		\$1,120,113.04	\$261,797.42
		Prime Self Performing	THE BEC GROUP SERVICES INC	Hispanic American	Male	Yes	\$655,500.00				\$386,836.43	
		Subcontractor	A & C Portela Plumbing Inc.	Hispanic American	Male	No	\$32,500.00			1.91%	\$0.00	
			PYD Electric Corp.	Hispanic American	Male	Yes	\$375,000.00			24.56%	\$229,344.25	
			Solo Airconditioning & Heating Co., Inc.	Hispanic American	Female	Yes	\$635,000.00			41.59%	\$242,134.94	
FY20-163 REBID Total								98.08%	76.63%			
FY20-176	Hollywood Central Elementary School, Hollywood	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$6,250,784.86	15.00%	25.03%		\$6,250,784.86	\$4,686,181.02
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$951,904.00				\$971,347.34	
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$52,553.12			0.83%	\$47,893.12	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$72,765.03			1.15%	\$66,911.00	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$435,002.98			6.89%	\$478,452.38	
FY20-176 Total								15.00%	25.03%			
FY20-177	VIRGINIA SHUMAN YOUNG ELEMENTARY SCHOOL SMART PROGRAM RENOVATIONS	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$3,464,901.96	12.01%	8.96%		\$2,522,939.72	\$2,296,786.68
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$290,000.00			8.37%	\$13,516.63	
			CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$169,000.00			4.41%	\$211,112.41	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$1,520.00			0.04%	\$1,524.00	
FY20-177 Total								12.01%	8.96%			
FY20-179	WINSTON PARK ELEMENTARY SCHOOL SMART PROGRAM RENOVATIONS	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,180,258.25	93.61%	58.36%		\$1,120,660.49	\$375,168.69
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$467,382.27				\$94,144.40	
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$10,000.00			0.85%	\$9,612.49	
			Electric Force Inc.	Hispanic American	Male	No	\$68,740.00			5.82%	\$68,740.00	
			Francis Engineering, Inc.	Black American	Male	Yes	\$61,500.00			5.21%	\$60,000.00	
			J. P. PLUMBING, INC.	Other Minority	Male	No	\$5,400.00			0.46%	\$5,400.00	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$620,000.00			52.53%	\$490,314.91	
			Unlimited Cabinet Designs, Inc.	Hispanic American	Male	No	\$17,280.00			1.46%	\$17,280.00	
FY20-179 Total								93.61%	58.36%			
FY20-181	Challenger ES	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$2,473,099.71	65.09%	80.53%		\$2,187,015.48	\$298,664.61
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$622,914.71				\$622,915.36	
		Subcontractor	Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$24,500.00			0.99%	\$11,400.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$38,000.00			1.54%	\$36,100.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$800.00			0.03%	\$800.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$20,250.00			0.82%	\$18,667.50	
			Bonded Lightning Protection Systems, Inc.	Caucasian	Male	No	\$40,000.00			1.62%	\$39,179.25	
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$1,204,757.99			48.71%	\$1,102,090.17	
			Electric Force Inc.	Hispanic American	Male	No	\$72,000.00			2.91%	\$47,408.59	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$9,790.00			0.40%	\$9,790.00	
FY20-181 Total								65.09%	80.53%			
FY20-182	Continuing Contract – Architectural Services	Prime	ACAI ASSOCIATES INC	Hispanic American	Male	No	\$4,000,000.00	69.00%	0.00%		\$0.00	\$0.00

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		Prime Self Performing	ACAI ASSOCIATES INC	Hispanic American	Male	Yes	\$1,160,000.00				\$0.00	
FY20-182 Total								69.00%	0.00%			
FY20-182-01	Continuing Contract – Architectural Services-01	Prime	Jorge A Gutierrez Architect LLC	Hispanic American	Male	No	\$0.00	91.00%	89.88%		\$1,354,975.49	\$133,469.02
		Prime Self Performing	Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$2,040,000.00				\$837,344.71	
		Subcontractor	Andrew Morgan Services	Black American	Male	Yes	\$1,500.00			0.04%	\$1,500.00	
			Conemco Engineering, Inc.	Hispanic American	Male	Yes	\$24,000.00			0.60%	\$15,500.00	
				Hispanic American	Male	Yes	\$3,300.00			0.08%	\$6,600.00	
				Hispanic American	Male	Yes	\$35,000.00			0.88%	\$35,000.00	
				Hispanic American	Male	Yes	\$7,500.00			0.19%	\$19,626.00	
			D.L. Fields Consultants, LLC	Caucasian	Female	Yes	\$145,000.00			3.63%	\$110,028.76	
			DDA Engineers, P. A.	Hispanic American	Female	Yes	\$49,000.00			1.23%	\$16,000.00	
			Delta G Consulting Engineers, Inc.	Hispanic American	Male	Yes	\$11,350.00			0.28%	\$0.00	
				Hispanic American	Male	Yes	\$4,000.00			0.10%	\$4,000.00	
				Hispanic American	Male	Yes	\$5,600.00			0.14%	\$5,000.00	
				Hispanic American	Male	Yes	\$3,750.00			0.09%	\$3,750.00	
				Hispanic American	Male	Yes	\$1,560.00			0.04%	\$1,550.00	
				Hispanic American	Male	Yes	\$10,480.00			0.26%	\$0.00	
				Hispanic American	Male	Yes	\$1,520.00			0.04%	\$0.00	
				Hispanic American	Male	Yes	\$1,560.00			0.04%	\$1,550.00	
				Hispanic American	Male	Yes	\$3,600.00			0.09%	\$3,600.00	
				Hispanic American	Male	Yes	\$8,875.00			0.22%	\$6,475.00	
				Hispanic American	Male	Yes	\$6,475.00			0.16%	\$6,475.00	
				Hispanic American	Male	Yes	\$3,900.00			0.10%	\$3,900.00	
				Hispanic American	Male	Yes	\$7,040.00			0.18%	\$6,250.00	
				Hispanic American	Male	Yes	\$3,000.00			0.08%	\$10,375.00	
			EDWARD DUGGER ASSOCIATES, P.A.			No	\$84,000.00			2.10%	\$0.00	
			Ground Penetrating Radar Systems, LLC	Caucasian	Male	No	\$3,600.00			0.09%	\$3,600.00	
			Johnson, Levinson, Ragan, Davila, Inc.	Caucasian	Male	No	\$52,800.00			1.32%	\$0.00	
			Kim Moyer , RLA	Caucasian	Female	No	\$11,500.00			0.29%	\$0.00	
			RGD & Associates, Inc	Caucasian	Female	Yes	\$9,200.00			0.23%	\$8,900.00	
			ROSS ENGINEERING, INC.	Caucasian	Female	Yes	\$29,500.00			0.74%	\$32,530.00	
				Caucasian	Female	Yes	\$22,350.00			0.56%	\$16,820.00	
				Caucasian	Female	Yes	\$20,117.00			0.50%	\$11,742.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$4,875.00			0.12%	\$4,875.00	
				Subcontinent Asian American	Male	Yes	\$3,000.00			0.08%	\$2,500.00	
				Subcontinent Asian American	Male	Yes	\$3,180.00			0.08%	\$0.00	
				Subcontinent Asian American	Male	Yes	\$2,720.00			0.07%	\$2,725.00	
				Subcontinent Asian American	Male	Yes	\$4,720.00			0.12%	\$4,700.00	
				Subcontinent Asian American	Male	Yes	\$4,560.00			0.11%	\$4,560.00	
				Subcontinent Asian American	Male	Yes	\$9,200.00			0.23%	\$9,210.00	
				Subcontinent Asian American	Male	Yes	\$6,160.00			0.15%	\$4,990.00	
				Subcontinent Asian American	Male	Yes	\$6,840.00			0.17%	\$6,840.00	
				Subcontinent Asian American	Male	Yes	\$6,160.00			0.15%	\$4,990.00	

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				Subcontinent Asian American	Male	Yes	\$8,000.00			0.20%	\$8,000.00	
FY20-182-01 Total								91.00%	89.88%			
FY20-182-02	Continuing Contract – Architectural Services-02	Prime	Song & Associates, Inc.	Asian-Pacific American	Female	No	\$0.00	81.00%	0.00%		\$116,445.00	\$116,445.00
		Prime Self Performing	Song & Associates, Inc.	Asian-Pacific American	Female	Yes	\$2,040,000.00				\$0.00	
FY20-182-02 Total								81.00%	0.00%			
FY20-182-03	Continuing Contract – Architectural Services-03	Prime	The Tamara Peacock Company Architects of Florida	Caucasian	Female	No	\$0.00	100.00%	34.35%		\$13,711.23	\$9,001.00
		Prime Self Performing	The Tamara Peacock Company Architects of Florida	Caucasian	Female	Yes	\$0.00				\$4,710.23	
		Subcontractor	Engineering Consortium, Inc.	Black American	Male	Yes	\$1,200,000.00			30.00%	\$0.00	
FY20-182-03 Total								100.00%	34.35%			
FY20-182-04	Continuing Contract – Architectural Services-04	Prime	VIA DESIGN STUDIO	Hispanic American	Female	No	\$0.00	40.00%	0.00%		\$87,118.00	\$87,118.00
		Prime Self Performing	VIA DESIGN STUDIO	Hispanic American	Female	Yes	\$1,600,000.00				\$0.00	
FY20-182-04 Total								40.00%	0.00%			
FY20-183	Continuing Contract – Mechanical/Electrical/Plumbing (MEP) Services	Prime	DTM TECH INC.	Hispanic American	Female	Yes	\$6,000,000.00	100.00%	0.00%		\$47,950.00	\$47,950.00
FY20-183 Total								100.00%	0.00%			
FY20-183-01	Continuing Contract – Mechanical/Electrical/Plumbing (MEP) Services-01	Prime	EXP U.S. Services Inc.	Caucasian	Male	No	\$0.00	5.00%	3.23%		\$4,036,095.70	\$3,905,612.98
		Subcontractor	Conemco Engineering, Inc.	Hispanic American	Male	Yes	\$0.00			5.00%	\$130,482.72	
FY20-183-01 Total								5.00%	3.23%			
FY20-183-02	Continuing Contract – Mechanical/Electrical/Plumbing (MEP) Services-02	Prime	Hammond & Associates, Inc.	Black American	Male	No	\$0.00	29.00%	100.00%		\$2,400.00	\$0.00
		Prime Self Performing	Hammond & Associates, Inc.	Black American	Male	Yes	\$0.00				\$2,400.00	
FY20-183-02 Total								29.00%	100.00%			
FY20-183-03	Continuing Contract – Mechanical/Electrical/Plumbing (MEP) Services-03	Prime	MEP Engineering, Inc.	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$83,271.00	\$83,271.00
FY20-183-03 Total								100.00%	0.00%			
FY20-183-04	Continuing Contract – Mechanical/Electrical/Plumbing (MEP) Services-04	Prime	RGD & Associates, Inc	Caucasian	Female	No	\$0.00	100.00%	32.46%		\$76,319.52	\$51,544.52
		Prime Self Performing	RGD & Associates, Inc	Caucasian	Female	Yes	\$0.00				\$24,775.00	
FY20-183-04 Total								100.00%	32.46%			
FY20-184	CONSTRUCTION SERVICE AGREEMENT FOR NEW RENAISSANCE MIDDLE (PKG A), MONARCH HIGH	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$5,283,000.00	20.00%	0.00%		\$73,200.00	\$73,200.00
		Subcontractor	SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$14,640.00			0.28%	\$0.00	
FY20-184 Total								20.00%	0.00%			
FY20-184-01	CONSTRUCTION SERVICE AGREEMENT FOR NEW RENAISSANCE MIDDLE (PKG A), MONARCH HIGH_P.002148(PKG B), LYONS CREEK MIDDLE (PKG C), CRESTHAVEN ELEMENTARY (PKG D) SCHOOLS (CONSTRUCTION MANAGER AT RISK SERVICES)-01	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$8,680,693.00	35.36%	36.87%		\$1,560,671.20	\$985,260.36
		Prime Self Performing	D Stephenson Construction, Inc.	Black American	Male	Yes	\$859,232.00				\$464,724.10	
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$542,385.00			6.25%	\$55,637.98	
			DEC Electrical Services, Inc	Black American	Male	Yes	\$477,392.00			5.50%	\$0.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$845,775.00			9.74%	\$3,624.08	
			RJ Spencer Construction, LLC	Black American	Female	Yes	\$387,245.00			4.46%	\$0.00	
			SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$214,808.00			2.47%	\$51,424.68	
FY20-184-01 Total								35.36%	36.87%			
FY20-184-03	CONSTRUCTION SERVICE AGREEMENT FOR NEW	Prime	State Contracting & Engineering Corp	Caucasian	Male	No	\$6,511,422.60	52.73%	98.20%		\$869,775.17	\$1,808.78

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	RENAISSANCE MIDDLE (PKG A), MONARCH HIGH (PKG B), LYONS CREEK MIDDLE (PKG C), CRESTHAVEN ELEMENTARY (PKG D) SCHOOLS (CONSTRUCTION MANAGER AT RISK SERVICES)-03	Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$198,600.00			2.74%	\$100,539.69		
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$1,931,000.00			26.67%	\$451,498.00		
			D2 Construction, Inc.	Black American	Male	Yes	\$250,000.00			3.45%	\$0.00		
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$91,000.00			1.26%	\$0.00		
			Hatcher Construction & Development, Inc.	Black American	Male	Yes	\$328,476.72			4.54%	\$160,064.25		
			Integrated Opening Solutions			No	\$21,674.00			0.33%	\$798.00		
			Powertech Specialists Inc.			No	\$26,535.00			0.41%	\$13,010.25		
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$8,169.00			0.11%	\$6,268.90		
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$346,104.00			4.78%	\$135,787.30		
FY20-184-03 Total							52.73%	98.20%					
FY20-186	CONSTRUCTION SERVICE AGREEMENT FOR DEERFIELD BEACH HIGH (PKG A), SILVER LAKES MIDDLE (PKG B), SHERIDAN TECHNICAL HIGH (PKG C) (CONSTRUCTION MANAGER AT RISK SERVICES)	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$5,726,438.00	30.06%	10.51%		\$2,885,584.55	\$2,582,166.68	
			Subcontractor	DEC Electrical Services, Inc	Black American	Male	Yes	\$691,710.00			12.08%	\$0.00	
				KOLDAIRE, INC	Caucasian	Female	Yes	\$511,275.00			8.93%	\$237,681.92	
				SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$198,755.40			3.47%	\$65,735.95	
				The BG Group, LLC.	Caucasian	Female	Yes	\$194,551.00			3.40%	\$0.00	
FY20-186 Total							30.06%	10.51%					
FY20-186-01	CONSTRUCTION SERVICE AGREEMENT FOR DEERFIELD BEACH HIGH (PKG A), SILVER LAKES	Prime	CORE Construction Services of Florida, LLC	Other Minority	Male	No	\$52,000.00	25.00%	8.00%		\$52,000.00	\$47,841.76	
			Subcontractor	HORUS CONSTRUCTION SERVICES, INC.	Black American	Male	Yes	\$13,000.00			25.00%	\$4,158.24	
FY20-186-01 Total								25.00%	8.00%				
FY20-186-02	CONSTRUCTION SERVICE AGREEMENT FOR DEERFIELD BEACH HIGH (PKG A), SILVER LAKES MIDDLE (PKG B), SHERIDAN TECHNICAL HIGH (PKG C) (CONSTRUCTION MANAGER AT RISK SERVICES)-02 (Terminated)	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$56,500.00	100.00%	0.00%		\$38,240.00	\$38,240.00	
FY20-186-02 Total								100.00%	0.00%				
FY20-187	CONSTRUCTION MANAGEMENT AT RISK DEERFIELD BEACH MIDDLE SCHOOL	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$4,308,104.00	80.75%	43.88%		\$118,840.00	\$66,692.11	
			Prime Self Performing	D Stephenson Construction, Inc.	Black American	Male	Yes	\$779,241.00				\$0.00	
			Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$341,114.00			7.92%	\$0.00	
				Electrical Alliance Corporation	Black American	Male	Yes	\$2,123,062.00			49.28%	\$0.00	
				SAGOMA CONSTRUCTION SERVICES INC.	Black American	Male	Yes	\$218,210.31			5.07%	\$52,147.89	
				Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$17,073.00			0.40%	\$0.00	
FY20-187 Total							80.75%	43.88%					
FY20-192	Program Manager - Owner's Representative Service	Prime	AECOM TECHNICAL SERVICES, INC.	Caucasian	Male	No	\$90,825,625.13	45.00%	43.73%		\$79,238,815.01	\$22,975,113.08	
			Subcontractor	BACH Real Estate LLC	Black American	Male	Yes	\$15,565,873.65			17.14%	\$13,089,262.93	
				GARTH SOLUTIONS INC.	Black American	Female	Yes	\$21,823,516.00			24.03%	\$17,746,340.51	
				Keith and Associates, Inc.	Caucasian	Female	No	\$9,720,303.87			10.70%	\$6,971,797.34	
				S. Davis & Associates, P.A.	Black American	Male	Yes	\$5,204,793.08			5.73%	\$3,814,752.19	
				The Corradino Group, Inc.	Caucasian	Male	No	\$18,009,431.63			19.83%	\$14,641,548.96	
FY20-192 Total							45.00%	43.73%					
FY20-195	FLAMINGO ELEMENTARY SCHOOL SMART PROGRAM RENOVATIONS	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,324,500.00	73.25%	15.50%		\$1,020,251.50	\$553,644.10	
			Subcontractor	Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$20,800.00			1.57%	\$10,260.00	
				ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$10,000.00			0.76%	\$0.00	
				Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$100,305.64			7.57%	\$113,190.64	
				Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$50,000.00			3.78%	\$44,963.25	
				Ducts In A Row, Inc.	Caucasian	Male	No	\$86,350.00			6.52%	\$75,625.00	
				Electric Force Inc.	Hispanic American	Male	No	\$63,690.00			4.81%	\$70,663.83	
				MRSE LLC	Caucasian	Male	No	\$166,800.00			12.59%	\$123,054.68	
				Trinity Insulation, LLC			No	\$40,850.00			3.08%	\$28,850.00	
FY20-195 Total							73.25%	15.50%					
FY20-211	Margate ES	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,734,416.50	44.60%	40.78%		\$1,550,491.53	(\$7,525.00)	

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		Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$856,587.00				\$626,671.71	
			Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$10,600.00			0.61%	\$5,040.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$3,500.00			0.20%	\$3,325.00	
				Black American	Female	No	\$3,500.00			0.20%	\$0.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$875.00			0.05%	\$875.00	
			Bonded Lightning Protection Systems, Inc.	Caucasian	Male	No	\$9,900.00			0.57%	\$10,543.75	
			Decktight Roofing Services Inc	Caucasian	Male	No	\$898,000.00			51.78%	\$866,142.93	
			Electric Force Inc.	Hispanic American	Male	No	\$13,015.00			0.75%	\$12,513.14	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$18,300.00			1.06%	\$18,580.00	
			Unlimited Cabinet Designs, Inc.	Hispanic American	Male	No	\$14,325.00			0.83%	\$14,325.00	
FY20-211 Total								44.60%	40.78%			
FY20-213	Gulfstream Early Childhood Center of Excellence	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$4,904,887.97	24.37%	53.92%		\$4,598,961.37	\$111,855.34
		Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$2,657,958.79				\$2,173,319.83	
			Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$24,800.00			0.51%	\$12,150.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$224,400.00			4.58%	\$199,346.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$63,150.00			1.29%	\$58,640.00	
			Decktight Roofing Services Inc	Caucasian	Male	No	\$1,244,000.00			25.36%	\$1,406,844.76	
			Ducts In A Row, Inc.	Caucasian	Male	No	\$145,675.00			2.97%	\$142,375.00	
			Electric Force Inc.	Hispanic American	Male	No	\$161,851.76			3.30%	\$171,117.41	
			GP Painting & Pressure Cleaning LLC	Black American	Male	No	\$84,000.00			1.71%	\$76,698.00	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$33,800.00			0.69%	\$52,565.71	
			MRSE LLC	Caucasian	Male	No	\$200,000.00			4.08%	\$194,049.32	
FY20-213 Total								24.37%	53.92%			
FY21-019-REBID	Bair Middle School	Prime	Danto Builders, LLC	Caucasian	Female	No	\$784,892.76	31.92%	31.67%		\$726,914.73	\$157,236.31
		Prime Self Performing Subcontractor	Danto Builders, LLC	Caucasian	Female	Yes	\$117,733.91				\$129,711.05	
			ACE Flooring Systems, Inc.	Hispanic American	Male	No	\$26,639.70			3.39%	\$27,056.23	
			AJ Concrete Cutting, LLC			No	\$6,420.00			0.82%	\$6,670.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$4,500.00			0.57%	\$4,500.00	
			COCONUT GROVE GLASS & MIRROR CORP.	Hispanic American	Male	No	\$17,050.00			2.17%	\$15,345.00	
			Door supply of Florida, Inc			No	\$15,680.25			2.00%	\$16,148.35	
			FLORIDA PALM CONSTRUCTION, INC.	Hispanic American	Female	Yes	\$32,180.60			4.10%	\$32,704.52	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$46,779.61			5.96%	\$9,820.80	
			LAZARO DOMINGUEZ INSTALLATIONS, INC.	Hispanic American	Male	No	\$9,086.00			1.16%	\$6,156.00	
			O'Brien Construction Services, LLC			No	\$39,368.00			5.02%	\$35,386.13	
			Property Services Warranty Inc	Hispanic American	Male	No	\$303,483.12			38.67%	\$199,445.09	
			Riteway Systems, Inc.	Caucasian	Male	No	\$17,978.00			2.29%	\$19,477.00	
			Schedule 10 Specialists, Inc.	Caucasian	Female	No	\$8,156.39			1.04%	\$7,340.75	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$53,843.64			6.86%	\$57,955.00	
			Watson Woodworking, Inc			No	\$1,962.50			0.25%	\$1,962.50	
FY21-019-REBID Total								31.92%	31.67%			
FY21-020	Harbordale ES REVISED	Prime Subcontractor	ADVANCED ROOFING INC	Caucasian	Male	No	\$1,722,439.80	29.09%	23.30%		\$1,516,963.97	\$1,163,441.13
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$115,200.00			6.69%	\$96,960.20	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$22,015.00			1.28%	\$0.00	
			CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$243,959.58			14.17%	\$251,562.64	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$30,000.00			1.74%	\$5,000.00	
			Ever-Ready Electric, Inc.	Caucasian	Female	Yes	\$189,500.00			11.01%	\$0.00	
FY21-020 Total								29.09%	23.30%			
FY21-021	Panther Run Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,338,076.54	15.00%	16.28%		\$2,338,076.54	\$1,957,365.06
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$432,471.00				\$350,711.48	

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		Subcontractor	WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$30,000.00			1.04%	\$30,000.00	
FY21-021 Total								15.00%	16.28%			
FY21-022	LAKESIDE ELEMENTARY SCHOOL	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,949,551.20	12.04%	13.78%		\$2,345,844.55	\$2,022,538.35
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$17,000.00			0.58%	\$22,750.00	
			TRINTEC CONSTRUCTION INC /DBA/ ICON ROOFING	Caucasian	Female	Yes	\$385,000.00			13.05%	\$300,556.20	
FY21-022 Total								12.04%	13.78%			
FY21-023	Meadowbrook Elementary School	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$445,898.42	100.00%	93.91%		\$359,913.00	\$21,917.22
		Prime Self Performing	COSUGAS, LLC	Hispanic American	Male	Yes	\$191,424.19				\$129,783.88	
		Subcontractor	FLORIDA POWER QUALITY SOLUTIONS, INC.	Hispanic American	Male	Yes	\$175,282.67			39.31%	\$161,100.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$79,191.56			17.76%	\$47,111.90	
FY21-023 Total								100.00%	93.91%			
FY21-024 REBID	Park Ridge ES	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,035,418.27	29.02%	59.17%		\$2,856,378.78	\$1,166,273.23
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$534,171.00				\$502,722.67	
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$324,250.00			10.71%	\$710,375.73	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$175,000.00			5.78%	\$189,815.23	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$314,717.00			10.40%	\$287,191.92	
FY21-024 REBID Total								29.02%	59.17%			
FY21-025	Thurgood Marshall ES	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,292,647.00	49.10%	57.07%		\$3,109,621.24	\$1,334,808.04
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$525,000.00				\$525,000.07	
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$1,000,000.00			30.37%	\$1,058,021.28	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$192,000.00			5.83%	\$191,791.85	
FY21-025 Total								49.10%	57.07%			
FY21-026	Stephen Foster Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$3,796,542.60	39.91%	36.29%		\$3,775,580.07	\$2,405,486.48
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$569,481.39				\$602,763.81	
		Subcontractor	Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$945,339.11			24.90%	\$767,329.78	
FY21-026 Total								39.91%	36.29%			
FY21-027	Lauderhill Paul Turner Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,487,673.44	39.73%	38.76%		\$2,404,614.63	\$1,432,163.44
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$381,087.90				\$738,651.20	
		Subcontractor	RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$70,000.00			2.81%	\$70,000.00	
			Universal Electric of Florida	Caucasian	Male	Yes	\$73,000.00			2.93%	\$65,700.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$64,000.00			2.57%	\$57,599.99	
			Walker Design & Construction CO	Caucasian	Male	No	\$45,000.00			1.81%	\$40,500.00	
FY21-027 Total								39.73%	38.76%			
FY21-030 REBID	Village Elementary School	Prime	INTEG MIAMI LLC	Hispanic American	Female	No	\$923,816.00	8.50%	58.90%		\$727,025.26	\$281,826.52
		Prime Self Performing	INTEG MIAMI LLC	Hispanic American	Female	Yes	\$516,875.05				\$317,596.39	
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$168,000.00			18.19%	\$4,543.85	
			Briggs Management & Associate LLC	Black American	Male	Yes	\$0.00			0.00%	\$0.00	
				Black American	Male	Yes	\$199,000.00			21.54%	\$21,926.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$14,800.00			1.60%	\$0.00	
			Climax Mechanical Corp	Caucasian	Male	Yes	\$59,999.99			6.49%	\$51,300.50	
			Development Electrical Contractor, INC	Hispanic American	Male	No	\$38,700.00			4.19%	\$12,468.75	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$17,870.00			1.93%	\$21,980.85	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$19,192.00			2.08%	\$15,382.40	
FY21-030 REBID Total								8.50%	58.90%			
FY21-044	Pasadena Lakes ES	Prime	West Construction, Inc.	Caucasian	Female	No	\$5,303,265.82	30.01%	32.08%		\$5,038,301.77	\$823,128.26
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,909,175.70			36.00%	\$2,598,871.69	

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			Bergolla, Inc.	Hispanic American	Male	Yes	\$86,973.56			1.64%	\$69,555.50	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$106,065.32			2.00%	\$131,026.74	
			L&M GROUP USA, LLC	Hispanic American		No	\$0.00			0.00%	\$0.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,590,979.75			30.00%	\$1,133,021.43	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$212,130.63			4.00%	\$282,698.15	
FY21-044 Total								30.01%	32.08%			
FY21-045	Coral Springs High School - Coral Springs	Prime	Gulf Building LLC			No	\$9,724,502.43	43.73%	51.03%		\$7,486,784.47	\$1,255,607.47
		Subcontractor	AGC Electric Inc	Hispanic American	Male	Yes	\$971,960.00			9.99%	\$648,352.00	
			Bergolla, Inc.	Hispanic American	Male	No	\$35,000.00			0.36%	\$19,950.00	
			Camino Real Group, Inc.	Caucasian	Male	No	\$46,500.00			0.48%	\$41,850.00	
			Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$3,475,000.00			35.73%	\$2,824,589.00	
			CWJ Universal Enterprises Inc	Black American	Male	Yes	\$151,142.25			1.55%	\$248,076.00	
			Engie Holdings, Inc			No	\$238,626.00			2.45%	\$174,480.00	
			Home Painting & Remodeling, Inc.			No	\$65,000.00			0.67%	\$69,152.91	
			Hyvac, Inc.	Hispanic American	Female	No	\$3,875,519.00			39.85%	\$1,785,531.00	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$20,685.89			0.21%	\$10,257.00	
			Laz Construction, Inc.	Hispanic American	Male	No	\$23,039.00			0.24%	\$8,938.00	
			MARK PRODUCTS USA, INC.	Caucasian	Male	No	\$70,000.00			0.72%	\$60,390.00	
			Mass Flooring Corporation			No	\$65,500.00			0.67%	\$41,274.90	
			MISC METAL FABRICATION LLC	Hispanic American	Male	No	\$59,281.00			0.61%	\$166,895.60	
			Schedule 10 Specialists, Inc.	Caucasian	Female	Yes	\$24,530.00			0.25%	\$13,552.76	
			SPRINKLERMATIC FIRE PROTECTION SYSTEMS, INC.	Caucasian	Male	No	\$7,000.00			0.07%	\$6,999.79	
			Stafford Smith, Inc.	Caucasian	Male	No	\$36,186.00			0.37%	\$35,209.74	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$1,092,474.00			11.23%	\$75,678.30	
FY21-045 Total								43.73%	51.03%			
FY21-092	Gulfstream Academy of Hallandale Beach	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$1,555,037.17	12.00%	9.50%		\$1,193,288.90	\$1,079,915.53
		Subcontractor	CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$175,124.45			7.84%	\$113,373.37	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$29,900.00			1.34%	\$0.00	
FY21-092 Total								12.00%	9.50%			
FY21-112	Larkdale Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$2,054,563.85	29.00%	50.20%		\$2,054,563.85	\$1,023,252.72
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$308,184.58				\$308,184.58	
		Subcontractor	Cami-Axle Construction Corp.	Black American	Male	Yes	\$113,697.93			5.53%	\$90,421.80	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$46,059.00			2.24%	\$41,453.09	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$503,156.30			24.49%	\$496,751.67	
			THOUSAND AND ONE PAINTING CORP	Hispanic American	Male	Yes	\$105,000.00			5.11%	\$94,499.99	
FY21-112 Total								29.00%	50.20%			
FY21-115	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor	Prime	Trusted Construction, Inc.	Other Minority	Female	Yes	\$55,000,000.00	15.00%	0.00%		\$0.00	\$0.00
FY21-115 Total								15.00%	0.00%			
FY21-115-01	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) (Group A_General Contractor)-01	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$363,243.00				\$0.00	
FY21-115-01 Total								12.00%	0.00%			
FY21-115-010	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group B_Mechanical Contractor-010	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$1,589,870.87	\$1,589,870.87
FY21-115-010 Total								12.00%	0.00%			
FY21-115-011	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-011	Prime	HB Hoffman, LLC	Caucasian	Female	No	\$0.00	12.00%	18.00%		\$590,978.47	\$484,586.26
		Subcontractor	CWJ Universal Enterprises Inc	Black American	Male	Yes	\$965,707.44			0.00%	\$106,392.21	
FY21-115-011 Total								12.00%	18.00%			
FY21-115-013	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-013	Prime	FHP Tectonics Corp.	Caucasian	Male	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Universal Electric of Florida	Caucasian	Male	Yes	\$547,174.92			0.00%	\$0.00	

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FY21-115-013 Total								15.00%	0.00%			
FY21-115-014	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-014	Prime	Thornton Construction Company, Inc.	Hispanic American	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY21-115-014 Total								12.00%	0.00%			
FY21-115-015	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-015	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY21-115-015 Total								12.00%	0.00%			
FY21-115-016	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-016	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	26.12%		\$4,360,225.54	\$3,221,442.64
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$100,300.00			0.00%	\$0.00	
				Caucasian	Female	Yes	\$362,100.00			0.00%	\$325,275.00	
				Caucasian	Female	Yes	\$495,975.00			0.00%	\$0.00	
				Caucasian	Female	Yes	\$445,400.00			0.00%	\$3,575.00	
				Caucasian	Female	Yes	\$321,300.00			0.00%	\$238,986.00	
			CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$184,500.00			0.00%	\$0.00	
				Asian-Pacific American	Female	Yes	\$242,000.00			0.00%	\$212,301.50	
				Asian-Pacific American	Female	Yes	\$140,000.00			0.00%	\$0.00	
				Asian-Pacific American	Female	Yes	\$54,000.00			0.00%	\$0.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$43,000.00			0.00%	\$41,200.00	
				Hispanic American	Male	Yes	\$210,000.00			0.00%	\$197,794.00	
				Hispanic American	Male	Yes	\$174,000.00			0.00%	\$119,651.40	
FY21-115-016 Total								12.00%	26.12%			
FY21-115-017	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-017	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$0.00	30.80%	32.13%		\$7,571,282.98	\$5,138,492.51
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,868,604.15				\$743,226.78	
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$200,000.00			0.00%	\$12,658.04	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$556,243.00			13.91%	\$587,995.00	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$39,608.00			0.99%	\$24,993.22	
			Walker Design & Construction CO	Caucasian	Male	Yes	\$569,666.55			0.00%	\$0.00	
			WEA Electrical Contractor, Inc.	Hispanic American	Female	Yes	\$740,000.00			18.50%	\$556,985.35	
				Hispanic American	Female	Yes	\$498,000.00			12.45%	\$472,881.23	
				Hispanic American	Female	Yes	\$190,000.00			0.00%	\$34,050.85	
FY21-115-017 Total								30.80%	32.13%			
FY21-115-018	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-018	Prime	Decktight Roofing Services Inc	Caucasian	Male	No	\$0.00	15.00%	15.47%		\$434,546.53	\$316,459.66
		Subcontractor	DreamRoof Supply Corp.	Caucasian	Female	Yes	\$62,000.00			0.16%	\$67,236.87	
			Nocella Contracting, LLC.	Caucasian	Male	No	\$56,500.00			0.00%	\$50,850.00	
FY21-115-018 Total								15.00%	15.47%			
FY21-115-019	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_Roofing Contractor-019	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	12.00%	39.99%		\$3,287,482.64	\$1,972,836.16
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$975,000.00			0.00%	\$975,000.00	
				Caucasian	Female	Yes	\$339,646.48			0.00%	\$339,646.48	
				Caucasian	Female	Yes	\$608,913.50			0.00%	\$0.00	
FY21-115-019 Total								12.00%	39.99%			
FY21-115-02	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - (Group A_General Contractor)-02	Prime	Sierra Commercial Construction, Inc.	Hispanic American	Female	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY21-115-02 Total								15.00%	0.00%			
FY21-115-020	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_Roofing Contractor-020	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY21-115-020 Total								12.00%	0.00%			

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FY21-115-021	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_Roofing Contractor-021	Prime	Decktight Roofing Services Inc	Caucasian	Male	No	\$0.00	12.00%	14.38%		\$467,512.95	\$349,426.08
		Subcontractor	DreamRoof Supply Corp.	Caucasian	Female	Yes	\$62,000.00			0.00%	\$67,236.87	
			Nocella Contracting, LLC.	Caucasian	Male	No	\$56,500.00			0.00%	\$50,850.00	
FY21-115-021 Total								12.00%	14.38%			
FY21-115-022	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Fire Sprinkler / Suppression Contractor-022	Prime	Francis Engineering, Inc.	Black American	Male	No	\$0.00	85.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	Francis Engineering, Inc.	Black American	Male	Yes	\$1,344,777.00				\$0.00	
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$96,500.00			0.00%	\$0.00	
				Black American	Female	Yes	\$38,402.00			0.00%	\$0.00	
FY21-115-022 Total								85.00%	0.00%			
FY21-115-023	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Fire Sprinkler / Suppression Contractor-023	Prime	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY21-115-023 Total								15.00%	0.00%			
FY21-115-024	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Site Utilities Contractor-024	Prime	FHP Tectonics Corp.	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
		Subcontractor	RCS Construction & Remodeling			No	\$21,500.00			0.00%	\$0.00	
			Universal Electric of Florida	Caucasian	Male	Yes	\$534,088.32			0.00%	\$0.00	
FY21-115-024 Total								12.00%	0.00%			
FY21-115-025	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Site Utilities Contractor-025	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	12.00%	45.48%		\$2,693,684.94	\$669,082.34
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,004,238.00				\$1,154,478.77	
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$162,479.00			0.00%	\$0.00	
			Electric Force Inc.	Hispanic American	Male	No	\$298,492.29			0.00%	\$268,523.61	
			GTZ Construction LLC			No	\$25,000.00			0.00%	\$40,897.50	
						No	\$24,327.00			0.00%	\$114,991.87	
	J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$389,000.00			0.00%	\$409,248.14			
		Other Minority	Male	Yes	\$45,000.00			0.00%	\$36,462.71			
FY21-115-025 Total								12.00%	45.48%			
FY21-115-026	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Site Utilities Contractor-026	Prime	Johnson-Laux Construction, LLC	Caucasian	Female	No	\$0.00	2.01%	2.01%		\$908,606.76	\$430,264.04
		Subcontractor	2K All Services	Hispanic American	Female	No	\$16,275.00			0.00%	\$65,703.03	
			GFA International Inc.	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
				Caucasian	Male	No	\$2,700.00			0.00%	\$5,145.00	
			LTG Carlson Fence, LLC	Caucasian	Male	No	\$22,000.00			0.00%	\$22,750.00	
			Robayna and Associates, Inc.	Hispanic American	Male	Yes	\$14,680.00			0.00%	\$18,223.20	
			Royal Palm Organization LLC	Caucasian	Male	No	\$189,300.00			0.00%	\$48,065.49	
	Trade Solutions, LLC.	Hispanic American	Male	No	\$262,477.00			0.00%	\$318,456.00			
FY21-115-026 Total								2.01%	2.01%			
FY21-115-027	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group D_Site Utilities Contractor-027	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY21-115-027 Total								12.00%	0.00%			
FY21-115-03	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor-03	Prime	Danto Builders, LLC	Caucasian	Female	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
FY21-115-03 Total								12.00%	0.00%			
FY21-115-04	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor-04	Prime	DORSAINVIL CONSTRUCTION LLC (PART TIME)	Black American	Male	No	\$0.00	15.00%	0.00%		\$1,168,819.76	\$1,168,819.76
		Prime Self Performing	DORSAINVIL CONSTRUCTION LLC (PART TIME)	Black American	Male	Yes	\$0.00				\$0.00	
FY21-115-04 Total								15.00%	0.00%			

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FY21-115-05	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor-05	Prime	TJ of Miami, Inc.	Black American	Female	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY21-115-05 Total								15.00%	0.00%			
FY21-115-07	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor-07	Prime Subcontractor	Asset Builders, LLC Al Hill Enterprise Corporation	Black American Black American	Female Male	Yes Yes	\$0.00 \$18,220.00	12.00%	10.35%	0.00%	\$232,048.83 \$24,005.96	\$208,042.87
FY21-115-07 Total								12.00%	10.35%			
FY21-115-08	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group A_General Contractor-08	Prime	Ceacon Construction LLC	Black American	Female	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY21-115-08 Total								15.00%	0.00%			
FY21-115-09	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group B_Mechanical Contractor-09	Prime Subcontractor	HB Hoffman, LLC Universal Electric of Florida	Caucasian Caucasian	Female Male	No Yes	\$0.00 \$4,444.80	12.00%	18.53%	0.00%	\$47,159.95 \$8,736.42	\$38,423.53
FY21-115-09 Total								12.00%	18.53%			
FY21-115-12	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) - Group C_General Contractor-012	Prime Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc. Grace & Naeem Uddin, Inc. GTZ Construction LLC J. P. PLUMBING, INC.	Hispanic American Hispanic American Other Minority	Female Female Male	No Yes No Yes	\$0.00 \$3,689,661.00 \$0.00 \$0.00	12.00%	8.65%	0.00% 0.00%	\$674,259.75 \$0.00 \$23,156.25 \$58,301.50	\$592,802.00
FY21-115-12 Total								12.00%	8.65%			
FY21-124	C. Robert Markham Elementary School - Pompano Beach	Prime Subcontractor	Burke Construction Group, Inc. INTEG MIAMI LLC Rgen Enterprises LLC DBA Cool Water Air Conditioning TRINTEC CONSTRUCTION, INC.	Caucasian Hispanic American Hispanic American Caucasian	Male Female Male Female	No Yes Yes Yes	\$4,607,038.58 \$688,000.00 \$1,257,200.00 \$250,935.00	45.12%	33.51%	14.93% 27.29% 5.45%	\$3,006,286.72 \$318,314.70 \$689,043.53 \$0.00	\$1,998,928.49
FY21-124 Total								45.12%	33.51%			
FY21-125	Henry D. Perry Education Center	Prime Prime Self Performing Subcontractor	LEGO Construction Co. LEGO Construction Co. South Atlantic Electric, Inc. UV Fire Protection Systems, Inc.	Hispanic American Hispanic American Caucasian Hispanic American	Male Male Female Male	No Yes Yes Yes	\$6,393,254.23 \$1,107,489.00 \$925,000.00 \$89,000.00	28.73%	31.93%	14.47% 1.39%	\$6,706,714.09 \$1,107,489.00 \$955,021.00 \$78,822.00	\$4,565,382.09
FY21-125 Total								28.73%	31.93%			
FY21-129 REBID	Sheridan Hills Elementary School	Prime Subcontractor	West Construction, Inc. Atlas Apex Roofing, LLC Florida Latin Plumbing Corporation H & E Electrical Contractors, Inc. Rapid Act, Inc. Stone Gate Construction LLC Supreme Interior Construction Group, Inc. The Captain Painting Corp. ZAHARION'S TILE INC.	Caucasian Caucasian Hispanic American Hispanic American Hispanic American Hispanic American Black American Hispanic American Other Minority	Female Male Male Male Female Male Female Male Female	No No Yes Yes Yes No No No No	\$4,410,434.28 \$1,828,454.38 \$330,197.35 \$929,822.83 \$853,293.80 \$0.00 \$0.00 \$0.00 \$0.00	42.58%	56.60%	34.00% 6.14% 17.29% 19.15% 0.00% 0.00% 0.00% 0.00%	\$3,282,409.23 \$1,047,306.39 \$255,991.24 \$898,446.72 \$703,251.05 \$27,450.00 \$48,971.08 \$12,075.81 \$0.00	\$288,916.94
FY21-129 REBID Total								42.58%	56.60%			
FY21-138	Program Manager - Cost and Program Control Services	Prime Subcontractor	AtkinsRéalis USA Inc. (Formally Atkins North America Inc) Absolute Civil Engineering Solutions, LLC CMS - Construction Management Services, Inc Program Controls, Inc.	Caucasian Caucasian Black American Asian-Pacific American	Male Female Male Female	No Yes Yes Yes	\$9,399,751.00 \$610,983.88 \$3,007,920.64 \$140,996.28	40.00%	42.96%	6.50% 32.00% 1.50%	\$7,063,120.98 \$521,025.89 \$2,512,942.90 \$0.00	\$4,029,152.19
FY21-138 Total								40.00%	42.96%			
FY21-140	Whiddon-Rogers Education Center Renovations	Prime Subcontractor	West Construction, Inc. Comfort Tech Air Conditioning, Inc. H & E Electrical Contractors, Inc.	Caucasian Hispanic American Hispanic American	Female Male Male	No Yes Yes	\$7,565,265.88 \$1,482,500.00 \$1,145,190.00	30.95%	33.13%	19.60% 15.14%	\$5,846,689.48 \$964,111.24 \$972,844.27	\$3,909,733.97
FY21-140 Total								30.95%	33.13%			
FY21-162	Sheridan Park Elementary School	Prime	West Construction, Inc.	Caucasian	Female	No	\$2,876,323.00	35.37%	31.79%		\$2,842,691.03	\$992,621.78

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		Subcontractor	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$661,554.29			23.00%	\$709,554.73	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
			Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	No	\$394,056.25			13.70%	\$236,932.22	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$1,017,355.45			35.37%	\$903,582.30	
FY21-162 Total								35.37%	31.79%			
FY21-163	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A	Prime	AGC Electric Inc	Hispanic American	Male	Yes	\$46,500,000.00	10.00%	0.00%		\$0.00	\$0.00
FY21-163 Total								10.00%	0.00%			
FY21-163-01	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-01	Prime	C&F Electric of Fort Lauderdale, Inc.	Caucasian	Male	No	\$0.00	12.00%	0.73%		\$3,507,983.57	\$3,184,800.87
		Subcontractor	A.R.E. Utility Construction, Inc.	Caucasian	Male	No	\$10,725.00			0.00%	\$10,725.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$275,000.00			0.00%	\$142,773.67	
				Caucasian	Male	No	\$30,495.00			0.00%	\$5,350.00	
				Caucasian	Male	No	\$19,845.00			0.00%	\$39,690.00	
			Bonded Lightning Protection Systems, Inc.	Caucasian	Male	No	\$11,500.00			0.00%	\$11,500.00	
				Caucasian	Male	No	\$7,000.00			0.00%	\$7,000.00	
			NDR Corporation	Caucasian	Male	No	\$0.00			0.00%	\$5,600.38	
				Caucasian	Male	No	\$9,394.60			0.00%	\$9,394.60	
				Caucasian	Male	No	\$59,895.62			0.00%	\$44,895.62	
			scs electric inc	Black American	Male	Yes	\$20,736.00			7.42%	\$0.00	
				Black American	Male	Yes	\$59,072.00			21.13%	\$0.00	
				Black American	Male	Yes	\$56,852.00			20.33%	\$0.00	
				Black American	Male	Yes	\$3,200.00			0.00%	\$0.00	
			SCS Electric, Inc.	Black American	Male	Yes	\$3,200.00			1.14%	\$0.00	
				Black American	Male	Yes	\$25,623.43			0.00%	\$25,623.43	
				Black American	Male	Yes	\$20,736.00			7.42%	\$0.00	
				Black American	Male	Yes	\$30,000.00			0.00%	\$0.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$16,000.00			0.00%	\$20,630.00	
FY21-163-01 Total								12.00%	0.73%			
FY21-163-010	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group B-010	Prime	RPM General Contractor's Inc.	Black American	Male	No	\$0.00	29.00%	0.00%		\$736,617.39	\$736,617.39
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$116,000.00			0.00%	\$0.00	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$40,825.00			0.00%	\$0.00	
			KNOLYS JOHNSON INC	Black American	Male	Yes	\$4,875.00			0.00%	\$0.00	
			Vassell Tile & Marble, Inc.	Black American	Male	Yes	\$22,800.00			0.00%	\$0.00	
FY21-163-010 Total								29.00%	0.00%			
FY21-163-011	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group B-011	Prime	Sierra Commercial Construction, Inc.	Hispanic American	Female	No	\$0.00	30.00%	0.00%		\$389,961.82	\$350,826.10
		Prime Self Performing	Sierra Commercial Construction, Inc.	Hispanic American	Female	No	\$268,231.55				\$39,135.72	
FY21-163-011 Total								30.00%	0.00%			
FY21-163-012	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group C-012	Prime	Campany Roof Maintenance, LLC.	Caucasian	Female	Yes	\$0.00	29.00%	0.00%		\$0.00	\$0.00
FY21-163-012 Total								29.00%	0.00%			
FY21-163-013	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group C-013	Prime	Pinnacle A Roofing Company	Caucasian	Male	Yes	\$0.00	29.00%	0.00%		\$0.00	\$0.00
FY21-163-013 Total								29.00%	0.00%			
FY21-163-014	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-014	Prime	AGC Electric Inc	Hispanic American	Male	Yes	\$0.00	10.00%	0.00%		\$0.00	\$0.00
FY21-163-014 Total								10.00%	0.00%			
FY21-163-015	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group C-015	Prime	Trusted Construction, Inc.	Other Minority	Female	Yes	\$0.00	29.00%	0.00%		\$0.00	\$0.00

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FY21-163-015 Total								29.00%	0.00%			
FY21-163-02	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-02	Prime	D" ELECTRICIAN TECHNICAL SERVICES INC	Black American	Male	Yes	\$0.00	10.00%	0.00%		\$0.00	\$0.00
FY21-163-02 Total								10.00%	0.00%			
FY21-163-03	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-03	Prime	Universal Electric of Florida	Caucasian	Male	Yes	\$0.00	10.00%	0.00%		\$39,200.00	\$39,200.00
FY21-163-03 Total								10.00%	0.00%			
FY21-163-04	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-04	Prime	Blizzard Air Conditioning, LLC	Hispanic American	Male	Yes	\$0.00	10.00%	0.00%		\$39,676.00	\$39,676.00
FY21-163-04 Total								10.00%	0.00%			
FY21-163-05	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-05	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	30.00%	18.73%		\$4,366,868.85	\$3,548,931.75
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$67,177.00			0.00%	\$67,177.00	
				Caucasian	Female	Yes	\$74,500.00			0.00%	\$89,400.00	
				Caucasian	Female	Yes	\$79,745.25			0.00%	\$78,800.00	
				Caucasian	Female	Yes	\$217,053.00			0.00%	\$214,478.10	
				Caucasian	Female	Yes	\$141,565.00			0.00%	\$141,565.00	
				Caucasian	Female	Yes	\$226,517.00			0.00%	\$226,517.00	
FY21-163-05 Total								30.00%	18.73%			
FY21-163-06	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group A-06	Prime	Decktight Roofing Services Inc	Caucasian	Male	Yes	\$0.00	29.00%	0.00%		\$0.00	\$0.00
FY21-163-06 Total								29.00%	0.00%			
FY21-163-07	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group B-07	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	29.00%	0.00%		\$0.00	\$0.00
FY21-163-07 Total								29.00%	0.00%			
FY21-163-08	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group B-08	Prime	COSUGAS, LLC	Hispanic American	Male	Yes	\$0.00	29.00%	0.00%		\$0.00	\$0.00
FY21-163-08 Total								29.00%	0.00%			
FY21-163-09	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP) Group B-09	Prime	FHP Tectonics Corp.	Caucasian	Male	No	\$0.00	29.00%	10.24%		\$3,049,540.69	\$2,178,582.46
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$41,400.00			0.00%	\$53,274.68	
				Black American	Male	Yes	\$12,800.00			0.00%	\$0.00	
				Black American	Male	Yes	\$107,000.00			0.00%	\$64,263.04	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$1,200.00			0.00%	\$0.00	
				Black American	Male	Yes	\$24,800.00			0.00%	\$24,800.00	
			Gomez & Son Fence Corp.	Hispanic American	Female	Yes	\$15,690.00			0.00%	\$19,840.00	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$150,214.00			0.00%	\$150,214.00	
			Universal Electric of Florida	Caucasian	Male	No	\$404,900.00			0.00%	\$228,675.61	
				Caucasian	Male	No	\$24,017.00			0.00%	\$3,052.80	
				Caucasian	Male	No	\$50,600.00			0.00%	\$155,842.40	
			Walker Design & Construction CO	Caucasian	Male	No	\$354,494.00			0.00%	\$170,995.70	
FY21-163-09 Total								29.00%	10.24%			
FY21-168	Cooper City Elementary School	Prime	INTEG MIAMI LLC	Hispanic American	Female	No	\$870,752.61	90.36%	76.86%		\$640,211.77	\$70,246.12
		Prime Self Performing	INTEG MIAMI LLC	Hispanic American	Female	Yes	\$548,225.84				\$302,750.09	
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$82,000.00			9.42%	\$77,900.00	
			Briggs Management & Associate LLC	Black American	Male	Yes	\$199,000.00			22.85%	\$141,540.28	
				Black American	Male	No	\$0.00			0.00%	\$0.00	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$44,600.00			5.12%	\$41,064.48	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$5,746.97			0.66%	\$6,710.80	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$29,083.14			3.34%	\$0.00	
FY21-168 Total								90.36%	76.86%			
FY21-169	Tropical ES	Prime	FLORIDA PALM CONSTRUCTION, INC.	Hispanic American	Female	No	\$1,101,965.00	71.87%	64.93%		\$840,254.97	\$294,688.84

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		Prime Self Performing Subcontractor	FLORIDA PALM CONSTRUCTION, INC.	Hispanic American	Female	Yes	\$169,592.41				\$168,403.87	
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$424,146.33			38.49%	\$249,578.73	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$18,402.82			1.67%	\$18,000.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$155,377.07			14.10%	\$109,583.53	
FY21-169 Total								71.87%	64.93%			
FY22-025	Roof Asset Management Services	Prime	BLUEFIN, LLC			No	\$7,873,836.25	2.00%	1.19%		\$597,844.88	\$590,727.64
		Subcontractor	Conemco Engineering, Inc.	Hispanic American	Male	Yes	\$78,738.36			1.00%	\$5,392.24	
			Jorge A Gutierrez Architect LLC	Hispanic American	Male	Yes	\$78,738.36			1.00%	\$1,725.00	
FY22-025 Total								2.00%	1.19%			
FY22-029	Boulevard Heights Elementary School	Prime	THE MORGANTI GROUP, INC.			No	\$3,544,319.19	29.00%	53.57%		\$2,875,769.22	\$1,898,304.48
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,066,840.08			30.10%	\$0.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$204,507.22			5.77%	\$563,200.00	
			JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$14,177.28			0.40%	\$19,523.69	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,021,827.22			28.83%	\$753,409.81	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$166,228.57			4.69%	\$204,531.24	
FY22-029 Total								29.00%	53.57%			
FY22-039	Parkside Elementary School	Prime	A. C. T. Services, Inc.	Black American	Female	Yes	\$1,634,608.26	48.69%	62.91%		\$1,330,992.90	\$70,592.31
		Prime Self Performing Subcontractor	A. C. T. Services, Inc.	Black American	Female	Yes	\$377,921.43				\$453,992.00	
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$12,431.00			0.76%	\$7,085.67	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$994,000.00			60.81%	\$799,322.92	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$494,000.00			30.22%	\$376,264.50	
FY22-039 Total								48.69%	62.91%			
FY22-067	Millennium 6-12 Collegiate Academy	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$3,651,481.10	28.97%	36.70%		\$3,402,303.65	\$2,153,710.27
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$367,609.00			8.33%	\$265,960.21	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$800,400.00			18.14%	\$800,400.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$62,000.00			1.41%	\$60,421.32	
			Renco Development Inc.	Black American	Male	Yes	\$48,000.00			1.09%	\$121,811.85	
FY22-067 Total								28.97%	36.70%			
FY22-069	Sale of Surplus Metals – Pre-Approval of Vendors	Prime	SA Recycling			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY22-069 Total								0.00%	0.00%			
FY22-071C	Croissant Park Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,426,651.00	50.95%	78.56%		\$4,130,267.98	\$191,469.75
		Prime Self Performing Subcontractor	LEGO Construction Co.	Hispanic American	Male	Yes	\$986,257.84				\$920,223.14	
			C.G.R. CONSTRUCTION CO INC	Caucasian	Female	Yes	\$473,651.66			10.70%	\$962,905.25	
			Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$1,258,054.21			28.42%	\$1,211,932.02	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$58,000.00			1.31%	\$58,000.00	
			THE O.J. PAINTING & WATERPROOFING COMPANY	Hispanic American	Male	No	\$40,000.00			0.90%	\$6,300.00	
			Universal Electric of Florida	Caucasian	Male	No	\$754,800.00			17.05%	\$687,776.52	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$93,402.34			2.11%	\$91,661.30	
FY22-071C Total								50.95%	78.56%			
FY22-105	Country Hills Elementary School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$3,936,621.04	46.69%	37.20%		\$3,575,513.88	\$2,245,440.56
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$311,882.00			7.92%	\$182,355.41	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$295,800.00			7.51%	\$295,000.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$1,423,387.00			36.16%	\$852,717.91	
FY22-105 Total								46.69%	37.20%			
FY22-106	Cross Creek School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$1,415,000.00	52.06%	50.59%		\$1,373,482.68	\$678,600.10
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$426,704.00			30.16%	\$371,633.58	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$310,000.00			21.91%	\$323,249.00	
FY22-106 Total								52.06%	50.59%			
FY22-111	Westglades Middle School	Prime	INTEG MIAMI LLC	Hispanic American	Female	No	\$3,395,275.26	22.69%	24.31%		\$2,982,592.69	\$48,450.83

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		Prime Self Performing	INTEG MIAMI LLC	Hispanic American	Female	Yes	\$737,965.26				\$711,361.71	
		Subcontractor	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$2,624,900.00			77.31%	\$2,209,045.05	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$32,410.00			0.95%	\$13,735.10	
FY22-111 Total								22.69%	24.31%			
FY22-133	Plantation Park Elementary School	Prime	West Construction, Inc.	Caucasian	Female	No	\$1,976,243.67	23.52%	28.06%		\$1,581,370.15	\$1,137,627.84
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$847,808.53			42.90%	\$0.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$257,370.00			13.02%	\$0.00	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$353,747.62			17.90%	\$233,443.58	
			TIRONE ELECTRIC, INC.	Caucasian	Female	Yes	\$321,600.00			16.27%	\$210,298.73	
FY22-133 Total								23.52%	28.06%			
FY22-134	Nova Blanche Forman Elementary School	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$2,157,102.71	92.85%	62.99%		\$986,354.43	(\$16,229.18)
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,423,090.00				\$600,102.80	
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$10,000.00			0.46%	\$10,000.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$675,000.00			31.57%	\$252,280.65	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$26,200.00			1.21%	\$9,505.00	
			Ducts In A Row, Inc.	Caucasian	Male	No	\$46,000.00			2.15%	\$12,480.00	
			Electric Force Inc.	Hispanic American	Male	No	\$150,000.00			6.95%	\$30,133.55	
			G. Birnbaum & Associates	Caucasian	Male	No	\$7,350.00			0.34%	\$8,625.00	
			GP Painting & Pressure Cleaning LLC	Black American	Male	No	\$29,000.00			1.34%	\$29,000.00	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$1,650.00			0.08%	\$1,650.00	
			MRSE LLC	Caucasian	Male	No	\$227,000.00			10.52%	\$48,806.61	
FY22-134 Total								92.85%	62.99%			
FY22-135	Crystal Lake MS	Prime	INTEG MIAMI LLC	Hispanic American	Female	No	\$1,728,994.63	98.08%	86.61%		\$1,067,393.83	\$19,466.42
		Prime Self Performing	INTEG MIAMI LLC	Hispanic American	Female	Yes	\$1,695,797.93				\$883,986.76	
		Subcontractor	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$58,796.50			3.14%	\$43,452.70	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$43,670.00			2.33%	\$36,157.00	
			JF CREATIONS LLC	Hispanic American	Male	No	\$8,350.00			0.45%	\$7,139.25	
			PPC Contracting Corp	Hispanic American	Male	No	\$49,713.50			2.65%	\$68,417.58	
			Richard Flanders Enterprises	Caucasian	Female	No	\$4,500.00			0.24%	\$4,500.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$18,000.00			1.04%	\$4,274.12	
FY22-135 Total								98.08%	86.61%			
FY22-136	Coconut Palm ES	Prime	CAMPUS CONSTRUCTION GROUP, INC.	Hispanic American	Male	No	\$1,989,774.60	25.58%	72.63%		\$1,913,558.73	\$523,758.43
		Subcontractor	Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$94,713.27			4.76%	\$79,830.40	
			Ever-Ready Electric, Inc.	Caucasian	Female	Yes	\$136,896.49			6.88%	\$152,598.47	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$277,374.58			13.94%	\$1,157,371.43	
FY22-136 Total								25.58%	72.63%			
FY22-138	Coral Glades High School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,256,387.66	15.00%	22.50%		\$4,256,387.66	\$3,298,805.70
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$836,816.25				\$957,581.96	
FY22-138 Total								15.00%	22.50%			
FY22-140	Oriole Elementary School	Prime	West Construction, Inc.	Caucasian	Female	No	\$4,951,149.83	31.07%	29.31%		\$4,501,855.89	\$2,237,112.42
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,540,000.00			31.10%	\$856,095.46	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$153,000.00			3.09%	\$84,390.75	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$377,875.00			7.63%	\$276,522.66	
			Mark Products of Georgia, Inc.	Caucasian	Female	No	\$19,000.00			0.38%	\$17,100.00	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$760,000.00			15.35%	\$621,608.74	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$601,000.00			12.14%	\$337,030.18	
			The Captain Painting Corp.	Hispanic American	Male	No	\$5,000.00			0.10%	\$2,623.23	
			ZAHARION'S TILE INC.	Other Minority	Female	No	\$84,697.00			1.71%	\$69,372.45	
FY22-140 Total								31.07%	29.31%			
FY22-141	Sawgrass Elementary School	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$3,018,432.50	60.67%	77.60%		\$2,315,532.70	(\$47,419.37)

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		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$1,357,992.78				\$1,138,822.02	
		Subcontractor	Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$26,800.00			0.89%	\$0.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,775,000.00			58.81%	\$1,079,633.18	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$109,000.00			3.61%	\$9,810.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$7,860.38			0.26%	\$7,485.38	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$473,380.77			15.68%	\$581,000.00	
			Duct Diamond Corp.	Hispanic American	Male	No	\$6,200.00			0.21%	\$6,200.00	
			Electric Force Inc.	Hispanic American	Male	No	\$39,540.00			1.31%	\$0.00	
				Hispanic American	Male	No	\$43,340.00			1.44%	\$38,332.50	
			Francis Engineering, Inc.	Black American	Male	Yes	\$89,230.00			2.96%	\$69,445.00	
			MRSE LLC	Caucasian	Male	No	\$13,920.00			0.46%	\$13,223.99	
FY22-141 Total								60.67%	77.60%			
FY22-163	Lloyd Estates Elementary School Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,623,495.25	23.04%	39.43%		\$3,338,234.22	\$2,021,983.47
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$693,524.29				\$711,088.58	
		Subcontractor	C.G.R. CONSTRUCTION CO INC	Caucasian	Female	Yes	\$432,880.00			9.36%	\$467,809.04	
			C.L. Elias Construction, Inc.	Caucasian	Female	Yes	\$50,000.00			1.08%	\$74,760.31	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$70,500.00			1.52%	\$62,592.82	
FY22-163 Total								23.04%	39.43%			
FY22-173	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values \$0 to \$1 Million for Various Contractors	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$10,000,000.00	50.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$5,000,000.00				\$0.00	
FY22-173 Total								50.00%	0.00%			
FY22-173-01	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values \$0 to \$1 Million for Various Contractors-01	Prime	Asset Builders, LLC	Black American	Female	No	\$0.00	100.00%	0.00%		\$20,640.82	\$20,640.82
		Prime Self Performing	Asset Builders, LLC	Black American	Female	Yes	\$0.00				\$0.00	
FY22-173-01 Total								100.00%	0.00%			
FY22-173-02	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values \$0 to \$1 Million for Various Contractors-02	Prime	LEE CONSTRUCTION GROUP, INC.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Al Hill Enterprise Corporation	Black American	Male	Yes	\$0.00			0.00%	\$0.00	
			Comfort Tech Air Conditioning, Inc.	Hispanic American	Male	Yes	\$0.00			0.00%	\$0.00	
			FLORIDA POWER QUALITY SOLUTIONS, INC.	Hispanic American	Male	Yes	\$0.00			0.00%	\$0.00	
FY22-173-02 Total								0.00%	0.00%			
FY22-174	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values more than \$1 Million to less than \$2 Million for	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$20,000,000.00	15.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$30,000.00				\$0.00	
FY22-174 Total								15.00%	0.00%			
FY22-174-01	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values more than \$1 Million to less than \$2 Million for Various Contractors-01	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	82.00%	0.00%		\$0.00	\$0.00
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$0.00				\$0.00	
		Subcontractor	Atlantic & Caribbean Roof Consulting LLC	Caucasian	Male	No	\$0.00			9.00%	\$0.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$0.00			9.00%	\$0.00	
			Engineering Consortium, Inc.	Black American	Male	Yes	\$0.00			32.00%	\$0.00	
FY22-174-01 Total								82.00%	0.00%			
FY22-174-02	CONTINUING CONTRACT – CONSTRUCTION MANAGEMENT AT RISK (CC-CMAR) Project Values more than \$1 Million to less than \$2 Million for Various Contractors-02	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$0.00	95.00%	100.00%		\$5,000.00	\$0.00
		Prime Self Performing	D Stephenson Construction, Inc.	Black American	Male	Yes	\$0.00				\$5,000.00	
		Subcontractor	Dudly's Professional Services	Black American	Female	Yes	\$0.00			10.00%	\$0.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$0.00			5.00%	\$0.00	
FY22-174-02 Total								95.00%	100.00%			
FY22-175	Continuing Contract Construction Management at	Prime	D Stephenson Construction, Inc.	Black American	Male	No	\$30,000,000.00	95.00%	0.00%		\$0.00	\$0.00

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	Risk (CC-CMAR) Project Values \$2 Million to \$4 Million for Various Contractors	Prime Self Performing Subcontractor	D Stephenson Construction, Inc.	Black American	Male	Yes	\$24,000,000.00				\$0.00	
			Dudly's Professional Services	Black American	Female	Yes	\$3,000,000.00			10.00%	\$0.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$1,500,000.00			5.00%	\$0.00	
FY22-175 Total								95.00%	0.00%			
FY22-175-01	Continuing Contract Construction Management at Risk (CC-CMAR) Project Values \$2 Million to \$4 Million for Various Contractors-01	Prime	LEGO Construction Co.	Hispanic American	Male	Yes	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY22-175-01 Total								15.00%	0.00%			
FY22-175-02	Continuing Contract Construction Management at Risk (CC-CMAR) Project Values \$2 Million to \$4 Million for Various Contractors-02	Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$0.00	82.00%	0.00%		\$0.00	\$0.00
			Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$0.00				\$0.00	
			Atlantic & Caribbean Roof Consulting LLC	Caucasian	Male	No	\$0.00			9.00%	\$0.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$0.00			9.00%	\$0.00	
			Engineering Consortium, Inc.	Black American	Male	Yes	\$0.00			32.00%	\$0.00	
FY22-175-02 Total								82.00%	0.00%			
FY22-184	Wilton Manors Elementary School	Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$3,375,350.29	91.82%	54.92%		\$2,933,893.13	\$251,140.50
			Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$2,191,700.00				\$1,450,532.31	
			A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$1,181,000.00			34.99%	\$948,354.59	
			Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$24,600.00			0.73%	\$0.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$330,000.00			9.78%	\$136,375.39	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$50,000.00			1.48%	\$24,314.36	
			Ducts In A Row, Inc.	Caucasian	Male	No	\$182,420.00			5.40%	\$35,910.00	
			Electric Force Inc.	Hispanic American	Male	No	\$152,903.37			4.53%	\$53,996.75	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$989.00			0.03%	\$1,104.00	
			MRSE LLC	Caucasian	Male	No	\$150,000.00			4.44%	\$6,004.58	
			Trinity Insulation, LLC			No	\$27,537.53			0.82%	\$26,160.65	
FY22-184 Total								91.82%	54.92%			
FY22-185	Hallandale Magnet High School	Subcontractor	West Construction, Inc.	Caucasian	Female	No	\$5,518,837.71	28.93%	55.39%		\$4,128,800.26	\$1,841,890.36
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$252,210.88			4.57%	\$114,614.38	
			H & E Electrical Contractors, Inc.	Hispanic American	Male	Yes	\$1,730,000.00			31.35%	\$1,165,410.29	
			ONAIR, INC.	Hispanic American	Male	Yes	\$444,266.44			8.05%	\$325,000.85	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$782,019.30			14.17%	\$681,884.38	
FY22-185 Total								28.93%	55.39%			
FY22-197	Coconut Creek HS	Subcontractor	H.A. Contracting Corp.	Other Minority	Male	No	\$5,206,491.00	30.00%	16.73%		\$4,869,291.69	\$4,054,504.27
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$230,400.00			4.43%	\$230,400.00	
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$207,907.57			3.99%	\$41,705.00	
			Renco Development Inc.	Black American	Male	Yes	\$123,700.00			2.38%	\$89,300.00	
			Southeast Allegiance, LLC	Black American	Male	Yes	\$522,000.00			10.03%	\$326,089.46	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$977,000.00			18.77%	\$127,292.96	
FY22-197 Total								30.00%	16.73%			
FY22-198	Whispering Pines Education Center Renovations	Prime Self Performing Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$3,563,544.92	94.86%	48.25%		\$2,324,626.25	(\$15,086.00)
			Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$3,380,378.71				\$1,047,779.15	
			A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$1,300,000.00			36.48%	\$1,169,588.69	
			Accurate Balancing & Commissioning, Inc.	Caucasian	Male	No	\$29,800.00			0.84%	\$0.00	
			BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$90,387.00			2.54%	\$0.00	
			Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$40,100.00			1.13%	\$73,882.45	
			Ducts In A Row, Inc.	Caucasian	Male	No	\$9,000.00			0.25%	\$4,275.00	
			Electric Force Inc.	Hispanic American	Male	No	\$50,600.00			1.42%	\$12,920.00	
			MRSE LLC	Caucasian	Male	No	\$130,000.00			3.65%	\$31,266.96	
FY22-198 Total								94.86%	48.25%			

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FY22-221	New Cafeteria Replacement - Stranahan High School	Prime	ZYSKOVICH, LLC	Caucasian	Male	No	\$987,260.00	25.00%	22.23%		\$787,238.47	\$479,298.66
		Subcontractor	Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$37,300.00			3.78%	\$18,502.50	
			DDA Engineers, P. A.	Hispanic American	Female	Yes	\$96,758.00			9.80%	\$62,674.28	
			Flynn Engineering Services, P.A.	Other Minority	Male	No	\$109,800.00			11.12%	\$100,370.08	
			Miller, Legg & Associates, Inc.	Other Minority	Male	No	\$31,000.00			3.14%	\$32,600.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$123,233.00			12.48%	\$93,792.95	
FY22-221 Total								25.00%	22.23%			
FY22-222	James Rickards MS - Building 1 and Gymnasium Replacement	Prime	ZYSKOVICH, LLC	Caucasian	Male	No	\$2,390,650.00	27.50%	34.31%		\$1,660,582.82	\$1,090,895.90
		Subcontractor	Chen Moore and Associates, Inc.	Caucasian	Male	Yes	\$33,980.00			1.42%	\$16,016.00	
			DDA Engineers, P. A.	Hispanic American	Female	Yes	\$253,928.00			10.62%	\$177,102.37	
			Flynn Engineering Services, P.A.	Other Minority	Male	Yes	\$180,200.00			7.54%	\$136,453.00	
			SGM Engineering, Inc.	Subcontinent Asian American	Male	Yes	\$352,409.00			14.74%	\$240,115.55	
FY22-222 Total								27.50%	34.31%			
FY22-223	James S. Rickards MS Building 1 & Gymnasium Replacement	Prime	CORE Construction Services of Florida, LLC	Other Minority	Male	No	\$70,289,525.00	40.00%	51.80%		\$13,551,439.09	\$6,532,089.26
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$2,519,209.00			3.58%	\$0.00	
			Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$417,600.00			0.59%	\$0.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$4,950,000.00			7.04%	\$70,489.99	
			D Stephenson Construction, Inc.	Black American	Male	Yes	\$14,057,905.00			20.00%	\$76,560.00	
			Francis Engineering, Inc.	Black American	Male	Yes	\$587,000.00			0.84%	\$19,000.00	
			HORUS CONSTRUCTION SERVICES, INC.	Black American	Male	Yes	\$14,057,905.00			20.00%	\$6,853,299.84	
FY22-223 Total								40.00%	51.80%			
FY22-224	Riverside Elementary School	Prime	CAMPUS CONSTRUCTION GROUP, INC.	Hispanic American	Male	No	\$1,553,150.00	32.11%	30.38%		\$1,442,330.35	\$1,004,153.81
		Subcontractor	AI Hill Enterprise Corporation	Black American	Male	Yes	\$81,800.00			5.27%	\$74,377.80	
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$37,550.00			2.42%	\$35,333.54	
			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$162,191.10			10.44%	\$91,751.10	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$246,170.00			15.85%	\$236,714.10	
FY22-224 Total								32.11%	30.38%			
FY22-229REBID	Construction Services Agreement (CMAR Services) C. Robert Markham ES	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$6,577,550.00	87.54%	0.00%		\$0.00	\$0.00
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$730,749.00			11.11%	\$0.00	
			El Leon Construction, Inc.	Hispanic American	Male	Yes	\$297,800.00			4.53%	\$0.00	
			Jasper Enterprises	Black American	Male	Yes	\$140,200.00			2.13%	\$0.00	
			M.C.O. Construction and Services, Inc.	Black American	Female	Yes	\$365,854.09			5.56%	\$0.00	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$3,338,000.00			50.75%	\$0.00	
FY22-229REBID Total								87.54%	0.00%			
FY22-237	Coral Springs MS	Prime	West Construction, Inc.	Caucasian	Female	No	\$9,393,310.06	35.53%	21.55%		\$5,731,629.84	\$4,496,262.44
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$93,933.10			1.00%	\$0.00	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$93,933.10			1.00%	\$0.00	
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$2,536,193.72			27.00%	\$1,182,671.10	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$93,933.10			1.00%	\$52,696.30	
FY22-237 Total								35.53%	21.55%			
FY22-238	Peters Elementary School	Prime	West Construction, Inc.	Caucasian	Female	No	\$7,522,666.46	22.99%	0.00%		\$3,208,310.97	\$2,411,850.12
		Subcontractor	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$1,128,399.97			15.00%	\$796,460.85	
			CGR Construction Co., Inc.	Caucasian	Female	Yes	\$601,813.32			8.00%	\$0.00	
			South Atlantic Electric, Inc.	Caucasian	Female	Yes	\$1,101,766.96			15.00%	\$0.00	
FY22-238 Total								22.99%	0.00%			
FY22-241	Charles Drew Family Resource Center	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$2,811,068.00	4.35%	5.56%		\$1,824,924.64	\$1,723,411.44
		Subcontractor	Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$122,420.00			4.43%	\$101,513.20	
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$0.00			0.00%	\$0.00	
FY22-241 Total								4.35%	5.56%			

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FY22-251	Sanders Park Elementary School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$6,262,568.00	38.93%	21.17%		\$4,112,669.26	\$3,242,081.21	
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$459,183.43				7.39%		\$85,200.00
			Francis Engineering, Inc.	Black American	Male	Yes	\$306,329.41				4.93%		\$247,925.00
			Himmel Construction	Caucasian	Male	Yes	\$185,785.99				2.99%		\$0.00
			Rgen Enterprises LLC DBA Cool Water Air Conditioning	Hispanic American	Male	Yes	\$1,263,220.46				20.33%		\$408,252.11
			Southeast Allegiance, LLC	Black American	Male	Yes	\$204,426.72				3.29%		\$129,210.94
FY22-251 Total								38.93%	21.17%				
FY22-258	South Plantation HS	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$5,641,154.00	30.14%	37.60%		\$4,702,851.44	\$2,934,752.86	
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$834,326.68				\$946,054.03		
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$226,774.39				4.02%		\$258,736.72
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$141,028.85				2.50%		\$175,634.71
			Universal Electric of Florida	Caucasian	Male	Yes	\$495,857.44				8.79%		\$387,673.12
FY22-258 Total								30.14%	37.60%				
FY22-259	Tequesta Trace MS	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$7,989,718.48	30.00%	64.99%		\$7,448,637.75	\$2,607,430.52	
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,198,457.77				\$3,840,049.81		
		Subcontractor	Universal Electric of Florida	Caucasian	Male	Yes	\$1,198,457.77				15.00%		\$1,001,157.42
FY22-259 Total								30.00%	64.99%				
FY22-260	Park Springs Elementary School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$6,365,399.00	38.86%	36.42%		\$5,263,885.86	\$3,346,654.89	
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$710,640.00				9.00%		\$710,640.00
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$2,090,000.00				26.46%		\$961,367.47
			Florida Latin Plumbing Corporation	Hispanic American	Male	Yes	\$269,560.00				3.41%		\$245,223.50
FY22-260 Total								38.86%	36.42%				
FY22-261	Nova Middle School	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$2,783,513.17	87.93%	64.90%		\$1,965,915.71	\$391,132.82	
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$2,258,542.59				\$1,205,402.30		
		Subcontractor	Bel Air Services & Air Conditioning, Inc.	Hispanic American	Male	Yes	\$33,900.00				1.22%		\$37,856.25
			Electric Force Inc.	Hispanic American	Male	No	\$166,888.00				6.00%		\$139,371.60
			GP Painting & Pressure Cleaning LLC	Black American	Male	No	\$122,585.92				4.40%		\$116,051.07
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$3,451.56				0.12%		\$3,600.00
			MRSE LLC	Caucasian	Male	No	\$176,340.00				6.34%		\$72,501.67
			SCS Electric, Inc.	Black American	Male	Yes	\$37,500.00				1.35%		\$29,000.00
FY22-261 Total								87.93%	64.90%				
FY22-262	James S. Hunt Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$6,401,945.15	32.60%	34.09%		\$6,315,367.88	\$4,162,532.61	
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$960,291.77				\$947,305.18		
		Subcontractor	RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$71,061.59				1.11%		\$74,186.36
			Universal Electric of Florida	Caucasian	Male	Yes	\$1,055,680.76				16.49%		\$1,131,343.73
FY22-262 Total								32.60%	34.09%				
FY22-265	Welleby ES	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$1,868,357.50	100.00%	94.07%		\$1,572,699.27	\$93,339.52	
		Prime Self Performing	COSUGAS, LLC	Hispanic American	Male	Yes	\$635,241.55				\$427,073.99		
		Subcontractor	ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$456,813.41				24.45%		\$0.00
			Arbor Electrical Service, Inc	Black American	Female	Yes	\$0.00				0.00%		\$182,765.76
				Black American	Female	Yes	\$117,706.52				6.30%		\$230,971.03
			Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$298,937.20				16.00%		\$300,277.51
	UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$359,845.65	19.26%	\$338,271.46						
FY22-265 Total								100.00%	94.07%				
FY22-266	Structural Engineering Services	Prime	Wiss, Janney, Elstner Associates, Inc.	Caucasian	Male	No	\$1,047,000.00	5.00%	0.00%		\$117,890.00	\$117,890.00	
		Subcontractor	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$52,350.00				5.00%		\$0.00
FY22-266 Total								5.00%	0.00%				
FY22-268	Indian Trace Elementary School	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$6,845,376.83	34.85%	6.02%		\$5,548,164.06	\$5,214,297.81	
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$656,773.14				9.60%		\$21,280.00

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FY22-268 Total			Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$1,727,450.17	34.85%	6.02%	25.25%	\$312,586.25	
FY22-269	Pompano Beach HS	Prime	All Site Construction Inc	Black American	Male	No	\$2,145,335.00	99.73%	94.64%		\$1,038,753.00	\$55,680.40
		Prime Self Performing	All Site Construction Inc	Black American	Male	Yes	\$1,838,123.03				\$980,523.60	
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$134,083.44			6.25%	\$0.00	
			Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$167,336.13			7.80%	\$2,549.00	
FY22-269 Total								99.73%	94.64%			
FY22-270	Margate Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$7,464,863.00	34.23%	37.65%		\$6,479,597.59	\$4,039,864.21
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,184,667.00				\$1,028,312.13	
		Subcontractor	JJAS Door Installations, Inc.	Hispanic American	Female	Yes	\$119,421.00			1.60%	\$110,956.50	
			RCR PLUMBING SERVICES, INC.	Caucasian	Male	Yes	\$182,000.00			2.44%	\$165,600.00	
			Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$1,120,000.00			15.00%	\$1,054,590.24	
			Universal Electric of Florida	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$90,523.00			1.21%	\$80,274.51	
FY22-270 Total								34.23%	37.65%			
FY22-274	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)	Prime	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$50,000,000.00	12.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$731,588.00			1.46%	\$0.00	
				Hispanic American	Female	Yes	\$253,600.00			0.51%	\$0.00	
				Hispanic American	Female	Yes	\$65,000.00			0.13%	\$0.00	
				Hispanic American	Female	Yes	\$238,000.00			0.48%	\$0.00	
				Hispanic American	Female	Yes	\$750,000.00			1.50%	\$0.00	
			Walker Design & Construction CO	Caucasian	Male	No	\$20,000.00			0.04%	\$0.00	
FY22-274 Total								12.00%	0.00%			
FY22-274-01	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)-01	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$0.00	12.00%	0.00%		\$0.00	\$0.00
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$321,300.00			0.00%	\$0.00	
			CONCRETE SOLUTIONS GROUP LLC	Asian-Pacific American	Female	Yes	\$54,000.00			0.00%	\$0.00	
			CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$174,000.00			0.00%	\$0.00	
FY22-274-01 Total								12.00%	0.00%			
FY22-274-02	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)-02	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	12.00%	29.92%		\$8,857,063.54	\$6,206,821.54
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$596,000.00			0.00%	\$596,000.00	
				Caucasian	Female	Yes	\$506,850.00			0.00%	\$299,742.00	
				Caucasian	Female	Yes	\$764,400.00			0.00%	\$775,000.00	
				Caucasian	Female	Yes	\$917,325.00			0.00%	\$924,500.00	
				Caucasian	Female	Yes	\$214,879.00			0.00%	\$0.00	
				Caucasian	Female	Yes	\$570,000.00			0.00%	\$0.00	
				Caucasian	Female	Yes	\$164,633.00			0.00%	\$55,000.00	
FY22-274-02 Total								12.00%	29.92%			
FY22-274-03	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)-03	Prime	CUNANO BUILDERS CORPORATION	Hispanic American		No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY22-274-03 Total								15.00%	0.00%			
FY22-274-04	CONSTRUCTION SERVICES MINOR PROJECTS (CSMP)-04	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$0.00	15.00%	0.00%		\$0.00	\$0.00
FY22-274-04 Total								15.00%	0.00%			
FY22-275	Sawgrass Springs Middle School SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$9,335,094.00	31.50%	37.65%		\$8,690,470.71	\$5,418,664.90
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,635,000.00				\$1,585,879.61	
		Subcontractor	C.G.R. CONSTRUCTION CO INC	Caucasian	Female	Yes	\$817,800.00			8.72%	\$773,216.40	
			Universal Electric of Florida	Caucasian	Male	Yes	\$980,000.00			10.45%	\$912,709.80	
FY22-275 Total								31.50%	37.65%			
FY22-276	ITB FY22-276 Hollywood Hills ES - SMART Program Renovations	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$5,750,000.00	37.00%	33.50%		\$2,328,311.90	\$1,548,276.68
		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$517,500.00			9.00%	\$110,396.65	

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			Rapid Act, Inc.	Hispanic American	Female	Yes	\$747,500.00			13.00%	\$281,139.30	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$862,500.00			15.00%	\$388,499.27	
FY22-276 Total								37.00%	33.50%			
FY22-277	Apollo Middle School SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$4,612,469.00	49.63%	59.36%		\$3,873,670.82	\$1,574,427.41
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$740,666.55				\$742,185.22	
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$58,578.36			1.27%	\$0.00	
			FXP CORP.	Hispanic American	Male	Yes	\$1,536,413.42			33.31%	\$1,137,896.06	
			South Atlantic Electric, Inc.	Caucasian	Female	No	\$0.00			0.00%	\$0.00	
			Universal Electric of Florida	Caucasian	Male	Yes	\$643,000.00			13.94%	\$419,162.13	
FY22-277 Total								49.63%	59.36%			
FY23-061	Electrical Services	Prime	AGC Electric Inc	Hispanic American	Male	Yes	\$5,393,000.00	100.00%	0.00%		\$636,456.00	\$636,456.00
FY23-061 Total								100.00%	0.00%			
FY23-061-01	Electrical Services-01	Prime	Universal Electric of Florida	Caucasian	Male	Yes	\$0.00	100.00%	0.00%		\$336,689.00	\$336,689.00
FY23-061-01 Total								100.00%	0.00%			
FY23-124	Seminole Middle School SMART Program Renovations	Prime	West Construction, Inc.	Caucasian	Female	No	\$4,398,951.00	34.77%	33.18%		\$1,747,758.22	\$1,167,844.54
		Subcontractor	Summa Mechanical Contractors, LLC	Hispanic American	Male	Yes	\$526,000.00			11.96%	\$0.00	
			UV Fire Protection Systems, Inc.	Hispanic American	Male	Yes	\$1,034,368.00			23.51%	\$579,913.68	
			Walker Design & Construction CO	Caucasian	Male	No	\$0.00			0.00%	\$0.00	
FY23-124 Total								34.77%	33.18%			
FY23-127	McFatter Technical College & High School	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	No	\$4,828,000.00	94.67%	88.49%		\$416,530.10	(\$34,503.81)
		Prime Self Performing	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$4,086,419.20				\$344,590.10	
		Subcontractor	A-1 Duran Roofing, Inc	Hispanic American	Male	No	\$255,884.00			5.30%	\$0.00	
			ALPHA SECURITY & FIRE ALARM SERVICES, INC.	Black American	Female	Yes	\$126,010.80			2.61%	\$0.00	
			DEMCON GROUP, LLC	Caucasian	Male	Yes	\$60,832.80			1.26%	\$0.00	
			Electric Force Inc.	Hispanic American	Male	No	\$251,850.00			5.22%	\$82,443.81	
			Francis Engineering, Inc.	Black American	Male	Yes	\$46,831.60			0.97%	\$0.00	
			Gamax Consulting, Inc.	Hispanic American	Female	Yes	\$74,834.00			1.55%	\$0.00	
			J. P. PLUMBING, INC.	Other Minority	Male	Yes	\$96,000.00			1.99%	\$24,000.00	
			SCS Electric, Inc.	Black American	Male	Yes	\$73,868.40			1.53%	\$0.00	
			Supreme Ceiling & Interiors, Inc.	Black American	Male	Yes	\$101,870.80			2.11%	\$0.00	
FY23-127 Total								94.67%	88.49%			
FY23-141	Western High School	Prime	Walker Design & Construction CO	Caucasian	Male	No	\$1,208,818.00	95.88%	95.88%		\$1,208,824.00	\$49,786.00
		Prime Self Performing	Walker Design & Construction CO	Caucasian	Male	Yes	\$1,159,038.00				\$1,159,038.00	
FY23-141 Total								95.88%	95.88%			
FY23-148	Coral Springs PK-8 DEFP/SMART Program Renovations	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$6,928,685.97	29.08%	41.89%		\$3,663,682.33	\$2,129,085.15
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$1,039,302.90				\$1,192,399.22	
		Subcontractor	Superior Electrical Contractors, Inc.	Hispanic American	Female	Yes	\$970,016.04			14.00%	\$227,155.10	
				Hispanic American	Female	Yes	\$975,558.98			14.08%	\$115,042.86	
FY23-148 Total								29.08%	41.89%			
FY23-149	North Andrews Gardens Elementary School	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$5,435,817.43	29.04%	21.88%		\$4,714,934.01	\$3,683,187.94
		Prime Self Performing	LEGO Construction Co.	Hispanic American	Male	Yes	\$815,916.20				\$707,711.60	
		Subcontractor	CGR Construction Co., Inc.	Caucasian	Female	Yes	\$762,645.19			14.03%	\$324,034.47	
FY23-149 Total								29.04%	21.88%			
FY23-164	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$50,000,000.00	0.00%	0.00%		\$0.00	\$0.00
FY23-164 Total								0.00%	0.00%			
FY23-164-01	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)-01	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00

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FY23-164-01 Total								0.00%	0.00%			
FY23-164-02	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)-02	Prime	Fastrack Management & Consulting Inc.	Hispanic American	Female	Yes	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-164-02 Total								0.00%	0.00%			
FY23-164-03	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)-03	Prime	Grace & Naeem Uddin, Inc.	Hispanic American	Female	Yes	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-164-03 Total								0.00%	0.00%			
FY23-164-04	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)-04	Prime	LEGO Construction Co.	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-164-04 Total								0.00%	0.00%			
FY23-164-05	CONSTRUCTION SERVICES EMERGENCY PROJECTS (CSEP)-05	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-164-05 Total								0.00%	0.00%			
FY23-173	Construction Services Minor Projects (CSMP) FENCING	Prime	Broward County Fence	Caucasian	Male	No	\$5,000,000.00	0.00%	0.00%		\$0.00	\$0.00
FY23-173 Total								0.00%	0.00%			
FY23-173-01	Construction Services Minor Projects (CSMP) FENCING-01	Prime	DC FENCE SOLUTIONS CORP	Hispanic American	Female	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-173-01 Total								0.00%	0.00%			
FY23-173-02	Construction Services Minor Projects (CSMP) FENCING-02	Prime	Gomez & Son Fence Corp.	Hispanic American	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY23-173-02 Total								100.00%	0.00%			
FY23-173-03	Construction Services Minor Projects (CSMP) FENCING-03	Prime	Osuna Ornamental, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-173-03 Total								0.00%	0.00%			
FY23-173-04	Construction Services Minor Projects (CSMP) FENCING-04	Prime Prime Self Performing	Tropic Fence, Inc. Tropic Fence, Inc.	Other Minority Other Minority	Female Female	No Yes	\$0.00 \$245,916.00	100.00%	100.00%		\$84,084.00 \$84,084.00	\$0.00
FY23-173-04 Total								100.00%	100.00%			
FY23-174	Construction Services Minor Projects (CSMP) PAINTING	Prime	J & J Inc.	Other Minority	Female	No	\$10,000,000.00	0.00%	0.00%		\$0.00	\$0.00
FY23-174 Total								0.00%	0.00%			
FY23-174-01	Construction Services Minor Projects (CSMP) PAINTING-01	Prime	Jasper Enterprises	Black American	Male	Yes	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-174-01 Total								0.00%	0.00%			
FY23-174-02	Construction Services Minor Projects (CSMP) PAINTING-02	Prime	Roof Painting by Hartzell, Inc.	Black American	Male	No	\$0.00	0.00%	0.00%		\$292,559.80	\$292,559.80
FY23-174-02 Total								0.00%	0.00%			
FY23-174-03	Construction Services Minor Projects (CSMP) PAINTING-03	Prime	THOUSAND AND ONE PAINTING CORP	Hispanic American	Male	Yes	\$0.00	0.00%	0.00%		\$669,863.00	\$669,863.00
FY23-174-03 Total								0.00%	0.00%			
FY23-174-04	Construction Services Minor Projects (CSMP) PAINTING-04	Prime	Trautman Painting, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-174-04 Total								0.00%	0.00%			
FY23-175	Construction Services Minor Projects (CSMP) PLUMBING	Prime	CUNANO BUILDERS CORPORATION	Hispanic American	Male	Yes	\$12,000,000.00	0.00%	0.00%		\$0.00	\$0.00
FY23-175 Total								0.00%	0.00%			
FY23-175-01	Construction Services Minor Projects (CSMP) PLUMBING-01	Prime	GREEN TEAM SERVICE CORP.			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-175-01 Total								0.00%	0.00%			
FY23-175-02	Construction Services Minor Projects (CSMP) PLUMBING-02	Prime	MAYABEQUE CONSTRUCTION INC	Hispanic American	Male	Yes	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-175-02 Total								0.00%	0.00%			
FY23-175-03	Construction Services Minor Projects (CSMP) PLUMBING-03	Prime Prime Self Performing	S3S CONSTRUCTION, INC S3S CONSTRUCTION, INC	Black American Black American	Male Male	No Yes	\$0.00 \$365,098.68	0.00%	33.78%		\$682,690.17 \$193,666.62	\$56,369.68

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		Subcontractor	Arbor Electrical Service, Inc	Black American	Female	Yes	\$7,670.00			0.00%	\$7,670.00	
				Black American	Female	Yes	\$35,275.00			0.00%	\$1,530.00	
				Black American	Female	Yes	\$33,486.00			0.00%	\$27,759.61	
				Black American	Female	Yes	\$42,080.00			0.00%	\$0.00	
			DOUGLAS ORR PLUMBING INC	Caucasian	Male	No	\$0.00			1.00%	\$159,761.50	
				Caucasian	Male	No	\$0.00			1.00%	\$57,287.83	
				Caucasian	Male	No	\$144,100.00			0.00%	\$178,644.93	
FY23-175-03 Total								0.00%	33.78%			
FY23-176	Construction Services Minor Projects (CSMP) HVAC	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$12,000,000.00	0.00%	0.00%		\$0.00	\$0.00
FY23-176 Total								0.00%	0.00%			
FY23-176-01	Construction Services Minor Projects (CSMP) HVAC 01	Prime	Blizzard Air Conditioning, LLC	Hispanic American	Male	No	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY23-176-01 Total								100.00%	0.00%			
FY23-176-02	Construction Services Minor Projects (CSMP) HVAC 02	Prime	KOLDAIRE, INC	Caucasian	Female	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY23-176-02 Total								100.00%	0.00%			
FY23-176-03	Construction Services Minor Projects (CSMP) HVAC 03	Prime	Thermal Concepts, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY23-176-03 Total								0.00%	0.00%			
FY23-185	Fire Alarm Services	Prime	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$1,890,000.00	0.00%	0.00%		\$1,243,386.66	\$1,243,386.66
FY23-185 Total								0.00%	0.00%			
FY23-185-01	Fire Alarm Services-01	Prime	WSA Systems- Boca LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$134,545.00	\$134,545.00
FY23-185-01 Total								0.00%	0.00%			
FY23-192	Fire Alarm Parts & Equipment	Prime	BASS-UNITED FIRE & SECURITY SYSTEMS, INC.	Caucasian	Male	No	\$1,053,500.00	0.00%	0.00%		\$620,510.23	\$620,510.23
FY23-192 Total								0.00%	0.00%			
FY23-255	Demolition Services	Prime	The BG Group, LLC	Caucasian	Female	Yes	\$1,730,000.00	0.00%	0.00%		\$180,101.00	\$180,101.00
FY23-255 Total								0.00%	0.00%			
FY23-258	Atlantic Technical College & High School	Prime	West Construction, Inc.	Caucasian	Female	No	\$16,486,041.00	29.80%	12.35%		\$1,412,108.20	\$1,237,778.20
		Subcontractor	Inclan Painting & Waterproofing Corp.	Hispanic American	Male	Yes	\$437,463.00			2.65%	\$0.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$4,475,000.00			27.14%	\$174,330.00	
FY23-258 Total								29.80%	12.35%			
FY23-259 REBID	Marjory Stoneman Douglas HS SMART Program Renovations	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$17,466,844.00	43.25%	50.76%		\$1,276,660.59	\$628,680.08
		Subcontractor	APPLEGATE INTERIORS, INC.	Caucasian	Male	Yes	\$334,000.00			1.91%	\$0.00	
			Axmar Consultants Inc	Hispanic American	Female	Yes	\$48,615.00			0.28%	\$0.00	
			Bergolla, Inc.	Hispanic American	Male	Yes	\$145,669.00			0.83%	\$0.00	
			C&F Electric of Fort Lauderdale, Inc.	Caucasian	Male	Yes	\$3,904,440.00			22.35%	\$409,468.05	
			DEMCON GROUP, LLC	Caucasian	Male	Yes	\$23,827.00			0.14%	\$0.00	
			Jasper Enterprises	Black American	Male	Yes	\$114,855.00			0.66%	\$0.00	
			KOLDAIRE, INC	Caucasian	Female	Yes	\$2,982,634.00			17.08%	\$238,512.46	
FY23-259 REBID Total								43.25%	50.76%			
FY24-038	RFQ - Continuing Contract for Surveying Services	Prime	Conemco Engineering, Inc.	Hispanic American	Male	No	\$150,000.00	0.00%	0.00%		\$0.00	\$0.00
FY24-038 Total								0.00%	0.00%			
FY24-038-01	RFQ - Continuing Contract for Surveying Services-01	Prime	J. Bonfill & Associates, Inc.	Hispanic American	Female	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-038-01 Total								0.00%	0.00%			
FY24-038-02	RFQ - Continuing Contract for Surveying Services-02	Prime	Miller, Legg & Associates, Inc.	Other Minority	Male	No	\$0.00	0.00%	0.00%		\$17,331.32	\$17,331.32
FY24-038-02 Total								0.00%	0.00%			
FY24-038-03	RFQ - Continuing Contract for Surveying Services-03	Prime	Zeman Consulting Group, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-038-03 Total								0.00%	0.00%			

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FY24-038-04	RFQ - Continuing Contract for Surveying Services-04	Prime	KCI Technologies, Inc.	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-038-04 Total								0.00%	0.00%			
FY24-039	Continuing Contract for Civil Engineering Services	Prime	ROSS ENGINEERING, INC.	Caucasian	Female	Yes	\$2,000,000.00	100.00%	0.00%		\$0.00	\$0.00
FY24-039 Total								100.00%	0.00%			
FY24-039-01	Continuing Contract for Civil Engineering Services-01	Prime	Conemco Engineering, Inc.	Hispanic American	Male	Yes	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY24-039-01 Total								100.00%	0.00%			
FY24-039-02	Continuing Contract for Civil Engineering Services-02	Prime	CRAVEN, THOMPSON & ASSOCIATES, INC.			No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-039-02 Total								0.00%	0.00%			
FY24-039-03	Continuing Contract for Civil Engineering Services-03	Prime	Miller, Legg & Associates, Inc.	Other Minority	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-039-03 Total								0.00%	0.00%			
FY24-040	Design Professional Services Geotechnical Engineering Services	Prime	Nutting Engineers of Florida, Inc.	Caucasian	Male	No	\$2,000,000.00	100.00%	0.00%		\$23,596.58	\$23,596.58
FY24-040 Total								100.00%	0.00%			
FY24-040-01	Design Professional Services Geotechnical Engineering Services-01	Prime	RADISE INTERNATIONAL, L.C.	Subcontinent Asian American	Female	No	\$0.00	100.00%	0.00%		\$0.00	\$0.00
FY24-040-01 Total								100.00%	0.00%			
FY24-040-02	Design Professional Services Geotechnical Engineering Services-02	Prime	Terracon Consultants, Inc.	Caucasian	Female	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-040-02 Total								0.00%	0.00%			
FY24-040-03	Design Professional Services Geotechnical Engineering Services-03	Prime	Professional Service Industries, Inc.	Other Minority	Female	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-040-03 Total								0.00%	0.00%			
FY24-040-04	Design Professional Services Geotechnical Engineering Services-04	Prime	Tierra South Florida, Inc.	Subcontinent Asian American	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-040-04 Total								0.00%	0.00%			
FY24-052	SMART Program Renovations, New Classroom Addition - McArthur HS	Prime	JAMES B PIRTLE CONSTRUCTION CO INC	Caucasian	Male	No	\$30,556,227.00	42.00%	0.00%		\$0.00	\$0.00
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$893,652.00			2.92%	\$0.00	\$0.00
			DEMCON GROUP, LLC	Caucasian	Male	Yes	\$326,154.00			1.07%	\$0.00	\$0.00
			FMA CONSTRUCTION	Hispanic American	Male	Yes	\$1,716,000.00			5.62%	\$0.00	\$0.00
			Jasper Enterprises	Black American	Male	Yes	\$960,000.00			3.14%	\$0.00	\$0.00
			KOLDAIRE, INC	Caucasian	Female	Yes	\$3,864,273.00			12.65%	\$0.00	\$0.00
			Pro Plumbing Contractors Inc	Black American	Male	Yes	\$1,194,415.00			3.91%	\$0.00	\$0.00
			Universal Electric of Florida	Caucasian	Male	Yes	\$3,714,000.00			12.15%	\$0.00	\$0.00
			Walker Design & Construction CO	Caucasian	Male	Yes	\$195,560.00			0.64%	\$0.00	\$0.00
FY24-052 Total								42.00%	0.00%			
FY24-057	Western High School	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$2,930,000.00	94.85%	34.03%		\$72,498.89	\$47,825.89
		Subcontractor	CV Ocean Plumbing Inc	Hispanic American	Male	Yes	\$123,060.00			4.20%	\$0.00	\$0.00
			FLORIDA POWER QUALITY SOLUTIONS, INC.	Hispanic American	Male	Yes	\$564,318.00			19.26%	\$16,323.00	\$16,323.00
			FRANKLIN FLOORING INC	Black American	Male	Yes	\$52,740.00			1.80%	\$0.00	\$0.00
			FXP CORP.	Hispanic American	Male	Yes	\$835,050.00			28.50%	\$8,350.00	\$8,350.00
FY24-057 Total								94.85%	34.03%			
FY24-071	Plantation HS - SMART Program Renovations	Prime	H.A. Contracting Corp.	Other Minority	Male	No	\$22,860,000.00	39.37%	0.00%		\$714,736.41	\$714,736.41
		Subcontractor	Coltec Engineering, Inc.	Hispanic American	Male	Yes	\$5,250,000.00			22.97%	\$0.00	\$0.00
			Universal Electric of Florida	Caucasian	Male	Yes	\$3,750,000.00			16.40%	\$0.00	\$0.00
FY24-071 Total								39.37%	0.00%			
FY24-117	Roofing Services	Prime	ADVANCED ROOFING INC	Caucasian	Male	No	\$2,583,000.00	0.00%	0.00%		\$0.00	\$0.00
FY24-117 Total								0.00%	0.00%			
FY24-117-01	Roofing Services-01	Prime	Atlas Apex Roofing, LLC	Caucasian	Male	No	\$0.00	0.00%	0.00%		\$0.00	\$0.00
FY24-117-01 Total								0.00%	0.00%			
FY24-174	Lauderdale Manors Early Learning Resource	Prime	COSUGAS, LLC	Hispanic American	Male	No	\$4,000,000.00	100.00%	0.00%		\$0.00	\$0.00

Economic Development and Diversity Compliance Department
SMART Construction Related Projects Status Report (PERIOD: 07/01/2017 through 06/30/2024)

Contract Number	Contract Description	Vendor Type	Business Name	Ethnicity	Gender	Apply to ESVMWBE Commitment (Y/N)	Contract Award Amount	Prime Commitment % on the Overall Contract	Prime Participation Attained % on Overall Contract	Certified and Non-Certified Sub % of the Commitment	Prime & Subcontract Payment Amount	Prime Payment Amount
	Center - SMART Program Renovations	Prime Self Performing	COSUGAS, LLC	Hispanic American	Male	Yes	\$2,074,109.00		0.00%	51.85%	\$0.00	
		Subcontractor	Arso Enterprises, Inc	Hispanic American	Male	Yes	\$490,891.00		0.00%	12.27%	\$0.00	
			Rapid Act, Inc.	Hispanic American	Female	Yes	\$1,435,000.00		0.00%	35.88%	\$0.00	
FY24-174 Total								100.00%	0.00%			

Total Prime Payment Reported	\$	900,849,103.10
Total ESVMWBE Confirmed Payment Received	\$	394,340,379.50
ESVMWBE Utilization Attainment (%)		43.77%